

**Prospectus****Offer to Exchange all Outstanding****6<sup>3</sup>/<sub>4</sub>% Series P Senior Notes due 2016****for****6<sup>3</sup>/<sub>4</sub>% Series Q Senior Notes due 2016****of****HOST HOTELS & RESORTS, L.P.**

We are offering to exchange all of our outstanding 6<sup>3</sup>/<sub>4</sub>% Series P senior notes for our 6<sup>3</sup>/<sub>4</sub>% Series Q senior notes. The terms of the Series Q senior notes are identical to the terms of the Series P senior notes except that the Series Q senior notes are registered under the Securities Act of 1933, as amended, and the Series P senior notes were issued on April 4, 2006 and, as of the date of this prospectus, an aggregate principal amount of \$800 million is outstanding.

**Please consider the following:**

- Our offer to exchange the notes expires at 5:00 p.m., New York City time, on August 15, 2006 unless extended.
- You should carefully review the procedures for tendering the Series P senior notes. If you do not follow those procedures, we will not accept your tender of Series P senior notes for Series Q senior notes.
- We will not receive any proceeds from the exchange offer.
- If you fail to tender your Series P senior notes, you will continue to hold unregistered securities and your ability to transfer the notes may be limited.
- There is currently no public market for the Series Q senior notes. We do not intend to list the Series Q senior notes on any securities exchange and we do not anticipate that an active public market for these notes will develop.

**Information about the Series Q senior notes:**

- The notes will mature on June 1, 2016. We will pay interest on the notes semi-annually in cash in arrears at the rate of 6<sup>3</sup>/<sub>4</sub>% per annum, commencing December 1, 2006.

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The notes are equal in right of payment with all of our unsubordinated indebtedness and senior to all of our subordinated obligations set forth in the section entitled “Description of Series Q Senior Notes.” For further information on ranking, see also the section entitled “Description of Series Q Senior Notes.”

- The Series Q senior notes will be guaranteed by certain of our subsidiaries, comprising all of our subsidiaries that have also guaranteed our other outstanding existing senior notes.
- As security for the notes, we have pledged the common equity interests of those of our direct and indirect subsidiaries which are included in our credit facility and approximately \$2.9 billion of our other outstanding existing senior notes (excluding our Series P senior notes).

Broker-dealers receiving Series Q senior notes in exchange for Series P senior notes acquired for their own account through market-making activities are permitted to resell the Series Q senior notes in any resale of the Series Q senior notes.

**Investing in the Series Q senior notes involves risks. See “[Risk Factors](#)” beginning on page 10.**

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities or determined whether they are suitable for you. Any representation to the contrary is a criminal offense.

The date of this prospectus is July 17, 2006.

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Each broker-dealer that receives the Series Q senior notes for its own account pursuant to the exchange offer must acknowledge that it will not be deemed to admit that it is an “underwriter” within the meaning of the Securities Act of 1933. This prospectus, as it may be amended, may be used by a broker-dealer in connection with resales of Series Q senior notes received in exchange for Series P senior notes where such Series Q senior notes are sold by a broker-dealer as a result of market-making activities or other trading activities. We have agreed that, for a period ending on the earlier to occur of (1) the date on which all Series Q senior notes held by a broker-dealer have been sold and (2) 180 days after consummation of the exchange offer, we will make this prospectus available in connection with any such resale. See “Plan of Distribution.”

**We have not authorized any dealer, salesman or other person to give any information or to make any representation other than that contained in this prospectus. You must not rely upon any information or representation not contained in this prospectus as if we had authorized it. This prospectus does not constitute an offer to sell or a solicitation of an offer to buy any securities other than the registered securities to which it relates, nor does this prospectus constitute an offer to buy securities in any jurisdiction to any person to whom it is unlawful to make such offer or solicitation in such jurisdiction.**

This prospectus contains registered trademarks that are the exclusive property of their respective owners, which are companies other than us, including Hyatt®, Four Seasons®, Fairmont®, Hilton®, Westin®, Sheraton®, W Hotels®, The Luxury Collection® and St. Regis®. None of the owners of these trademarks, or any of their respective officers, directors, agents or employees, is an issuer or underwriter of the Series Q Senior Notes being offered. In addition, we disclaim any responsibility or liability for any information contained in this prospectus.

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### SUMMARY

*This summary contains a general summary of the information contained in this prospectus. The summary may not contain all of the information qualified in its entirety by the more detailed information and financial statements, including the notes to those financial statements, that are required to be included in this prospectus. Investors should carefully consider the information contained in this entire prospectus including the information set forth in the section entitled "Risk Factors" in this prospectus. In this prospectus we use the terms "operating partnership" or "Host LP" to refer to Host Hotels & Resorts, L.P. and its consolidated subsidiaries, collectively, "Host Hotels & Resorts, Inc., a Maryland Corporation in cases where it is important to distinguish between Host and Host LP. The terms used herein, unless the context indicates otherwise.*

### Host Hotels & Resorts, L.P.

Host LP is a Delaware limited partnership operating through an umbrella partnership structure with Host as the sole general partner. Together, Host LP and Host are managed and self-administered real estate investment trust, or REIT. In addition to being the sole general partner, Host holds approximately 99.9% of the limited partnership interest in Host LP.

As of June 1, 2006, our lodging portfolio consisted of 129 full-service hotel properties containing approximately 67,000 rooms. Our portfolio is located in most of the major metropolitan areas in 28 states, Washington, D.C., Toronto and Calgary, Canada, Mexico City, Mexico and Santiago, Chile. Our hotels are located in the central business districts of major cities, near airports and resort/convention locations. Our hotels are operated under such brand names as Marriott, Ritz-Carlton, Hilton, Westin, Sheraton, W Hotels and St. Regis.

The address of our principal executive office is 6903 Rockledge Drive, Suite 1500, Bethesda, Maryland, 20817. Our phone number is (240) 363-1000 and our website address is [www.hosthotels.com](http://www.hosthotels.com).

### The Starwood Transactions

#### *Starwood Acquisition*

On April 10, 2006, we acquired 25 domestic hotels and three foreign hotels from Starwood Hotels & Resorts Worldwide, Inc., or Starwood, including the merger of Starwood Hotels & Resorts, a Maryland real estate investment trust, or Starwood Trust, with and into a subsidiary of Host LP, the merger of Sheraton Holding Corporation and the acquisition of four domestic hotels in a purchase structured to allow Host's subsidiaries to complete the transactions for federal income tax purposes. These transactions were completed pursuant to the Master Agreement and Plan of Merger, dated as of November 1, 2005 (the "Master Agreement"), among Host, Host LP, Starwood, Starwood Trust and certain of their respective affiliates. A joint venture, or JV, consisting of a 32.1% general and limited partner interest, acquired four European hotels on May 3, 2006 and one European hotel on June 13, 2006 from Starwood. We acquired from Starwood, the Sheraton Warsaw Hotel & Towers, Warsaw, Poland, to the joint venture. See the below discussion of the JV. We refer to these transactions throughout this prospectus as the Starwood Transactions. On July 5, 2006, Starwood and Host agreed that Starwood would transfer to the JV that were originally under contract as part of the Master Agreement. The purchase price of these assets totaled \$129 million, including \$31 million in cash and the issuance of Host common stock to the JV.

For the 28 hotels included in the initial closing, the total consideration paid by Host to Starwood and its shareholders included the issuance of Host common stock to the JV.

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Starwood stockholders, the assumption of \$77 million in debt and the payment of approximately \$1.0 billion in cash (\$728 million, net of cash portion of the consideration in the initial closing was funded in part through the issuance of our 6<sup>3</sup>/<sub>4</sub>% Series P senior notes due 2016. The stock of \$16.97 per share was calculated based on guidance set forth in Emerging Issues Task Force Issue No. 99-12, as the average of the closing price of the stock during the range of trading days from two days before and after the November 14, 2005 announcement date. For each share of Host common stock issued an equivalent OP unit to Host.

At the closing of the Starwood Transactions, Host and Starwood entered into certain agreements to govern their relationship going forward. Host and its respective subsidiaries, entered into operating agreements (pursuant to which Starwood provides management services for the hotels and resorts) (which address rights to use service marks, logos, symbols and trademarks, such as Westin®, Sheraton® and W®). The combined terms of the operating agreements with Starwood are structured to be generally comparable to Host's established management agreements with its other third-party managers (such as Hilton).

Under each operating agreement, Starwood provides comprehensive management services for the hotels for an initial term of 20 years each, renewable at Starwood's option and subject to certain conditions. Starwood will receive compensation in the form of a base fee of 1% of annual gross operating profit, after Host has received a priority return of 10.75% on its purchase price and other investments in the hotels. In addition, we require Host to provide funding up to 5% of the gross operating revenue of each hotel for any required capital expenditures (including replacement of equipment) and building capital improvements.

In addition to rights relating to the subject brand, the license agreement addresses matters relating to compliance with certain standards and the Starwood system program and centralized services. The license agreements have an initial term of 20 years each, with two renewal terms of 10 years each, subject to certain conditions. Starwood will receive compensation in the form of a license fee of 5% of gross operating revenue attributable to room sales and 3% attributable to food and beverage sales. In addition, the license agreements limit Host's ability to sell, lease or otherwise transfer any hotel brand without a related operating agreement and meet other specified conditions.

### *European Joint Venture*

In conjunction with the Starwood Transactions, we entered into an Agreement of Limited Partnership, forming a joint venture in The Netherlands with the Dutch pension fund ("ABP"), and Jasmine Hotels Pte Ltd, a subsidiary of GIC Real Estate Pte Ltd ("GIC RE"), the real estate investment manager of Singapore Investment Corporation Pte Ltd (GIC). The initial purpose of the joint venture is the acquisition and ownership of six European hotels.

The aggregate size of the joint venture is initially expected to be approximately \$640 million, including total capital contributions of approximately \$71 million was contributed by us in the form of cash and through the contribution of the Sheraton Warsaw Hotel & Towers. Through newly-formed Dutch BVs (private companies with limited liability), we will be a limited partner in the joint venture (together with "Other Partners") and also will serve as the general partner for the joint venture. The percentage interest of the parties in the joint venture will be 10.0% for Host LP (including our limited and general partner interests).

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On May 3, 2006, the joint venture acquired from Starwood the following four hotels: the Sheraton Roma Hotel & Conference Center, Rome, Italy; the Sheraton Skyline Hotel & Conference Centre, Hayes, United Kingdom; and The Westin Palace, Milan, Italy. In addition, we contributed the Westin Towers, Warsaw, Poland to the joint venture. The Westin Europa & Regina, Venice, Italy was acquired by the joint venture on June 13, 2006.

The partners are contemplating entering into an expanded joint venture, which would be subject to antitrust clearance. In the event that such an expanded joint venture is formed, then in exchange for providing certain additional approval rights to the Limited Partners and subject to certain other terms, the joint venture would increase the aggregate size of the joint venture to approximately €533 million of equity (of which a total of approximately €171 million would be contributed by the Limited Partners) and, after giving effect to indebtedness the joint venture would be expected to incur, aggregate funds that the joint venture would have available to invest in real estate would be approximately €1.5 billion. The focus of the expanded joint venture would be on the acquisition, ownership and potential disposition of full service hotels in Europe (with properties in particular in the United Kingdom, France, Germany, Italy and Spain). In connection with the expanded joint venture, subject to certain exceptions, investments that are consistent with the joint venture's investment parameters would be made through the joint venture within ten years in the case of Host LP) or earlier in the event that at least 90% of the joint venture's committed capital is called or reserved for use primarily for the acquisition of hotels.

Pursuant to the agreements, distributions to partners will be made on a pro-rata basis (based on their limited partnership interests) until certain thresholds are met, our general partnership interest will receive an increasing percentage of the distributions. An affiliate of Host LP has entered into an agreement with the joint venture to provide asset management services in return for an annual asset management fee. Host LP or its affiliates will be responsible for all costs related to asset management, including all salaries and employee benefits of employees and related overhead, including rent, utilities, office expenses, clerical functions and other similar overhead expenses. The initial term of the joint venture is ten years subject to two one-year extensions with the consent of the majority ownership interest and due to certain rights given to ABP and GIC RE, the joint venture will not be consolidated.

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### **THE EXCHANGE OFFER**

#### Securities to be exchanged

On April 4, 2006, we sold \$800 million in aggregate principal amount of Series P senior notes and the Series Q senior notes are substantially identical to the Series P senior notes. Series Q senior notes will be freely transferable by the holders thereof except as may be restricted by the prospectus.

#### The exchange offer

We are offering to exchange \$800 million principal amount of Series P senior notes for Series Q senior notes. Series P senior notes may be exchanged only in multiple of \$1,000.

#### Registration rights agreement

We sold the Series P senior notes on April 4, 2006 in a private placement exempt from the registration requirements of the Securities Act. The Series P senior notes were immediately resold by their initial purchasers requiring us to make this exchange offer. Under the registration rights agreement, we are required to cause the registration statement, of which this prospectus forms a part, to be filed with the SEC within 90 days following the date on which we issued the Series P senior notes, and to cause the exchange offer on or before the 260th day following the issuance of the Series P senior notes.

#### Expiration date

Our exchange offer will expire at 5:00 p.m., New York City time, August 15, 2006, or such later date and time to which we may extend it.

#### Withdrawal

You may withdraw a tender of Series P senior notes pursuant to our exchange offer at any time prior to 5:00 p.m., New York City time, on August 15, 2006, or such later date and time to which we may extend it. We will not accept for exchange any Series P senior notes that we do not accept for exchange for any reason other than the expiration or termination of our exchange offer.

#### Interest on the Series Q senior notes and Series P senior notes

Interest on the Series Q senior notes will accrue from the date of the original issuance of the Series Q senior notes. Interest on the Series P senior notes will accrue from the date of the last payment of interest on the Series P senior notes, or, if applicable, on Series P senior notes tendered and accepted for exchange.

#### Conditions to our exchange offer

Our exchange offer is subject to customary conditions, which are discussed in the section entitled "Conditions to the Exchange Offer." As described in that section, we have the right to waive some of the conditions.



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Procedures for tendering Series P senior notes

We will accept for exchange any and all Series P senior notes that are pro  
exchange offer prior to 5:00 p.m., New York City time, on August 15, 20  
pursuant to our exchange offer will be delivered promptly following the e

If you wish to accept our exchange offer, you must complete, sign and  
accordance with the instructions contained in this prospectus and there  
of transmittal, or the copy, together with the Series P senior notes and  
exchange agent at the address set forth in this prospectus. If you are a  
through the Depository Trust Company, or DTC, and wish to accept o  
pursuant to the DTC’s Automated Tender Offer Program, or ATOP, b  
letter of transmittal. By executing or agreeing to be bound by the lette  
that, among other things:

- the Series Q senior notes that you acquire pursuant to the exchange offer are be  
of your business, whether or not you are the registered holder of the Series Q se
  - you are not engaging in and do not intend to engage in a distribu
- you do not have an arrangement or understanding with any person to participate i  
and
  - you are not our “affiliate,” as defined under Securities Act Rule 4

Under the registration rights agreement we may be required to file a “  
continuous offering pursuant to Rule 415 under the Securities Act in r

- we determine that we are not permitted to effect the exchange offer as contempla  
change in law or Securities and Exchange Commission policy; or
- we have commenced and not consummated the exchange offer within 260 days f  
Series P senior notes.

Exchange agent

The Bank of New York is serving as exchange agent in connection with th

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### Federal income tax considerations

We believe the exchange of Series P senior notes for Series Q senior notes will not constitute a sale or an exchange for Federal income tax purposes. For further information, see the section titled “Certain United States Federal Tax Consequences.”

### Effect of not tendering

If you do not tender your Series P senior notes or if you do tender them but they are not accepted, your Series P senior notes will continue to be subject to the existing restrictions upon their use. If you do not tender your Series P senior notes and we do not file a shelf registration statement under the circumstances described above, we will not be able to register the Series Q senior notes under the Securities Act of Series P senior notes.

### Use of Proceeds

We will not receive any cash proceeds from the issuance of the Series Q senior notes.

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THE SERIES Q SENIOR NOTES

The summary below describes the principal terms of the Series Q senior notes. Certain of the terms and conditions described below are subject to exceptions. For a more detailed description of the terms and conditions of the Series Q senior notes, see the section entitled “Description of the Series Q Senior Notes” in the prospectus supplement.

Issuer	Host Hotels & Resorts, L.P.
Securities Offered	\$800,000,000 aggregate principal amount of 6 <sup>3</sup> / <sub>4</sub> % Series Q senior notes
Maturity	June 1, 2016.
Interest	Interest on the Series Q senior notes will accrue at an annual rate of 6 <sup>3</sup> / <sub>4</sub> % per annum, payable in arrears on June 1 and December 1 of each year, beginning on December 1, 2006.
Ranking	<p>The Series Q senior notes are senior to all of our subordinated obligations, including our revolving credit facility, our outstanding series of senior notes issued pursuant to our indenture dated August 5, 1998, as supplemented (which we refer to as our “existing senior debt”), and to all of our other unsecured and unsubordinated obligations, except to the extent that such obligations are effectively subordinated to the Series Q senior notes.</p> <ul style="list-style-type: none"><li>• \$242 million 9 <sup>1</sup>/<sub>4</sub>% Series G senior notes due October 2007;</li><li>• \$450 million 9 <sup>1</sup>/<sub>2</sub>% Series I senior notes due January 2007;</li><li>• \$725 million 7 <sup>1</sup>/<sub>8</sub>% Series K senior notes due November 2013;</li><li>• \$350 million 7% Series M senior notes due August 2012;</li><li>• \$650 million 6 <sup>3</sup>/<sub>8</sub>% Series O senior notes due March 2015; and</li><li>• \$500 million 3.25% Exchangeable Senior Debentures due April 2016.</li></ul> <p>The Series Q senior notes are also senior to our other unsubordinated obligations, including our revolving credit facility, and the existing senior notes effectively will be subordinated to all securities issued or to be issued under the indenture, to the extent of the value of the collateral securing such obligations. For more information on ranking, see “Risk Factors—The Series Q senior notes are effectively junior in right of payment to some other liabilities”—General.”</p> <p>As of March 24, 2006, as adjusted to give effect to the Starwood Transaction, the Series Q senior notes are senior to all of our other senior notes and certain other debt transactions that have occurred since</p>

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restricted subsidiaries would have had approximately \$5.9 billion of total assets. Approximately \$5.9 billion would have been secured by mortgage liens on various of our hotels and our restricted subsidiaries. See “Capitalization.”

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### Guarantors

The Series Q senior notes are guaranteed by certain of our direct and indirect subsidiaries that have also guaranteed our credit facility, our existing senior notes and our other indebtedness. The guarantees may be released under certain circumstances and future subsidiaries to become guarantors unless they secure our credit facility and our other indebtedness.

### Security

The Series Q senior notes will be secured by a pledge of the common equity of our direct and indirect subsidiaries, which common equity interests also secure, on an equal basis, approximately \$2.9 billion of our outstanding senior notes and will secure the Series Q senior notes on an equal basis with the Series Q senior notes. In addition, to the extent of the value of the collateral securing such indebtedness ranking equal in right of payment with the Series Q senior notes, we may not be permitted to incur certain indebtedness until the Series Q senior notes remain outstanding. See “Description of Series Q Senior Notes—Ranking of Claims” for more details. Existing senior notes effectively will be subordinated to all secured indebtedness by the Series Q senior notes indenture, to the extent of the value of the collateral securing such indebtedness.

For more detail, see the section entitled “Risk Factors—The Series Q Senior Notes’ Right of Payment to Some Other Liabilities.”

### Optional Redemption

At any time prior to June 1, 2011, the Series Q senior notes will be redeemable, in whole or in part, for 100% of their principal amount, plus the make-whole premium and unpaid interest to the applicable redemption date. For more details, see “Description of Series Q Senior Notes—Optional Redemption.”

Beginning June 1, 2011, we may redeem, in whole or in part, the Series Q senior notes at the price set forth in the section entitled “Description of Series Q Senior Notes—Optional Redemption.”

In addition, prior to June 1, 2009, we may redeem up to 35% of the aggregate principal amount of the Series Q senior notes at the price set forth in the section entitled “Description of Series Q Senior Notes—Optional Redemption” together with any accrued and unpaid interest to the applicable redemption date from the proceeds of certain sales of our or Host’s equity securities.

### Mandatory Offer to Repurchase

If we sell certain assets or undergo certain kinds of changes of control, we will offer to repurchase the Series Q senior notes as described in the section entitled “Description of Series Q Senior Notes—Optional Redemption.”

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### Basic Covenants of the Indenture

The indenture governing the Series Q senior notes, among other things, restricts our restricted subsidiaries to:

- incur additional indebtedness;
- pay dividends on, redeem or repurchase our equity interests;
- make investments;
- permit payment or dividend restrictions on certain of our subsidiaries;
- sell assets;
- in the case of our restricted subsidiaries, guarantee indebtedness;
- create certain liens; and
- sell certain assets or merge with or into other companies.

The covenants and restrictions under the indenture that are applicable to our restricted subsidiaries differ from those applicable to our Existing Senior Notes with more flexibility in a number of important ways. For a summary of the differences, see the “Description of Other Indebtedness—Senior Notes and Debentures.” section of the prospectus supplement to the Series Q senior notes, which is incorporated by reference into this prospectus. However, to the extent that the Series Q senior notes differ from those applicable to our Existing Senior Notes, such differences may be limited, so long as any of our Existing Senior Notes remain outstanding, and additional flexibility is likely to be limited.

All of these limitations are subject to important exceptions and qualifications, which are described in the “Description of Series Q Senior Notes—Covenants.” section of the prospectus supplement to the Series Q senior notes, which is incorporated by reference into this prospectus.

### Risk Factors

Investment in the Series Q senior notes involves risks. You should carefully read the section entitled “Risk Factors” and all other information included in this prospectus and the Series Q senior notes.

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### **RISK FACTORS**

*You should carefully consider the following risk factors, in addition to the other information contained in this prospectus, before deciding to purchase the Series Q senior notes offered in this exchange offer.*

#### **Risks Relating to this Offering**

##### **We have substantial leverage.**

We have significant indebtedness and we will continue to have significant indebtedness after the exchange of the Series P senior notes. As of March 24, 2006, our subsidiaries had total indebtedness of approximately \$5.1 billion. As adjusted to give effect to the Starwood Transactions, the issuance of Series Q senior notes, the proceeds therefrom, and certain other debt transactions that have occurred since March 24, 2006, we would have had total indebtedness of approximately \$3.7 billion. If the Series Q senior notes, approximately \$2.1 billion would have been secured by mortgage liens on real estate assets, and the balance would have consisted of other debt).

Our substantial indebtedness has important consequences. It currently requires us to dedicate a substantial portion of our cash flow from operations to the interest on our indebtedness, which reduces the availability of our cash flow to fund working capital, capital expenditures, expansion efforts and other general purposes. Additionally, it could:

- make it more difficult for us to satisfy our obligations with respect to the Series Q senior notes offered hereby;
- limit our ability in the future to undertake refinancings of our debt or obtain financing for expenditures, acquisitions, development and other purposes on terms and conditions acceptable to us, if at all; or
- affect adversely our ability to compete effectively or operate successfully under adverse economic conditions.

Because Host must distribute most of its taxable income in order to maintain its qualification as a REIT, we depend upon external sources of funds. If our cash flow and working capital were not sufficient to fund our expenditures or service our indebtedness, we would have to raise additional funds through:

- sales of operating partnership common units, or OP units;
- the incurrence of additional permitted indebtedness by us; or
- the sale of our assets.

We cannot assure you that any of these sources of funds would be available to us or, if available, would be on terms that we would find acceptable to meet our obligations or fulfill our business plan.

**The Series Q senior notes and the related subsidiary guarantees effectively will be junior in right of payment to some other liabilities of Host.**

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Only our subsidiaries that have guaranteed or will be required to guarantee payment of certain of our indebtedness ranking equal in priority to our credit facility, the existing senior notes and future indebtedness that is similarly guaranteed, have guaranteed, and are required to guarantee, the Series Q senior notes. Although the indenture governing the terms of the Series Q senior notes places limits on the overall level of indebtedness that non-guarantor subsidiaries can incur, the Series Q senior notes effectively will be junior in right of payment to liabilities of our non-guarantor subsidiaries.



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and to any debt of ours or our subsidiaries that is secured by assets other than the equity interests in our subsidiaries securing the Series Q senior notes. Since only those subsidiaries that guarantee the credit facility, the existing senior notes or certain of our other indebtedness are guarantors of the Series Q senior notes, there can be no assurance as to the number of subsidiaries that will be guarantors of the Series Q senior notes at any point in time or the significance of their operations.

Under the terms of the indenture applicable to the Series Q senior notes, subject to satisfaction of certain other requirements, we, the subsidiaries and our restricted subsidiaries may incur debt secured by our respective assets (other than the equity interests of our subsidiaries securing the credit facility of the Series Q senior notes). For a discussion of our ability to incur such secured debt, see “Description of Series Q Senior Notes—Limitation on the Incurrence of Disqualified Stock.” Currently, we and such subsidiaries have debt secured by mortgages on 28 of our full-service hotels and related assets. The related subsidiary guarantees thereof will be secured by those assets and the Series Q senior notes and such subsidiary guarantees effectively will be secured to the extent of the value of the assets securing such debt. As of March 24, 2006, after giving effect to the Starwood Transactions, the Series Q senior notes and the application of proceeds therefrom, and certain other debt transactions that have occurred since the balance sheet date, we and our subsidiaries have approximately \$2.1 billion of debt secured by mortgages on these hotels and related assets and certain hotels and related assets acquired in the past 12 months.

In addition, under the indenture covenants that are applicable to the Series K, Series M and Series O senior notes, and that will be applicable to the Series Q senior notes, our subsidiaries and our restricted subsidiary guarantors may also incur up to \$300 million (\$400 million in the case of these Series Q senior notes) of secured indebtedness, except that the EBITDA-to-interest expense “coverage” ratio of at least 2.0 to 1.0, which would otherwise limit the incurrence of this new secured debt, so long as it does not and permanently reduce indebtedness outstanding under our credit facility. Under the indenture covenants applicable to our outstanding Series Q senior notes, we will not be permitted to incur this indebtedness while any of such existing senior notes remain outstanding. See “Description of Series Q Senior Notes.” The Series Q senior notes will be subordinated to this and to all other secured indebtedness that may be incurred under the indenture governing the Series Q senior notes, except for collateral securing such secured indebtedness.

### **The terms of our debt place restrictions on us and our subsidiaries, reducing operational flexibility and creating default risks.**

The documents governing the terms of the Series Q senior notes, our existing senior notes and our credit facility contain covenants that place restrictions on our operations. These covenants restrict, among other things, our ability and the ability of our subsidiaries to:

- conduct acquisitions, mergers or consolidations unless the successor entity in such transaction assumes our indebtedness;
- incur additional debt in excess of certain thresholds and without satisfying certain financial metrics;
- create liens securing indebtedness, unless effective provision is made to secure our other indebtedness by such liens;
- sell assets without using the proceeds from such sales for certain permitted uses or to make an offer to repay or repurchase our debt;
- make capital expenditures in excess of certain thresholds;
- raise capital;

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- make distributions without satisfying certain financial metrics; and
- conduct transactions with affiliates other than on an arms length basis and, in certain instances, without obtaining opinions as to

In addition, certain covenants in the credit facility require us and our subsidiaries to meet financial performance tests. The restrictive covenants in the credit facility and the documents governing our other debt (including our mortgage debt) will reduce our flexibility in conducting our operations in activities that may be in our long-term best interest. Our failure to comply with these restrictive covenants could result in an event of default, which could result in the acceleration of all or a substantial portion of our debt. For a detailed description of the covenants and restrictions imposed by the credit facility, see “Description of Our Other Indebtedness.”

### **We will be permitted to make distributions to Host under certain conditions even when we cannot otherwise make restricted payments under the credit facility.**

Under the indenture terms governing the Series Q senior notes and our existing senior notes, we are only allowed to make restricted payments. In order to make a restricted payment, we are able to incur at least \$1.00 of indebtedness under the “Limitation on Incurrences of Indebtedness and Issuance of Debt” covenant requires us to meet certain conditions in order to incur additional debt, including that we have a consolidated EBITDA-to-interest coverage ratio of at least 1.0 in order to make a restricted payment; except that, in the case of a preferred stock distribution, the covenant applicable to the Series Q senior notes, Series M and Series O senior notes provides that we are only required to have a consolidated coverage ratio of at least 1.7 to 1.0. For a more detailed description of the payment and debt incurrence covenants of the indenture applicable to the Series Q senior notes, see the following sections of this Offering Memorandum: “Series Q Senior Notes—Limitation on Restriction Payments”; and “Description of Series Q Senior Notes—Limitation on Incurrences of Indebtedness.”

Even when we are unable to make restricted payments during a period in which we are unable to incur \$1.00 of indebtedness, the indenture governing our Series K, Series M and Series O senior notes permit us, so long as Host believes in good faith after reasonable diligence that such distributions are necessary to maintain Host’s status as a REIT under the Internal Revenue Code of 1986, as amended, or the Code, to make permitted REIT distributions, which are any distributions (1) to Host equated to the amount of the estimated by Host in good faith after reasonable diligence to be necessary to permit Host to distribute to its shareholders with respect to any calendar year or after the end thereof) 100% of the “real estate investment trust taxable income” of Host within the meaning of Section 857(b)(2) of the Code, net of the deductions for dividends paid and the exclusions set forth in Code Sections 857(b)(2)(C), (D), (E) and (F) but including all net capital gains (including net long-term capital gains) in the meaning of Treasury Regulations 1.337(d)-6 (whether or not such gains might otherwise be excluded or excludable therefrom); or (b) that Host believes in good faith after reasonable diligence to be necessary either to maintain Host’s status as a REIT under the Code for any calendar year or to enable Host to avoid tax for any calendar year that could be avoided by reason of a distribution by Host to its shareholders, with such distributions to be made as to the calendar year during or after the end of the relevant calendar year; in either the case of (a) or (b) above if: (x) the aggregate principal amount of all our outstanding debt, including restricted subsidiaries, on a consolidated basis, at such time is less than 80% of our Adjusted Total Assets (as defined in the indenture) and (y) no event of default (as defined in the indenture) shall have occurred and be continuing, and (2) to certain other holders of our partnership units where such distributions are made subject to condition to, the payment of distributions to Host.

The indenture terms governing our Series G and Series I senior notes permit us to make permitted REIT distributions, which are defined as distributions that are necessary to maintain Host’s status as a REIT under the Code or to satisfy the distributions required to be made by reason of Host’s malfeasance.

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the election provided for in Notice 88-19 (or Treasury regulations issued pursuant thereto) if the aggregate principal amount of all of our outstanding restricted subsidiaries, on a consolidated basis, at such time is less than 80% of Adjusted Total Assets (as defined in the indenture) and (2) the units where such distribution is required as a result of, or a condition to, the payment of distributions to Host. We refer to the distribution then summarized in this and the previous paragraph as “permitted REIT distributions.”

We intend, during any future period in which we are unable to make restricted payments under the indenture, and under similar restrictions, to practice of distributing quarterly, based on our estimates of taxable income for any year, an amount of our available cash sufficient to enable the payment of preferred and common stock in an amount necessary to satisfy the requirements applicable to REITs under the Code. In the event that we make distributions in excess of those necessary for Host to maintain its status as a REIT, we will be in default under the indenture terms governing our Series G and any series of our existing senior notes could lead to a default under the Series Q senior notes and the Series K, Series M and Series O senior notes. See “Senior Notes—Events of Default.”

### **We may not have the ability to raise the funds necessary to finance the change of control offer required by the indenture.**

Upon the occurrence of certain change of control events, we will be required to offer to repurchase all outstanding series of existing senior notes. We hereby. However, it is possible that we will not have sufficient funds at the time of the change of control to make the required repurchase or that our credit facility will not allow us to make such repurchases. See “Description of Series Q Senior Notes—Repurchase of Notes at the Option of the Holder Triggering Event.”

Our failure to repurchase any of the Series Q senior notes would be a default under the indenture for all series of senior notes issued thereunder.

### **The Series Q senior notes or a guarantee thereof may be deemed a fraudulent transfer.**

Under the Federal bankruptcy laws and comparable provisions of state fraudulent transfer laws, a guarantee of the Series Q senior notes could be subordinated to all other debts of that guarantor if, among other things, the guarantor, at the time it incurred the guarantee:

- (1) received less than reasonably equivalent value or fair consideration for the incurrence of such guarantee; and
- (2) either:
  - (a) was insolvent or rendered insolvent by reason of such incurrence;
  - (b) was engaged in a business or transaction for which the guarantor’s remaining assets constituted unreasonably small capital;
  - (c) intended to incur, or believed that it would incur, debts beyond its ability to pay such debts as they mature.

If such circumstances were found to exist, or if a court were to find that the guarantee were issued with actual intent to hinder, delay or defraud the payment by that guarantor pursuant to its guarantee to be voided and returned to the guarantor, or to a fund for the benefit of the creditors of the guarantor.

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In addition, our obligations under the Series Q senior notes may be subject to review under the same laws in the event of our bankruptcy or a court were to find that when we issued the Series Q senior notes the factors in clauses (1) and (2) above applied to us, or that the Series Q intent to hinder, delay or defraud creditors, the court could void our obligations under the Series Q senior notes, or direct the return of any amount for the benefit of our creditors.

The measures of insolvency for purposes of these fraudulent transfer laws will vary depending upon the law applied in any proceeding to determine if an event occurred. Generally, however, the operating partnership or a guarantor would be considered insolvent if:

- the sum of its debts, including contingent liabilities, were greater than the fair saleable value of all of its assets; or
- the present fair value of its assets were less than the amount that would be required to pay its probable liability on its existing obligations as they become absolute and mature; or
- it could not pay its debts as they become due.

On the basis of historical financial information, recent operating history and other factors, we believe that we and each of our guarantors, affiliates and subsidiaries, in connection with the Series Q senior notes, will be solvent, will have a reasonable amount of capital for the business in which we or it is engaged and will not have any intent to pay such debts as they mature. We can offer no assurance, however, as to what standard a court would apply in making such determinations or what conclusions in this regard.

### **An active trading market may not develop for the notes.**

The Series P senior notes are not listed on any securities exchange. Since their issuance, there has been a limited trading market for such notes. If the Series P senior notes are tendered and accepted in the exchange offer, the trading market for untendered and tendered but unaccepted Series P senior notes may be limited. We cannot assure you that this market will provide liquidity for you if you want to sell your Series P senior notes.

We will not list the Series Q senior notes on any securities exchange. These notes are new securities for which there is currently no market. The Series Q senior notes may trade at a discount from their initial offering price, depending upon prevailing interest rates, the market for similar securities, our performance and other factors. We cannot assure the initial purchasers of the Series P senior notes that they intend to make a market in the Series Q senior notes, as well as the Series P senior notes, that they will be able to do so. The market making activities of the initial purchasers may be discontinued at any time without notice. In addition, the market making activities may be limited during our exchange offer. Therefore, we cannot assure you that an active market for Series Q senior notes will develop.

### **Financial Risks and Risks of Operation**

#### **We depend on external sources of capital for future growth and we may be unable to access capital when necessary.**

Unlike corporations, our ability to reduce our debt and finance our growth largely must be funded by external sources of capital because Hotels.com, LLC is a REIT. Hotels.com, LLC is required to distribute at least 90% of its taxable income (other than net capital gains) in order to qualify as a REIT, including taxable income it recognizes but does not receive corresponding cash. Our ability to access the external capital we require could be hampered by a number of factors, many of which are outside of our control, including declining general market conditions, unfavorable market perception of our growth potential, decreases in our stock price, and other factors.

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excessive cash distributions or decreases in the

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market price of Host's common stock. In addition, our ability to access additional capital may also be limited by the terms of our existing indenture, which restricts our incurrence of debt and the payment of distributions. The occurrence of any of these above-mentioned factors, individually or in combination, may prevent us from being able to obtain the external capital we require on terms that are acceptable to us or at all and the failure to obtain necessary external capital may have a material adverse effect on our ability to finance our future growth.

### **Our revenues and the value of our properties are subject to conditions affecting the lodging industry.**

The lodging industry experienced a down-turn from 2001 to 2003, and operations generally declined during this period. The decline was attributed to a weak economy, the effect of terrorist attacks, terror alerts in the United States and the war in Iraq, all of which changed the travel patterns of consumers. While our operations improved in 2004 and 2005, we cannot provide assurance that changes in travel patterns of both business and leisure travelers will continue to evolve creating new opportunities or difficulties for the industry. Any forecast we make regarding our results of operations is based on the following risks:

- changes in the national, regional and local economic climate;
- changes in business and leisure travel patterns;
- local market conditions such as an oversupply of hotel rooms or a reduction in lodging demand;
- the attractiveness of our hotels to consumers relative to our competition;
- the performance of the managers of our hotels;
- changes in room rates and increases in operating costs due to inflation and other factors; and
- unionization of the labor force at our hotels.

### **Future terrorist attacks or changes in terror alert levels could adversely affect us.**

Previous terrorist attacks in the United States and subsequent terrorist alerts have adversely affected the travel and hospitality industries overall. Future terrorist attacks in the United States or elsewhere could have on our business in particular and the U.S. economy, the global economy and global travel in general an effect that is indeterminable. It is possible that such attacks or the threat of such attacks could have a material adverse effect on our business, our ability to generate cash flow, to insure our properties and/or our results of operations and financial condition as a whole.

### **Our expenses may not decrease if our revenue drops.**

Many of the expenses associated with owning and operating hotels, such as debt payments, property taxes, insurance, utilities, and employee salaries, are inflexible and do not necessarily decrease in tandem with a reduction in revenue at the hotels. Our expenses will also be affected by inflation. If inflationary costs, such as wages, benefits and insurance, may exceed the rate of inflation in any given period. Our managers may be unable to offset an increase in these costs.



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room rates. Any of our efforts to reduce operating costs or failure to make scheduled capital expenditures could adversely affect the growth of our properties.

**Our ground lease payments may increase faster than the revenues we receive on the hotels situated on the leased properties.**

As of June 1, 2006, 39 of our hotels are subject to third-party ground leases (encumbering all or a portion of the hotel). These ground leases require us to make payments every five years. Our ability to service our debt could be adversely affected to the extent that our revenues do not increase at the same rate as the rental payments under the ground leases. In addition, if we were to sell a hotel encumbered by a ground lease, the buyer would have to assume the lease, which could result in a lower sales price.

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### **We do not control our hotel operations and we are dependent on the managers of our hotels.**

Because federal income tax laws restrict REITs and their subsidiaries from operating a hotel, we do not manage our hotels. Instead, we lease our hotels to subsidiaries which qualify as “taxable REIT subsidiaries” under applicable REIT laws, and our taxable REIT subsidiaries retain third-party management agreements. Our cash flow from the hotels may be adversely affected if our managers fail to provide quality services and maintain a quality brand name. While our taxable REIT subsidiaries monitor the hotel managers’ performance, we have limited specific recourse if we believe that the hotel managers are not performing adequately. In addition, from time to time, we have had, and continue to have, disagreements over their performance and compliance with the terms of our management agreements. We generally resolve issues with our managers through discussions and negotiations. However, if we are unable to reach satisfactory results through discussions and negotiations, we may choose to litigate the dispute or submit it to arbitration. Failure by our hotel managers to fully perform the duties agreed to in our management agreements could adversely affect our results of operations. Our hotel managers or their affiliates manage, and in some cases own or have invested in, hotels that compete with our hotels, which may result in conflicts of interest. Our hotel managers have in the past made and may in the future make decisions regarding competing lodging facilities that are not or would not be in our best interests.

### **We are subject to risks associated with the employment of hotel personnel, particularly with hotels that employ unionized labor.**

We have entered into management agreements with third-party managers to operate our hotel properties. Our third-party managers are responsible for the labor force at each of our hotels. Although we generally do not directly employ or manage the labor force at our hotels, we are subject to risks associated with the hotel labor force, particularly those hotels with unionized labor. From time to time, hotel operations may be disrupted by strikes, demonstrations or other negative actions and publicity. We may also incur increased legal costs and indirect labor costs as a result of contract disputes at hotels where our managers have collective bargaining agreements with employees (approximately 18% of our current portfolio, by revenue). These activities may be more costly than at hotels where our managers do not have collective bargaining agreements. In addition, the resolution of labor disputes or re-negotiated labor contracts could lead to increased labor costs, either through higher wages or changes in work rules that raise hotel operating costs. Because collective bargaining agreements are negotiated between the managers of our hotels and the union, we have limited ability to control the outcome of these negotiations.

### **Foreclosure on our mortgage debt could adversely affect our business.**

As of March 24, 2006, after giving effect to the Starwood Transactions, issuance of the Series P senior notes, and certain other debt transactions, certain of our hotels and related assets would have been subject to various mortgages in an aggregate amount of approximately \$2.1 billion. In the event of a foreclosure on such mortgages, the mortgage lenders could elect to foreclose on such mortgages, and we could be required to allow such foreclosure rather than make the necessary mortgage payments with funds from other sources. However, our senior notes indenture contains cross default provisions, which, depending upon the amount of secured debt defaulted on, could cause a cross default under these agreements. Our senior notes indenture contains a restrictive cross default provision as compared to our senior notes indenture, provides that it is a credit facility default in the event we default on any debt in excess of 1% of our total assets (using undepreciated real estate values) or default on other indebtedness in excess of \$50 million. For this reason, a foreclosure could adversely affect our long-term business prospects.

### **Our mortgage debt contains provisions that may reduce our liquidity.**

Certain of our mortgage debt requires that, to the extent cash flow from the hotels which secure such debt drops below stated levels, we escrow cash to service until operations improve above

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the stated levels. In some cases, the escrowed amount may be applied to the outstanding balance of the mortgage debt. When such provision that the affected properties will achieve the minimum cash flow levels required to trigger a release of any escrowed funds. The amounts required may negatively affect our liquidity by limiting our access to cash flow after debt service from these mortgaged properties.

### **Rating agency downgrades may increase our cost of capital.**

Both our senior notes and Host's preferred stock are rated by Moody's Investors' Service and Standard & Poor's. These independent rating agencies may downgrade our ratings on our senior notes and Host's preferred stock at any time. Such downgrades may negatively affect our access to the capital markets.

### **Our management agreements could impair the sale or financing of our hotels.**

Under the terms of our management agreements, we generally may not sell, lease or otherwise transfer the hotels unless the transferee is not a transferee assumes the related management agreements and meets specified other conditions. Our ability to finance or sell our properties, debt transactions, may require the manager's consent. If, in these circumstances, the manager does not consent, we may be precluded from taking actions breaching the applicable management agreement.

### **The acquisition contracts relating to some hotels limit our ability to sell or refinance those hotels.**

For reasons relating to federal and state income tax considerations of the former and current owners of five hotels, we have agreed to restrict refinancing the mortgage debt for varying periods depending on the hotel. We have also agreed not to sell more than 50% of the original all 10 additional hotels, or to take other actions that would result in the recognition and allocation of gain to the former owners of such hotels prior to January 1, 2009. As a result, even if it were in our best interests to sell these hotels or repay or otherwise reduce the level of the mortgage, it may be difficult or costly to do so during their respective lock-out periods. We anticipate that, in specified circumstances, it may agree to similar restrictions on acquisitions.

### **We may be unable to sell properties because real estate investments are illiquid.**

Real estate investments generally cannot be sold quickly. We may not be able to vary our portfolio promptly in response to economic or other conditions. Promptly to changes in the performance of our investments could adversely affect our financial condition and our ability to service our debt. The federal income tax laws applicable to REITs that may limit our ability to recognize the full economic benefit from a sale of our assets.

### **Applicable REIT laws may restrict certain business activities.**

As a REIT, Host is subject to various restrictions on its income, assets and activities. Business activities that could be impacted by applicable REIT laws, to, activities such as developing alternative uses of real estate, including the development and/or sale of timeshare or condominium units.

Due to these restrictions, certain business activities, including those mentioned above, may need to occur in one or more of Host's taxable REIT subsidiaries are taxable as regular C corporations and are subject to federal, state, and, if applicable, local and foreign taxation on their taxable income at tax rates. In addition, under REIT laws, the aggregate value of all of a REIT's taxable REIT subsidiaries may not exceed 20% of the value of the REIT.

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### **We depend on our key personnel.**

Our success depends on the efforts of our executive officers and other key personnel. None of our key personnel have employment agreements or life insurance for any of our executive officers. We cannot assure you that these key personnel will remain employed by us. While we believe in these key personnel, the loss of their services could have a significant adverse effect on our financial performance.

### **Litigation judgments or settlements could have a significant adverse effect on our financial condition.**

We are involved in various legal proceedings in the normal course of business. We are vigorously defending each of these claims. Currently, no claims, if granted, would have a significant effect on our financial condition or results of operations. As a publicly traded owner of hotel properties, we are subject to claims by the operators of our hotels, individuals or companies who use our hotels, our investors, or regulating entities, which could have a significant effect on our condition and performance.

### **Our acquisition of additional properties may have a significant effect on our business, liquidity, financial position and/or results of operations.**

As part of our business strategy, we seek to acquire luxury and upper-upscale hotel properties. The recent acquisition of the Starwood portfolio is a key part of our strategy. We may acquire properties through various structures, including transactions involving portfolios, single assets, joint ventures and the securities or assets of other REITs or similar real estate entities. We anticipate that our acquisitions will be financed through a combination of cash, Host equity offerings, issuance of OP Units, advances under our credit facility, and the incurrence or assumption of indebtedness. We may, from time to time, be identifying, analyzing and negotiating possible acquisition transactions and we expect to continue to do so in the future. We cannot assure you that we will consummate future acquisitions on favorable terms or that we will realize the benefits that we anticipate from the Starwood Transactions. Our inability to consummate one or more acquisitions on such terms, or our failure to realize the intended benefits from one or more acquisitions, could have a significant effect on our business, liquidity, financial position and/or results of operations, including as a result of our incurrence of additional indebtedness or assumption of unforeseen contingent liabilities.

### **We may acquire hotel properties through joint ventures with third parties that could result in conflicts.**

Instead of purchasing hotel properties directly, we may, from time to time, invest as a co-venturer in entities holding hotel properties. We funded the purchase price for the Starwood Transactions and potentially may fund future investments with proceeds from the joint venture related to the Starwood Transactions.

Co-venturers often share control over the operation of a joint venture. Actions by a co-venturer could subject the assets to additional risk, including:

- our co-venturer in an investment might have economic or business interests or goals that are inconsistent with our, or the joint venture's, interests;
- our co-venturer may be in a position to take action contrary to our instructions or requests or contrary to our policies or objectives;
- our co-venturer could go bankrupt, leaving us liable for such co-venturer's share of joint venture liabilities.

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Although we generally will seek to maintain sufficient control of any joint venture to permit our objectives to be achieved, we might not be able to control the actions of our joint venture partners. Because, as described above, we have entered into a joint venture with third parties in connection with certain transactions, particularly relevant to the Starwood Transactions.

### **Environmental problems are possible and can be costly.**

We believe that our properties are in compliance in all material respects with applicable environmental laws. Unidentified environmental liabilities could have a material adverse effect on our financial condition and performance. Federal, state and local laws and regulations relating to the protection of the environment require the current or previous owner or operator of real estate to investigate and clean up hazardous or toxic substances or petroleum product releases. These laws may have to pay a governmental entity or third parties for property damage and for investigation and clean-up costs incurred by the parties. These laws typically impose clean-up responsibility and liability without regard to whether the owner or operator knew of or caused the contamination. More than one person may have been responsible for the contamination, each person covered by the environmental laws may be held responsible. In addition, third parties may sue the owner or operator of a site for damages and costs resulting from environmental contamination emanating from the site. Laws also govern the presence, maintenance and removal of asbestos. These laws require that owners or operators of buildings containing asbestos provide training that they notify and train those who may come into contact with asbestos and that they undertake special precautions, including removal or encapsulation of asbestos, during renovation or demolition of a building. These laws may impose fines and penalties on building owners or operators who fail to comply. These laws may allow third parties to seek recovery from owners or operators for personal injury associated with exposure to asbestos fibers.

### **Compliance with other government regulations can be costly.**

Our hotels are subject to various other forms of regulation, including Title III of the Americans with Disabilities Act, building codes and regulations. Compliance with those laws and regulations could require substantial capital expenditures. These regulations may be changed from time to time, resulting in additional costs of compliance, including potential litigation. Any increased costs could have a material adverse effect on our business and operations.

### **Some potential losses are not covered by insurance.**

We carry comprehensive insurance coverage for general liability, property, business interruption and other risks with respect to all of our hotels. We offer coverage features and insured limits that we believe are customary for similar type properties. Generally, our “all-risk” property policies provide coverage on a per occurrence basis and that, for each occurrence, has an overall limit, as well as various sub-limits, on the amount of insurance proceeds available for various types of claims such as service interruption, abatement, earthquakes, expediting costs or landscaping replacement, and the dollar amounts of the sub-limits are less than the dollar amounts of the overall coverage limit. Our property policies also provide that all of the claims from each of our properties are aggregated and must be combined together for purposes of evaluating whether the aggregate limits and sub-limits contained in our policies have been exceeded. Where the manager provides this coverage, any such claims will also be combined with the claims of other owners participating in the management of the hotel. Therefore, if an insurable event occurs that affects more than one of our hotels, or, in the case of hotels where coverage is provided by the manager or owned by others, the claims from each affected hotel will be added together to determine whether the aggregate limit or sub-limits, depending on the policy, have been reached and each affected hotel may only receive a proportional share of the amount of insurance proceeds provided for under the policy if the aggregate limit or sub-limit is reached.

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exceeds the aggregate limits available. We may incur losses in excess of insured limits and, as a result, we may be even less likely to receive compensation for multiple properties such as earthquakes or certain types of terrorism.

In addition, there are other risks such as war, certain forms of terrorism such as nuclear, biological, chemical, or radiological (NBCR) terrorism that may be deemed to fall completely outside the general coverage limits of our policies or may be uninsurable or may be too expensive to justify. We have a wholly-owned captive insurance company which provides coverage to the company for losses due to NBCR attacks. The Terrorism Risk Insurance Act (TRIA) requires our captive insurer to apply to the U.S. Treasury for reimbursement of the claims. This does not ensure that we will be able to recover any or all of our losses.

We may also encounter challenges with an insurance provider regarding whether it will pay a particular claim that we believe to be covered. If a claim in excess of insured limits or an uninsured loss occur or should we be unsuccessful in obtaining coverage from an insurance carrier, we could lose all or part of the investment invested in a property, as well as the anticipated future revenue from the hotel. In that event, we might nevertheless remain obligated for any other obligations related to the property.

**We may not be able to recover fully under our existing terrorism insurance for losses caused by some types of terrorist acts, and we cannot ensure that we will be able to obtain terrorism insurance in adequate amounts or at acceptable premium levels in the future.**

We obtain terrorism insurance as part of our all-risk property insurance program, as well as our general liability and directors' and officers' insurance. All-risk policies have limitations such as per occurrence limits and sublimits which might have to be shared proportionally across participating properties. Also, all-risk insurers only have to provide terrorism coverage to the extent mandated by the Terrorism Risk Insurance Act (TRIEA) for "certified" acts of terrorism—namely, acts of non-United States persons or interests. Furthermore, we do not have full replacement coverage at all of our properties for acts of terrorism by non-United States persons or interests ("noncertified" events) as our coverage for such incidents is subject to sublimits and/or annual aggregate limits. In addition, coverage for nuclear, biological and chemical incidents is excluded under our policies. While TRIEA will reimburse insurers for losses resulting from certified acts of terrorism, TRIEA does not require insurers to offer coverage for these perils and, to date, insurers are not willing to provide this coverage, even with a wholly-owned captive insurance company that provides a policy of NBCR coverage to us, and has the same ability to apply to the US Treasury for reimbursement in TRIA (now TRIEA), which is subject to the same deductibles and co-insurance obligations as other insurance companies. This applies to our general liability or Directors and Officers insurance. TRIEA terminates on December 31, 2007, and there is no guarantee that the terrorism insurance will be available or affordable thereafter. As a result of the above, there remains considerable uncertainty regarding the extent and adequacy of terrorism insurance to protect our interests in the event of future terrorist attacks that impact our properties.

## **Risks Relating to the Starwood Transactions**

**We expect to incur significant costs and expenses in connection with the integration of the assets acquired from Starwood, which could offset all of the anticipated benefits of the Starwood Transactions.**

We expect to incur costs related to the integration of the assets acquired from Starwood. While we have assumed that a certain level of expenses is necessary, a number of factors beyond our control that could affect the total amount or the timing of all of the expected integration expenses. There can be no assurance that we will be able to



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that we will not incur additional unanticipated costs and expenses related to integration after the completion of the Starwood Transactions, pursuant to which Starwood will operate certain of the acquired European hotels.

**We may fail to realize the revenue enhancements and other benefits expected from the Starwood Transactions, which could affect our financial condition following consummation of the Starwood Transactions.**

Achieving the benefits of the Starwood Transactions will depend in part upon meeting the challenges inherent in successfully integrating the possible diversion of management attention for an extended period of time. There can be no assurance that such challenges will be met and may impact operations following the consummation of the Starwood Transactions.

Delays encountered in this transition process could have a material adverse effect on our operating results and financial condition following consummation of the Starwood Transactions. If we are unable to realize the significant benefits we expect to result from the Starwood Transactions, there can be no assurance that we will realize any of these anticipated benefits.

**We may be subject to unknown or contingent liabilities related to the business to be acquired from Starwood.**

Assets that we have acquired from Starwood in the Starwood Transactions may be subject to unknown or contingent liabilities for which we may not have recourse, against Starwood. In general, the representations and warranties provided by Starwood under the master agreement did not survive the Starwood Transactions. While Starwood is required to indemnify us with respect to breaches of certain representations and warranties that did survive the Starwood Transactions, the indemnification is limited and subject to various materiality thresholds, a significant deductible and an aggregate cap on losses. As a result, there is no guarantee with respect to losses due to breaches by Starwood of its representations and warranties. The total amount of costs and expenses that may be incurred in connection with acquired hotels and entities may exceed our expectations, plus we may experience other unanticipated adverse effects, all of which may have a material adverse effect on our operating results and financial condition.

Finally, the indemnification agreement provides that Starwood will retain certain specified liabilities relating to the assets and entities acquired in the Starwood Transactions, including liabilities related to pre-closing taxes, six pending litigation matters involving various unrelated claims and liabilities associated with a merger, the Starwood Transactions and certain post-closing consequences thereof. While Starwood is contractually obligated to pay all losses and other expenses incurred in connection with the Starwood Transactions, subject to survival limitations, materiality thresholds, the deductible or cap on losses, there can be no guarantee that this arrangement will not result in a material adverse effect on our operating results and financial condition.

**Our ability to service debt incurred to finance the Starwood Transactions will depend in part on the cash flow generated by the hotels acquired in the Starwood Transactions.**

In order to complete the Starwood Transactions, we utilized a portion of the proceeds of the Series P senior notes and assumed approximately \$5.9 billion of debt as of March 24, 2006 as adjusted to give effect to the Starwood Transactions, the issuance of the Series P senior notes, and certain other debt transactions. As of the balance sheet date, we would have had a debt balance of approximately \$5.9 billion. Our ability to service this increased debt will depend in part on the cash flow production of the properties acquired in the Starwood Transactions. The cash flow production of the hotels acquired is subject to changes in the national, regional and local business and leisure travel patterns; local market conditions such as an oversupply of hotel rooms or a reduction in lodging demand; the performance of the hotels relative to our competition; the performance of the managers of such hotels; changes in room rates and increases in operating costs.

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in operating costs due to inflation and other factors. There can be no assurance that the hotels acquired will meet our management's expectations for production, or that they will produce cash flow sufficient to service our increased indebtedness. In addition, the increased levels of debt could:

- require us to dedicate a substantial portion of our cash flow from operations to make payments on our debt, thereby reducing funds available for capital expenditures, dividends, acquisitions and other purposes;
- increase our vulnerability to, and limit flexibility in planning for, adverse economic and industry conditions;
- affect our credit rating;
- limit our ability to obtain additional financing to fund future working capital, capital expenditures, additional acquisitions and other purposes;
- create competitive disadvantages compared to other companies with less indebtedness; and
- limit our ability to apply proceeds from an offering or asset sale to purposes other than the repayment of debt.

**The consummation of the Starwood Transactions expanded our business into new markets outside of the United States in which we have not previously operated, and we have been exposed us to the general economic conditions of those markets.**

We may have difficulty managing our expansion into new geographic markets where we have limited knowledge and understanding of the business conditions, legal requirements, relationships in the area or unfamiliarity with local governmental and permitting procedures. As a result of the completion of the Starwood Transactions, we have opened hotels in seven foreign countries. The revenues from foreign hotels will total approximately 4% of our consolidated revenues on a pro forma basis if we continue to conduct business internationally. These include:

- employment laws and practices in foreign countries;
- tax laws in foreign countries, which may provide for tax rates that exceed those of the U.S. and which may provide that our foreign subsidiaries are subject to local requirements or other restrictions;
- the structure pursuant to which Starwood will operate certain of the acquired European hotels for us after closing;
- unexpected changes in regulatory requirements or monetary policy; and
- other potentially adverse tax consequences.

Any of these factors could adversely affect our ability to obtain all of the intended benefits of the Starwood Transactions.

If we do not effectively manage our geographic expansion and successfully integrate the foreign hotels into our organization, our operating results could be materially adversely affected.

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**Exchange rate fluctuations could adversely affect our financial results.**

As a result of the expansion of our international operations, currency exchange rate fluctuations could affect our results of operations and financial position, which could result in a decrease in our revenue and an increasing portion of our revenue and

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our expenses in such foreign currencies as the Euro, the British Pound, the Polish Zloty and the Chilean Peso. Although we may enter into foreign currency contracts with financial institutions to reduce our exposure to fluctuations in the value of these and other foreign currencies relative to our debt or receivables, such contracts, if entered into, will not eliminate that risk entirely. In addition, to the extent that we are unable to match revenue received in foreign currencies with expenses in the same foreign currencies, exchange rate fluctuations could have a negative impact on our results of operations and financial condition. Additionally, because our consolidated revenues and expenses are denominated in US Dollars, if we generate revenues or earnings in other currencies the translation of those results into US Dollars can result in a significant increase or decrease in those revenues.

### **Federal Income Tax Risks**

**To qualify as a REIT, Host (and each of our subsidiary REITs is required) to distribute at least 90% of its taxable income, regardless of the nature of its obligations.**

To continue to qualify as a REIT, Host is required to distribute to its stockholders with respect to each year at least 90% of its taxable income. To the extent that Host satisfies this distribution requirement but distributes less than 100% of its taxable income and net capital gain for the taxable year, Host will be subject to state corporate income tax on its undistributed taxable income and capital gain. In addition, Host will be subject to a 4% nondeductible excise tax on distributions made by it with respect to the calendar year are less than the sum of 85% of its ordinary income and 95% of its capital gain net of capital losses. Host's undistributed taxable income from prior periods less excess distributions from prior years. Host intends to make distributions, subject to the terms of any debt covenants, to its stockholders to comply with the distribution requirement and to avoid the nondeductible excise tax and will not be subject to such tax. However, there are differences in timing between Host's recognition of taxable income and its receipt of cash available for distribution. Because of the lodging industry and the fact that some taxable income will be "phantom" income, which is taxable income that is not matched by cash, in certain transactions entered into in years prior to Host's conversion to a REIT, Host could recognize substantial amounts of "phantom" income. If Host's taxable income and the receipt of related cash could require Host to borrow funds or to issue additional equity to enable Host to meet the distribution requirement to maintain its REIT status, and to avoid the nondeductible excise tax. In addition, because the REIT distribution requirement prevents Host from prepaying debt, Host may be required to refinance debt at its maturity with additional debt or equity. It is possible that any of these sources of funds, if available at all, may not be sufficient to meet Host's distribution and tax obligations.

After the Starwood Transactions, Host owns, through us, 100% of the outstanding common stock (but not the outstanding preferred stock) of each of our subsidiary REITs, and each of these subsidiary REITs of Host is subject to the same requirements that Host must satisfy in order to qualify as a REIT, including the distribution requirements described above.

**Adverse tax consequences would apply if Host or any of our subsidiary REITs failed to qualify as a REIT.**

We believe that Host has been organized and has operated in such a manner so as to qualify as a REIT under the Code, commencing with the Starwood Transactions, and Host currently intends to continue to operate as a REIT during future years. In addition, after the Starwood Transactions, as described above, Host expects to acquire two other entities that will elect to be treated as REITs. As the requirements for qualification and taxation as a REIT are extremely complex and the income tax laws governing qualification and taxation as a REIT are limited, no assurance can be provided that Host currently qualifies as a REIT or that each of Host's subsidiary REITs qualifies as a REIT. If any of the subsidiary REITs were to fail to qualify as a REIT, it is possible that Host would lose its REIT status unless we (or the subsidiary REIT) could avail ourselves of certain relief provisions. New

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legislation, treasury regulations, administrative interpretations or court decisions could significantly change the tax laws with respect to an REIT's federal income tax consequences of its REIT qualification. If Host or any of the subsidiary REITs were to fail to qualify as a REIT, and any of the non-qualifying REIT would not be allowed to take a deduction for distributions to its stockholders in computing its taxable income, and the REIT would be subject to corporate income tax, including any applicable alternative minimum tax, on its taxable income at regular corporate rates. Moreover, unless a non-qualifying REIT could not qualify as a REIT for the four taxable years following the year during which REIT qualification is lost.

Any determination that Host or one of our subsidiary REITs does not qualify as a REIT would have a materially adverse effect on our results of operations and reduce the value of Host's common stock. The additional tax liability of Host or the subsidiary REIT for the year, or years, in which the REIT would reduce its net earnings available for investment, debt service and distributions to stockholders. Furthermore, the non-qualifying entity would be required to pay any distributions to stockholders as a condition to REIT qualification and all of its distributions to stockholders would be taxable as regular income on its current and accumulated earnings and profits. Host's failure to qualify as a REIT also would cause an event of default under our credit facility and the amounts due under the credit facility, which, in turn, would constitute an event of default under our outstanding debt securities.

### **If our leases are not respected as true leases for federal income tax purposes, Host and each of our subsidiary REITs would fail to qualify as REITs**

To qualify as a REIT, Host must satisfy two gross income tests, under which specified percentages of its gross income must be passive income. The leases, which currently constitutes substantially all of Host's and each of our subsidiary REITs' gross income, to qualify for purposes of the REIT tests, must be respected as true leases for federal income tax purposes and not be treated as service contracts, joint ventures or some other type of arrangement. There can be no assurance, however, that the IRS will agree with this view. If the leases are not respected as true leases for federal income tax purposes, neither Host nor any of our subsidiary REITs would be able to satisfy either of the two gross income tests applicable to REITs and likely lose its REIT status.

### **If our affiliated lessees fail to qualify as taxable REIT subsidiaries, Host and each of our subsidiary REITs would fail to qualify as REITs**

Rent paid by a lessee that is a "related party tenant" of Host will not be qualifying income for purposes of the two gross income tests applicable to REITs under the Code, since January 1, 2001, Host has leased substantially all of its hotels to a subsidiary of us that is taxable as a regular C corporation. Each of the hotels acquired from Starwood and Starwood Trust was leased to either a taxable REIT subsidiary with respect to Host. Each of the hotels acquired from Starwood and Starwood Trust was leased to either a taxable REIT subsidiary of a subsidiary REIT. So long as any affiliated lessee qualifies as a taxable REIT subsidiary, it will not be treated as a "related party tenant" of Host. As long as the affiliated lessees have qualified and will continue to qualify, and that the taxable REIT subsidiaries of its subsidiary REITs qualify, to be treated as taxable REIT subsidiaries for federal income tax purposes. There can be no assurance, however, that the IRS will not challenge the status of a taxable REIT subsidiary of a subsidiary REIT. If the IRS were successful in disqualifying any of our affiliated lessees (including the taxable REIT subsidiary of a subsidiary REIT) from treatment as a taxable REIT subsidiary, it is possible that Host or a subsidiary REIT would fail to meet the asset tests applicable to REITs and would fail to qualify for the gross income tests. If this occurred, each of Host and its subsidiary REITs would likely lose their REIT status.

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### **Despite Host's REIT status, we remain subject to various taxes.**

Host or one of its subsidiary REITs will be required to pay federal income tax at the highest regular corporate rate upon its share of any "built-in gain" on the sale before the expiration of the applicable 10-year holding period of assets, including certain hotels acquired as part of Host's conversion to a REIT. Host's subsidiaries and affiliates as part of the acquisition of the Starwood portfolio. The total amount of gain on which Host would be subject to corporate income tax in a taxable transaction prior to the expiration of the applicable 10-year holding period would be material to us. In addition, we expect that we will have deferred tax liabilities in the future without any corresponding receipt of cash.

Notwithstanding Host's status as a REIT, Host and our subsidiaries (including Host's subsidiary REITs) will be subject to some federal, state and local income and property taxes. For example, Host and our subsidiary REITs will pay tax on certain types of income that is not distributed and will be subject to tax as a taxable REIT subsidiary that are not conducted on an arm's length basis. Moreover, the taxable REIT subsidiaries of Host and our subsidiary REITs are corporations and will pay federal, state and local income tax on their net income at the applicable corporate rates, and foreign taxes to the extent of their operations in foreign jurisdictions.

We are obligated under our partnership agreement to pay all such taxes (and any related interest and penalties) incurred by Host.

### **If the IRS were to challenge successfully our status as a partnership for federal income tax purposes, Host would cease to qualify as a partnership and the consequences.**

We believe that we qualify to be treated as a partnership for federal income tax purposes. As a partnership, we are not subject to federal income tax; instead, our partners, including Host, is required to pay tax on such partner's allocable share of its income. No assurance can be provided, however, that we will be treated as a partnership for federal income tax purposes, or that a court would not sustain such a challenge. If the IRS were successful in treating us as a partnership for federal income tax purposes, Host would fail to meet the gross income tests and certain of the asset tests applicable to REITs and, accordingly, cease to qualify as a REIT. If we were not a partnership for federal income tax purposes or Host fails to qualify as a REIT, either failure would cause an event of default under our credit facilities and an event of default under our outstanding debt securities. Also, the failure of us to qualify as a partnership would cause us to become subject to federal income tax, which would reduce significantly the amount of cash available for debt service and for distribution to our partners, including Host.

### **As a REIT, each of Host and our subsidiary REITs is subject to limitations on its ownership of debt and equity securities.**

Subject to certain exceptions, a REIT is generally prohibited from owning securities in any one issuer to the extent that the value of those securities exceeds 10% of the REIT's total assets or the securities owned by the REIT represent more than 10% of the issuer's outstanding voting securities or more than 10% of the issuer's outstanding securities. A REIT is permitted to own securities of a subsidiary in an amount that exceeds the 5% value test and the 10% vote test if the subsidiary is a taxable REIT subsidiary. However, a REIT may not own securities of taxable REIT subsidiaries that represent in the aggregate more than 20% of the REIT's total assets.

### **Host or our subsidiary REITs may be required to pay a penalty tax upon the sale of a hotel.**

The federal income tax provisions applicable to REITs provide that any gain realized by a REIT on the sale of property held as inventory or for sale to customers in the ordinary course of business is subject to a 20% federal income tax.

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business is treated as income from a “prohibited transaction” that is subject to a 100% penalty tax. Under existing law, whether property, in primarily for sale to customers in the ordinary course of business is a question of fact that depends upon all of the facts and circumstances v We intend that we will hold the hotels for investment with a view to long-term appreciation, to engage in the business of acquiring and own hotels as are consistent with our investment objectives. There can be no assurance, however, that the IRS might not contend that one or mor penalty tax.

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### FORWARD-LOOKING STATEMENTS

This prospectus contains “forward-looking statements” intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. These forward-looking statements are identified by their use of terms and phrases such as “anticipate,” “believe,” “could,” “estimate,” “expect,” “intend,” “may,” “might,” “plan,” “project,” “will,” “continue” and other similar terms and phrases. Forward-looking statements are not guarantees of future performance and are subject to risks, uncertainties and other factors which may cause the actual results to differ materially from those anticipated at the time the forward-looking statements were made, but are not limited to:

- national and local economic and business conditions and changes in travel patterns that will affect demand for products and services and occupancy that can be achieved by such properties and the availability and terms of financing and liquidity;
- changes in taxes and government regulations that influence or determine wages, prices, construction procedures and costs;
- our ability to maintain our properties in a first-class manner, including meeting capital expenditure requirements;
- our ability to compete effectively in areas such as access, location, quality of accommodations and room rate;
- our ability to maintain good relationships with property managers;
- operating risks associated with the hotel business;
- risks associated with the level of our indebtedness and our ability to meet covenants in its debt agreements;
- our ability to acquire or develop additional properties and the risk that potential acquisitions or developments may not perform as expected;
- the effect of terror alerts and potential terrorist activity on travel and our ability, to recover fully under our respective existing insurance policies to maintain adequate or full replacement cost “all-risk” property insurance on our respective properties;
- government approvals, actions and initiatives, including the need for compliance with environmental and safety requirements, and the interpretation thereof;
- the effects of tax legislative action;
- the ability of Host and each of the real estate investment trust, or REIT, entities acquired or established by Host in the Starwood Transactions to qualify as REITs for federal income tax purposes, our ability to satisfy the rules to maintain our status as a public REIT, the ability of certain of our subsidiaries to maintain their status as taxable REIT subsidiaries for federal income tax purposes and the ability of our subsidiaries, and similar entities acquired or established by Host in the Starwood Transactions, to operate effectively within the United States;
- the effect of any rating agency downgrades on the cost and availability of new debt financings;



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- the relatively fixed nature of property-level operating costs and expenses for us; and
- other factors discussed under the heading “Risk Factors”.

Although we believe that the expectations reflected in any of our forward-looking statements are based upon reasonable assumptions, any of these statements may be inaccurate and the forward-looking statement based on these assumptions could be incorrect, and actual results could differ materially from

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projected or assumed. Our future financial condition and results of operations, as well as any forward-looking statements, are subject to changes in market conditions, business conditions, and other risks and uncertainties. Accordingly, our forward-looking statements are qualified in their entirety by reference to the factors described below.

All future written and oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the above. We undertake no obligation to update any information contained herein or to publicly release the results of any revisions to any forward-looking statements in response to new information, events or circumstances that occur, or that we became aware of, after the date of this prospectus.

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### THE EXCHANGE OFFER

#### Purpose and effect

We sold the Series P senior notes on April 4, 2006. In connection with that issuance, we entered into the registration rights agreement, which is a registration statement under the Securities Act, with respect to the Series Q senior notes. Upon the effectiveness of that registration statement, we are providing to the Series P senior notes the opportunity to exchange their Series P senior notes for a like principal amount of Series Q senior notes, which will be issued by us. The Series Q senior notes generally may be reoffered and resold by the holder without registration under the Securities Act.

The registration rights agreement further provides that we must use our reasonable best efforts to consummate the exchange offer on or before the date on which we issued the Series P senior notes.

Except as provided below, upon the completion of the exchange offer, our obligations with respect to the registration of the Series P senior notes will terminate. A copy of the registration rights agreement has been filed as an exhibit to the registration statement of which this prospectus is a part. No part of this prospectus or its material provisions is not complete and is qualified in its entirety by reference to the actual agreement. Except as set forth below, following the exchange offer, holders of Series P senior notes not tendered will not have any further registration rights and those Series P senior notes will continue to be outstanding. Accordingly, the liquidity of the market for the Series P senior notes could be adversely affected upon consummation of the exchange offer.

In order to participate in the exchange offer, you must represent to us, among other things, that:

- the Series Q senior notes you acquire pursuant to the exchange offer are being obtained in the ordinary course of your business;
- you are not engaging in and do not intend to engage in a distribution of the Series Q senior notes;
- you do not have an arrangement or understanding with any person to participate in a distribution (within the meaning of the Securities Act) of the Series Q senior notes and
- you are not our “affiliate,” as defined under Securities Act Rule 405 or, if you are, you will comply with the registration and resale requirements of the Securities Act.

Pursuant to the registration rights agreement we and the subsidiary guarantors will be required to file a “shelf” registration statement for a common offering of the Series Q senior notes under the Securities Act Rule 415 in respect of the Series P senior notes if:

- we determine that we are not permitted to effect the exchange offer as contemplated hereby because of any change in law or action by the SEC; or
- we have commenced and not consummated the exchange offer within 260 days following the date on which we issued the Series P senior notes.

Other than as set forth above, no holder will have the right to participate in the shelf registration statement or to otherwise require that we register the Series Q senior notes under the Securities Act.

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Based on an interpretation by the SEC staff or “Commission staff” set forth in no-action letters issued to third parties unrelated to us, we believe that, as described below, Series Q senior notes issued to you pursuant to the exchange offer in exchange for Series P senior notes may be offered for resale, reoffered or resold, unless you are our “affiliate” within the meaning of Securities Act Rule 405 or a broker-dealer who purchased unregistered notes directly from us or any other

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available exemption promulgated under the Securities Act, without compliance with the registration and prospectus delivery provisions of the Securities Act. If Series Q senior notes are acquired in the ordinary course of business of the holder and the holder does not have an arrangement or understanding with respect to the distribution of Series Q senior notes. We have not requested and do not intend to request that the SEC issue to us a no-action letter in connection with the exchange offer.

If you tender in the exchange offer for the purpose of participating in a distribution of the Series Q senior notes, you cannot rely on this intent to sell. If you must comply with the registration and prospectus delivery requirements of the Securities Act in connection with a secondary resale transaction. If you receive Series Q senior notes for your own account in exchange for Series P senior notes, where those notes were acquired by you as a result of market-making or other trading activities, you must acknowledge that you will deliver a prospectus in connection with any resale of such Series Q senior notes. If you receive Series Q senior notes directly from us and not as a result of market-making activities or other trading activities, you may not rely on the Commission's no-action letter above or participate in the exchange offer and must comply with the prospectus delivery requirements of the Securities Act in order to sell the Series Q senior notes.

### **Consequences of failure to exchange**

Following the completion of the exchange offer, you will not have any further registration rights for Series P senior notes that you did not tender in the exchange offer. The Series P senior notes that you tendered in the exchange offer will continue to be subject to restrictions on transfer. Accordingly, the liquidity of the market for Series P senior notes may be reduced upon completion of the exchange offer.

### **Terms of the exchange offer**

Upon the terms and subject to the conditions set forth in this prospectus and in the letter of transmittal, we will accept any and all Series P senior notes tendered in the exchange offer, whether or not such notes are registered under the Securities Act, on August 15, 2006 or such date and time to which we extend the offer. We will issue Series Q senior notes in exchange for each \$1,000 principal amount of outstanding Series P senior notes accepted in the exchange offer. Holders may tender Series P senior notes pursuant to the exchange offer. However, Series P senior notes may be tendered only in integral multiples of \$1,000 in principal amount.

The form and terms of the Series Q senior notes are substantially the same as the form and terms of the Series P senior notes except that the Series Q senior notes will be registered under the Securities Act and will not bear legends restricting their transfer. The Series Q senior notes will evidence the same debt of the Company as the Series P senior notes, and will be entitled to the benefits of, the same indenture pursuant to which the Series P senior notes were issued.

As of the date of this prospectus, Series P senior notes representing \$800 million in aggregate principal amount were outstanding and there were no Series Q senior notes outstanding. This prospectus, together with the letter of transmittal, is being sent to that registered holder and to you and others based on our books and records as holders of the Series P senior notes. We intend to conduct the exchange offer in accordance with the applicable requirements of the Securities Exchange Act of 1933 and the regulations of the SEC.

We will be deemed to have accepted validly tendered Series P senior notes when, as, and if we have given oral or written notice thereof to the holder of the Series P senior notes. We will act as your agent for the purpose of receiving the Series Q senior notes from us. If any of your tendered Series P senior notes are not accepted in the exchange offer, the occurrence of the other events set forth in this prospectus or

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otherwise, certificates for any such unaccepted Series P senior notes will be returned, without expense, to you as promptly as practicable after the exchange offer.

If you tender Series P senior notes in the exchange offer, you will not be required to pay brokerage commissions or fees or, subject to the income tax transfer taxes with respect to the exchange of Series P senior notes pursuant to the exchange offer. We will pay all charges and expenses, other than income taxes, in connection with the exchange offer.

### **Expiration date; extensions; amendments**

The expiration date will be 5:00 p.m., New York City time, on August 15, 2006 unless, in our sole discretion, we extend the exchange offer. The expiration date shall mean the latest date and time to which the exchange offer is extended. In order to extend the exchange offer, we will notify the exchange agent by written notice prior to 9:00 a.m., New York City time, on the next business day after the previously scheduled expiration date.

We reserve the right, in our sole discretion:

- to delay accepting any Series P senior notes, to extend the exchange offer or, if any of the conditions to the exchange offer set forth in the exchange offer have not been satisfied, to terminate the exchange offer, by giving oral or written notice of such delay, extension or termination;
- to amend the terms of the exchange offer in any manner.

In the event that we make a material or fundamental change to the terms of the exchange offer, we will file a post-effective amendment to the exchange offer.

### **Procedures for tendering**

Only a holder of Series P senior notes may tender the Series P senior notes in the exchange offer. To tender in the exchange offer you must (1) deliver a letter of transmittal, or a copy thereof, have the signatures thereon guaranteed if required by the letter of transmittal, and mail or otherwise deliver the letter of transmittal to the exchange agent prior to the expiration date or (2) comply with the book-entry requirements, which are discussed below under “—Book-Entry Requirements.”

- certificates for Series P senior notes must be received by the exchange agent along with the letter of transmittal prior to the expiration date;
- a timely confirmation of a book-entry transfer of those Series P senior notes, if that procedure is available, into the exchange agent's book-entry system, or a procedure for book-entry transfer described below, must be received by the exchange agent on or prior to the expiration date; or
- you must comply with the guaranteed delivery procedures described below.

To be tendered effectively, the letter of transmittal and other required documents must be received by the exchange agent on or prior to the expiration date under “—Exchange Agent.”

A tender of your Series P senior notes that is not withdrawn before the expiration date will constitute an agreement between you and us in a binding exchange offer.

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the conditions set forth in this prospectus and in the letter of transmittal.

The method of delivery of Series P senior notes and the letter of transmittal and all other required documents to the exchange agent is at your option. By mail, we recommend that you

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use an overnight or hand delivery service. In all cases, you should allow sufficient time to assure delivery to the exchange agent before the letter of transmittal or Series P senior notes to us. You may request your respective brokers, dealers, commercial banks, trust companies or you.

If you are a beneficial owner whose Series P senior notes are registered in the name of a broker, dealer, commercial bank, trust company or you should contact the registered holder promptly and instruct the registered holder to tender on your behalf. If you wish to tender on your own and executing the letter of transmittal and delivering your Series P senior notes, either make appropriate arrangements to register ownership or obtain a properly completed bond power from the registered holder. The transfer of registered ownership may take considerable time.

Signatures on a letter of transmittal or a notice of withdrawal, as the case may be, must be guaranteed by an eligible institution unless the Signatures thereto are tendered:

- by a registered holder who has not completed the box entitled “Special Delivery Instructions” on the letter of transmittal; or
- for the account of an eligible institution.

If signatures on a letter of transmittal or a notice of withdrawal, as the case may be, are required to be guaranteed, the guarantee must be by a member of, or participant in, the Securities Transfer Agents Medallion Program, the New York Stock Exchange Medallion Signature Program or within the meaning of Rule 17Ad-15 under the Securities Exchange Act of 1934, referred to as an “eligible institution.”

If the letter of transmittal is signed by a person other than the registered holder of any Series P senior notes listed therein, the Series P senior notes must be accompanied by a properly completed bond power, signed by the registered holder as that registered holder’s name appears on the Series P senior notes.

If the letter of transmittal or any Series P senior notes or bond powers are signed by trustees, executors, administrators, guardians, attorneys acting in a fiduciary or representative capacity, such persons should so indicate when signing, and evidence satisfactory to us of their authority on the letter of transmittal unless waived by us.

All questions as to the validity, form, eligibility (including time of receipt), acceptance and withdrawal of tendered Series P senior notes will be in our sole discretion, which determination will be final and binding. We reserve the absolute right to reject any and all Series P senior notes not properly tendered that would, in the opinion of counsel, be unlawful to accept. We also reserve the right to waive any defects, irregularities or conditions of tenders. Our interpretation of the terms and conditions of the exchange offer (including the instructions in the letter of transmittal) will be final and binding. Any defects or irregularities in connection with tenders of Series P senior notes must be cured within such time as we will determine. Although we will cure irregularities with respect to tenders of Series P senior notes, neither we, the exchange agent, nor any other person will incur any liability for the tender of Series P senior notes will not be deemed to have been made until such defects or irregularities have been cured or waived. Any Series P senior notes tendered to the exchange agent that are not properly tendered and as to which the defects or irregularities have not been cured or waived will be returned by the exchange agent otherwise provided in the letter of transmittal, as soon as practicable following August 15, 2006 unless we extend the exchange offer.

In addition, we reserve the right in our sole discretion to purchase or make offers for any Series P senior notes that remain outstanding after the exchange offer and, to the extent



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permitted by applicable law, purchase Series P senior notes in the open market, in privately negotiated transactions, or otherwise. The terms differ from the terms of the exchange offer.

In all cases, issuance of Series Q senior notes for Series P senior notes that are accepted for exchange pursuant to the exchange offer will be by the exchange agent of certificates for the notes or a timely book-entry confirmation of such Series P senior notes into the exchange agent's account. You must submit a duly executed letter of transmittal (or, with respect to the DTC and its participants, electronic instructions in which you acknowledge your receipt of the letter of transmittal) and all other required documents. If any tendered Series P senior notes are not accepted for any reason set forth in the exchange offer or if unregistered notes are submitted for a greater principal amount than you desire to exchange, such unaccepted or non-exchanged notes will be returned to you (or, in the case of Series P senior notes tendered by book-entry transfer into the exchange agent's account at the DTC pursuant to the book-entry transfer described below, such nonexchanged notes will be credited to an account maintained with DTC) as promptly as practicable after the expiration or termination of the exchange offer.

If you are a broker-dealer that receives Series Q senior notes for your own account in exchange for Series P senior notes, where your Series Q senior notes are the result of market-making activities or other trading activities, you must acknowledge that you will deliver a prospectus in connection with any exchange offer.

### **Book-entry transfer**

The exchange agent will make a request to establish an account in respect of the Series P senior notes at DTC for purposes of the exchange offer. On the date of this prospectus, and any financial institution that is a participant in DTC's systems may make book-entry delivery of Series P senior notes to the exchange agent by transferring the Series P senior notes into the exchange agent's account at DTC in accordance with its transfer procedures. However, although delivery may be effected through book-entry transfer at DTC, the letter of transmittal or copy thereof, with any required signature guarantees and any other documents, other than as set forth in the following paragraph, be transmitted to and received by the exchange agent on or prior to the expiration date or termination of the exchange offer described below must be complied with.

DTC's Automated Tender Offer Program, or ATOP, is the only method of processing exchange offers through DTC. To accept the exchange offer, the participant must send electronic instructions to DTC through DTC's communication system in lieu of sending a signed, hard copy letter of transmittal. To tender Series P senior notes through ATOP, the electronic instructions sent to DTC and the letter of transmittal or copy thereof must contain the character by which the participant acknowledges its receipt of and agrees to be bound by the letter of transmittal.

### **Guaranteed delivery procedures**

If you are a registered holder of the Series P senior notes and you desire to tender your notes and the notes are not immediately available, or the notes or other required documents to reach the exchange agent before the expiration date, or the procedure for book-entry transfer cannot be used to effect a tender if:

- the tender is made through an eligible institution;
- prior to the expiration date, the exchange agent receives from such eligible institution a properly completed and duly executed letter of transmittal (or copy thereof) and notice of guaranteed delivery.

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delivery, substantially in the form provided by us (by telegram, telex, facsimile transmission, mail or hand delivery), setting forth the number of Series P senior notes tendered, stating that the tender is being made thereby and guaranteeing that within three New York Stock Exchange trading days after the date of execution of the notice of guaranteed delivery, the certificates for all physically tendered unregistered notes, or a book-entry confirmation, as the case may be, will be deposited by the eligible institution with the exchange agent; and

- the certificates for all physically tendered Series P senior notes, in proper form for transfer, or a book-entry confirmation, as the case may be, will be deposited by the eligible institution with the exchange agent within three NYSE trading days after the date of execution of the notice of guaranteed delivery.

### **Withdrawal rights**

You may withdraw tenders of Series P senior notes at any time prior to 5:00 p.m., New York City time, on the expiration date.

For a withdrawal of your tender of Series P senior notes to be effective, a written or (for DTC participants) electronic ATOP transmission must be received by the exchange agent prior to 5:00 p.m., New York City time, on the expiration date. Any notice of withdrawal must:

- specify the name of the person having deposited the Series P senior notes to be withdrawn;
- identify the Series P senior notes to be withdrawn, including the certificate number or numbers and principal amount of the Series P senior notes;
- in the case of a written notice of withdrawal, be signed in the same manner as the original signature on the letter of transmittal for the Series P senior notes tendered (including any required signature guarantees) or be accompanied by documents of transfer sufficient to have the exchange agent deliver the Series P senior notes into the name of the person withdrawing the tender; and
- specify the name in which any Series P senior notes are to be registered, if different from that of the person having deposited the Series P senior notes.

All questions as to the validity, form, and eligibility (including time of receipt) of such notices will be determined by us. Our determination of the validity of a withdrawal of a tender of Series P senior notes so withdrawn will be deemed not to have been validly tendered for exchange for purposes of the exchange offer. Any Series P senior notes tendered for exchange but which are not exchanged for any reason will be returned to you without cost to you as soon as practicable after withdrawal of the exchange offer. Properly withdrawn Series P senior notes may be retendered by following one of the procedures discussed above until the expiration time on or prior to the expiration date.

### **Conditions to the exchange offer**

Notwithstanding any other provision of the exchange offer, we are not required to accept for exchange, or to issue Series Q senior notes in exchange for, Series P senior notes tendered for exchange, and may terminate or amend the exchange offer if, at any time before the acceptance of Series P senior notes for exchange, (1) we determine that the exchange offer is not in our best interests, (2) under applicable law, any applicable interpretation of the staff of the Commission or any order of any governmental agency or court of competent jurisdiction has been instituted or threatened in any court or before any governmental agency with respect to the exchange offer which, in our judgment, would materially impair our ability to consummate the exchange offer, or (3) we determine that there has been a material change in our business or financial condition which, in our judgment, would materially impair our ability to consummate the exchange offer.

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The foregoing conditions are for our sole benefit and may be asserted by us regardless of the circumstances giving rise to any such condition at any time and from time to time in our sole discretion. Our failure to exercise any of the foregoing rights at any time will not be deemed a waiver of such right which will be deemed an ongoing right which may be asserted at any time and from time to time.

In addition, we will not accept for exchange any Series P senior notes tendered, and no Series Q senior notes will be issued in exchange for any stop order will be threatened or in effect with respect to the registration statement of which this prospectus constitutes a part or the qualification under the Securities Indenture Act of 1939, as amended. In any such event we are required to use every reasonable effort to obtain the withdrawal of any stop order.

### **Exchange Agent**

All executed letters of transmittal should be directed to the exchange agent. The Bank of New York has been appointed as exchange agent for the offering. For assistance and requests for additional copies of this prospectus or of the letter of transmittal should be directed to the exchange agent at:

#### **THE BANK OF NEW YORK**

*By Registered or Certified Mail:*

The Bank of New York  
Attn: Kin Lau  
101 Barclay Street, 7E  
New York, New York  
10286

*By Overnight Courier:*

The Bank of New York  
Reorganization Department  
Attn: Kin Lau  
101 Barclay Street, 7E  
New York, New York  
10286

*By Hand:*

The Bank of New York  
Reorganization Department  
Attn: Kin Lau  
101 Barclay Street, 7E  
New York, New York  
10286

*For information, call:*  
(212) 815-3750

Originals of all documents sent by facsimile should be sent promptly by registered or certified mail, by hand or by overnight delivery service.

### **Fees and expenses**

We will not make any payments to brokers, dealers or others soliciting acceptances of the exchange offer. The principal solicitation is being made by us. Other solicitations may be made in person or by telephone by our officers and employees. We will pay the estimated cash expenses to be incurred in connection with the exchange offer. We estimate such expenses to be approximately \$200,000, which includes fees and expenses of the exchange agent, accounting, legal, printing and other expenses.

### **Transfer taxes**

You will not be obligated to pay any transfer taxes in connection with your tender of Series P senior notes. However, if you instruct us to register the notes, or request that Series P senior notes not tendered or not accepted in the exchange offer be returned to, a person other than yourself, you will be responsible for paying any applicable transfer tax thereon.

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### USE OF PROCEEDS

We will not receive any cash proceeds from the exchange of the Series P senior notes for Series Q senior notes pursuant to the exchange of Q senior notes as contemplated by this prospectus, we will receive in exchange Series P senior notes in like principal amounts, which will be any increase in our outstanding indebtedness.

### RATIOS OF EARNINGS TO FIXED CHARGES AND PREFERRED OP UNIT DISTRIBUTIONS

The following table shows our ratio of earnings to fixed charges and preferred OP Unit distributions for the periods indicated (in millions, except as otherwise indicated).

	Quarter ended		2005
	March 24, 2006	March 25, 2005	
Ratio of earnings to fixed charges and preferred OP Unit distributions (a)	1.2x	—	1.3x
Deficiency of earnings to fixed charges and preferred OP Unit distributions (b)	\$ —	\$ (9)	\$ —

- (a) The ratio is calculated as the sum of pre-tax income from continuing operations before adjustments for minority interest and income amortization of capitalized interest, distributions from equity investments and fixed charges less capitalized interest and distribution charges which is the sum of interest expensed and capitalized, distributions on preferred OP Units and the estimate of interest within the period.
- (b) For the quarter ended March 25, 2005, the deficiency of earnings to fixed charges and preferred OP Unit distributions includes depreciation expense of \$341 million. For fiscal years 2004, 2003, 2002 and 2001, the deficiency of earnings to fixed charges and preferred OP Unit distributions includes depreciation expense of \$341 million, \$334 million, \$327 million and \$314 million, respectively.

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### CAPITALIZATION

The following table sets forth our capitalization as of March 24, 2006 on a historical basis, and on a pro forma basis for the following transactions:

- the Starwood Transactions;
- the issuance of \$800 million of 6<sup>3</sup>/<sub>4</sub>% Series P senior notes;
- the exchange of Series P senior notes for Series Q senior notes;
- the redemption of \$136 million of 7<sup>7</sup>/<sub>8</sub>% Series B senior notes;
- the redemption of \$150 million 10% Class C preferred OP units;
- the redemption of the convertible debt obligation to Host;
- the sale of the Swissôtel The Drake, New York;
- the probable acquisition of The Westin Kierland Resort & Spa for a total of \$399 million, including \$6 million in furniture, fixtures and equipment, working capital and the assumption of \$135 million of mortgage debt; and
- the repayment of \$84 million of 8.39% mortgage debt on the Boston Marriott Copley Place.

For further detail regarding these transactions, see “Summary of the Starwood Transactions” and “Unaudited Pro Forma Financial Statements.”

#### Cash and cash equivalents (1)

#### Senior debt

##### Credit facility (2)

7<sup>7</sup>/<sub>8</sub>% Series B senior notes due 2008

9<sup>1</sup>/<sub>4</sub>% Series G senior notes due 2007

9<sup>1</sup>/<sub>2</sub>% Series I senior notes due 2007

7<sup>1</sup>/<sub>8</sub>% Series K senior notes due 2013

7% Series M senior notes due 2012

6<sup>3</sup>/<sub>8</sub>% Series O senior notes due 2015



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6<sup>3</sup>/<sub>4</sub>% Series Q senior notes due 2016

3.25% Exchangeable Senior Debentures due 2024

Other senior notes

Total senior debt

Mortgage debt (3)

Convertible debt obligation to Host due 2026 (4)

Other

Total debt

Minority interest

Limited partnership interests of third parties at redemption value

Partners' capital (5)

Total capitalization

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- (1) Pro forma cash reflects the following (in millions):

Cash and cash equivalents at March 24, 2006
Net proceeds from the issuance of the Series P senior notes
Anticipated purchase of The Westin Kierland Resort & Spa, net of assumed debt
Repayment of 8.39% mortgage debt on the Boston Marriott Copley Place
Redemption of 7 7/8% Series B senior notes
Net proceeds from the sale of the Swissôtel The Drake, New York on March 31, 2006
Redemption of 10% Class C preferred OP units and accrued distributions
Redemption of outstanding Convertible Subordinated Debentures held by third parties
Cash provided by the European joint venture (a)
Use of cash for the acquisition of the Starwood portfolio (b)

Pro forma cash and cash equivalents at March 24, 2006
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- (a) The joint venture, in which we own a 32.1% general and limited partnership interest, acquired four properties on May 3, 2006, including the Westin Europa & Regina. Our \$71 million interest in the joint venture was recorded as investment in affiliates, and the Warsaw Hotel & Towers, which we acquired directly and contributed to the joint venture with approximately \$12 million of cash. We contributed approximately \$563 million of financing for the acquisition, including new debt issued by the joint venture and excluding our contribution to the joint venture.
- (b) Includes estimated transaction fees and expenses.
- (2) We currently have availability of \$575 million under our revolving credit facility.
- (3) Pro forma mortgage debt reflects mortgage debt assumed in the Starwood portfolio acquisition at its fair value of \$86 million (principal amount of the note payable that we expect to assume upon the purchase of The Westin Kierland Resort & Spa of \$133 million (principal amount of \$84 million of mortgage debt on the Boston Marriott Copley Place on June 1, 2006).
- (4) On April 5, 2006, we redeemed the remaining \$2 million of outstanding convertible Subordinated Debentures held by third parties and the Convertible Subordinated Debentures held by related parties for cash. As a result, we eliminated our Convertible debt obligation to the third parties.
- (5) Pro forma partners' capital reflects the following (in millions):

Partners' capital at March 24, 2006
Elimination of Convertible Subordinated Debentures held by the trust
Write-off of deferred financing costs and call premiums related to the redemption of the Series B senior notes
Redemption of 10% Class C preferred OP units and accrued distributions
Gain on the sale of the Swissôtel The Drake, New York, on March 31, 2006
Issuance of OP units to Host for Starwood portfolio acquisition

Pro forma partners' capital at March 24, 2006
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### SELECTED FINANCIAL DATA

The following table presents certain selected historical financial data which has been derived from audited consolidated financial statements for the year ended December 31, 2005 and the unaudited consolidated financial statements for the quarters ended March 24, 2006 and March 25, 2005:

	Quarter ended		
	March 24, 2006	March 25, 2005	2005
<b>Income Statement Data:</b>			
Revenues	\$ 848	\$ 790	\$3,807
Income (loss) from continuing operations	27	(10)	133
Income from discontinued operations (1)	154	16	40
Net income (loss)	181	6	173
Net income (loss) available to common unitholders	175	(2)	142
Basic earnings (loss) per common unit:			
Income (loss) from continuing operations	.05	(.05)	.27
Income from discontinued operations	.39	.04	.11
Net income (loss)	.44	(.01)	.38
Diluted earnings (loss) per common unit:			
Income (loss) from continuing operations	.05	(.05)	.27
Income from discontinued operations	.39	.04	.11
Net income (loss)	.44	(.01)	.38
Cash distributions declared per common unit	.14	.08	.41
<b>Balance Sheet Data:</b>			
Total assets	\$ 8,482	\$ 8,633	\$8,225
Debt	5,081	5,861	5,370

- (1) Discontinued operations reflects the operations of properties classified as held for sale, the results of operations of properties sold and the results of operations of properties held for sale. Results in 2003 include the gain on disposition and business interruption proceeds of the New York Marriott World Trade Center hotel.

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### MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION

The following discussion should be read in conjunction with the consolidated financial statements and related notes included elsewhere in this prospectus. These statements are forward-looking statements about our business. These statements are based on current expectations and assumptions that are subject to risks and uncertainties that may cause actual results to differ materially because of factors discussed in "Forward Looking Statements" and "Risk Factors" included elsewhere in this prospectus.

#### Overview

##### *Structure and Business*

We are a limited partnership operating through an umbrella partnership structure with Host as the sole general partner. We own 129 full-service hotels and, as of June 1, 2006, Host was the largest hotel REIT in the National Association of Real Estate Investment Trust's composite ranking of hotel REITs. Host, a publicly traded real estate interests and, through payments of dividends to stockholders, is permitted to reduce or avoid federal income taxes at the corporate level. Host is a publicly traded and self-administered REIT and owns approximately 96% of our partnership interests.

Our hotels are operated under brand names that are among the most respected and widely recognized in the lodging industry—including Marriott®, Fairmont®, Hilton®, Westin®, Sheraton®, W Hotels® and St. Regis®. The majority of our properties are located in central business districts and in resort/conference destinations. The target profile for our portfolio includes luxury and upper-upscale full-service properties in urban and suburban areas, which provide significant barriers to entry by competitors. Though hotels meeting this target profile will still be subject to competitive pressures, we believe we can achieve higher room rate and occupancy premiums over our competitors. We also seek to maximize the value of our portfolio through aggressive asset management and hotel operations in maximizing property operations and by completing strategic capital improvements.

The majority of our customers fall into three broad groups: transient business, group business, and contract business, approximately 57%, 40% and 3% respectively in 2005. Similar to the majority of the lodging industry, we further categorize business within these segments based on characteristics they exhibit.

Transient demand broadly represents individual business or leisure travelers and is divided into four key sub-categories: premium, corporate, special corporate and group. Business travelers make up approximately 80% of transient demand at our hotels, with leisure travelers making up the remainder. Therefore, transient demand is more affected by trends in business travel versus leisure demand:

- **Premium:** Sometimes referred to as "rack rate," typically consists of rooms booked close to arrival during high demand periods when all rooms are available. Room rates will fluctuate depending on anticipated demand levels (e.g. seasonality, weekday vs. weekend stays).
- **Corporate:** This is the benchmark rate which a hotel publishes and offers to the general public. It is typically the second highest rate and is not available to those who do not have access to negotiate or discount rates.
- **Special Corporate:** This is a negotiated rate offered to companies and organizations that provide significant levels of room nights. These rates are typically negotiated annually, at a discount to the anticipated corporate rate.

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- **Discount:** This encompasses all discount programs, such as AAA and AARP discounts, government per diem, rooms booked through wholesale channels, frequent guest program redemptions, and promotional rates and packages offered by a hotel.

Group demand represents clusters of guestrooms booked together, usually with a minimum of 10 rooms. Examples include a company training session, family reunion. Group business is segmented into the following three key sub-categories:

- **Association:** group business related to national and regional association meetings and conventions.
- **Corporate:** group business related to corporate meetings (e.g., product launches, training programs, contract negotiations, and other corporate events).
- **Other:** group business predominately related to social, military, education, religious, fraternity and youth and amateur sports and other group business.

The final segment is contract demand, which refers to blocks of rooms sold to a specific company for an extended period of time at significant discounts. Contract demand is usually utilized by hotels that are located in markets that are experiencing consistently low levels of demand. Airline crews are typical generators of contract demand.

Our hotels are operated by third-party managers under long-term agreements under which they typically earn base and incentive management fees based on the profitability of each individual hotel. We provide operating funds, or working capital, which the managers use to operate the property, including salaries, wages, utilities, property taxes and other expenses. We generally receive a cash distribution, which reflects hotel-level sales less property-level expenses (including depreciation), from our hotel managers each four week or monthly accounting period, depending on the manager.

Hotel revenue is approximately 97% of our total revenue. The following table presents the components of our hotel revenue as a percentage of total hotel revenue.

- **Rooms revenue.** Occupancy and average daily room rate are the major drivers of rooms revenue. The business mix of the hotel (i.e., transient versus group business) is the key driver of room rates.
- **Food and beverage revenue.** Occupancy and the type of customer staying at the hotel are the major drivers of food and beverage revenue (i.e., group business typically generates more food and beverage business through catering functions when compared to transient business, which may or may not utilize the hotel's restaurants).
- **Other revenue.** Occupancy, the nature of the property (i.e., resort, etc.) and its price point are the main drivers of other revenue (e.g., parking, golf course, spa, telephone, entertainment and other guest services).

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Hotel operating expenses are approximately 98% of our total operating costs and expenses. The following table presents the components of our total operating costs and expenses as a percentage of our total operating costs and expenses:

- *Rooms expense.* These costs include housekeeping, reservation systems, room supplies, laundry services and front desk costs. Occupancy is the major driver of rooms expense. These costs can increase based on increases in salaries and wages, as well as the level of amenities that are provided.
- *Food and beverage expense.* These expenses primarily include food, beverage and labor costs. Occupancy and the type of guests staying at the hotel (i.e., catered functions generally are more profitable than outlet sales) are the major drivers of food and beverage expense, which correlates closely with food and beverage revenue.
- *Hotel departmental expense.* These expenses include labor and other costs associated with the other ancillary revenues such as golf courses, spas, telephones, entertainment and other guest services, as well as labor and other costs associated with administrative departments, sales and marketing, repairs and minor maintenance and utility costs.
- *Management fees.* Base management fees are computed as a percentage of gross revenue as set forth in our management agreement. Incentive management fees generally are paid when operating profits exceed threshold levels established in our management agreement.
- *Other property-level expenses.* These expenses consist primarily of real and personal property taxes, ground rent, equipment depreciation, property insurance. Many of these expenses are relatively inflexible and do not necessarily change in tandem with changes in revenues of hotels.
- *Depreciation and amortization expense.* This is a non-cash expense that is relatively inflexible and changes primarily based on the acquisition and disposition of hotel properties and the level of post-acquisition capital expenditures.

The expense components listed above are based on those presented in our consolidated statement of operations. It is also worth noting that various line items, however, taken separately these costs represent approximately 50% of our total expenses, making wages and benefits the largest component of our expense structure.

### ***Key Performance Indicators***

We have several key indicators that we use to evaluate the performance of our business. Revenue per available room, or RevPAR, is a common industry to evaluate hotel operations. RevPAR is defined as the product of the average daily room rate charged and the average daily occupancy rate. RevPAR is derived from revenues from food and beverage or parking, telephone, or other guest services generated by the property. Although RevPAR does not include all revenues, it is generally considered the leading indicator of core revenues for many hotels. We also use RevPAR to evaluate the results of individual hotel operations. See “Comparable Hotel Operating Statistics” for further discussion of what we consider to be our comparable hotels.

RevPAR changes driven predominately by occupancy have different implications on overall revenue levels as well as incremental operating expenses. RevPAR changes driven predominately by average room rate. For example, increases in occupancy at a hotel would lead to increases in rooms revenues and ancillary revenues.

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well as additional incremental costs (including housekeeping services, utilities and room



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amenity costs). RevPAR increases due to higher room rates, however, would not result in these additional room-related costs. For this reason, increases when occupancy rises, RevPAR increases due to higher room rates would have a greater impact on our profitability.

A related revenue measure for our hotels is the RevPAR penetration index. The RevPAR penetration index reflects each property's RevPAR as a percentage of the property's competitive set. We use the measure as an indicator of a property's market share. For example, a RevPAR penetration index of 100 is, on average, the same as its competitors. A RevPAR penetration index exceeding 100 would indicate that a hotel maintains a RevPAR greater than its competitive set, while a RevPAR penetration index below 100 would be an indicator that a hotel is underperforming its competitive set. One critical component of the determination of a hotel's competitive set. Factors that we consider include geographic proximity, as well as the level of service provided at the hotel. A hotel located near a convention center might have a competitive set that includes other hotels located in close proximity to the convention center. We do not include other luxury or upper-upscale hotels in its competitive set but not economy hotels. Competitive set determinations are highly subjective. Determining a hotel's competitive set may differ materially from those used by other owners and/or managers.

We assess profitability by measuring changes in our operating margin, which is operating profit as a percentage of total revenue. Another key measure is hotel adjusted operating profit which is a non-GAAP measure, and which is used to evaluate the profitability of our comparable hotels. Hotel adjusted operating profit is calculated at the property level before debt service and is a supplemental measure of individual property-level profitability. The comparable hotel adjusted operating profit is the aggregation of the adjusted operating profit for each of our comparable hotels. See "Non-GAAP Financial Measures—Comparable Hotel Operating Profit." We also use, among other things, FFO per diluted unit as a supplemental measure of company-wide profitability. See "Non-GAAP Financial Measures—FFO per Diluted Unit." for further discussion. Each of the non-GAAP measures should be considered by investors as supplemental measures to GAAP performance measures. Operating profit and earnings per unit.

## Recent Events

### *Starwood Acquisition*

On April 10, 2006, we acquired 25 domestic hotels and three foreign hotels from Starwood Hotels & Resorts Worldwide, Inc., or Starwood, including the merger of Starwood Hotels & Resorts, a Maryland real estate investment trust, or Starwood Trust, with and into a subsidiary of Host, and the acquisition of four domestic hotels in a purchase structured to allow Host's subsidiaries to complete the transaction for federal income tax purposes. These transactions were completed pursuant to the Master Agreement and Plan of Merger, dated as of November 1, 2005, (the "Master Agreement") among Host, Host LP, Starwood, Starwood Trust and certain of their respective affiliates. A joint venture, or JV, consisting of a 32.1% general and limited partner interest, acquired four European hotels on May 3, 2006 and one European hotel on June 13, 2006 from Starwood. We acquired from Starwood, the Sheraton Warsaw Hotel & Towers, Warsaw, Poland, to the joint venture. See the below discussion of the JV. Starwood and Host agreed that Starwood will retain two hotels located in Fiji that were originally under contract as part of the Master Agreement. The total consideration totaled \$129 million, including \$31 million of debt.

For the 28 hotels included in the initial closing, the total consideration paid by Host to Starwood and its shareholders included the issuance of Host common stock to Starwood stockholders, the assumption of \$77 million in debt and the payment of approximately \$1.0 billion in cash (including cash acquired from Starwood). An exchange price of Host common stock of \$16.97 per share was calculated based on guidance set forth in Item 12, as

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the average of the closing prices of Host common stock during the range of trading days from two days before and after the November 14, 2006, of Host common stock issued in the transaction, we issued an equivalent OP unit to Host.

### ***European Joint Venture***

In conjunction with the Starwood acquisition, we entered into an Agreement of Limited Partnership, forming a joint venture in The Netherlands with the Dutch pension fund (“ABP”), and Jasmine Hotels Pte Ltd, a subsidiary of GIC Real Estate Pte Ltd (“GIC RE”), the real estate investment manager of Singapore Investment Corporation Pte Ltd (GIC). The initial purpose of the joint venture is the acquisition and ownership of six European hotels.

The aggregate size of the joint venture is initially expected to be approximately \$640 million, including total capital contributions of approximately \$71 million was contributed by us in the form of cash and through the contribution of the Sheraton Warsaw Hotel & Towers. Through newly-formed Dutch BVs (private companies with limited liability), we are a limited partner in the joint venture (together with ABP) and also serve as the general partner for the joint venture. The percentage interest of the parties in the joint venture is 19.9% for ABP, 48% for Host (including our limited and general partner interests).

On May 3, 2006, the joint venture acquired from Starwood the following four hotels: the Sheraton Roma Hotel & Conference Center, Rome, Italy; the Sheraton Skyline Hotel & Conference Centre, Hayes, United Kingdom; and The Westin Palace, Milan, Italy. In addition, we contributed the Sheraton Towers, Warsaw, Poland to the joint venture. The Westin Europa & Regina, Venice, Italy was acquired by the joint venture on June 13, 2006.

The partners are contemplating entering into an expanded joint venture, which would be subject to antitrust clearance. In the event that such an expanded joint venture is formed, we intend to contribute additional capital to the expanded joint venture, then in exchange for providing certain additional approval rights to the Limited Partners and subject to certain other terms, we would increase the aggregate size of the joint venture to approximately €533 million of equity (of which approximately €171 million would be contributed by us). In the event that the expanded joint venture is formed, giving effect to indebtedness the joint venture would be expected to incur, aggregate funds that the joint venture would have available for investment would be approximately €1.5 billion. The focus of the expanded joint venture would be on the acquisition, ownership and potential disposition of full-service hotels in Europe (with properties in particular in the United Kingdom, France, Germany, Italy and Spain). In connection with the expanded joint venture, subject to certain exceptions, investments that are consistent with the joint venture’s investment parameters would be made through the joint venture (or Host) or earlier in the event that at least 90% of the joint venture’s committed capital is called or reserved for use prior to the formation of the expanded joint venture.

Pursuant to the agreements, distributions to partners will be made on a pro-rata basis (based on their partnership interests) until certain return objectives are met, our general partnership interest will receive an increasing percentage of the distributions. An affiliate of Host LP has entered into an agreement with the joint venture to provide asset management services in return for a quarterly asset management fee. Host LP or its affiliates will be responsible for the day-to-day asset management, including all salaries and employee benefits of employees and related overhead, including rent, utilities, office equipment, travel and other similar overhead expenses. The initial term of the joint venture is ten years subject to two one-year extensions with partner approval. Due to our ownership interest and due to certain rights given to ABP and GIC RE, the joint venture will not be consolidated.

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The following table sets forth the location and number of rooms of hotels included in the Starwood Portfolio:

### **Domestic Hotels**

	City	State
Sheraton New York Hotel & Towers	New York	NY
Sheraton Boston Hotel	Boston	MA
Sheraton San Diego Hotel & Marina	San Diego	CA
The Westin Seattle	Seattle	WA
The Westin Los Angeles Airport	Los Angeles	CA
W New York	New York	NY
The Westin Indianapolis	Indianapolis	IN
Sheraton Indianapolis Hotels and Suites	Indianapolis	IN
The Westin Mission Hills Resort & Spa	Rancho Mirage	CA
The Westin Cincinnati	Cincinnati	OH
Sheraton Stamford Hotel	Stamford	CT
The Westin Tabor Center	Denver	CO
W Seattle	Seattle	WA
The Westin South Coast Plaza	Costa Mesa	CA
Sheraton Milwaukee Brookfield Hotel	Brookfield	WI
Sheraton Braintree Hotel	Braintree	MA
Sheraton Parsippany Hotel	Parsippany	NJ
The Westin Waltham-Boston	Waltham	MA
The Westin Grand, Washington, D.C.	Washington	DC
Sheraton Suites Tampa Airport	Tampa	FL
Sheraton Needham Hotel	Needham	MA
St. Regis Hotel, Houston	Houston	TX
Sheraton Tucson Hotel & Suites	Tucson	AZ
Sheraton Providence Airport Hotel	Warwick	RI
Capitol Hill Suites	Washington	DC
Total—Domestic Hotels		

### **International Hotels**

Sheraton Roma Hotel & Conference Center(1)	Rome
The Westin Palace, Madrid(1)	Madrid
Sheraton Santiago Hotel and Convention Center	Santiago
Sheraton Skyline Hotel & Conference Centre(1)	Hayes
Sheraton Warsaw Hotel & Towers(2)	Warsaw
The Westin Palace, Milan(1)	Milan

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The Westin Europa & Regina(3)	Venice
San Cristobal Tower, a Luxury Collection Hotel	Santiago
Total—International Hotels	
Total	

- 
- (1) This property was acquired by the joint venture on May 3, 2006.
  - (2) This property was contributed to the joint venture on May 2, 2006.
  - (3) This property was acquired by the joint venture on June 13, 2006.

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### *Financing, Acquisition and Disposition Activity*

On March 31, 2006, we sold the 495-room Swissôtel The Drake, New York, or the Drake, and nearby retail space, which were classified as sales price of approximately \$440 million, resulting in a gain of approximately \$235 million.

On April 4, 2006, we issued \$800 million of 6 <sup>3</sup>/<sub>4</sub>% Series P senior notes and received net proceeds of approximately \$787 million. The Series P notes and are equal in right of payment with all of our other senior indebtedness. Interest is payable semi-annually in arrears on June 1 and December 1. A portion of the proceeds from the offering was used to fund the Starwood acquisition. On May 19, 2006, we used a portion of the proceeds from the offering to redeem, at par, all 5,980,000 units of our Class C cumulative redeemable preferred units ("Class C preferred units") for approximately \$151 million. The fair value of the Class C preferred units (which is equal to the redemption price) exceeds the carrying value of the preferred units by approximately \$136 million, which represents the original issuance costs. Accordingly, this amount will be reflected in the determination of net income available to common shareholders in our basic and diluted earnings (loss) per unit. In addition, on May 15, 2006, we used a portion of the proceeds from our Series P senior notes to redeem \$136 million of our remaining 7 <sup>7</sup>/<sub>8</sub>% Series B senior notes. We will record a loss of approximately \$3 million related to this early extinguishment of the call premium and the acceleration of the original issue discounts and related deferred financing fees. The remaining proceeds from the offering will be used for general corporate purposes.

On April 5, 2006, we redeemed the remaining \$2 million of outstanding Convertible Subordinated Debentures held by third parties and the remaining \$2 million of Convertible Subordinated Debentures held by related parties for cash. As a result, we eliminated our Convertible Debt Obligation to Host E

On May 19, 2006, we signed a definitive agreement to purchase The Westin Kierland Resort & Spa in Scottsdale, Arizona for approximately \$135 million of mortgage debt. The 732-room property includes a 27-hole golf course and a full-service spa. The sale is subject to customary closing conditions and is expected to close during the third quarter of 2006.

### *Outlook*

For 2005, RevPAR for our comparable hotels increased 9.5% as compared to 2004. Improvements in RevPAR at our comparable hotels for 2005 were driven by increases in average room rates, and, to a lesser extent, by increases in occupancy. In the first quarter of 2006, RevPAR for our comparable hotels increased 8.8% over the first quarter of 2005. Improvements in RevPAR for our comparable hotels for the first quarter of 2006 were driven by a 7.7% increase in average room rate, while occupancy remained stable, with a 0.1% increase. This is a result of a number of positive trends such as strong United States GDP growth, low supply growth of new luxury and upper upscale hotels, and strengthening in group and transient demand. As a result of these trends, we expect comparable hotel RevPAR to increase approximately 8% in the first and second quarter of 2006.

We expect the supply growth of luxury and upper upscale hotels to continue to be low for the next two to three years. Although always subject to uncertainty, it is relatively easier to forecast than demand growth due to the long permit, approval and development lead-times associated with building new hotels, particularly full-service hotels. Although the pipeline for new hotel supply has begun to accelerate from cyclical lows, the majority of new projects continue to be in the lower scale segments and in locations outside of the top 25 Metropolitan Statistical Areas, or MSA. According to Lodging Econometrics, new supply of luxury and upper upscale segments in the top 25 MSAs is anticipated to

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be 1.4% in 2006 and 2.1% in 2007. These growth rates are below the total industry-wide growth expectations of 2.0% in 2006 and 2.6% in 2007. We expect forecast supply growth in the specific geographic markets where we have hotels (approximately 72% of our hotels are in the top 25 MSAs) to be competitive with our hotels will be slightly lower than the industry-wide growth as forecasted by Lodging Econometrics.

The performance of our portfolio is also significantly affected by the results of our large hotels, including our convention hotels, the major markets. Convention hotels have historically outperformed in the early stages of an industry downturn; however, they also lag the industry in the recovery. This primarily is due to the longer booking lead-time for large group business and the need for transient demand in a market to reach its greater capacity of rooms. In 2005, we saw significant improvement in the operations of our convention hotels in certain markets, such as New York. Our large hotels situated in weaker markets continue to lag the portfolio, but we are beginning to see signs of improving market strength in several markets to a lesser extent San Francisco. We continued our capital expenditure plan at our convention hotels in Atlanta and Orlando with the intention of improving position and improving performance. We expect increasing demand to continue to improve operations at our large convention hotels as market conditions affect margin and RevPAR growth.

Operating margins improved in 2005 and the first quarter of 2006, as the average room rate increases at our hotels significantly exceeded the inflation rate. Operating margins continue to be affected, however, by certain costs, primarily wages, benefits, utilities and sales and marketing, which are expected to continue. Inflation, a trend that we also expect to continue in the near term. We expect utility costs to increase by over 10% in 2006, although these costs are expected to be offset by our revenues. Additionally, as a result of the large-scale devastation due to hurricanes in 2005, we expect insurance costs, which were approximately 10% of our expenses, to increase approximately 40% in 2006.

In addition, several markets have union contracts that expire in 2006, including New York, Hawaii, Chicago, Toronto, Boston and Los Angeles. The last contract expired in 2004. One outcome of these negotiations could be potential increases in labor costs (by increased wages, benefits and/or changes in working conditions). Increases in labor costs are likely to increase labor costs in these markets generally, including at non-union hotels, because of competitive pressures. Potential effects of these negotiations could include temporary disruptions in group bookings and/or hotel operations and it is difficult to predict the outcome. We do not believe the outcome of these negotiations will have a material effect on our 2006 results of operations.

Operating margins are also affected by our food and beverage operations, which represented 31% of our 2005 revenues. During 2005, food and beverage margin at comparable hotels was 5.6%, with a food and beverage margin increase of 0.9 percentage points. During the first quarter, food and beverage margin was 7.5%, with a food and beverage margin increase of 2.0 percentage points. As the economy continues to grow, we expect food and beverage revenue, and particularly catering revenue, which should result in further improvement in our operating margins.

We also expect to see improvements in RevPAR and operating margins as we continue our strategy of recycling assets. Over the past two years, we have focused on acquiring and upper-upscale properties in urban and resort/convention destinations, where further large-scale lodging development typically is limited. Our focus is primarily in suburban and secondary markets. The assets we have acquired have higher RevPAR, higher margins and, we believe, higher growth potential. Over time, these assets should contribute to improvements in overall RevPAR and margins, as well as an increase in the average per room revenue. The expected RevPAR for the Starwood Portfolio is roughly comparable to the RevPAR for our current hotel portfolio.

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During 2005, the average RevPAR penetration index for our comparable hotels declined slightly as we continued to work with our managers to improve the business mix of our hotels. We believe that this decline in market share has occurred because:

- many of our hotels occupy the number one or number two positions in their competitive set and achieve meaningful RevPAR per available room. Top ranked hotels have improved their competitive position (through renovation or other means) resulting in a narrowing of our RevPAR gap.
- our hotels generally have a higher percentage of their revenues generated by corporate group and corporate transient customers. Corporate business in the luxury and upper-upscale segment did not begin to significantly increase until the second half of 2004.
- we have a significant number of large hotels in our portfolio, including nine convention hotels with greater than 1,000 rooms, which may not achieve optimal group bookings and business mix.

As lodging demand continues to grow and, in particular, as corporate group and corporate transient business strengthens, we believe our RevPAR will improve.

While we believe the combination of improving demand trends and low supply trends in the lodging industry discussed here creates the opportunity for growth in our business in 2006 and 2007, there can be no assurances that any increases in hotel revenues or earnings at our properties will continue for any period of time. Growth is limited to, slower than anticipated growth in the economy and changes in travel patterns. All of the above, as well as the risks set forth in this prospectus, may result in lower revenues or higher operating costs and declining operating margins.

### ***Management's Priorities***

Based on forecasted operating conditions, our key management priorities over the next several years include the following:

- the integration of the Starwood Portfolio into our asset management program;
- to work with our managers to increase revenues and minimize operating costs;
- to invest capital in our existing portfolio to maintain our assets and pursue repositioning/ROI opportunities. Potential investments include, but are not limited to, the number of rooms, building a spa, fitness facility, convention or meeting space or upgrading the infrastructure, such as energy efficiency;
- to explore opportunities to maximize the value of existing assets by converting all or part of a property's underutilized space to other uses, such as condominium units;
- to acquire luxury and upper-upscale hotels in locations with high barriers to entry, including hotels in urban and resort/conference markets;
- to use the proceeds from the sale of non-core hotels to acquire properties more closely aligned with our target profile or to repay debt;
- to reduce our leverage, over time, to achieve an EBITDA-to-interest coverage ratio of 3.0x or greater under our senior notes in order to improve our maturity schedule with an average maturity of no less than five years.

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Consistent with these priorities, we substantially completed the Starwood Transactions during the second quarter of 2006. We also raised net proceeds of approximately \$1.2 billion from the issuance of our Series P senior notes, the proceeds of which were used to partially fund the Starwood Transactions and redeem the remaining Series B senior notes and the remaining units and the remaining Series B senior notes. Thus far in 2006, we have sold five properties for gross proceeds of approximately \$700 million.



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In 2005, we acquired the Hyatt Regency Washington on Capitol Hill in Washington, D.C. for approximately \$274 million. We sold five non-affiliated hotels for approximately \$100 million and completed the sale of 85% of our interest in CBM Joint Venture LLC, which owns 120 Courtyard by Marriott properties, for a total of \$100 million. Additionally, we raised approximately \$639 million from the issuance of our Series N senior notes in 2005, which were subsequently exchanged for new Series N senior notes with substantially identical terms. We used those funds, along with funds raised through asset dispositions, to acquire properties and to repay our existing debt. In 2005, we repaid our senior notes, \$179 million in mortgage debt and \$100 million of 10% redeemable preferred stock, which improved our interest coverage ratio. In 2005, we spent approximately \$107 million in 2005 on repositioning and ROI projects. We expect to spend an additional \$300 million to \$500 million over the next several years. By contrast, we had limited our expenditures on such development projects in 2002 and 2003 based on our assessment of the market and to preserve capital.

Effective January 1, 2006, we amended various management agreements with Marriott International and agreed, among other matters, to waive certain extension tests through the end of fiscal year 2009, to modify certain extension tests which condition the manager's ability to renew the management agreement for ten additional years. Pursuant to the amendments, Marriott International in turn agreed to make a cash payment to us, to reduce an existing management fee on chain services that are provided on a centralized basis, as well as to establish a cap on certain other costs, to provide us with an incentive to develop new hotels through 2008, to waive certain deferred management fees, and to modify the incentive management fee on certain contracts. In addition, Marriott International's cash payment for brand reinvestment projects at various hotels in our portfolio.

We believe we successfully executed on a number of these management priorities in 2005 and 2006, taking advantage of the positive trends in the market as strong conditions in the U.S. capital markets. We also believe that the acquisition of the Starwood Portfolio is a very important step in furthering our strategy. We make no assurances, however, that these trends will continue or that we will be able to continue to execute on all, or any, of these priorities over the long term.

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### Results of Operations

The following tables reflect certain line items from our unaudited quarterly and audited annual statements of operations and other significant operating statistics and percentages):

	Quarterly March 24, 2006
Revenues	
Total hotel sales	\$ 819
Operating costs and expenses:	
Property-level costs (1)	712
Corporate and other expenses	20
Operating profit	116
Interest expense	91
Minority interest expense	4
Income from discontinued operations	154
Net income	181
Comparable hotel operating statistics:	
RevPAR	\$ 128.65
Average room rate	\$ 181.24
Average occupancy	71.0%

- (1) Amount represents total operating costs and expenses per our consolidated statements of operations less corporate expenses.  
(2) N/M=Not meaningful

	2005	2004	% Change 2004 to 2005
Revenues			
Total hotel sales	\$ 3,696	\$ 3,403	8.6
Operating costs and expenses:			
Property-level expenses (1)	3,242	3,056	6.1
Corporate and other expenses	67	67	—
Gain on insurance settlement	(9)	(3)	N/M
Operating profit	507	390	30.0
Interest expense	444	484	(8.3)
Income (loss) from continuing operations	133	(82)	N/M
Net income (loss)	173	(1)	N/M
Comparable hotel operating statistics (2):			

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Comparable hotel RevPAR	\$122.82	\$112.21	9.5
Comparable average room rate	\$166.80	\$154.96	7.6
Comparable average occupancy	73.6%	72.4%	1.2

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- (1) Amount represents operating costs and expenses per our statements of operations less corporate and other expenses and the gain on
- (2) Comparable hotel operating statistics for 2005 and 2004 are based on 98 comparable hotels as of December 31, 2005. The percent c  
comparable hotels as of December 31, 2004. See “Comparable Hotel Operating Statistics” for further details.
- (3) N/M=Not Meaningful

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### **First Quarter 2006 Compared to First Quarter 2005**

*Hotel Sales Overview.* Hotel sales increased \$58 million, or 7.6%, to \$819 million for the first quarter of 2006. Hotel sales include approximately 2006 of sales from a hotel acquired in 2005 and exclude sales for the properties we sold in 2006. Sales for properties sold in 2006 or 2005 on or before March 24, 2006 have been reclassified as discontinued operations on our condensed consolidated statements of operations. See “Discontinued Operations” for further detail.

We discuss operating results for our full-service hotels on a comparable basis. Comparable hotels are those properties that we have owned and operated during the periods being compared. Comparable hotels do not include the results of properties acquired or sold, or that incurred significant property damage or required significant capital improvements during these periods. As of March 24, 2006, 98 of our 103 full-service hotels have been classified as comparable hotels. We discuss hotel sales results of our comparable hotels considering the mix of business (i.e. transient, group or contract), property type (i.e. urban, suburban, or rural), and geographic region. See “Comparable Hotel Operating Statistics” for a complete description of our comparable hotels and further detail on the classification process.

Comparable hotel sales increased 7.2% to \$802 million, for the first quarter. The growth in revenue reflects the increase in comparable RevPAR of 7.2% as a result of an increase in average room rates of 7.7%, while occupancy remained stable, with a decrease of only 0.1 percentage points. For our comparable hotels increased 7.5% for the quarter, primarily due to an increase in catering and outlet revenues.

*Comparable Hotel Sales by Customer Mix.* Our hotel customers consist of three broad groups: transient, group and contract business. Transient business represents individual business or leisure travelers. Group demand represents clusters of guestrooms booked together, usually with a minimum of 10 rooms sold to a specific company for an extended period of time at significantly discounted rates. Contract rates are usually utilized by hotels and are typically for properties experiencing consistently low levels of demand. Similar to the majority of the lodging industry, we further categorize business within these groups as business, government, and military. For further detail on these groups, see “Comparable Hotel Operating Statistics.”

Demand remained strong in the first quarter of 2006, enabling our operators to significantly increase average daily room rates, particularly in the transient segments. For our comparable Marriott and Ritz-Carlton hotels, which represented 84% of our total comparable rooms in the first quarter of 2006, average daily rates increased 10.5% for the quarter driven by premium and corporate average daily rates. We expect that increased levels of transient demand will continue to drive rate increases throughout the remainder of 2006.

Total group room revenue for our comparable Marriott and Ritz-Carlton hotels increased slightly for the first quarter compared to last year, or approximately 4.5% for the quarter. Group booking pace is up for the remainder of the year, reflecting our managers’ strategy of keeping more transient segments; however, room rates for groups are expected to be strong for the remainder of 2006 and should continue to improve in 2007.

*Comparable Hotel Sales by Property Type.* For the first quarter of 2006, revenues increased significantly across all of our hotel property types. The strongest growth in RevPAR as comparable hotel RevPAR increased 11.6% for the first quarter, which reflected an average room rate increase of 11.6%. All of our hotels performed well thus far in 2006, with comparable hotel RevPAR growth of 7.9% to \$135.72 for the quarter. The significant increase in RevPAR for our properties was primarily driven by the increases in average room rate of 7.6% for the quarter, while average occupancy improved by 0.2 percentage points. For our comparable hotels had comparable hotel RevPAR growth of 3.3%.

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to \$199.78, which reflected lower group bookings at several of our larger resort/convention hotels. Our airport hotels experienced comparable hotel RevPAR growth of 10.0% for the quarter, which reflected an average room rate increase of 10.0% for the quarter.

*Comparable Hotel Sales by Geographic Region.* During the first quarter, the majority of our geographic regions experienced strong growth. Our North Central, Atlanta, New England and International regions all experiencing double-digit comparable hotel RevPAR growth.

The North Central region of our portfolio experienced increases in comparable hotel RevPAR of 20.9% for the quarter as the average room occupancy increased 7.8 percentage points. The improvement was the result of the strong performance of our six hotels in our Chicago market, which grew by 26.0% for the quarter.

Comparable hotel RevPAR for our Atlanta region increased 14.3% for the quarter. The region was led by its luxury hotels, which averaged 13.2% for the quarter. Occupancies increased significantly. The region also improved as a result of business that relocated from the New Orleans market.

Our Pacific region had a comparable hotel RevPAR increase of 8.1% for the quarter. The region was led by our San Diego market, where comparable hotel RevPAR grew by 13.2% for the quarter.

Our Mountain region experienced a comparable hotel RevPAR increase of 8.9% for the quarter. The region was led by our Phoenix market, where comparable hotel RevPAR of 10.7% for the quarter.

Comparable hotel RevPAR for our Mid-Atlantic region increased 9.7% for the quarter, which was driven by comparable hotel RevPAR growth in our New York hotels. Strong group, transient and international demand continues to drive the improved performance in the New York market.

Comparable hotel RevPAR in our Florida region grew by 3.5% for the quarter. The results in the region continue to be negatively affected by the closure of the RevPAR at the Orlando World Center Marriott Resort & Convention Center due to a decrease in group bookings in the quarter; however, we expect a recovery in the remainder of 2006.

Our DC Metro region was the only region to experience a decline in comparable hotel RevPAR for the quarter. The 6.1% decrease in comparable hotel RevPAR was accelerated renovation at the JW Marriott, Washington, D.C., which had a significant number of rooms out of service in the quarter, as well as the activity and other festivities related to the Presidential inauguration in the first quarter of 2005. We expect operating results will improve in the full year.

Comparable hotel RevPAR for our New England region increased 12.9% during the quarter. Our Boston market, which had been underperforming, experienced a comparable hotel RevPAR increase of 14.3% for the quarter due to very strong transient demand. Performance in this region should continue to reflect expected increases in convention activity throughout 2006 and overall improvements in the Boston economy.

Comparable hotel RevPAR in our South Central region grew by 9.6% for the quarter, driven primarily by strong increases in occupancy and average room rate in Houston.

Comparable hotel RevPAR for our international properties increased 11.4% for the quarter. Our four Canadian properties, three of which are in the United States, experienced a comparable hotel RevPAR of 11.0% for the quarter.

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*Property-level Operating Costs.* Property-level operating costs and expenses increased \$31 million, or 4.6% for the first quarter of 2006. expenses exclude the costs for hotels we

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have sold and held for sale, which are included in discontinued operations. Our operating costs and expenses, which are both fixed and variable with occupancy, inflation and revenues, though the effect on specific costs will differ. For example, utility costs increased 15.8% for the quarter, and energy prices. We expect operating costs to continue to increase during the remainder of 2006 as a result of variable costs increasing with occupancy at a rate above inflation, particularly energy prices and insurance.

**Corporate and Other Expenses.** Corporate and other expenses primarily consist of employee salaries and bonuses and other costs such as corporate expense, corporate insurance, audit fees, building rent and system costs. Corporate expenses increased by \$6 million, or 42.9%, for the first quarter of 2006 over Host's share-based payment expense.

**Interest Income.** Interest income decreased \$2 million for the first quarter, primarily due to decreased cash and restricted cash balances, with the interest rate earned on those balances.

**Interest Expense.** Interest expense decreased \$18 million for the first quarter of 2006 as a result of the decrease in our interest obligations incurred in the first quarter of 2005, which we did not incur in 2006. We had no debt prepayments or refinancings during the first quarter of 2006, however, were partially offset by increased interest rates for our variable rate debt.

**Equity in Earnings (Losses) of Affiliates.** Equity in earnings (losses) of affiliates increased by \$5 million for the first quarter due to an increase in P., which had recorded net losses in the first quarter of 2005. During the second quarter of 2005, we sold 85% of our interests and retained 15%.

**Discontinued Operations.** Discontinued operations consist of one hotel classified as held for sale as of March 24, 2006, four hotels sold in 2005 and represent the results of operations and the gain or loss on their disposition. For the first quarter of 2006 and 2005, revenues were \$28 million, respectively, and income before taxes was \$1 million and \$4 million, respectively. We recognized a gain, net of tax, of approximately \$1 million for the first quarter of 2006 and 2005, respectively, on the disposition of these hotels.

### **2005 Compared to 2004**

**Hotel Sales Overview.** Hotel sales increased \$293 million, or 8.6%, to approximately \$3.7 billion for 2005. Hotel sales include approximately \$293 million for 2005 and 2004, respectively, of sales from hotels acquired in 2005 and 2004. Sales for properties sold or classified as held-for-sale as of March 24, 2006, are excluded from discontinued operations on our condensed consolidated statements of operations. See "Discontinued Operations" below.

We discuss operating results for our full-service hotels on a comparable basis. Comparable hotels are those properties that we have owned for at least one year and are being compared. Comparable hotels do not include the results of properties acquired or sold, or that incurred significant property damage and capital improvements during these periods. As of December 31, 2005, 98 of our 107 full-service hotels have been classified as comparable. We discuss sales results of our comparable hotels considering the mix of business (i.e. transient, group or contract), property type (i.e. urban, suburban, rural), and geographic region. See "Comparable Hotel Operating Statistics" for a complete description of our comparable hotels and further detail on the results. Hotel sales increased 7.7% to approximately \$3.6 billion for 2005. The revenue growth reflects the increase in comparable RevPAR of 9.5%, as a result of rates of 7.6% and an increase in occupancy of 1.2 percentage points. Food and beverage revenues for our comparable hotels increased 5.6% and outlet revenues.

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*Comparable Hotel Sales by Customer Mix.* Demand was strong in 2005, enabling our operators to significantly increase average daily room rates for corporate transient segments. For our comparable Marriott hotels, which represent 78% of our total comparable rooms, premium and corporate transient average room rates increased 12.6% when compared to last year. Our overall transient average room rate for these hotels increased 10.2%. The gap between transient and group pricing power is strong. With increased levels of transient demand, we expect our managers to continue aggressive growth in room rates in 2006.

Total group room revenue for our comparable Marriott hotels increased 6.2% compared to last year, primarily due to an increase in average daily rates for groups should continue to improve in 2006, as a lower percentage of group business would have been booked for those periods in 2005. Group booking rates are significantly lower than those our managers were able to charge. Currently, group booking pace has declined modestly for 2006, reflecting a slower booking pace for rooms available for the higher-rated transient segments. However, we are experiencing meaningful growth in the average daily rate of our corporate transient segment.

*Comparable Hotel Sales by Property Type.* For 2005, revenues increased significantly across all of our hotel property types, led by our airside hotels. Airside RevPAR increase of 10.1%, which reflected an average room rate increase of 8.2%. Our urban hotels performed well in 2005, with comparable hotel RevPAR of \$140.63. The significant increase in comparable hotel RevPAR at our urban properties was primarily driven by an increase in average room rate, which improved by 1.4 percentage points. Our resort/conference hotels had comparable hotel RevPAR growth of 6.8% to \$153.82, with average room rate increase of 4.5%. Our suburban hotels include many of our Florida hotels, which experienced a decline in RevPAR in the fourth quarter due to Hurricane Wilma. Our suburban hotel RevPAR increase of 9.9%, which reflected an average room rate increase of 7.7%.

*Comparable Hotel Sales by Geographic Region.* For full year 2005, the majority of our geographic regions experienced strong growth in RevPAR. Our DC Metro, Mountain, Mid-Atlantic and Pacific regions all experiencing double-digit growth rates.

Our DC Metro region had a comparable hotel RevPAR increase of 15.0%. The improvement was driven by consistent strong performance at our hotels, which benefited from solid group and business transient demand. Overall, comparable hotel RevPAR increases for the region reflected an average occupancy increase of 2.4 percentage points.

Our Mountain region experienced a comparable hotel RevPAR increase of 14.9%, led by a 16.2% RevPAR increase at our three comparable hotels. Our Mid-Atlantic region experienced an 11.2% RevPAR growth at our hotels located in the Phoenix/Scottsdale area.

Comparable hotel RevPAR for our Mid-Atlantic region increased 12.1%. The increase was driven by the performance at our three New York City hotels. New York City RevPAR growth of 17.0%, which was the strongest RevPAR growth in any of our major urban markets for the year. Strong group, transient and corporate transient strengthened the performance in the New York City market.

Our Pacific region had a comparable hotel RevPAR increase of 10.2%, as we experienced strong RevPAR growth in the Los Angeles, Hawaii and San Francisco markets.

Comparable hotel RevPAR in our Florida region grew by 5.9% as a result of comparable hotel RevPAR increases at our Tampa and Miami hotels. Tampa RevPAR increase of 11.0%, respectively. The region's fourth quarter results were significantly affected by business interruption due to Hurricane Wilma, which impacted the region's performance.

Our Atlanta region rebounded from a difficult third quarter (RevPAR decline of 3.7%) to post a full year RevPAR increase of 5.8%, after a 1.2% decline in the first quarter. The rebound for the region is primarily due to a strong performance in the fourth quarter.



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attributable to strong transient business demand, which was supplemented by the relocation of two city-wide events from New Orleans.

Comparable hotel RevPAR for our New England region increased 3.4%. Our hotels in the Boston market, which had underperformed during the strong fourth quarter with RevPAR growth of 9.3%, which resulted in an annual RevPAR growth of 5.0%. We expect operating growth at the end of the year on expected increases in convention activity and an overall improvement in the Boston economy.

The North Central region of our portfolio experienced an increase in comparable hotel RevPAR of 6.8% as average room rates increased 6.8% at our hotels, where RevPAR increased 7.9%.

Overall, comparable hotel results in our South Central region, which includes Texas and Louisiana, were not significantly affected by Hurricane Katrina. The New Orleans Marriott, which is considered a non-comparable hotel, have been, and will continue to be, affected by the large-scale devastation. The region grew by 9.3%, driven primarily by strong increases in occupancy and average room rate at our three properties in Houston, which benefited from the evacuation of the Gulf Coast in the aftermath of Hurricane Katrina.

Comparable hotel RevPAR for our international properties increased 9.0%. Our four Canadian properties, three of which are in Toronto, experienced a RevPAR of 10.4%.

**Rental Income.** Our rental income represents lease income from our 71 leased limited-service hotels and three office property leases, as well as one hotel. The \$5 million improvement in rental income primarily is from operations at the leased limited-service hotel properties which have contributed to a stronger economy and the completion of a major renovation projects at most of these properties in 2004.

**Property-level Operating Costs.** Property-level operating costs and expenses increased 6.1% to approximately \$3.2 billion for 2005. Property-level operating costs exclude the costs for hotels we have sold and held for sale at December 31, 2005, which are included in discontinued operations. Our operating costs, both fixed and variable, are affected by changes in occupancy, inflation and revenues, though the effect on specific costs will differ. For example, fuel costs due to increases in oil and gas prices, while the increase in management fees of 20.6% were a direct result of the growth in the revenues and the number of hotels reaching these thresholds and the incentive management fees earned to increase in 2006. We expect operating costs to continue to increase with variable costs increasing with occupancy increases, and certain costs increasing at a rate above inflation, particularly utilities, wages and benefits.

During 2005, we incurred property damage to six properties located in New Orleans and various sites in Florida due to Hurricane Katrina and its aftermath. Our insurance provides us with reimbursement for the replacement cost for the damage done to these assets. As a result, we have written off the book value of certain repair and clean-up costs for a total of approximately \$38 million. The write-off of the assets has been completely offset by the establishment of a reserve. Accordingly, there is no effect on the statement of operations. Further, to the extent that our insurance settlement proceeds are in excess of the carrying amount, we will recognize a gain on insurance settlement in the period that all releases and contingencies are resolved. To date, we have received approximately \$3 million on our property damage claim.

**Corporate and Other Expenses.** Corporate and other expenses, which totaled \$67 million in both 2005 and 2004, primarily consist of employee compensation, such as employee stock-based compensation expense, corporate insurance, audit fees, building rent and system costs.

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**Gain on Insurance Settlement.** The gain on insurance settlement in 2005 relates to \$9 million of business interruption insurance proceeds from New Orleans Marriott following Hurricane Katrina in August 2005. We expect to recognize additional gains as a result of insurance proceeds from our claims have been resolved. In 2004, the gain on insurance settlement represents \$3 million of business interruption proceeds that we recognized on our business at our Toronto hotels due to the outbreak of Severe Acute Respiratory Syndrome (SARS).

**Interest Income.** Interest income increased \$10 million, primarily due to increases in the interest rates earned on cash and restricted cash balances.

**Interest Expense.** Interest expense decreased \$40 million as a result of the decrease in our interest-bearing obligations from 2004 and 2003, as well as a decline in the amount of prepayment penalties associated with debt repayments and refinancings. Specifically, interest expense increased \$10 million for 2004 for the call premiums and the acceleration of deferred financing costs and original issue discounts associated with debt prepayments. Interest expense were partially offset by increased interest rates for our variable rate debt.

**Net Gains on Property Transactions.** Net gains on property transactions increased \$63 million, primarily due to the pre-tax gain of \$69 million on the sale of CBM Joint Venture LLC.

**Gain (Loss) on Foreign Currency and Derivative Contracts.** The gain on foreign currency and derivative contracts primarily is due to the gain on foreign currency exchange contracts on two of our Canadian hotels. These agreements were terminated in the fourth quarter of 2005. The \$7 million decline in the fair value of the contracts.

**Minority Interest Expense.** Minority interest expense consists of our minority partners' share of the income or loss of certain of our consolidated subsidiaries. Minority interest expense is due to the increase in net income of certain of our consolidated hotel partnerships that are partially owned by third parties.

**Equity in Earnings (Losses) of Affiliates.** Equity in losses of affiliates decreased by \$15 million due to the sale of 85% of our interest in CBL in 2005 which reduced our ownership percentage in the joint venture from 50% to 3.6%. Additionally, the joint venture, which had recorded net income since the sale in March 2005. See discussion in Business and Properties, Other Real Estate Investments.

**Benefit from (provision for) income taxes.** The increase in the provision for income taxes primarily reflects the \$28 million tax expense from the sale of Joint Venture LLC.

**Discontinued Operations.** Discontinued operations consist of the results of operations and the gain or loss on disposition of five hotels sold in 2004, as well as the operations of two hotels classified as held for sale at December 31, 2005. For 2005 and 2004, revenue was \$260 million and \$260 million, respectively, and income before taxes was \$21 million and \$29 million, respectively. We recognized a gain, net of tax, of \$21 million and \$29 million, respectively, on the disposition of these hotels.

### **2004 Compared to 2003**

**Hotel Sales Overview.** Hotel sales increased 11.4% to approximately \$3.4 billion for 2004. Hotel sales for 2004 include approximately \$500 million of sales acquired in 2004 and exclude sales for the properties we have sold or classified as held for sale as of March 24, 2006 for all periods presented. See "Discontinued Operations" below.

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We discuss operating results for our full-service hotels on a comparable basis. As of December 31, 2004, 103 of our full-service hotels were open. Comparable hotel sales increased 6.4% to approximately \$3.4 billion. The growth in revenues reflects the increase in comparable RevPAR of 6.4%, an increase in occupancy of 2.9 percentage points, and an increase in average room rate of 2.9%. Food and beverage revenues for our comparable hotels increased 5.4% due to an increase in catering revenues and the overall increase in occupancy.

*Comparable Hotel Sales by Customer Mix.* Continuing a trend we noted in the first three quarters of 2004, the business mix of our portfolio shifted from lower-rated discount business to higher-rated corporate and premium business.

For 2004, total transient room revenue for our comparable Marriott and Ritz-Carlton hotels was up 6.8% compared to last year, as premium transient demand increased to 29.3% of total transient demand, up from 25.8% last year, while our average transient room rate increased by 5.4%. This indicates that our hotels are reducing the number of rooms sold at discounted rates as a result of improving transient demand.

For 2004, total group room revenue for our comparable Marriott and Ritz-Carlton hotels was up 8.2% compared to last year, primarily due to an increase in group room rate of approximately 7.5%, while our average group room rate was up slightly, or 0.7%. This increase reflects the increased business travel and the overall increase in occupancy. Additionally, our managers improved overall occupancy by accepting greater numbers of advance room reservations for groups, which resulted in higher occupancy for business.

*Comparable Hotel Sales by Property Type.* For full year 2004, revenues increased consistently across all of our hotel property types. Comparable hotel sales increased 6.4%, 7.0% and 12.0% for urban, suburban, resort/conference and airport properties, respectively. The largest increases were for our airport properties due to an increase in business travel in 2004 compared with the significantly depressed levels of 2002 and 2003.

*Comparable Hotel Sales by Geographic Region.* During 2004, we experienced RevPAR gains in most regions. Full year 2004 comparable hotel RevPAR in the DC Metro region improved 11.0% over the prior year. The region benefited from the Democratic National Convention during the third quarter and was converted from the Swissôtel brand in late 2003, where RevPAR improved by 25.6% for the year.

Comparable hotel RevPAR increased 9.2% for our DC Metro region due primarily to a 5.2% increase in average room rates in 2004. Growth was also driven by renovations at four of our hotels in the region.

For our Atlanta region, comparable hotel RevPAR grew by 6.0%. The improvement was led by The Grand Hyatt, Atlanta, The Four Seasons Atlanta and The Ritz-Carlton Atlanta, where RevPAR increased 9.7%, 10.9% and 9.9%, respectively.

Our Pacific region, which had lagged behind the portfolio as a whole during 2002 and 2003, continued to improve as comparable hotel RevPAR increased 14.5% in 2004. The primary reason this region had been underperforming over the past three years was the decline in travel related demand, particularly in the San Francisco Bay area. The improvement in the Pacific region in 2004 reflects an increase in comparable hotel RevPAR of 14.5%. The results for the Pacific region also reflect a 6.5% increase in comparable hotel RevPAR at our properties in the Los Angeles market.

Comparable hotel RevPAR in our Mid-Atlantic region improved 10.7% over the prior year. Our New York City properties benefited from the Democratic National Convention during the third quarter and strong demand in the fourth quarter of 2004.

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For 2004, comparable hotel RevPAR in the Florida region improved 7.1% over 2003. During August and September, four hurricanes caused damage to properties in the region and the New Orleans Marriott experienced varying levels of property damage and business interruption. During 2004, we experienced recoverable losses.

RevPAR in other regions was relatively unchanged from 2003. RevPAR declined 0.9% in our South Central region, while RevPAR in our International region experienced comparable RevPAR increases of 2.2% and 2.7%, respectively.

Comparable hotel RevPAR for our international properties increased 17.5% for 2004. Our four Canadian properties, three of which are in Toronto, experienced an increase of 24.5%, as the region has recovered from the SARS related travel restrictions in 2003 and the effect of the favorable appreciation of the Canadian dollar.

*Rental Income.* Our rental income represents lease income from our 71 leased limited-service hotels and three office property leases, as well as one hotel. In 2003, operations at the leased limited-service hotel properties suffered because a significant portion of these properties underwent renovation with newer hotels and the weak economic conditions in their markets. While several leased properties still were under renovation in 2004, those that were open in 2003 performed substantially better. This was the primary reason for the increase in total rental income of \$6 million to \$106 million during 2004.

*Property-level Operating Costs.* Property-level operating costs and expenses increased 8.2% to approximately \$3.1 billion. Property-level operating costs for hotels we have sold and held for sale, which are included in discontinued operations. Comparable hotel expenses increased 5.1% to \$2.9 billion. The increase in operating costs and expenses is due to additional costs associated with an increase in occupancy at our hotels and an increase in wage, benefit and other costs. Operating costs and expenses also include base and incentive management fees, which are earned based on the operating performance of the hotels.

*Corporate and Other Expenses.* Corporate and other expenses primarily consist of employee salaries and bonuses and other costs such as stock-based compensation expense, corporate insurance, audit fees, building rent and system costs. During 2004, these expenses increased \$7 million, primarily due to stock-based compensation expense as a result of the significant appreciation in Host's stock price since December 31, 2003 and an increase in the number of shares that were issued under the performance criteria established by the Compensation Policy Committee of Host's Board of Directors.

*Interest Expense.* During 2004, interest expense decreased \$37 million. Interest expense includes \$55 million and \$31 million of call premium costs and original issue discounts that were associated with debt prepayments made in 2004 and 2003, respectively. After excluding these items, interest expense was approximately \$60 million due to the significant amount of debt repayments and refinancings that occurred in 2003 and 2004.

*Net Gains on Property Transactions.* Net gains on property transactions are due primarily to the recognition of deferred gains. In 1994, we sold a hotel to Marriott and received a note receivable in partial payment. Subsequently, we recorded a loss on the note due to a decline in the operations of the hotels filed for bankruptcy and several properties were sold. We recognized a previously deferred gain of approximately \$12 million when the note was received.

*Loss on Foreign Currency and Derivative Contracts.* During 2004, the loss on foreign currency and derivative contracts is primarily due to the foreign currency exchange rate movements.

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contracts related to mortgage debt that was secured by three of our Canadian hotels for the majority of 2004, as the value of the U.S. dollar Canadian dollar. These contracts were deemed ineffective for hedge accounting purposes in 2003, which resulted in an \$18 million loss at t

*Minority Interest Expense.* Minority interest expense consists of our minority partners' share of the income or loss of our consolidated hotels and third parties.

*Equity in Losses of Affiliates.* Equity in losses of affiliates consists of our portion of the earnings (losses) of two partnerships in which we decreased our share. A decrease in the loss can be attributed to a decrease in the net loss of CBM Joint Venture LLC in 2004 and an increase in the income from our P.

*Discontinued Operations.* Discontinued operations consist of the results of operations and the gain or loss on disposition of five hotels sold in 2004, eight hotels sold in 2003, and the gain on the disposition and business interruption proceeds for the New York Marriott. In 2004 and 2003, revenues for these properties were \$260 million and \$556 million, respectively, and income before taxes for the same periods were \$10 million and \$15 million, respectively. We recognized a gain, net of tax, of \$52 million and \$65 million for 2004 and 2003, respectively, on the disposition of these hotels.

### **Comparable Hotel Operating Statistics**

We present certain operating statistics (i.e., RevPAR, average daily rate and average occupancy) and operating results (revenues, expenses) for comparable hotels for the periods included in this report on a comparable hotel basis. We define our comparable hotels as full-service properties (i) that are owned or operated by us, (ii) that are included in our consolidated results, whether as continuing operations or discontinued operations, for the entirety of the reporting period, and (iii) that have not sustained substantial property damage or business interruption, or undergone large-scale capital projects during the reporting periods being compared.

### **First Quarter 2006 Compared to First Quarter 2005**

Of the 103 full-service hotels that we owned on March 24, 2006, 98 have been classified as comparable hotels. The operating results of the 103 hotels as of March 24, 2006 are excluded from comparable hotel results for these periods:

- Newport Beach Marriott Hotel & Spa (major renovation started in July 2004);
- Mountain Shadows Resort and Golf Club (hotel to be sold pending completion of significant contingencies, which have not been resolved);
- Atlanta Marriott Marquis (major renovation started in August 2005);
- New Orleans Marriott (property damage and business interruption from Hurricane Katrina in August 2005); and
- Hyatt Regency Washington on Capital Hill, Washington, D.C. (acquired in September 2005).

In addition, the operating results of the nine hotels we disposed of in the first quarter of 2006 and full year 2005 are also not included in our operating results presented herein. Moreover, because these statistics and operating results are for our full-service hotel properties, they exclude results for our other properties.

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service hotels.

We evaluate the operating performance of our comparable hotels based on both geographic region and property type. These divisions are provided by hospitality research firms such as Smith Travel Research.

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Geographic regions consist of the following (only states in which we own hotels are listed):

- Pacific—California, Hawaii, Oregon and Washington;
- Mountain—Arizona and Colorado;
- North Central—Illinois, Indiana, Michigan, Minnesota, Missouri and Ohio;
- South Central—Louisiana, Tennessee and Texas;
- New England—Connecticut, Massachusetts and New Hampshire;
- Mid-Atlantic—Pennsylvania, New Jersey and New York;
- DC Metro—Maryland, Virginia and Washington, D.C.;
- Atlanta—Georgia and North Carolina;
- Florida—Florida; and
- International—Canada and Mexico.

Property types consist of the following:

- Urban—Hotels located in central business districts of major cities. This includes most of our large convention center properties outside the urban core in larger metropolitan areas;
- Suburban—Hotels located in office parks or smaller secondary markets;
- Resort/conference—Hotels located in resort/conference destinations such as Florida, Hawaii and Southern California; and
- Airport—Hotels located at or near airports.

**Comparable by Region (a)**

**As of March 24,  
2006**

**Quarter ended March 24, 2006**

**Quarter ended**



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	<b>No. of Properties</b>	<b>No. of Rooms</b>	<b>Average Room Rate</b>	<b>Average Occupancy Percentages</b>	<b>RevPAR</b>	<b>Average Room Rate</b>
Pacific	21	11,485	\$ 196.54	73.6%	\$ 144.61	\$ 179.62
Florida	10	6,448	222.15	77.8	172.79	205.96
Mid-Atlantic	9	6,361	207.17	73.1	151.53	186.88
North Central	13	5,130	127.35	64.7	82.45	119.86
DC Metro	11	4,661	192.96	63.3	122.06	180.73
South Central	7	4,126	143.21	76.0	108.82	133.87
Atlanta	10	3,743	168.24	71.7	120.70	154.19
New England	6	3,032	142.28	63.7	90.60	136.25
Mountain	6	2,210	157.87	63.1	99.61	146.02
International	5	1,953	141.07	68.0	95.88	125.15
All Regions	98	49,149	181.24	71.0	128.65	168.25

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**Comparable by Property Type (a)**

	As of March 24, 2006		Quarter ended March 24, 2006			Quarter ended March 25, 2005
	No. of Properties	No. of Rooms	Average Room Rate	Average Occupancy Percentages	RevPAR	Average Room Rate
Urban	41	23,620	\$ 186.70	72.7%	\$ 135.72	\$ 173.44
Suburban	30	11,363	144.51	65.1	94.01	131.41
Airport	16	7,328	136.53	71.9	98.13	124.11
Resort/ Convention	11	6,838	269.08	74.2	199.78	254.37
All Types	98	49,149	181.24	71.0	128.65	168.25

- (a) The reporting period for our comparable operating statistics for the first quarter of 2006 is from December 31, 2005 to March 24, 2006. The reporting period for 2005 is from January 1, 2005 to March 25, 2005. For further discussion, see “—Reporting Periods” below.

The following statistics are for all of our full-service properties as of March 24, 2006 and March 25, 2005, respectively. The operating statistics for 2006 are for the first quarter of 2006 and five hotels sold in 2005 prior to their disposition.

**All Full-Service Properties**

	March 24, 2006	March 25, 2005
Average Room Rate	\$ 179.3	\$ 179.3
Average Occupancy	70.0	70.0
RevPAR	\$ 126.3	\$ 126.3

**2005 Compared to 2004**

Of the 107 full-service hotels that we owned on December 31, 2005, 98 have been classified as comparable hotels. The operating results of the 98 hotels as of December 31, 2005 are excluded from comparable hotel results for these periods:

- Memphis Marriott (construction of a 200-room expansion started in 2003 and completed in 2004);

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- Embassy Suites Chicago Downtown-Lakefront Hotel (acquired in April 2004);
- Fairmont Kea Lani Maui (acquired in July 2004);
- Newport Beach Marriott Hotel (major renovation started in July 2004);
- Mountain Shadows Resort (hotel sold pending completion of significant contingencies, which have not been resolved as of Ma
- Scottsdale Marriott at McDowell Mountains (acquired in September 2004);
- Atlanta Marriott Marquis (major renovation started August 2005);
- New Orleans Marriott (property damage and business interruption from Hurricane Katrina in August 2005); and
- Hyatt Regency Washington on Capitol Hill, Washington, D.C. (acquired in September 2005).

Additionally, the operating results of the fourteen hotels we disposed of in 2005 and 2004 also are not included in comparable hotel results. Moreover, because these statistics and

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operating results are for our full-service hotel properties, they exclude results for our non-hotel properties and leased limited-service hotels.

The following table sets forth performance information for our comparable full-service hotels by geographic region and property type as of

### Comparable by Region

	As of December 31, 2005		Year ended December 31, 2005			Year e
	No. of Properties	No. of Rooms	Average Daily Rate	Average Occupancy Percentages	RevPAR	Average Daily Rate
Pacific	20	11,035	\$ 171.51	75.9%	\$ 130.22	\$ 160.37
Florida	11	7,027	173.99	71.6	124.51	164.70
Mid-Atlantic	10	6,720	209.71	79.2	166.06	189.17
North Central	13	4,923	132.47	67.8	89.78	123.93
DC Metro	11	4,661	181.76	77.2	140.27	163.01
Atlanta	11	3,968	159.13	69.0	109.83	151.79
South Central	6	3,526	134.96	76.3	102.94	125.73
New England	6	3,032	155.57	72.9	113.35	150.48
Mountain	5	1,940	112.93	62.6	70.72	106.70
International	5	1,953	134.18	72.2	96.83	122.86
All Regions	98	48,785	166.80	73.6	122.82	154.96

### Comparable by Property Type

	As of December 31, 2005		Year ended December 31, 2005			Year e
	No. of Properties	No. of Rooms	Average Daily Rate	Average Occupancy Percentages	RevPAR	Average Daily Rate
Urban	39	22,874	\$ 183.26	76.7%	\$ 140.63	\$ 170.00
Suburban	33	12,195	133.96	67.9	90.93	124.44
Airport	16	7,328	122.41	75.9	92.89	113.12
Resort/ Conference	10	6,388	216.80	70.9	153.82	202.44
All Types	98	48,785	166.80	73.6	122.82	154.96

The following statistics are for all of our full-service properties for the year ended December 31, 2005 and 2004, including the results of op

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nine hotels sold in 2004:

	Yo
	December 31, 2005
Average Room Rate	\$ 167.64
Average Occupancy	72.6%
RevPAR	\$ 121.66

## Liquidity and Capital Resources

### *Cash Requirements*

Host uses cash primarily for acquisition, capital expenditures, debt payments and dividends to stockholders. Host is required to distribute taxable income in order to qualify as a REIT. Funds used by Host to make these distributions are provided from us. Because Host is required to distribute income, we depend primarily on external sources of capital to finance future growth, including acquisitions.

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*Cash Balances.* As of March 24, 2006, we had \$481 million of cash and cash equivalents, which was an increase of \$297 million from December 31, 2005, primarily attributable to the net proceeds from the sale of four hotels in January, the issuance of \$116 million of mortgage debt and an increase in cash by our acquisition of the Hyatt Regency Washington on Capitol Hill in Washington D.C. Since 2002, our cash balances have been in excess of \$500 million, which we had historically maintained in years prior to 2002, in order to provide additional liquidity and flexibility due to then declining economic conditions and terrorist attacks. Management believes that with the current environment and the flexibility and capacity provided by our credit facility and the continued efforts to lower our cash balances to \$100 million to \$125 million over the next several quarters.

Since March 24, 2006, we have issued \$800 million of 6<sup>3</sup>/<sub>4</sub>% Series P senior notes due in 2016 for net proceeds of approximately \$787 million. We will use the net proceeds from the Starwood acquisition, redeem the remaining \$136 million of 7<sup>7</sup>/<sub>8</sub>% Series B senior notes, redeem all of the \$151 million 10% Class C preferred stock, make distributions, and other general corporate purposes. In addition, subsequent to quarter end, we received \$420 million in net proceeds from the sale of the New York, funded approximately \$750 million of cash, including certain transaction expenses, net of certain cash acquired from Starwood in the transaction and paid approximately \$60 million in common and preferred distributions. Also, on June 1, 2006, we repaid the \$84 million mortgage on the Starwood Hotel. Giving effect to these transactions, we have approximately \$506 million of available cash.

As of March 24, 2006, we also had \$88 million of cash that was restricted as a result of lender requirements. The restricted cash balances do not provide liquidity. We have approximately \$172 million of debt that will mature prior to 2007. However, \$88 million of this debt can be extended for up to 12 months if our requirements are met. We also have scheduled principal repayments totaling approximately \$43 million for the remainder of 2006. We believe we have sufficient cash and a line of credit, to deal with our near-term maturities, as well as any decline in the cash flow from our business.

*Acquisitions.* As discussed above, on April 10, 2006 we completed the acquisition of 28 hotels in the Starwood Transactions, and in May 2006, our joint venture completed the acquisition of five European hotels from Starwood. In 2005, we acquired the 834-room Hyatt Regency Washington on Capitol Hill for a purchase price of approximately \$274 million. During 2005, we also purchased the ground lease associated with the Chicago Marriott Suites. In 2004, we acquired three properties for an aggregate purchase price of approximately \$502 million, including the assumption of \$34 million of debt, a retail building adjacent to one of our hotels and the land under the JW Marriott Hotel at Lenox in Atlanta, which we previously leased, for a purchase price of \$1 million.

We remain interested in pursuing single asset and portfolio acquisitions, both domestically and abroad. We recently signed a definitive agreement to acquire a Resort & Spa. See “Recent Events.” We believe that there are and will continue to be opportunities in the near term and over the next several years consistent with our target profile of luxury and upper-upscale properties in urban and resort/convention destinations where further large scale acquisitions are possible.

We may acquire properties through various structures, including transactions involving portfolios, single assets, joint ventures (including through a GIC RE) and acquisitions of all or substantially all of the securities or assets of other REITs or similar real estate entities. We anticipate that we will use a combination of methods, including proceeds from equity offerings of Host, issuance of OP units by Host LP, advances under our credit facility, and the incurrence or assumption of indebtedness. We may, from time to time, be in the process of identifying, analyzing and negotiating possible acquisitions and we may continue to do so in the future. We cannot be

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certain as to the size or timing of acquisition opportunities or of our ability to obtain additional acquisition financing, if needed. Additionally, the demand for individual hotel properties has increased due to the improvement of both the capital markets and the lodging industry and, as a result, the cost of capital has increased. We can provide no assurance that we will continue to be able to find acquisition targets that provide a suitable return on investment.

**Debt Repayments and Refinancings.** Reducing future interest payments and leverage remains a key management priority. For the year ended December 31, 2005, we achieved a reduction in total debt of approximately \$153 million as a result of repayments, redemptions, and amortization of principal. This reduction included the early redemption of Host's Convertible Subordinated Debentures, which further reduced our debt balance by approximately \$385 million early in 2005. As of December 31, 2005, we had approximately \$609 million of our debt in 2005 and \$830 million of our debt in 2004. The combined effect of the transactions during 2005 reduced our interest rate by approximately 50 basis points since 2003 to 7.2% as of December 31, 2005 and we have a weighted-average maturity of 6.4 years. As of December 31, 2005, we have an outstanding balance of \$20 million under our credit facility. Currently, we have the full amount of \$575 million available under our credit facility.

We may continue to redeem or refinance senior notes and mortgage debt from time to time to take advantage of favorable market conditions. Such redemptions or refinancings may be accomplished through open market purchases, privately negotiated transactions, a tender offer or, in some cases, through the early redemption of such securities. Repurchases of debt, if any, will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. The maturity date would affect earnings and FFO per diluted unit, as defined below, as a result of the payment of any applicable call premium and the deferral of financing costs. Specifically, interest expense includes \$30 million for 2005 and \$55 million for 2004 for the call premiums and the amortization of original issue discounts associated with debt prepayments.

**Capital Expenditures.** For 2005 and the first quarter of 2006, our renewal and replacement capital expenditures were approximately \$242 million. Our renewal and replacement capital expenditures generally are funded by the furniture, fixture and equipment funds established at certain of our hotels (which represent approximately 5% of property revenues) and by our available cash.

For 2005 and the first quarter of 2006, we spent approximately \$107 million and \$37 million, respectively on repositioning/ROI projects. We completed the repositioning of the Newport Beach Marriott Hotel in December 2005 at a cost of approximately \$60 million, which includes the addition of new guest rooms, redesigned guest rooms, a new restaurant concept and updated meeting space. We also began work on a planned investment of approximately \$100 million to build an exhibit hall for the Marriott Orlando World Center Hotel. These projects have historically generated strong returns and, over the next several years, we expect to invest approximately \$300 million to \$500 million on such investments.

### ***Sources and Uses of Cash***

Our principal sources of cash are cash from operations, the sale of assets, borrowing under our credit facility and our ability to obtain additional financing in the capital markets. Our principal uses of cash are debt service, asset acquisitions, capital expenditures, operating costs, corporate and other expenses and the payment of dividends.

**Cash Provided by Operations.** Our cash provided by operations for the first quarter of 2006 increased \$52 million to \$100 million from \$48 million in the first quarter of 2005 due primarily to the increase in operating profit in 2006. Our cash provided by operations for 2005 increased \$148 million to \$512 million from \$364 million in 2004 due to the increase in operating profit in 2005.

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**Cash Used in Investing Activities.** Cash provided by investing activities for the first quarter of 2006 increased \$124 million to \$146 million from 2005. Activity for the first quarter of 2006 included the sale of four non-core hotels for net proceeds of approximately \$251 million. Additionally, we increased our capital expenditures by \$57 million to \$119 million as part of our strategy to maximize the value of our existing portfolio. Cash used in investing activities for the first quarter of 2006 was \$124 million compared to \$429 million when compared to 2004. Activity for 2005 included the sale of five non-core hotels for net proceeds of approximately \$122 million and our investment interest in the CBM Joint Venture LLC for \$92 million. Additionally, we increased our capital expenditures by \$98 million to \$349 million as part of our strategy to maximize the value of our existing portfolio. Investing activities in 2005 also include the acquisition of the Hyatt Regency Washington on Capitol Hill for approximately \$274 million.

Activity for 2004 primarily included the acquisition of three hotel properties and other assets for total cash expenditures of approximately \$246 million. Additionally, we received approximately \$246 million from the sale of nine non-core hotels, and capital expenditures at our properties of approximately \$251 million.

In addition to the sale of four properties in the first quarter of 2006 and the recently completed sale of the Drake, we believe that dispositions of other properties will generate approximately \$200 million to \$300 million. The net proceeds from any dispositions will be used to repay debt, fund acquisitions or repositioning of properties for corporate purposes.

The following table summarizes significant investing activities that have been completed since the beginning of fiscal year 2004 (in millions of dollars):

<u>Transaction Date</u>		<u>Description of Transaction</u>
<b>Acquisitions</b>		
April	2006	Purchase of 28 hotels from Starwood (1)
September	2005	Purchase of the 834-room Hyatt Regency Washington on Capitol Hill in Washington, D.C.
September	2004	Purchase of the 270-room Scottsdale Marriott at McDowell Mountains (2)
July	2004	Purchase of the 450-suite Fairmont Kea Lani
May	2004	Purchase of the 455-room Embassy Suites Lakefront, Chicago
Total acquisitions		
<b>Dispositions</b>		
March	2006	Sale of Swissôtel The Drake, New York
February	2006	Sale of Marriott at Research Triangle Park
February	2006	Sale of Chicago Marriott Suites Deerfield
January	2006	Sale of Albany Marriott
January	2006	Sale of Fort Lauderdale Marina Marriott
October	2005	Sale of Charlotte Marriott Executive Park
March	2005	Sale of 85% of our interest in CBM Joint Venture LLC
January	2005	Sale of Torrance Marriott
January	2005	Sale of Hartford Marriott at Farmington, Tampa Westshore Marriott and Albuquerque Marriott (3)
December	2004	Sale of the Bethesda Marriott



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December	2004	Sale of the Salt Lake City Marriott
May	2004	Sale of the Dallas/Fort Worth Airport Marriott
January	2004	Sale of the Mexico City Airport Marriott
January	2004	Sale of the Atlanta Northwest Marriott, Detroit Romulus Marriott and the Detroit Southfield Marriott Norcross and the Fullerton Marriott

Total dispositions

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- (1) Investment price includes the assumption of \$77 million of mortgage debt and the issuance of \$2.27 billion of Host common stock ( shares of Host common stock) and excludes transaction expenses. For each share of Host common stock issued in the transaction, w
- (2) Investment price includes the assumption of \$34 million of mortgage debt.
- (3) Sale price included the assumption by the buyer of \$20 million of mortgage debt.

*Cash Used in Financing Activities.* Our primary financing activities during the first quarter consisted of payment of distributions on our p \$49 million, and scheduled principal repayments of \$13 million. Cash used in financing activities, net, was \$246 million and \$276 million f 2005, cash provided by financing activities included the issuance of debt securities for approximately \$639 million, net of financing costs, v primarily consisted of debt prepayments of approximately \$631 million and the redemption of \$100 million of preferred OP units. See the t connection with the redemptions of senior notes and prepayment of mortgage debt in 2005, we were required to pay premiums totaling app the right to retire this debt in advance of its maturity.

During 2005, our common OP unit distributions increased \$88 million to \$108 million when compared to 2004 due to the improvements in taxable income. At the same time, distributions on our preferred OP units declined by \$7 million when compared to 2004 to \$30 million du 10% Class B preferred OP units in May 2005.

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During 2004, approximately \$1.2 billion of cash was provided by financing activities through the issuance of equity and debt securities, which primarily consisted of debt prepayments of approximately \$1.2 billion. See the table below for additional information. In connection with the transactions, we were required to pay premiums totaling approximately \$40 million in exchange for the right to retire this debt in advance of its maturity. On January 1, 2004, we redeemed 4.16 million shares of its 10% Class A preferred stock (and our corresponding Class A preferred OP units) for approximately \$104 million and 4 million shares of its 8<sup>7</sup>/<sub>8</sub>% Class E preferred stock (and our corresponding Class E preferred OP units) and available cash. The table below summarizes our financing activities (including deferred financing costs) and equity transactions (not including the conversions of Host's Convertible Subordinated Debentures in 2005 and the issuance of 133.5 million shares or the approximately 133.5 million units issued to Host in the Starwood Transactions, as these are non-cash transactions) since January 1, 2004.

Transaction Date		Description of Transaction
<b><i>Debt</i></b>		
June	2006	Repayment of 8.39% mortgage on the Boston Marriott Copley Place
May	2006	Redemption of remaining 7 <sup>7</sup> / <sub>8</sub> % Series B senior notes
April	2006	Assumption of mortgage debt from Starwood
April	2006	Redemption of outstanding Convertible Preferred Securities held by third parties
March	2006	Proceeds from the issuance of 6 <sup>3</sup> / <sub>4</sub> % Series P senior notes
January	2006	Proceeds from the issuance of 5.195% Canadian mortgage loan
January	2006	Repayment of the Credit Facility
November	2005	Repayment of the Credit Facility
October	2005	Draw on the Credit Facility
October	2005	Prepayment of the 6.7% Canadian mortgage loan (1)
May	2005	Prepayment of the 9% mortgage debt on two Ritz-Carlton hotels
April	2005	Discharge of the remaining 8 <sup>3</sup> / <sub>8</sub> % Series E senior notes
April	2005	Partial redemption of 7 <sup>7</sup> / <sub>8</sub> % Series B senior notes
March	2005	Partial redemption of 8 <sup>3</sup> / <sub>8</sub> % Series E senior notes
March	2005	Proceeds from the issuance of 6 <sup>3</sup> / <sub>8</sub> % Series N senior notes
January	2005	8.35% mortgage on the Hartford Marriott at Farmington assumed by buyer
December	2004	Partial prepayment of the 5.19% Canadian mortgage loan (1)
September	2004	Assumed 6.08% mortgage on the Scottsdale Marriott at McDowell Mountains hotel
September	2004	Partial redemption of 7 <sup>7</sup> / <sub>8</sub> % Series B senior notes
August	2004	Proceeds from the issuance of 7% Series L senior notes
May	2004	Partial redemption of 7 <sup>7</sup> / <sub>8</sub> % Series B senior notes
April	2004	Partial redemption of 7 <sup>7</sup> / <sub>8</sub> % Series B senior notes
March	2004	Proceeds from the issuance of 3.25% Exchangeable Senior Debentures due 2024
January	2004	Payment of the 12.68% mortgage on the Mexico Airport Marriott
January	2004	Prepayment of the 8.58% mortgage on the Hanover Marriott
January	2004	Redemption of the remaining 8.45% Series C senior notes
January	2004	Partial prepayment of the 9% mortgage on two Ritz-Carlton hotels
2005/2004		Principal amortization

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Net debt transactions

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<b>Transaction Date</b>	<b>Description of Transaction</b>
<b><i>Equity</i></b>	
May 2006	Redemption of 5.98 million units of 10% Class C preferred OP units
May 2005	Redemption of 4 million units of 10% Class B preferred OP units
August 2004	Redemption of 4.16 million units of 10% Class A preferred OP units
May/June 2004	Proceeds from the issuance of approximately 4 million units of 8 <sup>7</sup> / <sub>8</sub> % Class E preferred OP units
June 2004	Proceeds from the issuance of 25 million common OP units
Net equity transactions	

(1) The Canadian mortgage had a floating interest rate based on LIBOR plus 275 basis points. The interest rates shown reflect the rate at

## **Financial Condition**

### ***General***

As of March 24, 2006, our total debt was \$5.1 billion. The weighted average interest rate of our debt was approximately 7.3% and the weighted average maturity was approximately 3.5 years. Additionally, approximately 85% of our debt has a fixed rate of interest.

As of March 24, 2006 and December 31, 2005, our debt was comprised of (in millions):

Series B senior notes, with a rate of 7 <sup>7</sup>/<sub>8</sub>% due August 2008 (1)  
 Series G senior notes, with a rate of 9 <sup>1</sup>/<sub>4</sub>% due October 2007 (2)  
 Series I senior notes, with a rate of 9 <sup>1</sup>/<sub>2</sub>% due January 2007 (3)  
 Series K senior notes, with a rate of 7 <sup>1</sup>/<sub>8</sub>% due November 2013  
 Series M senior notes, with a rate of 7% due August 2012  
 Series O senior notes, with a rate of 6 <sup>3</sup>/<sub>8</sub>% due March 2015  
 Exchangeable Senior Debentures, with a rate of 3.25% due April 2024  
 Senior notes, with an average rate of 9.7%, maturing through 2012

### **Total senior notes**

Mortgage debt (non-recourse) secured by \$3.2 billion of real estate assets, with an average interest rate of 7.7% and 7.8% at March 24, 2006 and December 31, 2005, respectively

### **Credit facility**

Convertible debt obligation to Host Hotels & Resorts, Inc., with a rate of 6 <sup>3</sup>/<sub>4</sub>% due December 2026 (4)

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Other

Total debt

- 
- (1) We redeemed all remaining Series B senior notes on May 15, 2006.
  - (2) Includes the fair value of the interest rate swap agreements of \$(7) million and \$(6) million as of March 24, 2006 and December 31, 2006.
  - (3) Includes the fair value of the interest rate swap agreement of \$(1) million and \$1 million as of March 24, 2006 and December 31, 2006.
  - (4) We redeemed the \$2 million of outstanding Convertible Subordinated Debentures held by third parties and the remaining \$17 million of Convertible Subordinated Debentures held by related parties for cash on April 5, 2006. As a result, we eliminated our Convertible debt obligation.

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### **Credit Facility**

*General.* On September 10, 2004, we entered into an amended and restated credit facility. The credit facility replaced our prior credit facility commitments in the amount of \$575 million. The credit facility also includes sub-commitments for the issuance of letters of credit in an aggregate amount of \$100 million for certain of our Canadian subsidiaries in Canadian Dollars in an aggregate amount of \$150 million. The credit facility has an initial scheduled maturity of March 24, 2006, with an option to extend the maturity for an additional year if certain conditions are met at the time of the initial scheduled maturity. We also have the right to increase the credit facility by up to \$100 million to the extent that any one or more lenders, whether or not currently party to the credit facility, commits to do so. As of March 24, 2006, we had no amounts outstanding under our credit facility.

As with the prior facility, the debt under the amended credit facility is guaranteed by certain of our existing subsidiaries and currently is secured by certain of our subsidiaries. The guarantees and pledges ratably benefit our credit facility as well as the notes outstanding under our senior notes and interest rate swap agreements and other hedging agreements with lenders that are parties to the credit facility. As with the prior facility, in the event that our leverage ratio falls below 6.0x for two consecutive fiscal quarters.

*Dual Tranche Structure.* Unlike our prior facility, the revolving loan commitment under the amended credit facility is divided into two separate tranches: (1) a Revolving Facility A tranche of \$385 million and (2) a Revolving Facility B tranche of \$190 million. Subject to compliance with the facility's financial covenants, amounts available under Revolving Facility A vary depending on our leverage ratio, with \$385 million being available when our leverage ratio is less than 6.5x, \$150 million being available when our leverage ratio equals or exceeds 6.5x but is less than 6.75x, \$150 million being available when our leverage ratio equals or exceeds 6.75x but is less than 7.0x, and \$150 million being available when our leverage ratio equals or exceeds 7.0x. By contrast, the entire amount of Revolving Facility B is available for borrowing as long as our coverage ratio equals or exceeds 1.5x and our leverage ratio does not exceed levels ranging from 7.5x to 7.0x. Specifically, prior to the end of 2006, we were permitted to make borrowings and maintain amounts outstanding under Revolving Facility B so long as our leverage ratio is not in excess of 7.0x. From the beginning of 2007, the leverage ratio applicable to Revolving Facility B is then reduced to 7.25x from the end of the third quarter of 2007 until the day prior to end of our third quarter of 2007 thereafter.

*Financial Covenants.* We are subject to different financial covenants depending on whether amounts are borrowed under Revolving Facility A or Revolving Facility B. We are permitted to convert amounts borrowed under either tranche into amounts borrowed under the other tranche. While the financial covenants for Revolving Facility A are generally comparable to those contained in our prior facility (including covenants for leverage, fixed charge coverage and unsecured interest coverage), the covenants applicable to Revolving Facility B are limited to leverage and unsecured interest coverage, and are set at less restrictive levels than the corresponding covenants for Revolving Facility A. As a result of this structure, we have gained flexibility to make and maintain borrowings in circumstances where our prior facility could have prohibited the maintenance of borrowings under the prior facility. The financial covenants for the Revolving Facility A and Revolving Facility B are no borrowings under the respective tranche. Hence, so long as there are no amounts outstanding we are not in default of the credit facility's financial covenants and we do not lose the potential to draw under the amended credit facility in the future if we were ever to come back into compliance with all our covenants as of March 24, 2006.

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The following table summarizes the financial tests contained in the credit facility through 2007:

Year	Facility A—Financial Covenants	
	Minimum unsecured interest coverage ratio	Maximum leverage ratio
2005	1.50	7.0x
2006	1.50	6.0x
2007	1.55	6.0x

Quarter	Facility B—Financial Covenant Levels	
	Minimum unsecured interest coverage ratio	Maximum leverage ratio
First Quarter 2005 to Second Quarter 2007	1.50	7.0x
Third Quarter 2007 to Fourth Quarter 2007	1.50	7.0x

**Interest and Fees.** We pay interest on borrowings under the Revolving Facility A at floating interest rates plus a margin (which, in the case of Facility A, ranges from 2.00% to 3.00%) that is set with reference to our leverage ratio. Borrowings under Revolving Facility B are subject to a margin that is 1.00% higher than the margin applicable to Revolving Facility A borrowings and .75% higher when our leverage ratio is greater than 7.0x. As with the prior facility, if the amended credit facility remain unused, we pay a quarterly commitment fee on the unused portion of the loan commitment.

**Other Covenants.** Our amended credit facility imposes restrictions on customary matters that were also restricted in our prior facility, such as acquisitions, investments, the incurrence of debt and the payment of dividends. While such restrictions are generally similar to those contained in our prior facility, certain covenants to become less restrictive at any time that our leverage ratio falls below 6.0x. In particular, at any time that our leverage ratio falls below 6.0x, limitations on capital expenditures, and the limitations on acquisitions, investments and dividends will be replaced by the generally less restrictive limitations contained in our senior notes indenture.

## Senior Notes and Debentures

As of March 24, 2006, we had seven series of existing senior notes outstanding (including our Exchangeable Senior Debentures discussed below) totaling \$1.5 billion. Under the terms of our senior notes indenture, our senior notes are equal in right of payment with all of the Operating Partnership's obligations to all subordinated obligations of the Operating Partnership. The notes outstanding under our senior notes indenture are guaranteed by certain subsidiaries. The notes currently are secured by pledges of equity interests in many of our subsidiaries. The guarantees and pledges ratably benefit the notes outstanding under our senior notes indenture as well as our credit facility, certain other senior debt, interest rate swap agreements and other hedging agreements with lenders that are parties to our credit facility.

Covenants and restrictions under the indenture applicable to our Series G and Series I senior notes are substantially the same as the covenants and restrictions applicable to our Series Q senior notes that are summarized below in "Description of Series Q Senior Notes" except that, under the covenants applicable to such exchangeable senior notes, the Operating Partnership is not required to



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- we are not specifically permitted to incur indebtedness pursuant to clause (l), (m) or (n) of paragraph (4) of the covenant titled "Restrictions on the Incurrence of Debt and Issuance of Disqualified Stock";
- the Investments that may be made pursuant to clause (3) of the definition of "Permitted Investments" may not exceed 5% of Total Assets;
- the declaration or payment of dividends or other distributions by all restricted subsidiaries of Host LP that qualify as a REIT, measured over a 12-month period, is not specifically excluded from the definition of "Restricted Payment;"

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- upon the Series G and Series I senior notes being rated Investment Grade, the covenant titled “Limitation on Incurrences of Indebtedness and Issuance of Disqualified Stock,” will continue to apply to such series, but if the Series Q notes are rated Investment Grade, that covenant will no longer apply to such series;
- we are able to make restricted payments representing preferred stock distributions only if we have a Consolidated Coverage Ratio that is applicable to the Series P senior notes; and
- defaults under our other Indebtedness exceeding \$50 million in the aggregate will trigger a default under such existing senior notes pursuant to clause (5)(b) of the Series Q senior notes events of default.

The covenants and restrictions under the indenture applicable to our Series K, Series M and Series O senior notes are substantially the same as those applicable to the Series Q senior notes that are summarized below in “Description of Series Q Senior Notes” except that, under the covenants and restrictions applicable to the Series K, Series M and Series O senior notes:

- we are not specifically permitted to incur indebtedness pursuant to clause (m) of paragraph (4) of the covenant titled “Limitation on Incurrence of Indebtedness and Issuance of Disqualified Stock;”
- upon the Series K, Series M and Series O senior notes being rated investment grade, the covenant titled “Limitation on Incurrence of Indebtedness and Issuance of Disqualified Stock,” will continue to apply to such series, but if the Series Q notes are rated Investment Grade, that covenant will no longer apply to such series;
- we are only permitted to incur \$100 million of indebtedness pursuant to clause (n) of paragraph (4) of the covenant titled “Limitation on Incurrence of Indebtedness and Issuance of Disqualified Stock,” as opposed to \$150 million under same clause for the Series Q senior notes;
- the declaration or payment of dividends or other distributions by all restricted subsidiaries of Host LP that qualify as a REIT, net of the amount of such distributions, for any year, is not specifically excluded from the definition of “Restricted Payment;”
- the amount of Secured Indebtedness that we may incur even when we are below the consolidated EBITDA-to-interest expense ratio and permanently reduce Indebtedness outstanding under the Credit Facility is \$300 million, instead of \$400 million as provided under the covenant titled “Limitation on Incurrence of Indebtedness and Issuance of Disqualified Stock;” and
- defaults under our other Indebtedness exceeding \$50 million in the aggregate will trigger a default under such existing senior notes pursuant to clause (5)(b) of the Series Q senior notes events of default.

The covenants and restrictions under the indenture to the Series Q senior notes also provide us with more flexibility than those applicable to the Series K, Series M and Series O senior notes to divide items of indebtedness incurred among various permitted debt baskets provided under paragraph (4) of the covenant titled “Limitation on Incurrence of Indebtedness and Issuance of Disqualified Stock” and to later reclassify all or a portion of such items of indebtedness among such permitted debt baskets in a subsequent period. Additionally, under the terms of the Series Q senior notes, we have the ability to reclassify indebtedness incurred under the “general permitted debt baskets” pursuant to clause (n) of paragraph (4) of the covenant titled “Limitation on Incurrence of Indebtedness and Issuance of Disqualified Stock.”

Notwithstanding the flexibility provided to us in the covenants and restrictions under the indenture applicable to the Series Q senior notes, our ability to benefit from the additional flexibility is likely to be limited.

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On March 16, 2004, we issued \$500 million of 3.25% Exchangeable Senior Debentures and received proceeds of \$484 million, net of underwriting discount. These debentures were issued under our senior notes indenture, and are the only series of senior notes that are exchangeable into common stock. The Exchangeable Senior Debentures mature on April 15, 2024 and are equal in right of payment with all of our unsubordinated debt. Interest is payable quarterly on April 15, July 15 and October 15 of each year. We can redeem for cash all, or part of, the Exchangeable Senior Debentures at any time by giving 30 days notice at the applicable redemption price as set forth in the indenture. Holders have the right to require us to repurchase the Exchangeable Senior Debentures on April 15, 2010, April 15, 2014 and April 15, 2019 at the issue price. The Exchangeable Senior Debentures currently are exchangeable into shares of common stock at a rate of one share for each \$1,000 of principal amount of the debentures, or a total of approximately 28 million shares, which is equivalent to an exchange of one share of common stock for each \$1,000 of principal amount of the debentures. Upon issuance of such shares by Host, we will issue to Host the number of OP units equal to the number of shares of common stock issuable upon exchange of the Exchangeable Senior Debentures. The exchange rate may be adjusted under certain circumstances, including the payment of common dividends. Holders may also redeem their Exchangeable Senior Debentures prior to maturity under certain conditions, including at any time at which the closing sale price of Host common stock is at least 10% above the exchange price per share, for at least 20 of 30 trading days. The Exchangeable Senior Debentures and the common stock issuable upon exchange of the debentures are registered under the Securities Act and may not be offered or sold except to qualified institutional buyers, as defined. Host has a shelf registration statement on file with respect to the resale of its common stock issuable upon exchange of the debentures.

## **Mortgage Debt**

*General.* As of March 24, 2006, we had 27 assets that were secured by mortgage debt. Substantially all of our mortgage debt is recourse subject to provisions for fraud, misapplication of funds and other customary recourse provisions. As of December 31, 2005, secured debt represented approximately 60% of our total debt. The aggregate secured debt had an average interest rate of 7.8% and an average maturity of 4.2 years. Over time, we expect to reduce the amount of secured debt as a percentage of our total debt. We may refinance secured debt with other financing alternatives, such as senior notes, although there can be no assurance that we will do so.

As a result of the decline in operations of our properties in 2002 and 2003, restrictive covenants on eight of our hotel properties secured by the CMBS Loan, were triggered. These hotel properties are the New York Marriott Marquis Times Square, the Hyatt Regency San Francisco, the Hyatt Regency Cambridge, Overlooking Boston, the Hyatt Regency Reston, the Hyatt Regency Boston, the Swissôtel The Drake, New York, The Westin Hotel Chicago, which we refer to as the CMBS Portfolio. The CMBS Loan contains a provision that requires the mortgage servicer to retain certain assets in the CMBS Portfolio after payment of debt service if net cash flow after payment of taxes, insurance, ground rent and reserves for furniture, fixtures and equipment declines below \$96 million. This provision was triggered beginning in the third quarter of 2002 and remained in effect until the CMBS Portfolio met the levels required to release the escrowed funds under the CMBS loan and on October 31, 2005 escrowed funds of approximately \$71 million were released to us. Additionally, in conjunction with the sale of the Swissôtel The Drake, New York in March 2006, the Swissôtel The Drake, New York securing the CMBS loan and the recently acquired Hyatt Regency Washington was substituted as collateral.

During January 2006, we issued mortgage debt in the amount of \$135 million Canadian Dollars (\$116 million US Dollars based on the exchange rate as of January 13, 2006) at a fixed interest rate of 5.195%, which is secured by four of our Canadian properties and matures on March 1, 2011. On January 13, 2006, a portion of the \$20 million outstanding balance on our Credit Facility.

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The following table summarizes our outstanding debt and scheduled amortization and maturities related to mortgage and other debt as of December 31, 2006.

	2005	2006
<b>Mortgage Debt</b>		
CMBS Loan, 7.54%, due 8/1/2009 (1)	\$ 548	\$ 24
Orlando Marriott World Center, 7.48%, due 1/1/2008	218	4
San Diego Marriott, 8.45%, due 7/1/2009	183	3
Host Hotel Properties II, 8.22%, due 10/11/2017 (2)(3)	174	9
Atlanta Marriott Marquis, 7.4%, due 2/11/2023 (4)	141	4
Desert Springs Marriott Resort and Spa, 7.8%, due 12/11/2022 (4)	88	3
Harbor Beach Marriott, 8.58%, due 3/1/2007	90	2
Boston Marriott Copley Place, 8.39%, due 6/1/2006 (5)	85	85
JW Marriott Washington, D.C., 6.5%, due 9/15/2006 (6)	88	88
Philadelphia Marriott Convention Center, 8.49%, due 4/1/2009	79	2
Other mortgage debt (7)	129	5
<b>Total mortgage debt</b>	<b>1,823</b>	<b>229</b>
<b>Other Debt</b>		
Philadelphia Marriott Airport industrial revenue bonds, 7 <sup>3</sup> / <sub>4</sub> %, due 12/1/2017	40	—
Capital leases and other (8)	70	—
<b>Total other debt</b>	<b>110</b>	<b>—</b>
<b>Total mortgage and other debt</b>	<b>\$1,933</b>	<b>\$229</b>

- (1) This mortgage debt is secured by eight hotel properties and has certain restrictive covenants. In conjunction with the sale of The Drake Hotel, the Drake Hotel was substituted as collateral for the loan.
- (2) This mortgage debt is secured by first mortgages on three hotels, as well as a pledge of our limited partnership interest in the Santa Monica Hotel.
- (3) Beginning in 2007, the interest rate on this loan increases a minimum of 200 basis points and all excess cash (as defined in the loan agreement) is applied to principal; however, the loan can be repaid without a premium or penalty on that date. The amortization presented in this table is based on considering the increase in interest rate, but does not include additional principal payments based on excess cash flow.
- (4) Beginning in 2010, the interest rate on these loans increases a minimum of 200 basis points and all excess cash (as defined in the loan agreement) is applied to principal; however, the loans can be repaid without a premium or penalty on that date. The amortization presented in this table is based on the minimum principal payment considering the increase in interest rate, but does not include additional principal payments based on excess cash flow.
- (5) This mortgage debt was repaid on June 1, 2006.

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- (6) This floating rate mortgage is based on LIBOR plus 2.10%. The rate shown is at December 31, 2005. Also, this mortgage has an interest rate of 8.1%. During September 2005, we exercised the first of three one-year extension options under the loan agreement. Certain restrictions apply to exercise the second and third one-year options.
- (7) Other mortgage debt consists of individual mortgage debt amounts that are less than \$40 million, have an average interest rate of 8.0% through 2017.
- (8) Capital leases and other consist of \$20 million outstanding under our credit facility, which was repaid in the first quarter of 2006, the 7.36% that mature through 2016, as well as capital leases with varying interest rates and maturity dates.

On January 11, 2006, Host announced its intention to exercise its option to cause the conversion rights of the remaining Convertible Subordinated Debentures. On February 10, 2006, Host exercised its option to cause the conversion of \$368 million of Convertible Subordinated Debentures and corresponding OP units into 24 million shares of Host common stock. As a result, we issued 24 million OP units to Host and reduced our Convertible Subordinated Debentures by \$368 million. As of March 24, 2006, we had approximately \$2 million of Convertible Subordinated Debentures held by third parties and \$19 million of Convertible Subordinated Debentures held by related parties outstanding. On April 5, 2006, we redeemed the remaining \$19 million of outstanding Convertible Subordinated Debentures for cash.

On December 20, 2001, we entered into a 5-year interest rate swap agreement, which was effective on January 15, 2002 and matures in January 2007, to convert the interest on Series I senior notes to floating rate debt. Under the swap, we receive fixed-rate payments of 9.5% and pay floating-rate payments based on the three-month LIBOR rate (8.7% at December 31, 2005) on a \$450 million notional amount, which is equal to the current amount of outstanding Series I senior notes. The swap is designated as a fair value hedge for both financial reporting and tax purposes and the amounts paid or received under the swap agreement will be recognized as an adjustment to interest expense. Changes in the fair value of the swap and the Series I senior notes are reflected in the balance sheet as offsetting assets and liabilities with no net statement effect. The fair value of the interest rate swap at December 31, 2005 was approximately \$1 million.

On August 21, 2003, we entered into two four-year interest rate swap agreements, which mature October 2007, effectively converting our Series G senior notes to floating-rate debt. Under the swaps, we receive fixed-rate payments of 9.25% and we make floating-rate payments based on six-month LIBOR plus 590 basis points on a \$242 million notional amount, which is equal to the current amount of outstanding Series G senior notes. We have designated the interest rate swaps as fair value hedges for financial reporting and tax purposes and the amounts paid or received under the swap agreements will be recognized over the life of the agreements as interest expense. Changes in the fair value of the swaps and our Series G senior notes are reflected in the balance sheet as offsetting changes and have no net effect on earnings. The fair value of the interest rate swaps at December 31, 2005 was approximately \$(6) million.

In connection with the refinancing of the mortgage debt secured by the JW Marriott, Washington, D.C. in September 2003, we purchased a cap of \$88 million, which capped the floating interest rate at 8.1% for the first two years of the loan. Upon the expiration of the interest rate cap, we entered into a similar interest rate cap that caps the floating interest rate of the loan at 8.1% through September 2006. The cap represents a derivative that hedges the interest gains and losses from changes in the market value of the cap are recorded in gain (loss) on foreign currency and derivative contracts. The fair value of the cap was immaterial at December 31, 2005.

As of July 1, 2006, we have \$3.7 billion of senior notes outstanding and \$100 million of Host preferred stock that are rated by Moody's. Moody's rating on our senior debt is BB and the rating on Host's preferred stock is B. Moody's rating on our senior debt is Ba2 and on Host's preferred stock is B. If our credit ratios were to decline, the ratings on our securities could be reduced. If we were unable to subsequently improve our credit ratios, either in connection with a refinancing or otherwise, or to issue additional preferred stock would likely increase.

Host is required to distribute to stockholders at least 90% of its annual taxable income in order to qualify as a REIT, including taxable income in respect of subsidiaries. In the event Host is unable to make the required distributions, Host may be required to pay a penalty. In addition, Host may be required to pay a penalty if it fails to distribute at least 90% of its annual taxable income to its stockholders. Funds used by Host to pay dividends on its common and preferred stock are provided to the common and preferred stockholders. In addition, every share of common and preferred stock of Host, Host LP has issued to Host a corresponding common OP unit and preferred OP unit. As a result, substantially all of the preferred OP units and approximately 96% of the common OP units are held by the common and preferred stockholders. The remaining 4% of the common OP units are held by the common and preferred stockholders and the common and preferred stockholders are the only partners.

As a result of the minority position in Host LP common OP units, these holders share, on a pro rata basis, in amounts being distributed by Host LP as a preferred dividend. Host LP pays an equivalent per unit distribution on all common or corresponding preferred OP units. For example, if Host LP distributes \$0.17 per common stock, it would be based on payment of a \$.17 per OP unit distribution by Host LP to Host as well as other common OP unit holders. Host LP will take into account the 4% minority position in Host LP, and the requirement that they share pro rata in distributions from Host LP, when analyzing distributions to stockholders.

The following table sets forth cash distributions on our common OP units during 2006, 2005 and 2004.

Declaration Date	Payment Date
June 15, 2006	July 17, 2006
March 21, 2006	April 17, 2006
December 15, 2005	January 17, 2006
September 19, 2005	October 17, 2005
June 17, 2005	July 15, 2005
March 21, 2005	April 15, 2005
September 8, 2004	December 20, 2004

### *Off-Balance Sheet Arrangements*

**Tax Sharing Arrangements.** Under tax sharing agreements with former affiliated companies (such as Marriott International, Host Marriott Crestline Corporation), we are obligated to pay certain taxes (federal, state, local and foreign, including any related interest and penalties) we were affiliated with us. For example, a taxing authority could adjust an item deducted by a former affiliate during the period that this former



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adjustment could produce a material tax liability that we may be obligated to pay under the tax sharing agreement. Additionally, under the p  
Host LP, Host LP is obligated to pay certain taxes (federal, state, local and foreign, including any related interest and penalties) incurred by  
may successfully assert against Host. We do not expect any amounts paid under the tax sharing arrangements to be material.

*Tax Indemnification Agreements.* For reasons relating to tax considerations of the former and current owners of five hotels, we have agree  
repaying or refinancing the

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mortgage debt for varying periods depending on the hotel. These agreements require that we indemnify the owners for their tax consequences of refinancing the mortgage debt during the period under the agreement. We also have agreed not to sell more than 50% of the original allocation of additional hotels, or to take other actions that would result in the recognition and allocation of gain to the former owners of such hotels for income tax purposes. If these potential transactions are within our control, we believe that the likelihood of any material indemnification to be remote and therefore not probable. On average, these restrictions will generally expire, or cease to be significant, in 2009.

**Guarantees.** We have certain guarantees, which consist of commitments we have made to third parties for leases or debt, that are not on our balance sheet, but are off-balance sheet arrangements, but that we have agreed to pay in the event of certain circumstances including default by an unrelated party. The likelihood of any material payments under these guarantees to be remote. The largest guarantees (by dollar amount) are listed below:

- We remain contingently liable for rental payments on certain divested non-lodging properties. These primarily represent divested properties. We have a guarantee of the future rental payments. The aggregate amount of these future rental payments is approximately \$27 million.
- In 1997, we owned Leisure Park Venture Limited Partnership, which owns and operates a senior living facility. We no longer own the facility, but we remain obligated under a guarantee of interest and principal with regard to \$14.7 million of municipal bonds issued by the Leisure Park Development Authority through their maturity in 2027. However, to the extent we are required to make any payments under the bonds, we are indemnified by Barceló Crestline Corporation, who, in turn, is indemnified by the current owner of the facility.
- In connection with the sale of three hotels in the fourth quarter of 2004 and January 2005, we remain contingently liable for the future minimum lease payments on the ground leases. The future minimum lease payments are approximately \$20 million through the full term of the leases, including renewals. The likelihood of any material payments related to these ground leases is remote, and in each case, we have been indemnified by the purchaser of the hotel.

Information on other guarantees and other off-balance sheet arrangements may be found in Note 17 to our consolidated financial statements.

### ***Contractual Obligations***

The table below summarizes our obligations for principal and estimated interest payments on our debt, future minimum lease payments on our operating leases, and projected capital expenditures, each as of December 31, 2005 (in millions):

	Payments due by		
	Total	Less than 1 year	1 to 5 years
Long-term debt obligations (1)	\$7,339	\$ 615	\$ 615
Capital lease obligations	4	2	2
Operating lease obligations (2)	1,547	112	112
Purchase obligations (3)	318	318	—
Deferred management fees (4)	39	—	—
<b>Total</b>	<b>\$9,247</b>	<b>\$ 1,047</b>	<b>\$ 839</b>

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- (1) The amounts shown include amortization of principal, debt maturities and estimated interest payments. Interest payments have been based on the weighted average

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- interest rate for both fixed and variable debt. For variable rate debt, we have used the applicable percentage interest rate as of December 31, 2016.
- (2) Future minimum lease payments have not been reduced by aggregate minimum sublease rentals from restaurants and the HPT sublease agreements, respectively, payable to us under non-cancelable subleases.
  - (3) Our only purchase obligations consist of commitments for capital expenditures at our hotels. Under our contracts, we have the ability to defer payments to later years and some of the current year amount reflects prior year contracts that were deferred or not completed. See “Capital Expenditures” for more information.
  - (4) Under terms of our management agreements, we have deferred payment of management fees to our hotel managers for some of our hotels until they meet required income thresholds for payment of owner’s priority to us. The timing of the payments, if any, is based on future operations, management agreement or the sale of the hotel and is therefore not determinable.
  - (5) The above table does not include the acquisition of the Starwood portfolio as significant contingencies existed at the balance sheet date.

## **Critical Accounting Policies**

Our consolidated financial statements have been prepared in conformity with GAAP, which requires management to make estimates and assumptions about the carrying amounts of assets and liabilities at the date of our financial statements and the reported amounts of revenues and expenses during the reporting period. If these estimates and assumptions are materially different, application of these policies involves the exercise of judgment and the use of assumptions as to future events and their financial results could differ from these estimates. We evaluate our estimates and judgments, including those related to the impairment of long-lived assets, on a regular basis. Our estimates on experience and on various other assumptions that are believed to be reasonable under the circumstances. All of our significant accounting policies are described in our notes to our consolidated financial statements. The following represent certain critical accounting policies that require us to exercise our best judgment in making estimates:

- **Impairment testing.** We are required by GAAP to record an impairment charge when we believe that one or more of our hotel assets’ undiscounted cash flows for the hotel would be less than the net book value of the hotel. For impaired assets, we record an impairment charge if the carrying value is less than its net book value. We test for impairment in several situations, including when current or projected cash flows are insufficient to support the carrying value, when it becomes more likely than not that a hotel will be sold before the end of its previously estimated useful life, as well as when there is a “triggering event” or events or changes in circumstances indicate that a hotel’s net book value may not be recoverable. In the evaluation of impairment, we make many assumptions and estimates, including:
  - projected cash flows
  - holding period
  - expected useful life
  - future capital expenditures
  - fair values, including consideration of capitalization rates, discount rates and comparable selling prices.

Changes in these estimates, assumptions, future changes in economic conditions, or property-level results could require us to record additional impairment charges reflected in operations in the future.

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- *Classification of Assets as “Held for Sale.”* Our policy for the classification of a hotel as held-for-sale is intended to ensure that the sale will be completed within one year and that actions required to complete the sale are unlikely to change or that the planned sale will be completed with our experience with real estate transactions under which the timing and final terms of a sale are frequently not known until a buyer has a

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significant deposit at risk and no financing contingencies exist which could prevent the transaction from being completed in a timely manner for the properties that we are actively marketing as held for sale when all of the following conditions are met:

- Host's Board of Directors has approved the sale (to the extent the dollar magnitude of the sale requires Board approval);
- a binding agreement to purchase the property has been signed;
- the buyer has committed a significant amount of non-refundable cash; and
- no significant financing contingencies exist which could cause the transaction not to be completed in a timely manner.

To the extent a property is classified as held for sale and its fair value less selling costs is lower than the net book value of the property, we have discussed the discussion above concerning the use of estimates and judgments in determining fair values for impairment tests.

- *Depreciation and Amortization Expense.* Depreciation expense is based on the estimated useful life of our assets and amortization expense is the shorter of the lease term or the estimated useful life of the related assets. The lives of the assets are based on a number of factors, including capital expenditures to maintain and refurbish the assets, as well as specific market and economic conditions. While management estimates the change in the estimated lives could affect depreciation expense and net income (loss) or the gain or loss on the sale of any of our assets, we believe that the change in the estimated lives is not likely to be material.
- *Valuation of Deferred Tax Assets.* We have approximately \$100 million, net of a valuation allowance of \$19 million, in consolidated deferred tax assets as of December 31, 2005. The objective of financial accounting and reporting standards for income taxes is to recognize the amount of current year and deferred tax liabilities and assets for the future tax consequences of events that have been recognized in a company's financial statements. We have considered various factors, including future reversals of existing taxable temporary differences, future projected taxable income, and the ability to realize deferred tax assets in the future. When a determination is made that all, or a portion, of the deferred tax assets may not be realized, an impairment charge is recorded in that period.
- *Valuation of Derivative Contracts.* We had three interest rate swap agreements outstanding as of December 31, 2005. Our interest rate swap agreements with a market value of approximately \$(5) million as of December 31, 2005 have been designated as fair value hedges, as described in our financial statements. While we intend to continue to meet the conditions for hedge accounting, if a particular interest rate swap does not meet the conditions, the fair value of the derivative used as a hedge would be reflected in current earnings. Should any change in management strategy or market conditions cause an existing highly-effective hedge to become ineffective, the accumulated loss or gain in the value of the derivative instrument since inception would be recorded in the partners' capital section of the balance sheet to current net income (loss). We also have two interest rate cap agreements that have a fair value increase or decrease in fair value is recorded in net income (loss). We estimate the fair value of all of these instruments through the use of the market standard methodology of netting the discounted future cash receipts and the discounted expected cash payments. The fair value is based on an expectation of future interest and exchange rates derived from observed market interest and exchange rate curves. The fair value will change over time as cash receipts and payments are made and as market conditions change. Any event that impacts the level of interest rates or exchange rates will impact our valuations. The fair value of our derivatives is likely to fluctuate materially from year to year based on changes in interest and exchange rates and shortening terms to maturity.

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- Stock Compensation.* In connection with Host's conversion to a REIT, we assumed the employee obligations of Host. Upon the conversion, either of its two stock-based compensation plans, we will issue Host an equal number of OP units. Accordingly, these liabilities will be recognized in our consolidated financial statements. SFAS No. 123R, Share-Based Payment ("FAS 123R"), which was effective January 1, 2006, requires all share-based payment transactions be recognized in the financial statements. The statement requires a public entity to measure the cost of an award in exchange for an award of equity instruments based on the grant-date fair value of the award (with limited exceptions). That cost is recognized during the period in which an employee is required to provide service in exchange for the award—the requisite service period (usually the vesting period) during which an employee is required to provide service in exchange for the award—the requisite service period (usually the vesting period) during which an employee is required to provide service in exchange for the award. The cost is recognized for equity instruments for which employees do not render the requisite service. Employee share purchase plans will be recognized if certain conditions are met. We have recognized these costs for all share-based payment awards granted after January 1, 2006.
- Consolidation Policies.* Judgment is required with respect to the consolidation of partnership and joint venture entities in the consolidated financial statements. In making the assessment of the importance of rights and privileges of the partners based on voting rights, as well as financial interests that are owned by the partners. Currently, we have investments in entities that own hotel properties and other investments which we record using the cost method. These entities are considered to be voting interest entities. The debt on these investments is non-recourse to the company and the effect on the consolidated operations is not material. While we do not believe we are required to consolidate any of our current partnerships or joint ventures, if we were, the results of operations and the assets and liabilities would be included in our financial statements.

### *Application of New Accounting Standards*

In March 2005, the FASB issued FASB Interpretation No. 47, Accounting for Conditional Asset Retirement Obligations, an interpretation of FASB Statement No. 143, which clarified the term "conditional asset retirement obligation" as used in FASB Statement No. 143. A conditional asset retirement obligation is one in which the timing and (or) method of settlement are conditional on a future event that may or may not occur. If the obligation to perform an asset retirement activity is unconditional even though uncertainty exists about the timing and (or) method of settlement, we will recognize the fair value of the liability for any conditional asset retirement obligations when incurred, which is generally when the asset is acquired, developed and (or) through the normal operation of the asset, if sufficient information exists to reasonably estimate the fair value of the obligation. This interpretation did not have a material impact on our financial position or results of operations.

## **Reporting Periods**

### *Reporting Periods for Consolidated Statement of Operations*

The results we report are based on results of our hotels reported to us by our hotel managers. Our hotel managers use different reporting periods. The majority of our properties, uses a year ending on the Friday closest to December 31 and reports twelve weeks of operations for the first three quarters of the year and thirteen weeks for the fourth quarter of the year for its Marriott-managed hotels. In contrast, other managers of our hotels, such as Hyatt, report results on a calendar year. As a result, we elected to adopt the reporting periods used by Marriott International. Our reporting periods end on December 31 to comply with REIT rules. Our first three quarters of operations end on the same day as Marriott International but our full year results, as reported in our statement of operations, always includes the same number of days as our calendar year.



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Two consequences of the reporting cycle we have adopted are: (1) quarterly start dates will usually differ between years, except for the first quarter which always begins on January 1, and (2) our first and fourth quarters of operations and year-to-date operations may not include the same number of days as reflected in the prior year. Below are the quarterly start and end dates for 2006, 2005 and 2004. Note that the second and third quarters of each year both reflect twelve weeks of operations, while the first and fourth quarters reflect differing days of operations.

	2006		2005	
	Start-End Dates	No. of Days	Start-End Dates	No. of Days
First Quarter	January 1—March 24	83	January 1—March 25	84
Second Quarter	March 25—June 16	84	March 26—June 17	84
Third Quarter	June 17—September 8	84	June 18—September 9	84
Fourth Quarter	September 9—December 31	114	September 10—December 31	113

(1) Reflects an additional day in February for the leap year.

While the reporting calendar we adopted is more closely aligned with the reporting calendar used by Marriott International, another consequence of our reporting cycle is that we report the month of operations that ends after our fiscal quarter-end until the following quarter because our hotel managers using a monthly reporting cycle have results available to us. Hence, the month of operation that ends after our fiscal quarter-end is included in our quarterly results of operations for the following quarter (covering approximately one-fourth of our full-service hotels). As a result, our quarterly results of operations include results from the following month on a monthly basis as follows: first quarter (January, February), second quarter (March to May), third quarter (June to August) and fourth quarter (September to November). While this does not affect full year results, it does affect the reporting of quarterly results.

### ***Reporting Periods for Hotel Operating Statistics and Comparable Hotel Results***

In contrast to the reporting periods for our consolidated statement of operations, our hotel operating statistics (i.e., RevPAR, average daily rate, etc.) and comparable hotel results are always reported based on the reporting cycle used by Marriott International for our Marriott-managed hotels. Thus, each reporting period will be comprised of the same number of days of operations as in the prior year (except in the case of fourth quarter 2002 versus sixteen weeks). This means, however, that the reporting periods we use for hotel operating statistics and our comparable hotel results differ from the reporting periods used for our statements of operations for the first and fourth quarters and the full year. Set forth below are the quarterly start and end dates for 2006 and 2005 that are used for our hotel operating statistics and comparable hotel results reported herein. Results from hotel managers reporting hotel operating statistics and comparable hotel results consistent with their reporting in our consolidated statement of operations.

### **Hotel Result Reporting Periods for Operating Statistics and Comparable Hotel Results—for Marriott Managed Properties**

2006		2005	
Start-End Dates	No. of Days	Start-End Dates	No. of Days

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First Quarter  
Second Quarter  
Third Quarter  
Fourth Quarter

December 31—March 24  
March 25—June 16  
June 17—September 8  
September 9—December 29

84 January 1—March 25  
84 March 26—June 17  
84 June 18—September 9  
112 September 10—December 30

84  
84  
84  
112

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(1) Reflects an additional day in February for the leap year.

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### **Non-GAAP Financial Measures**

We use certain “non-GAAP financial measures,” which are measures of our historical financial performance that are not calculated and prepared in accordance with the meaning of applicable SEC rules. They are as follows: (i) Funds From Operations (FFO) per diluted unit, and (ii) Comparable Hotel Operating Profit (CHOP). We define these terms and presents why we believe they are useful measures of our performance.

#### *FFO Per Diluted Unit*

We present FFO per diluted unit as a non-GAAP measure of our performance in addition to our earnings per unit (calculated in accordance with GAAP). FFO per diluted unit for a given operating period as our FFO (defined as set forth below) for such period divided by the number of fully diluted units outstanding at the end of the period. The National Association of Real Estate Investment Trusts (NAREIT) defines FFO as net income (calculated in accordance with GAAP) excluding gains or losses from the sale of real estate, the cumulative effect of changes in accounting principles, real estate-related depreciation and amortization and adjustments for uncollectible receivables. FFO is presented on a per unit basis after making adjustments for the effects of dilutive securities, including the payment of preferred OP unit dividends. FFO is calculated in accordance with NAREIT guidelines.

We believe that FFO per diluted unit is a useful supplemental measure of our operating performance and that presentation of FFO per diluted unit in addition to our GAAP presentation of earnings per unit, provides beneficial information to investors. By excluding the effect of real estate depreciation, amortization and depletion of real estate, all of which are based on historical cost accounting and which may be of lesser significance in evaluating current performance, FFO per diluted unit facilitates comparisons of operating performance between periods and between other REITs, even though FFO per diluted unit does not represent the cash available to holders of our OP units. Historical cost accounting for real estate assets implicitly assumes that the value of real estate assets diminishes predictably over time. In its April 2002 “White Paper on Funds From Operations,” since real estate values have historically risen or fallen with market conditions, the presentation of operating results for real estate companies that use historical cost accounting to be insufficient by themselves. For these reasons, we present FFO in order to promote an industry-wide measure of REIT operating performance.

We calculate FFO per diluted unit, in accordance with standards established by NAREIT, which may not be comparable to measures calculated by other REITs. We do not calculate FFO per diluted unit in accordance with NAREIT guidance. In addition, although FFO per diluted unit is useful for comparing our results to other REITs, it may not be helpful to investors when comparing us to non-REITs. This information should not be considered as a measure of operating profit, cash from operations, or any other operating performance measure prescribed by GAAP. Cash expenditures for various long-term investments (including replacement capital expenditures) and other items have been and will be incurred and are not reflected in the FFO per diluted unit presentation. We acknowledge these limitations by separately considering the impact of these excluded items to the extent they are material to operating decisions or assessments. Our consolidated statements of operations and cash flows include depreciation, capital expenditures and other excluded items, all of which should be considered in evaluating our performance, as well as the usefulness of our non-GAAP financial measures. Additionally, FFO per diluted unit should not be considered as a measure of funds available to fund our cash needs, including our ability to make cash distributions. In addition, FFO per diluted unit does not measure the change in value of, amounts that accrue directly to unitholders’ benefit.

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The following tables provide a reconciliation of net income (loss) available to common unitholders per unit to FFO per diluted unit (in millions of dollars).

### Reconciliation of Net Income (Loss) Available to Common Unitholders to Funds From Operations per Diluted Unit

	March 24, 2006		
	Income (Loss)	Units	Per Unit
Net income (loss) available to common unitholders	\$ 175	397.5	\$
Adjustments:			
Gain on dispositions, net of taxes	(153)	—	
Amortization of deferred gains, net of taxes	(1)	—	
Depreciation and amortization	89	—	
Partnership adjustments	—	—	
Adjustments for dilutive securities:			
Assuming distribution of OP units to Host for Host shares granted under its comprehensive stock plan less shares assumed purchased at average market price	—	.9	
Assuming conversion of Exchangeable Senior Debentures	5	28.1	
Assuming conversion of Convertible debt obligation to Host	2	8.2	
FFO per diluted unit (a)(b)	\$ 117	434.7	\$

	2005	
	Income (Loss)	Units
Net income (loss) available to common unitholders	\$ 142	373.3
Adjustments:		
Gain on dispositions, net	(60)	—
Amortization of deferred gains	(8)	—
Depreciation and amortization	371	—
Partnership adjustments	2	—
Adjustments for dilutive securities:		

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Assuming distribution of units to Host for Host shares granted under its comprehensive stock plan less shares assumed purchased at average market price	—	2.5
Assuming conversion of Exchangeable Senior Debentures	19	28.1
Assuming conversion of Convertible debt obligation to Host	32	30.9
	<hr/>	<hr/>
FFO per diluted unit (a)(b)	\$ 498	434.8
	<hr/>	<hr/>

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- (a) FFO per diluted unit in accordance with NAREIT is adjusted for the effects of dilutive securities. Dilutive securities may include un comprehensive stock plans, those preferred OP units held by minority partners and convertible debt securities. No effect is shown fo

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- (b) FFO per diluted unit and earnings (loss) per diluted unit for certain periods presented were significantly affected by certain transactions described in the table below (in millions, except per unit amounts):

	March 24, 2005
	Net Income (Loss)
Senior notes redemptions and debt prepayments (1)	\$ —
Gain on dispositions, net of taxes	153
Total	\$ 153
Per diluted unit	\$ .39

	2005
	Net Income (Loss)
Senior notes redemptions and debt prepayments (1)	\$ (34)
Preferred OP unit redemptions (2)	(4)
Gain on CBM Joint Venture LLC sale (3)	41
Gain on hotel dispositions	19
Total	\$ 22
Per diluted unit	\$ .06

- (1) Represents call premiums and the acceleration of original issue discounts and deferred financing costs, as well as incremental interest expense included in interest expense in the consolidated statements of operations. We recognized these costs in conjunction with the prepayment of the periods presented.
- (2) Represents the original issuance costs for preferred OP units, which were required to be charged against net income (loss) available with the redemption of the Class B preferred OP units in the second quarter of 2005 and the redemption of the Class A preferred OP units. The adjustment in 2004 also includes the incremental dividends from the date of issuance of the Class E preferred units to the date of redemption of the units. For further detail, see Note 5 to the condensed consolidated statements.

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- (3) Represents the gain, net of tax, on the sale of 85% of our interest in CBM Joint Venture.

*Comparable Hotel Operating Results*

We present certain operating results for our full-service hotels, such as hotel revenues, expenses, and adjusted operating profit, on a comparable basis as supplemental information for investors. Our comparable hotel operating results present operating results for full-service hotels owned during the period compared without giving effect to any acquisitions or dispositions, significant property damage or large scale capital improvements incurred during the period. Our comparable hotel operating results by eliminating corporate-level costs and expenses related to our capital structure, as well as depreciation and amortization, level costs and expenses to arrive at property-level results because we believe property-level results provide investors with more specific information on the performance of our hotels. We eliminate depreciation and amortization, because even though depreciation and amortization are property-level expenses which are based on historical cost accounting for real estate assets, implicitly assume that the value of real estate assets diminishes predictably over time. As real estate values historically have risen or fallen with market conditions, many industry

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investors have considered presentation of operating results for real estate companies that use historical cost accounting to be insufficient by

As a result of the elimination of corporate-level costs and expenses and depreciation and amortization, the comparable hotel operating results, revenues, expenses or operating profit and these comparable hotel operating results should not be used to evaluate our performance as a whole. Limitations by separately considering the impact of these excluded items to the extent they are material to operating decisions or assessments. Our consolidated statements of operations include such amounts, all of which should be considered by investors when evaluating our performance.

We present these hotel operating results on a comparable hotel basis because we believe that doing so provides investors and management with a period-to-period performance of our hotels and facilitates comparisons with hotel REITs and other hotel owners. In particular, these measures distinguish whether increases or decreases in revenues and/or expenses are due to growth or decline of operations at comparable hotels (portfolio) or from other factors, such as the effect of acquisitions or dispositions. While management believes that presentation of comparable supplemental measure that provides useful information in evaluating our ongoing performance, this measure is not used to allocate resources to these hotels, as these decisions are based on data for individual hotels and are not based on comparable portfolio hotel results. For these reasons, operating results, when combined with the presentation of GAAP operating profit, revenues and expenses, provide useful information to investors.



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The following tables present certain operating results and statistics for our comparable hotels for the periods presented herein:

### **Comparable Hotel Results (a)** **(in millions, except hotel statistics)**

Number of hotels
Number of rooms
Percent change in Comparable Hotel RevPAR
Comparable hotel sales
Room
Food and beverage
Other
Comparable hotel sales (b)
Comparable hotel expenses (c)
Room
Food and beverage
Other
Management fees, ground rent and other costs
Comparable hotel expenses
<b>Comparable hotel adjusted operating profit</b>
Non-comparable hotel results, net (d)
Comparable hotels classified as held for sale, net
Office building and limited service properties, net (e)
Depreciation and amortization
Corporate and other expenses
<b>Operating profit</b>

- (a) The reporting period for our comparable operating statistics for the first quarter of 2006 is from December 31, 2005 to March 24, 2006. The reporting period for our non-comparable operating statistics for the first quarter of 2006 is from January 1, 2005 to March 25, 2005. For further detail, see “—Reporting Periods” above.
- (b) The reconciliation of total revenues per the consolidated statements of operations to the comparable hotel sales is as follows:

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Revenues per the consolidated statements of operations
Revenues of hotels held for sale
Non-comparable hotel sales
Hotel sales for the property for which we record rental income, net
Rental income for office buildings and limited service hotels
Adjustment for hotel sales for comparable hotels to reflect Marriott's fiscal year for Marriott-managed hotels
Comparable hotel sales

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- (c) The reconciliation of operating costs per the consolidated statements of operations to the comparable hotel expenses is as follows (in

Operating costs and expenses per the consolidated statements of operations
Operating costs of hotels held for sale
Non-comparable hotel expenses
Hotel expenses for the property for which we record rental income
Rent expense for office buildings and limited service hotels
Adjustment for hotel expenses for comparable hotels to reflect Marriott's fiscal year for Marriott-managed hotels
Depreciation and amortization
Corporate and other expenses
Comparable hotel expenses

- (d) Non-comparable hotel results, net includes the following items: (i) the results of operations of our non-comparable hotels whose operations are reflected in the consolidated statements of operations as continuing operations and (ii) the difference between the number of days of operations reflected in the consolidated statements of operations and the number of days of operations reflected in the consolidated statements of operations. For further detail, see "—Reporting Periods" above.
- (e) Represents rental income less rental expense for limited service properties and office buildings.

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### **Comparable Hotel Results (in millions, except hotel statistics)**

Number of hotels

Number of rooms

Percent change in Comparable Hotel RevPAR

Comparable hotel sales

Room

Food and beverage

Other

Comparable hotel sales (1)

Comparable hotel expenses

Room

Food and beverage

Other

Management fees, ground rent and other costs

Comparable hotel expenses (2)

Comparable hotel adjusted operating profit

Non-comparable hotel results, net (3)

Comparable hotels sold during 2006

Office buildings and limited service properties, net (4)

Other income

Depreciation and amortization

Corporate and other expenses

Gain on insurance settlement

Operating profit

(1) The reconciliation of total revenues per the consolidated statements of operations to the comparable hotel sales is as follows (in mill

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Revenues per the consolidated statements of operations	\$
Revenues of hotels sold during 2006	
Non-comparable hotel sales	
Hotel sales for the property for which we record rental income	
Rental income for office buildings and limited service hotels	
Other income	
Adjustment for hotel sales for comparable hotels to reflect Marriott's fiscal year for Marriott-managed hotels	
Comparable hotel sales	\$

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- (2) The reconciliation of operating costs per the consolidated statements of operations to the comparable hotel expenses is as follows (in

Operating costs and expenses per the consolidated statements of operations	\$
Operating costs of hotels sold during 2006	
Non-comparable hotel expenses	
Hotel expenses for the property for which we record rental income	
Rent expense for office buildings and limited service hotels	
Adjustment for hotel expenses for comparable hotels to reflect	
Marriott's fiscal year for Marriott-managed hotels	
Depreciation and amortization	
Corporate and other expenses	
Gain on insurance settlement	
Comparable hotel expenses	\$

- (3) Non-comparable hotel results, net, includes the following items: (i) the results of operations of our non-comparable hotels whose operations are reflected in the consolidated statement of operations as continuing operations and (ii) the difference between the number of days of operations reflected in the consolidated statements of operations and the number of days of operations reflected in the consolidated statements of operations.
- (4) Represents rental income less rental expense for limited service properties and office buildings.

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## QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

### *Interest Rate Sensitivity*

Our future income, cash flows and fair values relevant to financial instruments are dependent upon prevalent market interest rates. Market rates change in market prices and interest rates. The majority of our outstanding debt has a fixed interest rate. We use some derivative financial instruments to hedge interest rate risks related to our borrowings.

The table below provides information about our derivative financial instruments and other financial instruments that are sensitive to changes in interest rates. For interest rate swaps, the table presents notional amounts and weighted average interest rates by expected (contractual) maturity dates. Notional amounts represent the payments to be exchanged under the contract. Weighted average variable rates are presented in U.S. dollar equivalents, which is our reporting currency. The swaps that we have entered into are strictly to hedge interest rate risk and not for trading purposes.

	Expected Maturity Date				
	2006	2007	2008	2009	2010
	(\$ in millions)				
Liabilities					
Debt:					
Fixed rate	\$ 140	\$ 873	\$ 431	\$ 754	\$ 511
Average interest rate	7.4%	7.1%	6.9%	6.8%	7.1%
Variable rate					
Variable rate	\$ 88	\$ —	\$ 20	\$ —	\$ —
Average interest rate	6.4%	6.3%	6.3%	—%	—%
Total debt (1)					
Interest rate derivatives					
Interest rate swaps					
Fixed to variable	\$ —	\$ 692	\$ —	\$ —	\$ —
Average pay rate	9.3%	10.0%	—%	—%	—%
Average receive rate	9.4%	9.3%	—%	—%	—%

(1) Excludes the fair market value of the interest rate swaps which totaled approximately \$(5) million as of December 31, 2005.

As of March 24, 2006, approximately 85% of our debt bears interest at fixed rates. This debt structure largely mitigates the impact of changes in interest rates on our financial instruments that are sensitive to changes in interest rates, including our credit facility. The interest rate on our credit facility is based on a floating rate of 2.0% to 3.75%. There was \$20 million outstanding on our credit facility at December 31, 2005.

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We expect the proportion of fixed rate debt in our capital structure to range from 70% to 85% of our total debt, although there can be no assurance of this result on terms acceptable to us. In furtherance of this objective, we have entered into three interest rate swaps effectively converting \$100 million of floating rate payments based on a spread to LIBOR.

On December 20, 2001, we entered into a 5-year interest rate swap agreement, which was effective on January 15, 2002 and matures in January 2007. The swap converts \$100 million of Series I senior notes to floating rate debt. Under the swap, we receive fixed-rate payments of 9.5% and pay floating-rate payments based on a spread to LIBOR.



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one-month LIBOR plus 450 basis points on a \$450 million notional amount, which is equal to the current amount of outstanding Series I senior notes. We entered into two four-year interest rate swap agreements, which mature October 2007, effectively converting our Series G senior notes to floating-rate notes. We receive fixed-rate payments of 9.25% and we make floating-rate payments based on six-month LIBOR plus 590 basis points on a \$242 million notional amount, equal to the current amount of outstanding Series G senior notes. We have designated the interest rate swaps as fair value hedges for both financial reporting purposes. Changes in fair value paid or received under the swap agreements will be recognized over the life of the agreement as an adjustment to interest expense. Changes in the fair value of Series I senior notes and Series G senior notes, respectively, are reflected in the balance sheet as offsetting changes and have no income statement impact. The fair value of the Series I interest rate swap at December 31, 2005 and December 31, 2004 was \$1 million and \$18 million, respectively. The fair value of the Series G interest rate swap at December 31, 2005 and December 31, 2004 was \$(6) million and \$1 million, respectively. These amounts are included in the senior notes table in the balance sheet.

If market rates of interest on our variable rate debt and the above swap agreements increase or decrease by 100 basis points, the change in interest expense, earnings and cash flows by approximately \$8 million annually.

### ***Exchange Rate Sensitivity***

As we have non-U.S. operations (specifically, the ownership of hotels in Canada and Mexico), currency exchange risk arises as a normal part of our operations. To manage currency exchange risk applicable to ownership in non-U.S. hotels, where possible, we may enter into forward or option contracts. The foreign currency contracts we have entered into are strictly to hedge foreign currency risk and not for trading purposes.

On August 30, 2001, our Canadian subsidiaries entered into a mortgage loan pursuant to which they borrowed \$96.6 million (denominated in Canadian dollars) at a variable rate of LIBOR plus 2.75%. At that time, we entered into currency forward contracts to hedge the currency exposure of converting Canadian dollars to U.S. dollars to cover debt service payments, which were designated as cash flow hedges of the debt service payments, and the forward contracts were recorded in the balance sheet with offsetting changes recorded in accumulated other comprehensive income. In December 2003, we entered into certain transactions which no longer qualifying as hedges. We recognized a loss of approximately \$18 million in 2003, which was previously included in accumulated other comprehensive income in our consolidated balance sheet. Accordingly, the change in fair value is recorded in our consolidated statement of operations each period. For 2003, we recognized a gain of \$2 million and a loss of \$7 million, respectively, related to these contracts. In January 2005 and October 2005, we assigned the notional amount of approximately \$32 million and \$19 million, respectively, to a third party for approximately \$8 million and \$10 million, respectively, which was recorded in our consolidated statement of operations on the date of sale. After these sales, we have no outstanding notional amount under these contracts and no foreign currency exchange risk.

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### **BUSINESS AND PROPERTIES**

On April 17, 2006, the partnership changed its name from Host Marriott, L.P. to Host Hotels & Resorts, L.P. Host Hotels & Resorts, L.P. is through an umbrella partnership structure with Host Hotels & Resorts, Inc., a Maryland Corporation, as the sole general partner. Together, and self-administered real estate investment trust, or REIT. In addition to being the sole general partner, Host, holds 96% of our partnership

As of June 1, 2006, our lodging portfolio consisted of 129 luxury and upper-upscale full-service hotels containing approximately 67,000 rooms, diverse with hotels in most of the major metropolitan areas in 28 states, Washington, D.C., Toronto, Calgary, Canada, Mexico City, Mexico. Our hotels primarily include central business districts of major cities, airport areas and resort/conference destinations.

#### **The Lodging Industry Overview**

The lodging industry in the United States consists of both private and public entities that operate in an extremely diversified market under a variety of ownership and management structures. The industry has several key participants:

- **Owners**—these participants own the hotel and typically enter into an agreement for an independent third party to manage the hotel. The hotel may be operated under the manager's brand or branded under a franchise agreement and operated by the franchisee or by an independent hotel manager. The hotel may also be operated as an independent hotel (unaffiliated with any brand) by an independent hotel manager.
- **Owner/Managers**—these participants own the hotel and operate the property with their own management team. These properties may be operated under a franchise agreement, operated as an independent hotel (unaffiliated with any brand) or operated under the owner's brand. REITs are restricted by law under applicable REIT laws.
- **Franchisors**—these participants own a brand or brands and strive to grow their revenues by expanding the number of hotels in the market. They provide their branded hotels with brand recognition, marketing support and centralized reservation systems.
- **Franchisor/Manager**—these participants own a brand or brands and also operate hotels on behalf of the hotel owner or franchisee.
- **Manager**—these participants operate hotels on behalf of the hotel owner, but do not, themselves, own a brand. The hotels may be operated under a franchise agreement or as an independent hotel (unaffiliated with any brand).

The hotel manager is responsible for the day-to-day operation of the hotels, including the employment of hotel staff, the determination of room rates, marketing plans, the preparation of operating and capital expenditure budgets and the preparation of financial reports for the owner. They typically manage the profitability of the hotel.

The lodging industry is highly competitive. Competition for a given hotel is based primarily on the brand affiliation, guest facilities, amenities, room accommodations, location and room rates. Competition is often specific to the individual markets in which the properties are located. Catering to the lodging industry is broadly segmented into six groups: luxury, upper-upscale, upscale, midscale (with and without food and beverage service), and economy. Hotels operate in urban and resort markets either as luxury properties, under such brand names as Ritz-Carlton®, Fairmont®, Four Seasons®, The L

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upper-upscale properties, under such brand names as Marriott®, Hyatt®, Westin®, Hilton®, Sheraton® and W Hotels®.

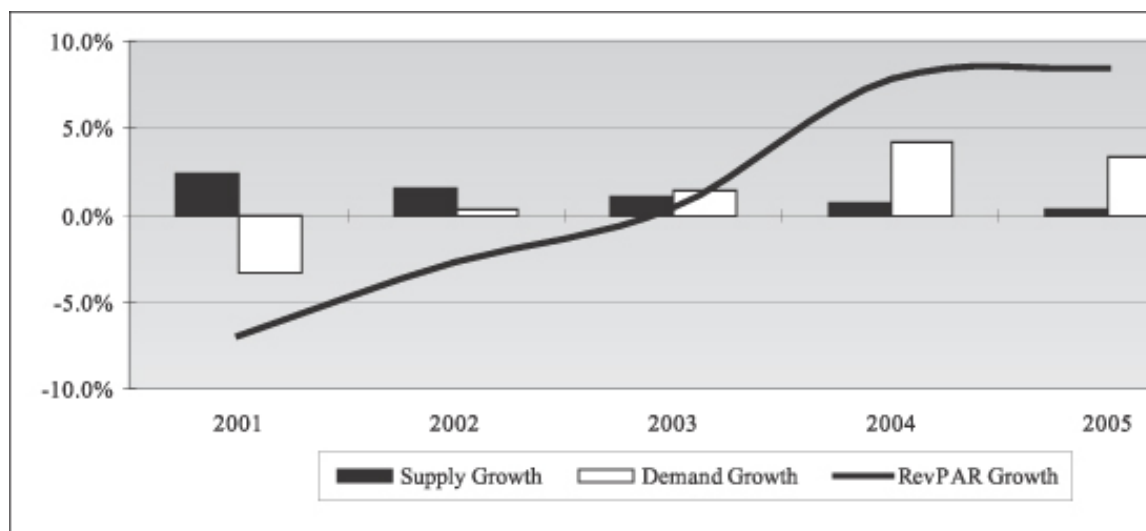
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Our industry is influenced by the cyclical relationship between the supply of, and demand for, hotel rooms. Lodging demand growth typically follows the overall economy in addition to local market factors that stimulate travel to specific destinations. Extended periods of strong demand growth tend to outpace supply growth. Supply growth may be influenced by a number of factors, including availability of capital, interest rates, construction costs and unique market conditions. The long lead-time required to complete development of hotels increases the volatility of the cyclical behavior of the lodging industry. At different points in the cycle, demand may increase or decrease in a dissimilar manner such that demand may increase when there is no new supply or supply may grow when demand is weak. Supply and upper-upscale hotels in urban and resort/conference destinations frequently requires the longest lead-time.

Properties in the luxury and upper-upscale segment of the lodging industry benefited from a favorable imbalance between supply and demand in 2001, 2002 and 2003, by low construction levels and high gross domestic product, or GDP growth. From 1998 through 2000, supply moderately outpaced demand in the luxury and upper-upscale segments. However, the growth of hotel revenues remained very strong as occupancy declines were more than offset by increases in average daily rates. Through 2003, demand slowed significantly due to the threat of terrorist attacks, the war in Iraq and the continuation of a weak economy, all of which led to lower occupancy and average daily rates. As the economy strengthened early in 2004, demand growth began to accelerate initially leading to increased occupancy and average daily rates. Demand continued to strengthen in 2005 and we then experienced growth in higher rated business travel, which helped drive strong improvements in RevPAR. As provided by Lodging Econometrics, luxury and upper-upscale hotel supply growth for the top 25 markets in the U.S. is expected to increase in 2006 and 2007, respectively. We believe that, based on a review of the forecasted supply growth in the specific geographic markets where we operate, potentially competitive hotels will be slightly lower than the Lodging Econometrics forecasts.

The charts below detail the supply, demand and RevPAR growth for the U.S. lodging industry and for the luxury and upper-upscale segments as reported by Smith Travel Research. RevPAR is defined as the product of the average daily room rate charged and the average daily occupancy achieved in hotel operations. For more information on RevPAR and a discussion of how we use this measure, see “Management’s Discussion and Analysis—Overview.”

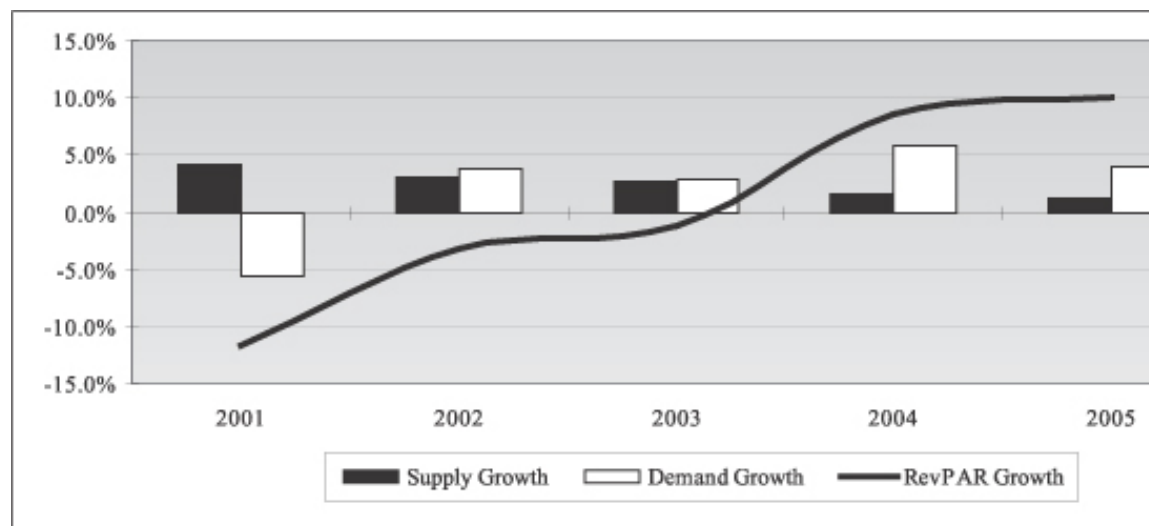
### ***U.S. Lodging Industry Supply, Demand and RevPAR Growth***



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### *Luxury and Upper-Upscale Supply, Demand and RevPAR growth*



## Business Strategy

Our primary business objective is to provide superior total returns to our unitholders through a combination of appreciation in asset values and operating performance. To achieve this objective we seek to:

- maximize the value of our existing portfolio through aggressive asset management, which includes working with the managers to optimize revenues while minimizing operating costs, completing selective capital improvements designed to increase profitability and efficiency of properties for more valuable or profitable purposes, such as conversions into timeshares or condominiums;
- acquire luxury and upper-upscale hotels that are generally located in urban and resort/conference destinations and are operated by experienced management teams;
- maintain a capital structure and liquidity profile with an appropriate balance of debt and equity, including generally targeting a debt-to-capitalization ratio to 30% range, that will also provide flexibility given the inherent volatility in the lodging industry;
- reduce our leverage, over time, to achieve an EBITDA-to-interest coverage ratio greater than 3.0x under our senior notes under the current maturity schedule with an average maturity of no less than five years; and
- dispose of non-core assets, such as older assets with significant capital needs, assets that are at a competitive risk given potential market conditions. These hotels are potentially attractive investments for investors with different portfolio objectives.

**Asset Management.** We believe we can maximize the value of our hotel portfolio through aggressive asset management. We are the largest

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upscale properties in the U.S. and our hotels are managed by many of the top brands in the industry. The size and composition of our portfolio of brands allow us to benchmark similar hotels and identify best practices, value enhancement opportunities and efficiencies that can be common to all of our hotels. We evaluate key performance indicators to ensure an appropriate level of assistance is provided to our managers to maximize opportunities at each hotel. We enhance revenue management for rooms, food and beverage and other services, reducing operating costs and identifying operating efficiencies to maximize the profitability of the hotel.

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Our asset management and development departments work closely with our managers in overseeing capital expenditure budgets to ensure that our hotels are in good condition, highly competitive in the market and compliant with brand standards. We also work with our managers to ensure that renewal and replacement capital expenditures are spent to maximize the profitability of the hotel. In addition to best practices driving the profitability of our hotels, we pursue opportunities to enhance the value of our hotels through selective capital improvements outside the scope of the typical renewal and replacement capital expenditures. These capital improvements may include, but are not limited to, creating space to alternative uses, building additional meeting space or exhibit halls, and installing energy management systems and highly efficient lighting systems. When appropriate, we also consider the complete repositioning of a hotel in a given market, which often includes a complete renovation of guest rooms and public areas and other modifications. Other value enhancement opportunities will include utilizing underdeveloped land or buildings for other real estate uses, such as residential development, to maximize the value of each of our assets.

*Acquisitions.* Our acquisition strategy focuses on luxury and upper-upscale hotels. We continue to believe there will be opportunities to acquire hotels at a premium to replacement cost of cash flow and at discounts to replacement cost. Our acquisition strategy continues to focus on:

- properties with locations in markets with high barriers to entry for prospective competitors;
- properties operated under premium brand names, such as Marriott®, Ritz-Carlton®, Four Seasons®, Fairmont®, Hilton®, Hyatt®, Waldorf Astoria®, and St. Regis®;
- larger hotels that are consistent with our portfolio objectives and that may require investment on a scale that limits the number of acquisitions;
- underperforming hotels whose operations can be enhanced by conversion to a higher quality brand and/or by upgrading or expanding the hotel;
- acquisitions through various structures, including transactions involving portfolios, single assets and joint ventures.

Prior to 2003, our acquisitions were limited by the lack of suitable targets that would complement our portfolio and provide adequate return on investment. As capital markets strengthened late in 2003, suitable single-asset opportunities became available. In 2003, we acquired four properties in single-asset transactions, including the 834-room Hyatt Regency Washington on Capitol Hill in Washington, D.C. In 2004, we entered into an agreement to acquire the 732-room The Westin Kierland Resort & Spa in Scottsdale, Arizona for approximately \$393 million, net of mortgage debt. The purchase is expected to close in the third quarter of 2006, subject to customary closing conditions.

As discussed above in “Management Discussion and Analysis of Financial Condition—Recent Events”, on April 10, 2006 we completed the acquisition of the Starwood Portfolio, and in May and June 2006 our European joint venture completed the acquisition of five additional hotels from Starwood.

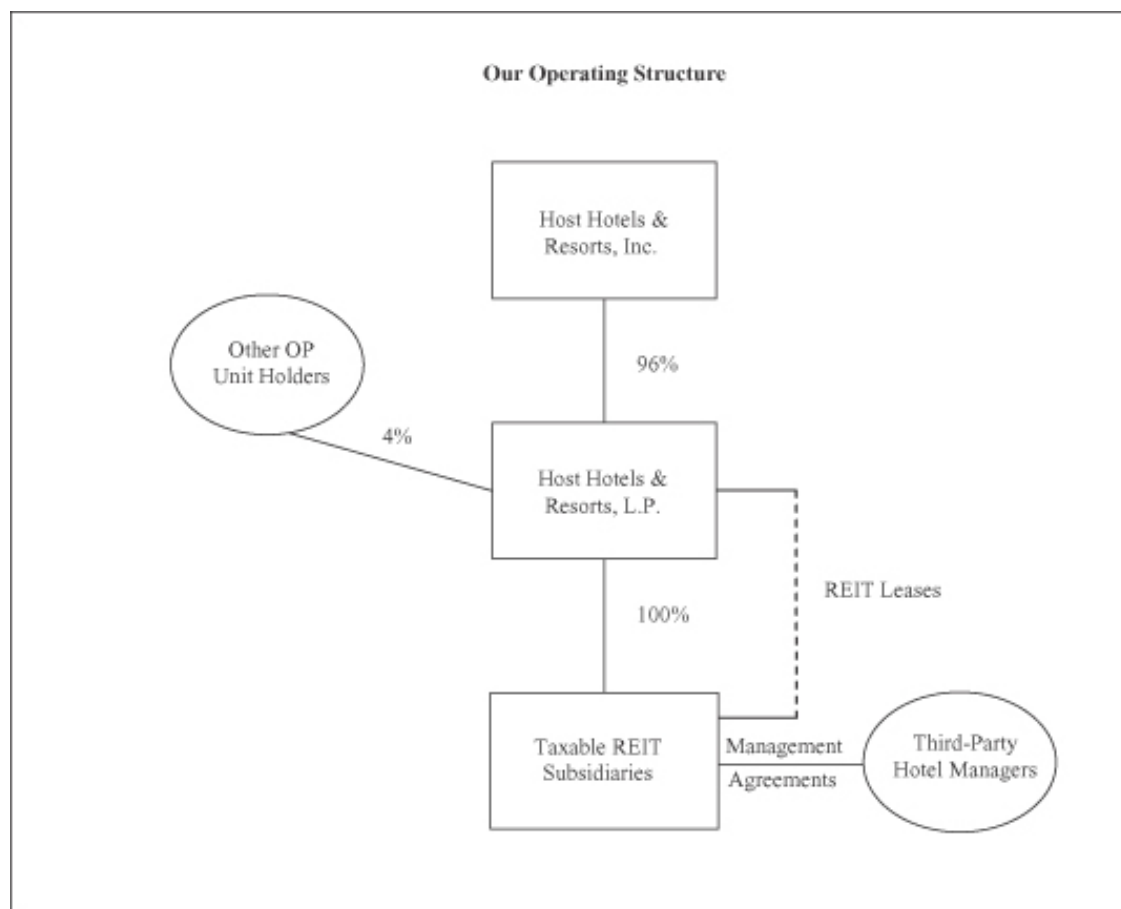
*Dispositions.* Since January 2004, we have taken advantage of market conditions to sell 19 hotels at favorable prices. Proceeds from dispositions are used to repay debt, fund acquisitions, fund return on investment, or ROI, projects, or for general corporate purposes. Proceeds from the dispositions of non-core assets partially fund the acquisition of the Starwood Portfolio. Generally, the properties that we disposed of have been non-core, smaller hotels that are in markets where we believe the potential for growth is lower, or where the properties required substantial capital investments. However, in some cases, we have completed sales of the Swissôtel The Drake, New York and the Fort Lauderdale Marina Marriott, we may also dispose of core assets when we believe that the value enhancement opportunities and apply the proceeds to other business objectives.



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### Operating Structure

Our operating structure is as follows:



Host was formed in 1998 as a Maryland corporation in connection with its reorganization to qualify as a REIT and, at that time, Host reorganized its hotels and certain other assets to us and our subsidiaries. As a result of this reorganization, Host became the sole general partner of Host LP. Host LP has issued one unit of operating partnership interest, or OP unit, to Host. When distinguishing between Host and Host LP, the primary focus is on the partnership interests of Host LP not held by Host as of June 1, 2006.

All of our assets are owned by us or through our subsidiaries, all of which are general or limited partnerships or limited liability companies. Units of Host LP other than Host are redeemable at the option of the holders, beginning one year after the date of issuance of the holder's OP units. Upon redemption, we will pay cash from us in an amount equal to the market value of one share of Host common stock. Host has the right, however, to acquire any OP unit.

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holder in exchange for one share of Host common stock, instead of a cash redemption.

As a REIT, certain tax laws limit the amount of “non-qualifying” income that Host can earn, including income derived directly from the operation of substantially all of our properties to a subsidiary designated as a taxable REIT subsidiary for federal income tax purposes or to third party lessees with third parties to manage the operations of the hotels. Taxable REIT subsidiaries may hold other assets that engage in other activities than the development of timeshare or condominium units, subject to certain restrictions. Unlike other subsidiaries of a REIT, taxable income of a taxable REIT subsidiary is subject to federal, state and foreign income taxes.

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Lodging Properties Portfolio

*Overview.* Our lodging portfolio primarily consists of 129 luxury and upper-upscale hotels containing approximately 67,000 rooms as of June 1, 2006, within North America, with hotels in most of the major metropolitan areas in 28 states, Washington, D.C., Toronto and Calgary, Canada, Mexico and the United Kingdom. We believe that the broader brand recognition and resources of the premium brands our properties are operated under help generate revenue and enhance the long-term value of the properties. Our locations include central business districts of major cities, near airports and resort/conference destinations, that because of their prime locations create significant barriers to entry by competitors. Historically, our properties in urban and resort/conference destinations have achieved higher RevPAR than other locations. Our hotels have an average of approximately 519 rooms. Our hotels typically include meeting and banquet facilities, a variety of recreational facilities, exercise facilities or spas, gift shops and parking facilities, the combination of which enable them to serve business, leisure and group travel needs. Over the past 21 years, although most of the properties have benefited from substantial renovations or major additions, as well as scheduled renewal and modernization improvements.

The following chart details our portfolio by brand as of June 1, 2006:

Brand
Marriott
Sheraton
Westin
Ritz-Carlton
Hyatt
W
Swissôtel
Hilton/Embassy Suites
Four Seasons
Fairmont
St. Regis
Luxury Collection
Other brands

*Capital Expenditures.* To maximize the value of our portfolio and to maintain our high standards, as well as those of our managers, we spend significant amounts of money reviewing potential capital expenditures at our properties, including renewals and replacements, expansions, repositionings and other capital improvements. These expenditures generally fall into two broad categories, renewal and replacement expenditures and repositioning/return on investment (or “ROI”) projects.

*Renewal and Replacement Expenditures.* To maintain the overall quality of our lodging properties, we annually assess the need for refurbishment and modernization improvements. Typically, room refurbishments occur at intervals of approximately seven years. However, the timing of refurbishments may vary depending on the age of the equipment being replaced. These refurbishments generally are divided into the following types: soft goods, hard goods and infrastructure. Significant

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bed spreads, curtains and wall vinyl and may require more frequent updates to maintain brand quality standards. Hard goods include items such as restaurant chairs and tables and are generally not replaced as frequently. Infrastructure includes the physical plant of the hotel, including the roof which are regularly maintained and then replaced at the end of their useful lives. The management agreements for the majority of our properties specify a percentage of hotel's annual gross revenues for refurbishments. Historically, we have spent a slightly higher percentage than required, or an average of

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approximately \$180 million to \$220 million, on replacements and refurbishments of soft and hard goods each year. In addition to amounts under our management agreement, we fund infrastructure improvements and, on average, historically spend approximately \$20 million to \$30 million on capital expenditures for total renewal and replacement capital expenditures of \$200 million to \$250 million on an annual basis. Additionally, all capital expenditures are subject to our operating environment and our cash requirements and, as a result, we will occasionally spend more or less than these amounts.

*Repositioning/Return on Investment Projects.* We have also undertaken several projects over the past two years that are designed to increase the value of our properties. Projects include, for example, expanding ballroom, spa or conference facilities. In certain instances, these repositioning or ROI projects have been completed during maintenance cycles at the properties where we have used the opportunity to improve and upgrade the hotel. Other ROI projects are designed to improve the operating conditions and the superior location of our properties. For example, in December 2005, we completed the renovation and repositioning of the Marriott Cancun Resort and Spa for approximately \$60 million, which included the addition of a spa, 20 new luxury suites, redesigned and renovated guestrooms, a new restaurant, and a new pool. We also recently began work on a planned investment of approximately \$70 million for the development of an exhibit hall at the Marriott Cancun Resort and Spa. The total of approximately \$107 million on ROI projects in 2005. ROI projects historically have generated strong returns, and over the next several years we expect to spend \$300 million to \$500 million on such investments.

We also will continue to seek opportunities to enhance the value of our portfolio by identifying and executing strategies that capitalize on a variety of opportunities. These include the development of timeshare or condominium units on excess land or the conversion of existing rooms to timeshare or condominium units. For example, we are developing approximately 120 timeshare units on a beachfront parking lot at the Hyatt Regency Maui Resort and Spa. Additionally, we will pursue other enhancement strategies through the sale of our hotels when premium pricing can be obtained. Examples include the January 2006 sale of our Marriott Cancun Resort and Spa for a sales price of \$146 million and the March 2006 sale of the Swissôtel The Drake, New York for a sales price of \$440 million.

*Foreign Operations.* We currently own four Canadian properties, one Mexican property, and two properties in Chile, containing a total of approximately 10,000 rooms. In 2004 and 2003, approximately 3% of our revenues were attributed to foreign operations, while the remaining 97% of our revenues were attributed to the United States.

*Competition.* The lodging industry is highly competitive, and over the past decade there has been a proliferation of the number of brands in the industry. Competition is often specific to individual markets and is based on a number of factors, including location, brand, guest facilities, amenities, price and service. Our competition includes hotels operated under brands in the luxury and upper-upscale full-service segments, as well as hotels operated under other brands in the same locations. Many management contracts do not have restrictions on the ability of management companies to convert, franchise or develop other properties. As a result, our hotels in a given market often compete with other hotels that our managers may own, invest in, manage or franchise.

We believe our properties enjoy competitive advantages associated with their operations under the Marriott®, Ritz-Carlton®, Fairmont®, Four Seasons®, W®, St. Regis® and Hilton® hotel brand systems. The national marketing programs and reservation systems of these brands, combined with the operational expertise they provide, should enable our properties to perform favorably in terms of both occupancy and room rates. Each of our managers is experienced in the operation of hotels under these brands. In addition, repeat guest business is enhanced by guest reward or guest recognition programs offered by most of these brands.

*Seasonality.* Our hotel sales traditionally have experienced moderate seasonality, which varies based on the individual hotel property and the fourth quarter typically reflect

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sixteen weeks of results compared to twelve weeks for each of the first three quarters of the fiscal year for our Marriott-managed hotels. For the first quarter includes two months of operations, the second and third quarters include three months of operations and the fourth quarter includes three months of operations. For more information on our “Management’s Discussion and Analysis of Results of Operations and Financial Condition—Reporting Periods” for more information on our operations, please refer to the “Management’s Discussion and Analysis of Results of Operations and Financial Condition—Reporting Periods” for more information on our operations. Our operations have historically averaged approximately 21%, 25%, 21% and 33% for the first, second, third and fourth quarters, respectively.

*Hotel Properties.* The following table sets forth the location and number of rooms of our 129 full-service hotels as of June 1, 2006. Each hotel’s location is indicated.

### Location

#### **Arizona**

Sheraton Tucson  
 Marriott Mountain Shadows Resort and Golf Club (3)  
 Scottsdale Marriott Suites Old Town  
 The Ritz-Carlton, Phoenix  
 Scottsdale Marriott at McDowell Mountains

#### **California**

Coronado Island Marriott Resort (1)  
 Costa Mesa Marriott Suites  
 Desert Springs, a JW Marriott Resort and Resort & Spa, Palm Desert  
 Hyatt Regency, San Francisco Airport  
 Manhattan Beach Marriott (1)  
 Marina del Rey Marriott (1)  
 Newport Beach Marriott Hotel & Spa  
 Newport Beach Marriott Bayview  
 Host Airport Hotel Sacramento (1)  
 San Diego Marriott Hotel and Marina (1)(2)  
 San Diego Marriott Mission Valley  
 San Francisco Airport Marriott  
 San Francisco Marriott Fisherman’s Wharf  
 San Francisco Marriott (1)  
 San Ramon Marriott (1)  
 Santa Clara Marriott (1)  
 The Ritz-Carlton, Marina del Rey (1)  
 Sheraton San Diego  
 The Westin Los Angeles  
 The Westin Mission Hills  
 The Westin South Coast Plaza  
 The Ritz-Carlton, San Francisco

#### **Colorado**

The Westin Tabor Center  
 Four Points by Sheraton Denver Southeast (1)  
 Denver Marriott Tech Center  
 Denver Marriott West (1)

#### **Connecticut**

Sheraton Stamford  
 Hartford Marriott Rocky Hill (1)

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#### **Florida**

Sheraton Suites Tampa  
Harbor Beach Marriott Resort and Spa (1)(2)  
Miami Airport Marriott (1)  
Miami Marriott Biscayne Bay (1)  
Orlando World Center Marriott Resort and Convention Center  
Hilton Singer Island Oceanfront Resort  
Tampa Airport Marriott (1)

#### **Location**

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Tampa Marriott Waterside Hotel and Marina  
The Ritz-Carlton, Amelia Island  
The Ritz-Carlton, Naples  
The Ritz-Carlton Golf Resort, Naples

#### **Georgia**

Atlanta Marriott Marquis  
Atlanta Marriott Suites Midtown (1)  
Atlanta Marriott Perimeter Center (1)  
Four Seasons Hotel, Atlanta  
Grand Hyatt Atlanta in Buckhead  
JW Marriott Hotel Buckhead Atlanta  
The Westin Buckhead Atlanta  
The Ritz-Carlton, Atlanta  
The Ritz-Carlton, Buckhead

#### **Hawaii**

The Fairmont Kea Lani, Maui  
Hyatt Regency Maui Resort and Spa

#### **Illinois**

Chicago Marriott Suites Downers Grove  
Courtyard Chicago Downtown  
Embassy Suites Chicago Hotel, Downtown/Lakefront  
Chicago Marriott O'Hare  
Chicago Marriott Suites O'Hare  
Swissôtel, Chicago

#### **Indiana**

The Westin Indianapolis  
Sheraton Indianapolis  
South Bend Marriott

#### **Louisiana**

New Orleans Marriott

#### **Maryland**

Gaithersburg Marriott Washingtonian Center

#### **Massachusetts**

Boston Marriott Newton  
Boston Marriott Copley Place  
Hyatt Regency Boston  
Sheraton Boston  
Sheraton Needham  
The Westin Waltham-Boston  
Sheraton Braintree  
Hyatt Regency Cambridge, Overlooking Boston

#### **Michigan**

The Ritz-Carlton, Dearborn  
Detroit Marriott Livonia

#### **Minnesota**

Minneapolis Marriott City Center (1)

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Minneapolis Marriott Southwest



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### **Location**

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#### **Missouri**

Kansas City Airport Marriott (1)

#### **New Hampshire**

Courtyard Nashua

#### **New Jersey**

Sheraton Parsippany

Hanover Marriott

Newark Liberty International Airport Marriott (1)

Park Ridge Marriott (1)

#### **New York**

Sheraton New York Hotel and Towers

New York Marriott Financial Center

New York Marriott Marquis Times Square (1)

W New York

#### **North Carolina**

Greensboro-Highpoint Marriott Airport (1)

Raleigh Marriott Crabtree Valley

#### **Ohio**

The Westin Cincinnati

Dayton Marriott

#### **Oregon**

Portland Marriott Downtown Waterfront

#### **Pennsylvania**

Four Seasons Hotel, Philadelphia

Philadelphia Marriott Downtown (2)

Philadelphia Airport Marriott (1)

#### **Rhode Island**

Sheraton Providence

#### **Tennessee**

Memphis Marriott Downtown

#### **Texas**

St. Regis Hotel, Houston

Dallas/Addison Marriott Quorum by the Galleria (1)

Houston Airport Marriott (1)

Houston Marriott Medical Center (1)

JW Marriott Hotel on Westheimer by the Galleria

San Antonio Marriott Rivercenter (1)

### **Location**

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San Antonio Marriott Riverwalk (1)

#### **Virginia**

Washington Dulles Airport Marriott (1)

Fairview Park Marriott

Hyatt Regency Reston

Key Bridge Marriott (1)

Residence Inn Arlington Pentagon City

The Ritz-Carlton, Tysons Corner (1)

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Washington Dulles Marriott Suites
Westfields Marriott Washington Dulles
<b>Washington</b>
The Westin Seattle
W Seattle
Seattle Marriott SeaTac Airport
<b>Washington, D.C.</b>
Capitol Hill Suites
The Westin Grand
Hyatt Regency Washington on Capitol Hill
JW Marriott Hotel Pennsylvania Avenue
Marriott at Metro Center
<b>Wisconsin</b>
Sheraton Milwaukee Brookfield
<b>Canada</b>
Calgary Marriott
Toronto Marriott Airport (2)
Toronto Marriott Downtown Eaton Center (1)
Toronto Delta Meadowvale Resort and Conference Center
<b>Chile</b>
Sheraton Santiago Convention Center
San Cristobel Tower, a Luxury Collection Hotel , Santiago
<b>Mexico</b>
JW Marriott Hotel, Mexico City (2)
<b>Total</b>

- 
- (1) The land on which this hotel is built is leased from a third party under one or more long-term lease agreements.
  - (2) These properties are not wholly owned.
  - (3) We have an agreement to sell this property contingent upon the purchaser obtaining the required approval for mixed use development. The required approvals have not been obtained.

### Other Real Estate Investments

In addition to our 129 full-service hotels, we have minority partner interests in investments that in the aggregate own three full-service hotels, three service hotels and other investments. Typically, we manage these investments and conduct business through a combination of general and limited partnership company interests. All of the debt of these entities is non-recourse to us and our subsidiaries.

On May 3, 2006, we entered into a joint venture for certain European hotels acquired in the Starwood Transaction. See “Recent Events.”

During March 2005, we sold 85% of our interest in CBM Joint Venture LLC, which owns 120 Courtyard by Marriott properties, for a sales price of \$10.0 million. We recorded a gain on the sale of

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approximately \$41 million, net of taxes. In conjunction with the sale of our interest, CBM Joint Venture LLC was recapitalized and converted to a partnership. In connection with the recapitalization, we own a 3.6% limited partner interest in the newly-formed partnership, which we have the right to cause the partnership to redeem our interest between December 2007 and December 2009, subsequent to which the partnership will also have the right to redeem our remaining interest.

We also have a leasehold interest in 53 Courtyard by Marriott properties and 18 Residence Inn by Marriott properties, which, in a series of transactions, we acquired from Hospitality Properties Trust and leased back prior to 1997. These properties were subleased in 1998 with an initial term expiring between 2007 and 2009, with a renewal option. Rent payable under the subleases is guaranteed by the subtenant up to a maximum of \$30 million. At the expiration of these leases, we will receive our initial security deposit of approximately \$67 million.

For additional detail of our other real estate investments, including a summary of the outstanding debt balances of our affiliates, see “Management Discussion and Analysis—Results of Operations and Financial Condition—Investments in Affiliates” and Notes 3 and 7 to the annual consolidated financial statements. See also “Leases.”

## **Environmental and Regulatory Matters**

Under various federal, state and local environmental laws, ordinances and regulations, a current or previous owner or operator of real property may be liable for cleanup or remediation of hazardous or toxic substances on, under or in such property. These laws may impose liability whether or not the owner or operator knew of the presence of such hazardous or toxic substances. In addition, certain environmental laws and common law principles could be used to impose liability on the owner or operator of real property containing materials, and third parties may seek recovery from owners or operators of real properties for personal injury associated with exposure to hazardous materials. Environmental laws also may impose restrictions on the manner in which property may be used or businesses may be operated, and may require corrective or other expenditures. In connection with our current or prior ownership or operation of hotels, we may be potentially liable for violations of such laws. Although we are currently not aware of any material environmental claims pending or threatened against us, we can offer no assurance that no such claims will be asserted against us in the future.

## **Material Agreements**

All but one of our hotels are managed by third parties pursuant to management agreements or operating and license agreements with our lessees. Under these agreements, the managers or operators generally have sole responsibility and exclusive authority for all activities necessary for the day-to-day operation of the hotels, including setting room rates, processing reservations, procuring inventories, supplies and services, providing periodic inspection and consultation visits to the hotels, hiring and training of operational experts and promoting and publicizing of the hotels. In addition, the manager or operator provides all managerial and other employee services, including the operation and maintenance of the hotels, prepares reports, budgets and projections, and provides other administrative and accounting support services, including payroll and policy services, financial planning, divisional financial services, product planning and development, employee staffing and training, construction management, and in-house legal services. For the majority of our properties, we have approval rights over the budget, capital expenditures and other matters. For our hotel with the highest sales, hotel’s sales represent more than 7% of our total hotel sales.

Our management agreements typically include the terms described below:

- *Term and Fees for Operational services.* The initial term of our management agreements generally is 15 to 20 years with one or more renewal options. The manager receives compensation in the form of a

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base management fee, typically 3%, which is calculated as a percentage of annual gross revenues, and an incentive management percentage (generally 20%) of operating profit, up to certain limits (typically 20% of cumulative operating profit), after the owner's investment in the hotel.

- *Chain services.* The management agreements require the managers to furnish chain services that are generally furnished on a regional basis. These services include (1) the development and operation of certain computer systems and reservation services, (2) regional management and administrative sales services, regional training services, manpower development and relocation of regional personnel and (3) such additional services as may from time to time be more efficiently performed on a regional or group basis rather than at an individual hotel. Costs and expenses incurred in connection with these services are generally allocated among all hotels managed by the manager or its affiliates.
- *Working capital and fixed asset supplies.* Our management agreements typically require us to maintain working capital for each hotel and to provide fixed asset supplies (for example, linen, china, glassware, silver and uniforms). We are also responsible for providing funds to each hotel at any time the funds available from hotel operations are insufficient to meet the financial requirements of the hotels.
- *Furniture, Fixtures and Equipment replacements.* Under the management agreements, we are required to provide to the managers the equipment for the operation of the hotels (including funding any required furniture, fixtures and equipment replacements). The agreements provide that, on an annual basis, the manager will prepare a list of furniture, fixtures and equipment to be acquired and certain repairs to be performed in the next year and an estimate of the funds that are necessary, which is subject to our review and approval. For purposes of equipment replacements, a specified percentage (typically 5%) of the gross revenues of the hotel is deposited by the manager in a fund in which the manager has access. However, for 64 of our hotels, we have entered into an agreement with Marriott International to pay for such replacements directly as incurred from one account which we control, subject to maintaining a minimum balance of the greater of \$28 million or 5% of contributions, rather than escrowing funds at accounts at each hotel.
- *Building alterations, improvements and renewals.* The management agreements require the managers to prepare an annual estimate of major repairs, alterations, improvements, renewals and replacements to the structural, mechanical, electrical, heating, ventilating and air conditioning transportation elements of each hotel which we review and approve based on their recommendations and our judgment. In addition, the agreements generally provide that the manager may propose such changes, alterations and improvements to the hotel as are recommended in our judgment, to keep the hotel in a competitive, efficient and economical operating condition consistent with the manager's brand and our approval authority.
- *Service marks.* During the term of the management agreements, the service mark, symbols and logos used by the manager must be used. Any right to use the service marks, logos and symbols and related trademarks at a hotel will terminate with respect to that hotel upon termination of the management agreement.
- *Sale of the hotel.* Most of the management agreements limit our ability to sell, lease or otherwise transfer the hotels by requiring that we obtain the approval of the management agreements and meet specified other conditions, including the condition that the transferee not be a competitor of the hotel.
- *Termination on sale.* While most of our management agreements are not terminable prior to their full term in connection with the sale of the hotel, we have the right to terminate management

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agreements in connection with the sale of Marriott-branded hotels with certain limitations, including a remaining pool of 26 hotels (measured by EBITDA) may be sold free and clear of their existing management agreements without the payment of a termination fee. Marriott brand affiliation through a franchise agreement. Additionally, a percentage of these hotels may also be sold free and clear without a termination fee.

- *Performance Termination.* The majority of our management agreements provide for termination rights in the case of a manager's failure to meet performance criteria, generally a set return on the owners' investment. We have in the past, and may in the future, agree to waive termination rights in exchange for consideration from the hotel manager, which could take the form of cash compensation or amendments to the management agreement. The majority of our management agreements condition the manager's right to renew or extend the term upon satisfaction of certain performance criteria.

Our operating and license agreements with Starwood typically include the terms described below:

- *Term and Fees for Operational Services.* The initial term of our operating agreements is 20 years, with two renewal terms of 10 years each. Compensation in the form of a base fee of 1% of annual gross operating revenues, and an incentive fee of 20% of annual gross operating revenues received a priority return of 10.75% on its purchase price and other investments in the hotels.
- *License Services.* The license agreements address matters relating to the subject brand, including rights to use service marks, trademarks, and those associated with Westin®, Sheraton® and W®, as well as matters relating to compliance with certain standards and policies (including, in the case of certain hotels) the provision of certain system program and centralized services. The license agreements have an initial term and renewal terms of 10 years each at the option of the licensor. Licensors receive compensation in the form of license fees of 5% of annual gross room sales and 2% of gross operating revenue attributable to food and beverage sales.
- *Programs and Services.* The licensor or operator provides certain system programs and services to all or substantially all of the hotels. Such services include participation in reservation services and the marketing program as well as the Starwood Preferred Guest program. Under the operating agreements, centralized operating services are furnished to hotels by brand on a system basis. Costs and expenses for such programs and services and centralized operating services under the license and operating agreements or other agreements are for the applicable brand operated or licensed by Starwood or its affiliates.
- *Working Capital and fixed asset supplies.* The operating agreements require us to maintain working capital funds for each hotel and to provide additional working capital funds to meet the ongoing cash needs for hotel operations if at any time the existing funds are insufficient to meet the financial requirements of the hotels. For 23 of our hotels, the working capital accounts which would otherwise be maintained by operators for each of such hotels are maintained by us on a pooled basis, with operators being authorized to make withdrawals from such accounts contemplated with respect to working capital in accordance with the provisions of the operating agreements.
- *Furniture, Fixtures and Equipment Replacements.* Under the operating and license agreements, we are required to provide all furniture, fixtures and equipment for the operation of the hotels (including funding for any required furniture, fixtures and equipment replacements). We transfer into a reserve fund account an amount equal to 5% of the gross operating revenue of a hotel for the applicable month. The reserve fund contributions

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which would otherwise be deposited into reserve fund accounts maintained by operators for each hotels is distributed to the appropriate person responsible for providing funding of expenditures which would otherwise to be funded from the reserve funds for each of the hotels as necessary. In addition to routine capital expenditures, the reserve funds for the hotels may also be used for building capital improvements in excess of amounts available in the pooled reserve funds is funded by the owners and results in appropriate increases of owner's contributions. For 23 hotels, any such additional reserve funding will be provided with respect to each of such hotels on a pro rata basis (based on operating income for the most recent operating year), with such amounts resulting in corresponding increases in the owner's contributions with respect to each of such hotels.

- *Building Alterations, Improvements and Renewals.* The operating agreements require the operators to prepare an annual operating plan and expenditures necessary for maintenance, repairs, alterations, improvements, renewals and replacements to the structural, mechanical, electrical, conditioning, plumbing and vertical transportation elements of each hotel, which plan and proposed expenditures we review and make recommendations and our judgment.
- *Territorial.* The operating agreements provide area restrictions for a period of either five or 10 years which limit the operator from operating or licensing a hotel of the same brand in the area. The area restrictions vary with each hotel, from city blocks in urban areas to large areas in other areas.
- *Sale of the hotel/other.* The license agreements limit our ability to sell, lease or otherwise transfer the hotels. Generally, the agreements require the transferee to assume the related operating agreement and meet specified other conditions, including the condition that the transferee not be a competitor. The agreements provide for termination rights beginning in 2016 in the case of the operator's failure to meet certain financial performance targets. In the event that the operator fails, for two consecutive years, to generate sufficient operating profit based on the amount of the RevPAR performance of the hotel falls below that of other competitive hotels in the market during such two year period.
- *Termination on sale.* We have the right to terminate the operating agreements on 18 specified hotels upon the sale of those hotels. We have the right to sell no more than three annually free and clear of their existing operating agreements without the payment of a termination fee. We may terminate one license agreement annually with respect to eight of those hotels. With respect to the remaining nine hotels, we have the right to terminate 35% of the hotels (measured by EBITDA) free and clear of the existing operating agreement over a period of time without the payment of a termination fee. With respect to any termination of an operating agreement on sale, the proposed purchaser would need to meet the requirements for the operating agreement.

## **Employees**

On June 1, 2006, we had 215 employees, including approximately 27 employees at the Sacramento Host Airport hotel. Fourteen of our employees at the Sacramento Host Airport hotel are covered by a collective bargaining agreement that is subject to review and renewal on a regular basis. Employees at our other hotels are employed by third-party companies.

Certain of our third-party managed hotels also are covered by collective bargaining agreements that are subject to review and renewal on a regular basis. Our managers generally have good relations with labor unions at our hotels. We and our managers have not experienced any material business issues with labor unions.



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### Investment and Other Policies

The following is a discussion of our policies with respect to investments, financing, lending and certain other activities. Our policies are described in our prospectus supplement and may be amended or revised from time to time at their discretion, without notice to, or approval by, our security holders. We cannot assure you that our investment policies will be attained. We are restricted by REIT laws applicable to Host in performing some business activities. See “Risk Factors—Applicable Laws and Regulations” under the heading “Business Activities.”

#### Investment Policies

*Investments in Real Estate or Interests in Real Estate.* Our investment objective is to provide superior total returns to our unitholders through capital appreciation, value and growth in earnings and dividends. In order to achieve this objective we seek to:

- maximizing the value of our existing portfolio by focusing on selectively improving and expanding our hotels and, when appropriate, other real estate assets;
- acquiring additional existing and newly developed luxury and upper-upscale full-service hotels in targeted markets (primarily in major metropolitan business districts in major metropolitan markets and resort/conference destinations);
- completing our current development and expansion program, and selectively develop and construct luxury and upper-upscale full-service hotels and other real estate assets;
- recycling capital through the sale of non-core assets or, in the event that premium pricing can be obtained, from the sale of our existing assets.

In addition to wholly owned assets, we also may participate with other entities in property ownership through joint ventures, partnerships or other arrangements. Such investments may be subject to existing mortgage financing and other indebtedness or such financing or indebtedness may be incurred in connection with such investments. Such financing or indebtedness will have priority over our equity interest in such property.

*Investments in Real Estate Mortgages.* While we will emphasize equity real estate investments, we may, at our discretion, invest in mortgage investments. We do not intend to invest to a significant extent in mortgages or deeds of trust, but may acquire mortgages as a strategy for acquiring ownership or a significant interest in such properties. In addition, we may invest in mortgage-related securities and/or may seek to issue securities representing interests in such mortgage investments. We may also invest in additional funds.

*Securities of, or Interests in, Persons Primarily Engaged in Real Estate Activities and Other Issuers.* We also may invest in securities of other issuers engaged in real estate activities or invest in securities of other issuers, including for the purpose of exercising control over such entities. We may acquire all or substantially all of the equity of other REITs or similar entities where such investments would be consistent with our investment policies. No such investments will be made unless our Board of Directors determines that the proposed investment would not cause either Host LP or Host to be an “investment company” within the meaning of the Investment Company Act of 1940, as amended.

#### Dispositions

Generally, we will consider dispositions of properties or ownership interests if we believe that the sale price of a property would exceed the fair market value, taking into consideration both the current and anticipated operating performance of the property, the property’s capital expenditure requirements, possible future development opportunities, and other factors.

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circumstances. We are more likely to sell what we consider “non-core”

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properties that no longer fit within our business strategy of owning luxury and upper-upscale properties and where we believe growth prospects are limited. On occasion, when we believe we have the opportunity to attract premium pricing for an asset, we will sell one of our higher quality hotels.

### **Financing Policies**

To the extent that Host's Board of Directors determines to seek additional capital, we may raise such capital through Host common and preferred stock, debt financing (including senior, secured and subordinated debt of Host LP) or retention of cash flow, or a combination of these methods.

*Debt Financing.* Our organizational documents do not contain restrictions on incurring debt; however, the indenture for our senior notes contains limitations on the incurrence of indebtedness. We may, from time to time, reduce our outstanding indebtedness by repurchasing a portion of our outstanding debt. Our borrowing policies are subject to certain restrictions contained in Host LP's partnership agreement and the terms of our outstanding indebtedness. Our borrowing policies generally require an EBITDA-to-interest coverage ratio of 3.0x or greater (under our senior notes indenture), targeting debt consisting of 15% to 30% variable rate debt with an average maturity of no less than five years. We will, from time to time, re-evaluate our borrowing policies in light of then current economic conditions, cash and equity capital, market conditions, market values of properties, growth and acquisition opportunities as well as other factors. Consequently, our borrowing policies are subject to modification and change. We may waive or modify our borrowing policy without notice to, or vote of, the holders of any of our securities.

In the future, we may seek to extend, expand, reduce or renew our existing credit facility, or obtain new credit facilities or lines of credit for capital improvements or providing working capital or meeting the taxable income distribution requirements for REITs under the Internal Revenue Code and may issue in the future, securities senior to our common OP units, including preferred units and debt securities (either of which may be convertible into common units or may be accompanied by warrants to purchase common shares of Host stock or OP units).

We have not established any limit on the number or amount of mortgages that may be placed on any single hotel or on our portfolio as a whole. Our primary objectives is to reduce our reliance on secured indebtedness.

*Host Equity Offerings and Host LP Unit Offerings.* We may seek to raise additional capital through equity offerings by Host or OP unit offerings. Host provides the authority to issue up to 750 million shares of common stock and 50 million shares of preferred stock. The net proceeds of all equity offerings contributed to Host LP in exchange for OP units, which will dilute the percentage ownership interest of Host LP's outside limited (or third party) offerings by Host LP will dilute the percentage ownership interest of Host in Host LP. We may, under certain circumstances, purchase shares of Host common stock or purchase Host common stock and Host LP OP units in private transactions.

*Retention of Cash Flow.* Financing through the retention of cash flow is limited due to Host's REIT requirement that at least 90% of its taxable income be paid to stockholders. Our taxable income may differ significantly from our reported cash flows.

### **Lending Policies**

We may consider offering purchase money financing in connection with the sale of a hotel where the provision of such financing will increase the value of the hotel sold.

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### **Reporting Policies**

We are subject to the information reporting requirements of the Securities Exchange Act of 1934, as amended. Pursuant to these requirements, we are required to furnish certain information, including certified financial statements, with the Securities and Exchange Commission.

### **Policies With Respect to Other Activities**

We may, but do not presently intend to, make investments other than as previously described. We have authority to offer our securities, including in such activities in the future. We also may make loans to joint ventures in which we may participate in the future to meet working capital needs in trading, underwriting, agency distribution or sale of securities of other issuers.

### **Legal Proceedings**

We are involved in various legal proceedings in the normal course of business. We are vigorously defending each of these claims. None of these proceedings is expected to have a material effect on our financial condition or results of operations.

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### MANAGEMENT

In the following table we set forth certain information regarding those persons currently serving as directors and executive officers of Host

Name and Title	Age	Business Experience Prior to Becoming a Director or Executive Officer of Host
Richard E. Marriott <i>Chairman of the Board</i>	67	Mr. Richard E. Marriott is our Chairman of the Board. He is also a Director of the Board of First Media Corporation and the J. Willard Marriott and Alice S. Marriott Foundation. Mr. Marriott also serves on the Board of Associates for Gallaudet University and the National Advisory Council on the Handicapped. Mr. Marriott is the past President of the National Restaurant Association. In addition, Mr. Marriott is the past President of the Marriott Foundation for People with Disabilities.
Christopher J. Nassetta <i>President and Chief Executive Officer and Director</i>	43	Mr. Nassetta is our President and Chief Executive Officer. He also serves as a Vice Chair and serves on the Board of Governors of National Association of Realtors and 2006 chairman-elect of The Real Estate Roundtable, and is a member of the Board for the University of Virginia. Mr. Nassetta joined our Company in 1995 and was elected our Chief Operating Officer in 1997. He became our President and Chief Executive Officer in 2003. Upon joining us, Mr. Nassetta served as President of Bailey Realty Corporation from 1995 to 1997. He served as Chief Development Officer and in various other positions with The C
Elizabeth A. Abdoo <i>Executive Vice President, General Counsel and Secretary</i>	48	Elizabeth A. Abdoo joined our company in June 2001 as Senior Vice President and Executive Vice President in February 2003. She was elected Secretary in August 2003. Ms. Abdoo served as Senior Vice President and Assistant General Counsel of C from 2000 to May 2001 and prior to that as Vice President and Assistant General Co
Minaz Abji <i>Executive Vice President, Asset Management</i>	52	Minaz Abji joined our company in 2003 as Executive Vice President, Asset Management. He was President of Canadian Hotel Income Properties REIT, a Canadian REIT located in Canada where he began working in August 1998. Mr. Abji previously worked for Starwood Hotels as managing director from May to August 1998. Before that he was with Westin Hotels serving as area managing director.

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<b>Name and Title</b>	<b>Age</b>	<b>Business Experience Prior to Becoming a Director or Executive Officer of Host</b>
James F. Risoleo <i>Executive Vice President, Chief Investment Officer</i>	51	James F. Risoleo joined our company in 1996 as Senior Vice President for Acquisition and Development. He became Senior Vice President in 2000. He is responsible for our development, acquisition and disposition of hotels and resorts. Prior to joining us, Risoleo served as Vice President of Development for Interstate Hotels Corporation and as Senior Vice President at Westinghouse Financial Services.
W. Edward Walter <i>Executive Vice President, Chief Financial Officer</i>	50	W. Edward Walter joined our company in 1996 as Senior Vice President for Acquisition and Development. He became Executive Vice President in 2000, Chief Operating Officer in 2001 and Chairman in 2002. Prior to joining us, Mr. Walter was a partner with Trammell Crow Residential Company, a real estate firm that focused on tax-exempt real estate investments.
Larry K. Harvey <i>Senior Vice President, Chief Accounting Officer</i>	42	Larry K. Harvey rejoined our company in February 2003 as Senior Vice President for Finance. Prior to joining us, Mr. Harvey was promoted to Senior Vice President, Chief Accounting Officer in 2006. Mr. Harvey served as Chief Financial Officer of Barceló Crestline Corporation, formerly Crestline Corporation, from January 1999 to January 2003. From 1998, he served in various accounting positions with us and was the Vice President of Crestline, a spin-off of Crestline.
Gregory J. Larson <i>Senior Vice President, Treasurer and Investor Relations</i>	41	Gregory J. Larson joined our company in October 1993 as Senior Manager of Finance. He became Vice President of Acquisitions in 1996. Mr. Larson joined the Treasury group as Vice President in 2000, led the leadership of the Investor Relations department in 2000, was promoted to Senior Vice President in 2003 and Treasurer in 2005. Mr. Larson is responsible for our Treasury, Corporate Finance and Investor Relations. Prior to joining us, Mr. Larson served in various accounting positions with Marriott International, Inc. and was a senior accounting manager.
Pamela K. Wagoner <i>Senior Vice President, Human Resources</i>	42	Pamela K. Wagoner joined our company in October 2001 as Vice President for Human Resources. She became Senior Vice President in February 2003. Prior to joining us, Ms. Wagoner served as Vice President of Human Resources at SAVVIS Communications. From 1998 through August 2000, Ms. Wagoner was Director of Human Resources at Yurico Technologies, Inc. and prior to that was Director of Human Resources at Yurico, a company acquired by Lucent.
Judith A. McHale <i>Director</i>	59	Ms. McHale has been President and Chief Executive Officer of Discovery Communications, Inc. since June 2004. She previously served as President of Discovery Communications from 1995 until June 2004 and served as Executive Vice President of Discovery Communications from 1989 to 1995. Ms. McHale is a Director of Polo Ralph Lauren Corporation and the Sister-to-Sister Everyone has a Heart Foundation, Vital Voices Global Partnership.

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<b>Name and Title</b>	<b>Age</b>	<b>Business Experience Prior to Becoming a Director or Executive Officer of Host</b>
John B. Morse, Jr. <i>Director</i>	59	Mr. Morse has served since November 1989 as Vice President, Finance and Chief Financial Officer of The Washington Post Company. He also serves as President of Washington Post Telecommunications, Inc., both subsidiaries of The Washington Post Company. Prior to 1989, Mr. Morse was a partner at PricewaterhouseCoopers. He also serves as Trustee of the University of Virginia.
Robert M. Baylis <i>Director</i>	67	Mr. Baylis is the retired Vice Chairman of CS First Boston. Prior to his retirement, he was Executive Officer of CS First Boston Pacific, Inc. Mr. Baylis is also a Director of Covance, Inc., PartnerRe Ltd., and is Chairman of the Board of Gildan Activewear. He is also a member of the University of Pennsylvania Museum and a Trustee of the Rubin Museum of Art. He is also a member of the Advisory Council of the Economics Department of Princeton University.
Terence C. Golden <i>Director</i>	61	Mr. Golden served as our President and Chief Executive Officer from 1995 until 2005. Prior to 1995, he was Chairman of Bailey Capital Corporation and the Federal City Council in Washington, D.C. He was also Director of the DC Public Charter School Association, Stemnion, Inc., Pepco Energy Services, Inc., and the Gwendolyn Cafritz Foundation. In past years, Mr. Golden served as Chief Financial Officer of the American Express Company, as a member of the G2 Satellite Solutions Advisory Committee and as a managing partner of Trammell Crow Residential companies. He served as Administrator of the Federal Reserve Administration from 1985 to 1988 and was Assistant Secretary of the Treasury from 1988 to 1990.
Ann McLaughlin Korologos <i>Director</i>	64	Ms. Korologos is Chair of the RAND Corporation Board of Trustees, an international non-profit organization. From October 1996 to December 2005 she served as Senior Advisor to the Board of Directors of Citicorp Inc., a private investment banking firm in New York. She formerly served as President of the Aspen Institute from 1990 until 1995 and as Chairman of the Aspen Institute from 1996 until August 2005. She has held several United States Administrations in such positions as Secretary of Labor and Secretary of the Interior. She also serves as a Director of AMR Corporation (and its subsidiaries), Kellogg Company, Microsoft Corporation, and Harman International Industries.

## **Committees of the Board of Directors**

The Board has established three standing committees to assist it in carrying out its responsibilities: the Audit Committee, the Compensation and Corporate Governance Committee. The Board has adopted a written charter for each committee, all of which are available on the Company's website ([www.amrcorp.com](http://www.amrcorp.com)). Copies of these charters are also available in print to stockholders upon request. Each committee consists entirely of independent directors. The Board's annual meeting is generally made in May.

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after the annual meeting of stockholders by the Board of Directors, upon recommendation of the Nominating and Corporate Governance Committee. The Board may also from time to time appoint other committees as circumstances warrant. Any new committees will have authority and responsibility as delegated by the Board.

### *Audit Committee*

Members: John B. Morse, Jr. (Chair), Terence C. Golden and Robert M. Baylis. Each current member of the Audit Committee is, in the business sense, independent, meets the qualifications and expertise requirements of the New York Stock Exchange, and is an “audit committee financial expert.”

Number of Meetings held in 2005: seven

#### Functions:

- responsible for appointing the independent auditors;
- approves the scope of audits and other services to be performed by the independent and internal auditors;
- reviews and approves in advance all non-audit services and related fees and assesses whether the performance of non-audit services by the independent auditors;
- reviews the results of internal and external audits, the accounting principles applied in financial reporting, and financial and operating performance;
- meets with the independent auditors, management representatives and internal auditors;
- reviews interim financial statements each quarter before the Company files its Quarterly Report on Form 10-Q with the SEC; and
- reviews audited financial statements each year before the Company files its Annual Report on Form 10-K with the SEC.

Our independent and internal auditors have unrestricted access to the Audit Committee.

### *Compensation Policy Committee*

Members: Ann McLaughlin Korologos (Chair), Robert M. Baylis and Judith McHale.

Number of Meetings held in 2005: five

#### Functions:

- oversees compensation policies and plans for Company employees on an ongoing basis;



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- reflects the Company's compensation philosophy in structuring compensation programs;
- approves the goals and objectives for compensation of senior officers of the Company;
- advises our Board on the adoption of policies that govern the Company's annual compensation and stock ownership plans;
- reviews and approves the Company's goals and objectives relevant to the compensation of the CEO and evaluates the CEO's performance against these objectives;
- reviews and advises the Company on the process used for gathering information on the compensation paid by other similar businesses;
- reviews the compensation of non-management directors;

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- reviews the Company's succession plans relating to the CEO and other senior management; and
- reviews periodic reports from management on matters relating to the Company's personnel appointments and practices.

### *Nominating and Corporate Governance Committee*

Members: Judith A. McHale (Chair), Ann McLaughlin Korologos and John B. Morse, Jr.

Number of Meetings held in 2005: three

Functions:

- considers candidates for election as directors;
- makes recommendations with respect to corporate governance matters and is responsible for keeping abreast of corporate governance matters;
- oversees the annual evaluation of the Board, its committees and management; and
- fulfills an advisory function with respect to a range of matters affecting the Board and its committees, including making recommendations:
  - qualifications of director candidates;
  - selection of committee chairs and committee assignments; and
  - implementation, compliance and enhancements to codes of conduct and the Company's Corporate Governance Guidelines.

## **Board Nominations**

Each year the Nominating and Corporate Governance Committee reviews with the Board of Directors the composition of the Board as a whole and whether to renominate directors and whether to consider any new persons to be added to the Board of Directors. In assessing qualifications of candidates to meet the qualifications described in the committee's charter and the Company's Corporate Governance Guidelines, including diversity, judgment, diverse business experience, familiarity with the issues affecting the Company's business and experience in running a major enterprise. In evaluating Board members, the committee considers whether the candidate would qualify as an independent director under New York Stock Exchange rules.

The Nominating and Corporate Governance Committee will consider any written suggestions of stockholders for director nominees. The request should include the name, address of the candidate, a brief biographical description, and a description of the person's qualifications. Recommendations should be mailed to: 100 Rockledge Drive, Bethesda, MD 20817, Attn: Secretary. The Nominating and Corporate Governance Committee will evaluate in the same manner all recommendations in accordance with this policy and those recommended by other sources. The Committee has full discretion in considering all nominations to the Board. Stockholders who would like to nominate a candidate for director (in lieu of making a recommendation to the Nominating and Corporate Governance Committee) should contact the Secretary.

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the requirements described in the Company's Bylaws.

### **Compensation of Directors**

Directors are compensated partially in cash and partially in our common stock to align their interests with those of our stockholders. Directors receive no additional compensation for their service as directors.

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*Annual Retainer and Attendance Fees.* In 2005, non-employee directors received an annual retainer fee of \$35,000, as well as an attendance fee for each meeting of stockholders' meeting, meeting of the Board of Directors or meeting of a committee of the Board of Directors. If the director attended more than one meeting, an attendance fee is paid for each meeting. Effective January 1, 2006, non-employee directors will receive annual retainer fees of \$50,000. The Board, its Committees and the annual meeting of stockholders remains the same.

*Committee Chair Retainers.* In 2005, the chair of each Committee of the Board received a retainer fee of \$7,500. Effective January 1, 2006, the retainer fee for the director serving as the chair of the Audit Committee to \$10,000 and retained the chair retainer fee of \$7,500 for directors of other committees.

*Annual Stock Awards.* Under the Non-Employee Directors' Deferred Stock Compensation Plan, directors who are not also our employees receive common stock equivalents in addition to their annual retainer and attendance fees. The annual award of common stock equivalents in 2005 was equal in value to the annual retainer fee. The award was credited to the directors immediately following the annual meeting of stockholders. The number of common stock equivalents is based on the closing price of our common stock on the date of the annual meeting. The common stock equivalents are converted into shares of common stock only after a director stops serving on the Board. In 2005, such award was for 2,059 common stock equivalents. The plan also permits participants to be credited with dividend equivalents that are equal in value to the dividends paid on our common stock. Effective January 1, 2006, the amount of common stock equivalents received by non-employee directors was increased in value to equal the annual retainer fee.

*Deferral of Payment.* Directors may elect to defer payment of all or any portion of their annual retainer and attendance fees under our Non-Employee Directors' Deferred Stock Compensation Plan. Fees that are deferred are credited as common stock equivalents, which are then converted into shares of our common stock only after a director stops serving on our Board. The common stock equivalents are credited with dividend equivalents, which are equal in value to the dividends paid on our common stock.

*Other Compensation.* Directors are reimbursed for travel expenses and other out-of-pocket costs incurred in attending meetings. In addition to their annual retainer and attendance fees, directors who personally evaluate our properties and the manager of a majority of our properties, directors receive complimentary rooms, food and beverage for themselves and their family members when they stay at properties owned by us or managed by our major operators, and directors are reimbursed for taxes associated with the value of this benefit. The compensation of our independent director paid in 2005, including the reimbursement for tax liability, was as follows: Robert M. Baylis \$7,434; Terence C. Goldstein \$14,591; Judith A. McHale \$39,851; and John B. Morse, Jr. \$26,277.

*Stock Ownership Guidelines.* The Compensation Policy Committee has adopted stock ownership guidelines for non-employee directors that require them to retain the common stock received from the Company, including the annual stock awards, to be retained by the non-employee director until termination of their service on the Board, subject to separate stock ownership guidelines applicable to corporate officers.

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### Executive Officer Compensation

#### Summary of Compensation

The following table shows, for the last three fiscal years, a summary of the compensation paid to our Chief Executive Officer and our four other executive officers serving as executive officers at the end of 2005.

#### Summary Compensation Table

Name and Principal Position	Fiscal Year	Annual Compensation		
		Salary (1) (\$)	Bonus (2) (\$)	Other Annual Compensation (3) (\$)
Richard E. Marriott <i>Chairman of the Board</i>	2005	350,000	359,450	0
	2004	363,462	388,500	7,201
	2003	348,888	261,666	79,805
Christopher J. Nassetta <i>President and Chief Executive Officer</i>	2005	800,000	1,092,800	38,576
	2004	830,769	1,172,000	3,460
	2003	800,000	808,000	40,707
W. Edward Walter <i>Executive Vice President, Chief Financial Officer</i>	2005	467,250	487,108	36,328
	2004	485,221	542,477	34,218
	2003	467,250	357,446	4,515
James F. Risoleo <i>Executive Vice President, Chief Investment Officer</i>	2005	400,000	416,800	19,154
	2004	415,385	464,400	37,560
	2003	397,219	500,000	48,378
Minaz Abji (8) <i>Executive Vice President, Asset Management</i>	2005	375,000	380,438	5,847
	2004	389,423	433,875	11,887
	2003	146,918	386,188	0

- (1) Salary is established at an annual rate, determined on the basis of a 52-week year, and is paid bi-weekly. The annual rates for each of the years 2003 through 2005 were:

	2005	2004
Mr. Marriott	\$ 350,000	\$ 350,000
Mr. Nassetta	\$ 800,000	\$ 800,000
Mr. Walter	\$ 467,250	\$ 467,250

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Mr. Risoleo	\$ 400,000	\$ 40
Mr. Abji	\$ 375,000	\$ 37

- \* For Messrs. Risoleo and Marriott, the annual rate increases became effective January 30, 2003. As discussed in footnote 2003.

The amount listed in the salary column reflects the annual rate earned and paid bi-weekly in cash over 27 pay dates during 2004 and amounts deferred at the election of the named executive officer under our Executive Deferred Compensation Plan in any such year.

- (2) The amounts listed in the bonus column reflect annual incentive bonus awards paid to each officer or deferred under the Executive Incentive Plan. The amounts are based on the performance of the company in achieving financial goals related to funds from operations per diluted share measured in comparison to other REITs in the NAREIT lodging index, and the performance of each executive officer in meeting income targets over time. The criteria

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for the named executive officers were weighted (i) 80% on the company's annual financial performance, of which 70% was based on FFO objective and 30% was based on the company's success in achieving its relative FFO objective, and (ii) 20% on the executive's objectives.

- (3) Other Annual Compensation includes the total cost of perquisites that executive officers are eligible to receive. These perquisites are complimentary rooms and other hotel services when on personal travel at hotels owned by us or managed by our major operators, and compensation for taxes that are associated with each of these benefits. The cost of each of these benefits is as follows:

	<u>Fiscal Year</u>	<u>Mr. Marriott</u>	<u>Mr. Nassetta</u>
Tax preparation	2005	\$ 0	\$ 1,238
	2004	4,000	2,000
	2003	200	3,025
Dining, rooms & hotel services	2005	0	21,059
	2004	0	0
	2003	44,158	21,293
Airline club memberships	2005	0	0
	2004	0	0
	2003	0	0
Tax reimbursements	2005	0	16,279
	2004	3,201	1,460
	2003	35,447	16,389

- (4) This column includes the following for 2005:
- Matching contributions made under the Retirement and Savings Plan for Messrs. Marriott, Nassetta, Walter and Abji in the amount of \$2,333.
  - A company discretionary contribution made under the Retirement and Savings Plan for Messrs. Marriott, Nassetta, Walter, and Risoleo in the amount of \$2,333.
  - Matching contributions made under the Executive Deferred Compensation Plan as follows: Mr. Nassetta, \$20,531; Mr. Walter, \$10,615; and Mr. Abji, \$9,519.
  - A company discretionary contribution made under the Executive Deferred Compensation Plan as follows: Mr. Nassetta, \$20,531; Mr. Walter, \$10,615; and Mr. Abji, \$9,519.
  - In connection with the long-term stock awards granted for the period 2003 – 2005 under the executive compensation program, each agreed to purchase life insurance policies and to accept funding under these policies instead of receiving any long-term incentive and would be payable in the event of the executive's death. The company annually reimburses each executive for the cost of this result of this reimbursement. In 2005 the total amount reimbursed, including taxes, was: Mr. Nassetta, \$13,019; Mr. Walter, \$20,531; and Mr. Abji, \$9,519.

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- (5) For Mr. Marriott in 2003 this includes \$639,138 which, although no cash payments were paid by the company or received by Mr. M as a result of the company's termination and assignment of the split-dollar life insurance agreement between the company and The F The remainder is a matching contribution under the Retirement and Savings Plan of \$6,000, a company discretionary contribution u contribution under the Executive Deferred Compensation Plan of \$9,487.
- (6) On February 9, 2006 the Board approved, on the recommendation of the Compensation Policy Committee, an award of restricted stock including Mr. Nassetta, Mr. Walter, Mr. Risoleo and Mr. Abji, as allowed for under the 2003-2005 compensation program and in re



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the significant total stockholder return over the stated performance objectives in the program achieved by the company for the period over four years based on continued employment with the company, with 25% vested in each of 2006, 2007, 2008 and 2009. Shares vest upon death or disability or upon a change in control of the company. Cash dividends are accrued and paid only on those shares that vest. A closing price of Host's common stock on the New York Stock Exchange on February 9, 2006, the date of grant. The table below shows each of the named executive officers:

### Name

Mr. Nassetta  
Mr. Walter  
Mr. Risoleo  
Mr. Abji

- (7) In January 2003, the Compensation Policy Committee approved long-term incentive stock awards for senior management for the three years below, these stock awards vested over the three-year period from 2003 to 2005 based 75% on the achievement of annual performance objectives and 25% on continued employment until December 31<sup>st</sup> of each year in the vesting period. Although the grants vest over three years, the summary compensation table reflects the value of the award on the day it was granted. The awards granted in 2003 to Messrs. Nassetta, Walter and Risoleo for the three-year period were valued at \$9.94 per share, the closing price of Host's common stock on the New York Stock Exchange on January 30, 2003, the date of grant. The award for Mr. Abji for the year period 2003 to 2005 is valued at \$9.94 per share, which is the closing price of our common stock on the New York Stock Exchange on the date of grant. The executive compensation program for 2003-2005 has now ended and the table below shows the total shares granted in 2003 for the year period 2003-2005 and the release in each year of the program.

<u>Name</u>	<u>Total Award Granted in 2003 for 2003-2005</u>	<u>Release</u>
Mr. Nassetta	1,175,329	3
Mr. Walter	807,049	2
Mr. Risoleo	383,781	1
Mr. Abji	153,081	

Under the 2003-2005 program, 25% of the shares granted vest on a yearly basis over the three-year period as long as the executive officer is employed by the company. 75% of the shares vest based on performance criteria established by the Compensation Policy Committee as follows: (i) twenty-five percentage points may be earned by satisfying an earnings-based measure (based on FFO) established each calendar year, (ii) fifty percentage points may be earned by satisfaction of a total stockholder return measure, and (iii) any shares not vested by satisfaction of these annual performance criteria may be earned at the end of the award period if the total stockholder return measure established in 2003 for the years 2003 to 2005. In the event performance criteria are not satisfied, the shares will be paid on shares of restricted stock that ultimately vest.

- (8) Mr. Abji joined the company in August 2003. His 2003 salary amount reflects the portion earned from an annual rate of \$375,000. His 2003 annual incentive award under the criteria discussed above and a signing bonus of \$276,000.

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### Aggregated Stock Option/SAR Exercises and Year-End Value

The table below sets forth, on an aggregated basis:

- information regarding the exercise of options and stock appreciation rights (SARs) in our common stock by each of the named individuals in the Summary Compensation Table; and
- the value on December 31, 2005 of all unexercised options and SARs held by such individuals.

Messrs. Nassetta, Walter, Abji and Risoleo do not have any options to purchase stock or SARs in the Company. Mr. Marriott is the only executive who has stock appreciation rights in our common stock. In 1998, Mr. Marriott entered into an agreement with the company which canceled all of his then outstanding stock options and replaced them with stock appreciation rights on equivalent economic terms.

### Aggregated Stock Option/SAR Exercises In Last Fiscal Year And Fiscal Year-End Option/SAR Values

Name	Shares Acquired on Exercise (#) (1)	Value Realized (\$) (2)	Number of Shares Underlying Unexercised Options/SARs at Fiscal Year End (#)	
			Exercisable	Unexercisable
Richard E. Marriott	66,685	\$1,117,981	0	0

- (1) The number and terms of these options/SARs reflect several adjustments made as a result of the spin-off of Marriott International, Inc. from Marriott Services Corporation in December 1995, the spin-off from Marriott International, Inc. of Sodexo Marriott Services Corporation in December 1998, and the conversion of Marriott International, Inc. into a real estate investment trust (and the related spin-off of Crestline Capital Corporation) in December 1998, each in a tax-free reorganization. These adjustments preserved, but did not increase or decrease, the economic value of the options and SARs. These adjustments also included the conversion of the options and SARs into options and SARs in the common stock of the real estate investment trust.
- (2) The value realized is based on (i) a per share price for Host's common stock of \$18.65, reflecting the closing price on the New York Stock Exchange on December 31, 2005, and (ii) the average base price for the SARs of \$1.88 per share.

### Equity Compensation Plan Information

(as of December 31, 2005)

Plan Category	Number of securities (in millions) to be issued upon exercise of outstanding options, warrants and rights	Weighted average exercise price of outstanding options, warrants and rights
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Equity compensation plans approved by security holders (1)	1.4	\$	6.04
Equity compensation plans not approved by security holders	0		0
<b>TOTAL</b>	<b>1.4</b>	<b>\$</b>	<b>6.04</b>

- (1) Shares indicated are the aggregate of those issuable under the Host Marriott Corporation and Host Marriott, L.P. 1997 Comprehensive Incentive Plan, as amended, whereby we may award to officers and key employees: (i) options to purchase our common stock, (ii) deferred shares of our common stock.

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### Severance and Other Arrangements

#### *Severance Plan*

In 2002, the Compensation Policy Committee approved the adoption of the Host Marriott Severance Plan for members of senior management Abji and Risoleo. Mr. Marriott is not covered by the plan. The plan provides for the payment of severance compensation upon termination.

- *Termination for Cause:* an executive terminated for cause receives no severance and forfeits any unvested long-term incentive compensation.
- *Termination as a Result of Death or Disability:* upon death or disability, an executive receives a prorated annual bonus through the vesting of long-term incentive stock compensation vests. In addition, the executive would be entitled to benefits under the company's life insurance policy to all employees. In connection with long-term stock awards granted under the 2003-2005 executive compensation program, Mr. Nassetta agreed to purchase life insurance policies and to accept the proceeds under these policies instead of receiving any long-term incentive compensation vest and be payable in the event of the executive's death. The company annually reimbursed each executive for the cost of each policy.
- *Voluntary Termination by Executive Without Good Reason:* an executive who resigns in this manner receives no severance compensation and long-term incentive stock compensation is forfeited;
- *Termination Without Cause or Voluntary Termination by Executive With Good Reason:* an executive terminated in this manner receives the executive's current base pay and average bonus over the prior three-year period. Mr. Nassetta is entitled to two times his current base salary plus two times his average bonus. All other members of senior management covered by the plan are entitled to a payment equal to their current base salary plus one year's worth of the executive's time-based and performance-based portions (assuming achievement of target performance) plus two times their average bonus. All long-term incentive stock compensation vests, and the company will pay for the executive's benefits under the company's standard benefit plans for 18 months or until the executive is re-employed, whichever time period is shorter; and
- *Change in Control—Termination Without Cause or Voluntary Termination by Executive With Good Reason:* an executive terminated in this manner receives a payment equal to a multiple of the executive's current base pay and average bonus over the prior three-year period. Mr. Nassetta is entitled to three times his current base salary plus three times his average bonus. All other members of senior management covered by the plan are entitled to a payment equal to their current base salary plus two times their average bonus. All long-term incentive stock compensation vests, and the company will pay for the executive's benefits under the company's standard benefit plans for 18 months or until the executive is re-employed, whichever time period is shorter. These provisions apply to executives following a change in control of the company.

The plan also provides for a one-year non-compete/non-solicitation period and allows each executive a period of one year after termination during which an executive may be entitled due to the accelerated vesting of long-term incentive compensation.

#### *Employment Agreements*

The company does not maintain employment agreements with any of its executive officers.

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**Compensation Committee Interlocks and Insider Participation**

Ms. Ann McLaughlin Korologos, Ms. Judith A. McHale and Mr. Robert M. Baylis served on the Compensation Policy Committee during 2005, or was formerly an officer or employee of the company. None of the members of the Compensation Committee had any relationships with the company or any of its subsidiaries requiring disclosure of interlocks or insider (employee) participation.

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### SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The following table sets forth the number of shares of Host's common stock and of our partnership units that were beneficially owned as of

- each director of Host;
- each executive officer of Host named in the Summary Compensation Table above;
- all of Host's directors and executive officers as a group; and
- beneficial owners of 5% or more of Host's common stock.

Information about the ownership of operating partnership units is included because the operating partnership units are redeemable by holders of shares of Host's common stock on a one-for-one basis. As of March 31, 2006, Host owns approximately 95% of the operating partnership units. The following table sets forth the number of shares of Host's common stock and of our partnership units that were beneficially owned as of March 31, 2006, by each of the following:

<u>Name</u>	<u>Number of Shares of Common Stock</u>	<u>% of Shares of Common Stock (1)</u>
<b>Directors:</b>		
Robert M. Baylis (3)	71,895	*
Terence C. Golden (3)	123,824	*
Ann McLaughlin Korologos (3)	34,913	*
Richard E. Marriott (4)(5)(6)	15,642,305	4.0
Judith A. McHale (3)	16,959	*
John B. Morse, Jr. (3)	8,149	*
Christopher J. Nassetta (6)	2,601,502	0.7
<b>Non-Director Named Executive Officers:</b>		
Minaz Abji (6)	303,909	*
James F. Risoleo (6)	781,649	0.2
W. Edward Walter (6)	1,316,835	0.3
<b>All Directors and Executive Officers as a group:</b>		
(14 persons, including the foregoing)(6)(7)	19,026,661	4.9
<b>Certain Beneficial Owners:</b>		
Stichting Pensioenfond ABP (8)	21,327,151	5.5
Wellington Management Company, LLP (9)	25,205,281	6.5

\* Reflects ownership of less than 1/10th of 1%.

(1) Any descriptions of ownership or aggregations of ownership of Host's common stock within this registration statement are based upon securities laws. They do not indicate ownership of Host's common stock under the Internal Revenue Code of 1986, as amended, or the rules set forth in Host's Charter.

(2) This column assumes that all operating partnership units held by the named person or group of persons are redeemed for shares of Host's common stock on a one-for-one basis, but that none of the operating partnership units held by others are redeemed for shares of Host's common stock.

(3) The number of shares of Host's common stock listed here includes common stock equivalents: (1) awarded annually to non-employee directors pursuant to the Non-Employee Directors' Deferred Stock Compensation Plan; (2) resulting from a non-employee directors' election to receive part of their annual compensation pursuant to the Non-Employee Directors' Deferred Stock Compensation Plan; and (3) for Mr. Robert M. Baylis and Ms. Ann McLane Burke, common stock equivalents from a one-time special stock award made in 1997 to all non-employee directors, plus reinvested dividend equivalents received by Mr. Baylis and Ms. Burke.

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- 4) Richard E. Marriott, J.W. Marriott, Jr., and other members of the Marriott family and various trusts and foundations established by r  
beneficially an aggregate of 24,360,221 shares, or 6.3% of the total shares outstanding of Host's common stock.
- (5) The number of shares of Host's common stock listed here for Richard E. Marriott includes: (1) 1,465,659 shares held in trust for wh  
co-trustee; (2) 75,364 shares held by the wife of Richard E. Marriott; (3) 505,962 shares held in trust for which the wife of Richard I  
(4) 5,467,538 shares held by the J. Willard and Alice S. Marriott Foundation of which Richard E. Marriott is a co-trustee; (5) 1,456,  
Nancy P. Marriott Foundation of which Richard E. Marriott is a co-trustee; and (6) 1,303,066 shares held by a corporation of which  
stockholder. It does not include shares held by the adult children of Richard E. Marriott, as to which Mr. Marriott disclaims benefici
- (6) The number of shares of Host's common stock listed here includes the shares of restricted stock granted under Host's 1997 Comprel
- (7) The number of shares of Host's common stock listed here includes 68,628 shares which could be acquired through the exercise of st
- (8) Pursuant to an amendment to Schedule 13G filed with the SEC on February 14, 2006, Stichting Pensioenfonds ABP reports the sole  
21,327,151 shares. Stichting Pensioenfonds ABP reports that it is an entity established under the laws of The Kingdom of the Nether  
certain employees of The Kingdom of the Netherlands. Their business address is Oude Lindestraat 70, Postbus 2889, 6401 DL Heer
- (9) Wellington Management Company, LLP ("Wellington") filed an amendment to Schedule 13G with the SEC on February 14, 2006 t  
common stock held of record by clients of Wellington that they may be deemed to beneficially own in their capacity as investment a  
the power to dispose of all such shares and shares the power to vote with respect to 21,069,581 shares. Wellington's business address  
Massachusetts, 02109.



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### CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

#### **Relationship between Marriott International, Inc. and Host Hotels & Resorts**

Prior to October 8, 1993, we and Marriott International, Inc. were operated as a single consolidated company. On October 8, 1993, in connection with a dividend, the consolidated company's businesses were split between Host Marriott Corporation (recently renamed Host Hotels & Resorts, Inc.) and Marriott International, Inc. Thereafter, we retained the lodging real estate business and the airport/toll road concessions business, while Marriott International took the other businesses. On December 29, 1995, we distributed the airport/toll road concessions business to our stockholders.

Our ongoing relationships with Marriott International can be divided into three general categories:

- distribution agreement and the related agreements stemming from our separation into two companies;
- lodging management and franchise agreements relating to our properties; and
- acquisition financing and joint ventures.

As of January 31, 2006, Richard E. Marriott, the Chairman of our Board, beneficially owned approximately 12.1% of the outstanding shares of Marriott International, and J.W. Marriott, Jr., who was one of our directors until his retirement from our Board in May 2002, beneficially owned approximately 1.1% of the outstanding shares of common stock of Marriott International. J.W. Marriott, Jr. also serves as Chairman of the Board and Chief Executive Officer of Marriott International. Marriott served as a director of Marriott International until May 2002. By reason of their ownership of such shares of common stock and their positions as directors of Marriott International, they could be deemed in control of Marriott International within the meaning of the federal securities laws. They might also be deemed control persons of Marriott International by reason of their ownership of shares of Marriott International and/or their positions as directors.

#### *Distribution Agreement and Related Agreements*

In connection with the separation of our business from that of Marriott International, we entered into a distribution agreement with Marriott International, Inc. providing for the assumption of liabilities and cross-indemnities so that each company shouldered the financial and legal responsibility for its respective business. This agreement has been amended from time to time. In connection with our renegotiation of our management agreements with Marriott International, we amended the distribution agreement to terminate Marriott International's right to purchase up to 20% of each class of our outstanding voting shares upon certain changes of control.

We also entered into other agreements with Marriott International in connection with the business separation which govern aspects of our operations. These agreements include:

**Tax Sharing Agreement.** We entered into a tax sharing agreement with Marriott International that allocates the parties' rights and obligations regarding the payment of refunds of federal, state and other income or franchise taxes relating to our businesses for tax years prior to the separation; and (2) certain other matters. We have agreed to cooperate with each other and to share information in preparing tax returns and in dealing with other tax matters.

**License Agreement.** We entered into a license agreement with Marriott International that grants us a non-exclusive, royalty-free, worldwide license to use the Marriott corporate or partnership name purposes and only in connection with our activities relating directly to our business of developing, purchasing and operating hotels.

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properties. The license is subject to certain conditions, most significantly that the majority of all hotels owned by us are managed or operated by Marriott International or its affiliates. Effective upon Host's name change in April 2006 to Host Hotels & Resorts, Inc. we are no longer utilizing the agreement.

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*Administrative Services Agreements and Office Space Lease.* We entered into agreements with Marriott International pursuant to which we continue to receive continuing administrative services for us and our subsidiaries and by which we subleased office space from Marriott International. These services are on market terms and conditions. In August 2002, we terminated the sublease and related administrative services agreements when we relocated to a new office space. We continue to lease from Marriott International approximately 2,400 square feet of office space. In 2003, 2004, 2005 and through March 24, 2006, we paid approximately \$94,000, \$150,000, \$97,583 and \$24,463, respectively, in rental fees for this office space. In 2004, 2005 and through March 24, 2006, we paid \$100,000, \$100,000 and \$23,076, respectively in ground rent in connection with property at the Desert Springs Marriott hotel.

### *Lodging Management and Franchise Agreements*

Marriott International and certain of its subsidiaries have entered into management agreements with us and certain of our subsidiaries to manage certain of our full-service hotels owned or leased by us and our subsidiaries. Marriott International has also entered into franchise agreements with us and our subsidiaries to use the Marriott brand, associated trademarks, reservation systems and other related items for two Marriott hotels for which we have entered into management agreements with management companies other than Marriott International. In 2003, 2004, 2005 and through March 24, 2006, we and our subsidiaries paid \$36.9 million and \$36.9 million, respectively in the aggregate in management and franchise fees to Marriott International. The initial term of our management agreements with Marriott International is generally 15 to 20 years with one or more renewal terms. Our agreements with Marriott International typically include the following:

- *General.* Under each management agreement, Marriott International provides comprehensive management services for the hotel.
- *Operational Services.* Marriott International generally has sole responsibility and exclusive authority for all activities necessary to operate the hotels, including establishing all room rates, processing reservations, procuring inventories, supplies and services, providing personnel to the hotels by technical and operational experts and promoting and publicizing of the hotels. Marriott International receives a management fee, typically 3%, which is calculated as a percentage of annual gross revenues, and an incentive management fee, typically a percentage (generally 20%) of operating profit, up to certain limits (typically 20% of cumulative operating profit), after the owner's investment in the hotel.
- *Executive Supervision and Management Services.* Marriott International provides all managerial and other employees for the operation and maintenance of the hotels, prepares reports, budgets and projections, provides other administrative and accounting support services, policy services, financial planning, divisional financial services, risk management services, product planning and development services, executive management, legislative and governmental representation and certain in-house legal services, and protects trademarks. For the majority of our properties managed by Marriott International, we also have approval rights over the budget, capital expenditures and other major decisions.
- *Chain Services.* Marriott International furnishes chain services on a centralized basis. Such services include: (1) the development and implementation of reservation systems and reservation services; (2) regional management and administrative services, regional marketing and sales services, development and relocation of regional personnel; and (3) such additional central or regional services as may from time to time be required on a regional or group basis rather than at an individual hotel. Costs and expenses incurred in providing these services are generally borne by Marriott International or its affiliates.
- *Working Capital and Fixed Asset Supplies.* Our management agreements with Marriott International typically require us to maintain working capital and to fund the cost of certain fixed asset

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- *Furniture, Fixtures and Equipment Replacements.* Under our management agreements with Marriott International, we are required to fund furniture, fixtures and equipment replacements for the operation of the hotels (including funding any required furniture, fixtures and equipment replacements). Our management agreements generally provide that, on an annual basis, the manager will prepare a list of furniture, fixtures and equipment to be acquired and an estimate of the funds that are necessary, which is subject to our review or approval. For most of our hotels, the funding for furniture, fixtures and equipment replacements, a specified percentage (typically 5%) of the gross revenues of the hotel is deposited by the hotel into a fund. However, for 64 of our Marriott hotels, we fund such expenditures directly as incurred from one account which we control, subject to the lesser of \$28 million, or 30% of total annual specified contributions, rather than escrowing funds at accounts at each of the hotels.
- *Building Alterations, Improvements and Renewals.* Marriott International is required to prepare an annual estimate of the expected building alterations, improvements, renewals and replacements to the structural, mechanical, electrical, heating, ventilating, air conditioning and plumbing elements of each hotel which we review and approve based on their recommendations and our judgment. In addition to the foregoing, our management agreements generally provide that the manager may propose such changes, alterations and improvements to the hotel as are required, in the discretion of the manager, to maintain the hotel in a competitive, efficient and economical operating condition consistent with the manager's brand standards, over the term of the management agreement.
- *Sale of the Hotel.* Most of our management agreements with Marriott International limit our ability to sell, lease or otherwise dispose of the hotel. In such cases, the transferee assume the related management agreements and meet specified other conditions including the condition that the transferee must be approved by Marriott International.
- *Termination on Sale.* While most of our management agreements with Marriott International are not terminable prior to their expiration, we have negotiated the right to terminate the hotel, we have negotiated rights to terminate management agreements in connection with the sale of certain Marriott-brand hotels, including a remaining pool of 26 hotels. Seventy-one percent of this pool (as measured by EBITDA) may be sold free and clear of their existing brand affiliation without the payment of a termination fee, provided the hotels maintain the Marriott brand affiliation through a franchise agreement. The remaining percentage of these hotels may also be sold free and clear of their existing brand affiliation without a termination fee.
- *Performance Termination.* The majority of our management agreements with Marriott International provide for termination of the management agreement if the hotel fails to meet certain financial performance criteria, generally a set return on the owner's investment. Similarly, the majority of our management agreements provide the manager's right to renew or extend the term upon satisfaction of certain financial performance criteria.

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In addition to our management agreements with Marriott International for our full service hotels, certain of our subsidiaries are partners in a by Marriott lodging properties as of December 31, 2005. These properties are operated by a subsidiary of Marriott International under long- and through March 24, 2006, those partnerships paid fees of approximately \$23.7 million, \$29.8 million, \$31 million and \$8 million respectively those agreements. The partnerships also paid approximately \$15.8 million, \$ 17.2 million, \$36 million and \$5 million, respectively, in rent t 2005 and through March 24, 2006, for leases of land upon which some of the partnerships' hotels are located. On March 29, 2005, we sold a third party for approximately \$92 million. In conjunction with the sale of our interest, the joint venture was recapitalized and converted to recapitalization, we own a 3.6% limited partner interest in the newly-formed partnership, which we have the right to cause the partnership t between December 2007 and December 2009, subsequent to which the partnership will also have the right to redeem our remaining interest

### *Acquisition Financing and Joint Venture*

Marriott International has in the past provided financing to us for a portion of the cost of acquiring properties to be operated or franchised b subsidiaries remains indebted to Marriott International for acquisition financing from prior years. The amount of such indebtedness as of M 2004, 2005 and through March 24, 2006, Marriott International did not provide us with any new acquisition financing, although it is possible time to time provide this type of financing in the future.

### **Acquisition of the Hyatt Regency Maui from Blackstone Real Estate Advisors**

On November 13, 2003, we closed on the acquisition of the 806-room Hyatt Regency Maui Resort and Spa. The purchase price was \$321 m paid in cash. The acquisition was funded with the proceeds of Host's August 2003 and October 2003 equity offerings of 27.5 million and 2 in net proceeds of approximately \$501 million. The proceeds were contributed to Host LP in return for 51 million operating partnership uni

The seller of the Hyatt Regency Maui is an affiliate of Blackstone Real Estate Advisors, L.P. John G Schreiber, who was a director and member Committee of Host until November 5, 2003, is a co-founder and partner of Blackstone Real Estate Advisors, L.P., an affiliate of the Blackst

In assessing the value of the property, the Board of Directors used a discounted cash flow analysis, taking into account the hotel's past performance and anticipated capital expenditure needs. Mr. Schreiber did not participate in any of the deliberations of the Board of Directors regarding t

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### UNAUDITED PRO FORMA FINANCIAL STATEMENTS

Host, together with Host LP, entered into the master agreement, and other transaction agreements, each as amended, to acquire a portfolio of hotels from Starwood. The Starwood Transactions are described in more detail elsewhere in this prospectus. On April 10, 2006, we completed the initial stage of the Starwood Transactions by acquiring six hotels from Starwood. In May and June of 2006, a joint venture in Europe, in which we own a 32.1% general and limited partner interest, acquired three hotels from Starwood. For a discussion of the terms of the joint venture, see “Management’s Discussion and Analysis of Financial Condition – Recent Transactions.” Additionally, we contributed the Sheraton Warsaw Hotel & Towers, which we purchased on April 10, 2006, to the joint venture. On July 5, 2006, Starwood will retain two hotels located in Fiji that were originally under contract as part of the Master Agreement.

The following unaudited pro forma financial statements have been prepared based upon the audited consolidated financial statements of Host LP and the unaudited financial statements of the Starwood portfolio for the year ended December 31, 2005, the unaudited financial statements of Host for the quarter ended March 24, 2006, the unaudited financial statements of the joint venture for the two months ended February 28, 2006 and certain assumptions, as set forth in the notes to the unaudited pro forma financial statements, which are considered reasonable under the circumstances.

The unaudited pro forma statements of operations of Host LP for the quarter ended March 24, 2006 and year ended December 31, 2005 reflect the impact of the following transactions that had been completed on January 1, 2005:

- the acquisition of the Starwood portfolio;
- the formation of the European joint venture, which owns six hotels located in Europe, including the contribution by Host LP of cash and cash equivalents;
- the probable acquisition of The Westin Kierland Resort & Spa;
- the issuance of \$800 million of 6 <sup>3</sup>/<sub>4</sub>% Series P senior notes on April 4, 2006;
- the redemption of \$136 million of 7 <sup>7</sup>/<sub>8</sub>% Series B senior notes on May 15, 2006;
- the repayment of \$84 million of 8.39% mortgage debt on the Boston Marriott Copley Place on June 1, 2006;
- the redemption of \$150 million of our 10% Class C preferred OP units on May 19, 2006;
- the January 2006 issuance of mortgage debt of \$135 million Canadian Dollars (\$116 million U.S. Dollars) with an interest rate of 5.5% on Canadian properties;
- the conversion by Host of all of the Convertible Subordinated Debentures into approximately 30.8 million shares of Host common stock in the first quarter of 2006 and the redemption of the remaining approximately \$2 million of Convertible Subordinated Debentures held by related parties for cash on May 5, 2006. As a result of these transactions, Host converted the Convertible Subordinated Debentures held by related parties into common OP units to Host and eliminated our Convertible debt obligation to Host;

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- the February 2006 dispositions of the Chicago Marriott Deerfield Suites and the Marriott at Research Triangle Park, and the disposition of the Marriott at Times Square, New York, on March 31, 2006;
- the acquisition of the Hyatt Regency Washington on Capitol Hill on September 30, 2005;
- the May 2005 redemption of \$100 million of our 10% Class B preferred OP units;
- the disposition of 85% of our ownership interest in CBM Joint Venture LLC on March 29, 2005;
- the March 2005 refinancing of approximately \$609 million of senior notes and mortgage debt through the issuance of the \$650 million of new senior notes.



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- certain other investing and financing activities during 2005 and 2006.

The unaudited pro forma balance sheet of Host LP as of March 24, 2006 reflects the following transactions as if they had been completed on

- the acquisition of the Starwood portfolio, including the formation of the European joint venture;
- the probable acquisition of The Westin Kierland Resort & Spa, including the assumption of mortgage debt of \$135 million with 2006;
- the issuance of \$800 million of 6 <sup>3</sup>/<sub>4</sub>% Series P senior notes on April 4, 2006;
- the redemption of \$136 million of 7 <sup>7</sup>/<sub>8</sub>% Series B senior notes on May 15, 2006;
- the repayment of \$84 million of 8.39% mortgage debt on the Boston Marriott Copley Place;
- the redemption of \$150 million of our 10% Class C preferred OP units on May 19, 2006;
- the redemption of the remaining \$2 million of outstanding Convertible Subordinated Debentures held by third parties and the redemption of Subordinated Debentures held by related parties on May 5, 2006; and
- the disposition of the Swissôtel The Drake, New York on March 31, 2006.

In accordance with the Statement of Financial Accounting Standards No. 141, "Business Combinations," we accounted for the acquisition of the Starwood portfolio as a business combination. Upon consummation of the transactions, we recorded the cash consideration, the market value of the common OP units issued, the fair value of the Host common stock issued, the fair value of the assets and liabilities assumed, as well as any direct transaction costs. Based on Task Force Issue No. 99-12, the market value of the Host common stock, and the equivalent value of the Host LP common OP units issued, we calculated based on the average of the closing prices of Host common stock during the range of trading days from two days before and after the acquisition date.

The total transaction costs for the acquisition of the Starwood portfolio consist of the following (in millions):

Issuance of 133.5 million common OP units at \$16.97 per unit
Assumption of \$77 million of mortgage debt with a fair value of \$86 million
Cash (1)

Total consideration to Starwood and Starwood equityholders
Costs and expenses (1)

Total transaction costs
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- 
- (1) For purposes of the preparation of these unaudited pro forma financial statements, these amounts were funded from available cash. Of the \$7 million for property-level working capital.

For purposes of the preparation of the unaudited pro forma financial statements, we have presented the assets and liabilities at their book value.

- Property and equipment is recorded at the fair value based on the purchase price noted above; and
- Mortgage debt assumed is recorded at fair value based on the expected future debt service payments discounted at risk adjusted rate as of 2006.

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The pro forma adjustments as presented are based on estimates and certain information that are currently available and may change as additional estimates are refined or as additional events occur. Specifically, while the purchase price has been allocated among individual properties, we have not determined the fair value of the allocation of the purchase price among each individual hotel's assets and liabilities including land, property and equipment, assumed agreements, including ground and retail space leases and other intangible assets. Management does not anticipate that there will be a significant price allocation as presented in these unaudited pro forma financial statements. To the extent there is any excess of the purchase price over the fair value of the net assets, it will be recorded as goodwill for accounting purposes.

The unaudited pro forma financial statements are for illustrative purposes only and do not purport to be indicative of the financial position of the company that would have been achieved had the transactions occurred on the dates indicated or which may be achieved in the future. In the opinion of management, the statements reflect the effects of the transactions that can be factually supported within the SEC regulations covering the preparation of unaudited pro forma financial statements.

The unaudited pro forma financial statements should be read in conjunction with the separate historical consolidated financial statements and notes thereto elsewhere in this prospectus and the combined financial statements and accompanying notes of the Starwood portfolio acquired in the transaction described in this prospectus.

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**HOST HOTELS & RESORTS, L.P.**  
**UNAUDITED PRO FORMA BALANCE SHEET**  
**MARCH 24, 2006**  
**(IN MILLIONS)**

		A	B	C	D	E	F	G	H	I
	Host LP Historical Balance Sheet	Starwood Portfolio Historical	Starwood Portfolio Adjustments	European Joint Venture	Host LP Pro Forma For Starwood Acquisition	Probable 2006 Acquisition	Senior Notes Issuance	Convertible Subordinated Debentures Conversion	Swissôtel The Drake, New York Disposition	Sen No Redem
ASSETS										
Property and equipment, net	\$ 7,244	\$ 2,355	\$ 1,360	\$ (632)	\$ 10,327	\$ 391	\$ —	\$ —	\$ —	\$ —
Assets held for sale	191	—	—	—	191	—	—	—	(191)	—
Goodwill	—	500	(500)	—	—	—	—	—	—	—
Due from managers	81	7	—	(2)	86	1	—	—	—	—
Investments in affiliates	24	—	—	71	95	—	—	—	—	—
Deferred financing costs	53	—	—	—	53	—	13	—	—	—
Furniture, fixtures and equipment replacement fund	129	—	1	—	130	—	—	—	—	—
Other	191	6	(6)	—	191	—	—	—	—	—
Restricted cash	88	3	—	—	91	5	—	—	—	—
Cash	481	—	(1,372)	563	(328)	(264)	787	(2)	426	—
Total assets	\$ 8,482	\$ 2,871	\$ (517)	\$ —	\$ 10,836	\$ 133	\$ 800	\$ (2)	\$ 235	\$ —
LIABILITIES AND PARTNERS' CAPITAL										
Debt										
Senior notes	\$ 3,047	\$ 598	\$ (598)	\$ —	\$ 3,047	\$ —	\$ 800	\$ —	\$ —	\$ —
Mortgage debt	1,927	149	(63)	—	2,013	133	—	—	—	—
Convertible debt obligation to Host Hotels & Resorts, Inc.	19	—	—	—	19	—	—	(19)	—	—
Other	88	—	—	—	88	—	—	—	—	—
Total debt (L)	5,081	747	(661)	—	5,167	133	800	(19)	—	—
Accounts payable and accrued expenses	169	—	2	—	171	—	—	—	—	—
Other	211	82	(82)	—	211	—	—	—	—	—

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Total liabilities	5,461	829	(741)	—	5,549	133	800	(19)	—
Minority interest	29	—	—	—	29	—	—	—	—
Limited partnership interest of third parties	405	—	—	—	405	—	—	—	—
Partners' capital	2,587	2,042	224	—	4,853	—	—	17	235
Total liabilities and partners' capital	\$ 8,482	\$ 2,871	\$ (517)	\$ —	\$ 10,836	\$ 133	\$ 800	\$ (2)	\$ 235

See Notes to Unaudited Pro Forma Balance Sheet.

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### **HOST HOTELS & RESORTS, L.P. NOTES TO UNAUDITED PRO FORMA BALANCE SHEET**

- A. This column represents the historical balance sheet for the Starwood portfolio. There are several differences in the financial statements and the financial statements of the Starwood portfolio. The historical financial information for the Starwood portfolio has been adjusted with our financial statements. These adjustments include:
- Our balance sheet is presented on an unclassified basis (without regard to whether an asset or liability is current or long-term), practice. The financial statements of the Starwood portfolio are presented on a classified basis, which designates assets or liabilities.
  - Our financial statements present working capital provided to the managers of the company's hotels on a net basis as one line-item. The financial statements of the Starwood portfolio present each of the separate components of amounts due from manager.
- B. This column represents adjustments to the financial statements of the Starwood portfolio that are necessary to reflect our cost basis in the Starwood portfolio. There are also other differences with respect to the composition of line items (such as debt repaid prior to closing by Starwood, deferred tax liabilities and severance liabilities that will not be assumed by us and other such items). Accordingly, we have reflected the following adjustments:
- increase the historical property and equipment balance for the Starwood portfolio by \$1,360 million to \$3,715 million for the acquisition;
  - decrease the historical senior notes balance of the Starwood portfolio to reflect approximately \$600 million of senior notes assumed by us;
  - decrease the historical mortgage debt balance of the Starwood portfolio to reflect the \$72 million amount of mortgage debt repaid prior to closing. The remaining balance of \$86 million (principal amount of \$77 million) reflects the fair value of the mortgage debt assumed by us as part of the acquisition;
  - decrease cash by \$1,372 million to fund the remaining portion of the purchase price and estimated transaction costs; and
  - increase the historical stockholders' equity of the Starwood portfolio by \$224 million to reflect the difference between the historical equity of the Starwood portfolio of \$2,042 million and the fair value of our common OP unit issuance of \$2,266 million, which is based on the issuance price of \$16.97 per unit.
- C. The joint venture, in which we own 32.1% of the general and limited partnership interests, acquired five European properties from Starwood. Accordingly, we have reduced the property and equipment of the Starwood portfolio by \$632 million for the stepped up basis of six properties, including the Warsaw Hotel & Towers, which we contributed to the joint venture. The joint venture provided approximately \$563 million of financing for the acquisition of debt issued by the joint venture but excluding our portion of the capital contributions to the joint venture. We have recorded our \$71 million investment in affiliates which reflects the value of the Sheraton Warsaw Hotel & Towers and approximately \$12 million of cash.
- D. Represents our pro forma balance sheet as adjusted to reflect the acquisition of the Starwood portfolio.

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- E. Represents the adjustment to record the expected purchase of The Westin Kierland Resort & Spa for approximately \$393 million, in mortgage debt, with a fair value of

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\$133 million on March 24, 2006 and the purchase of approximately \$1 million of working capital and \$5 million of restricted cash and equipment replacements.

- F. Represents the adjustment to record the issuance of \$800 million of 6 <sup>3</sup>/<sub>4</sub>% Series P senior notes, including deferred financing costs
- G. Represents the adjustment to record the redemption of approximately \$2 million of our Convertible Subordinated Debentures held by related parties for cash on May 5, 2006. As a result of these transactions, we eliminated the carrying amount of the Convertible Subordinated Debentures held by related parties for cash on May 5, 2006.
- H. Represents the adjustment to record the sale of the Swissôtel The Drake, New York on March 31, 2006.
- I. Represents the redemption of \$136 million of our 7 <sup>7</sup>/<sub>8</sub>% Series B senior notes, which we redeemed on May 15, 2006.
- J. Represents the redemption of \$150 million of our 10% Class C preferred OP Units on May 19, 2006.
- K. Represents the repayment of \$84 million of 8.39% mortgage debt on the Boston Marriott Copley Place on June 1, 2006.
- L. The pro forma aggregate debt maturities at March 24, 2006 are as follows (in millions):

2006

2007

2008

2009

2010

Thereafter

Capital lease obligations

Fair value adjustment for interest rate swaps

Discount on senior notes

Fair value adjustment for assumed debt



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**HOST HOTELS & RESORTS, L.P.**  
**UNAUDITED PRO FORMA STATEMENT OF OPERATIONS**  
**QUARTER ENDED MARCH 24, 2006**  
**(IN MILLIONS, EXCEPT PER UNIT AMOUNTS)**

	A	B	C	D	E	F	G	
	Host LP Historical Income Statement	Starwood Portfolio Historical	Starwood Portfolio Adjustments	European Joint Venture	Host LP Pro Forma for Starwood Acquisition	Probable 2006 Acquisition	Series P Senior Notes Issuances	Convertible Subordinate Debt Conversion
REVENUES								
Rooms	\$ 507	\$ 102	\$ (2)	\$ (15)	\$ 592	\$ 9	\$ —	\$ —
Food and beverage	261	53	(1)	(8)	305	8	—	—
Other	51	12	—	(2)	61	3	—	—
Total hotel sales	819	167	(3)	(25)	958	20	—	—
Rental income	29	—	—	—	29	—	—	—
Total revenues	848	167	(3)	(25)	987	20	—	—
EXPENSES								
Rooms	121	31	(1)	(5)	146	2	—	—
Food and beverage	189	42	(1)	(7)	223	4	—	—
Hotel departmental expenses	211	48	(1)	(10)	248	2	—	—
Management fees	35	4	4	(1)	42	1	—	—
Other property-level expenses	67	12	—	—	79	3	—	—
Depreciation and amortization	89	—	27	(5)	111	3	—	—
Corporate and other expenses	20	1	—	—	21	—	—	—
Total operating costs and expenses	732	138	28	(28)	870	15	—	—
OPERATING PROFIT	116	29	(31)	3	117	5	—	—
Interest income	5	—	—	—	5	—	—	—
Interest expense	(91)	(31)	30	—	(92)	(2)	(13)	—
Net gains on property transactions	1	—	—	—	1	—	—	—
Minority interest expense	(4)	—	—	—	(4)	—	—	—
Equity in earnings (losses) of affiliates	1	—	—	(2)	(1)	—	—	—

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INCOME (LOSS) BEFORE INCOME TAXES	28	(2)	(1)	1	26	3	(13)	
Benefit from (provision for) income taxes	(1)	(1)	—	—	(2)	—	—	—
INCOME (LOSS) FROM CONTINUING OPERATIONS	27	(3)	(1)	1	24	3	(13)	
Less: Distributions on preferred units	(6)	—	—	—	(6)	—	—	—
Net income (loss) from continuing operations available to common unitholders	\$ 21	\$ (3)	\$ (1)	\$ 1	\$ 18	\$ 3	\$ (13)	\$
Basic earnings (loss) from continuing operations per unit	\$ 0.05	\$ (0.02)	\$ (0.01)	\$ 0.01	\$ 0.03			
Diluted earnings (loss) from continuing operations per unit	\$ 0.05	\$ (0.02)	\$ (0.01)	\$ 0.01	\$ 0.03			
Weighted average basic common units	397.5	133.5	133.5	133.5	531.0			2
Weighted average diluted common units	398.4	133.5	133.5	133.5	531.9			2

See Notes to Unaudited Pro Forma Statements of Operations.

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**HOST HOTELS & RESORTS, L.P.**  
**UNAUDITED PRO FORMA STATEMENT OF OPERATIONS**  
**YEAR ENDED DECEMBER 31, 2005**  
**(IN MILLIONS, EXCEPT PER UNIT AMOUNTS)**

		A	B	C	D	E	F	G	H	I
	Host LP Historical Income Statement	Starwood Portfolio Historical	Starwood Portfolio Adjustments	European Joint Venture	Host LP Pro Forma for Starwood Acquisition	Probable 2006 Acquisition	Series P Senior Notes Issuance	Convertible Subordinated Debentures' Conversion	2005 Acquisitions	2005 Sale of Courtyard by Marriott Joint Venture
REVENUES										
Rooms	\$ 2,282	\$ 718	\$ (18)	\$ (111)	\$ 2,871	\$ 39	\$ —	\$ —	\$ 28	\$ —
Food and beverage	1,168	351	(14)	(64)	1,441	39	—	—	14	—
Other	246	77	(2)	(12)	309	15	—	—	2	—
Total hotel sales	3,696	1,146	(34)	(187)	4,621	93	—	—	44	—
Rental income	111	—	—	—	111	—	—	—	—	—
Total revenues	3,807	1,146	(34)	(187)	4,732	93	—	—	44	—
EXPENSES										
Rooms	550	198	(3)	(35)	710	9	—	—	4	—
Food and beverage	866	259	(10)	(47)	1,068	25	—	—	11	—
Hotel departmental expenses	1,013	290	(13)	(48)	1,242	10	—	—	8	—
Management fees	167	30	23	(9)	211	4	—	—	3	—
Other property- level expenses	286	67	—	(5)	348	19	—	—	4	—
Depreciation and amortization	360	101	14	(20)	455	13	—	—	6	—
Corporate and other expenses	67	7	(3)	(3)	68	—	—	—	—	—
Gain on insurance settlement	(9)	—	—	—	(9)	—	—	—	—	—

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Total operating costs and expenses	3,300	952	8	(167)	4,093	80	—	—	36	—
OPERATING PROFIT	507	194	(42)	(20)	639	13	—	—	8	—
Interest income	21	—	—	—	21	—	—	—	—	—
Interest expense	(444)	(91)	85	—	(450)	(7)	(55)	34	—	—
Net gains on property transactions	80	—	—	—	80	—	—	—	—	(69)
Gain on foreign currency and derivative contracts	2	—	—	—	2	—	—	—	—	—
Minority interest expense	(7)	—	—	—	(7)	—	—	—	—	—
Equity in earnings (losses) of affiliates	(1)	—	—	(1)	(2)	—	—	—	—	4
INCOME (LOSS) BEFORE INCOME TAXES	158	103	43	(21)	283	6	(55)	34	8	(65)
Benefit from (provision for) income taxes	(25)	(5)	—	2	(28)	—	—	—	—	26
INCOME (LOSS) FROM CONTINUING OPERATIONS	133	98	43	(19)	255	6	(55)	34	8	(39)
Less: Distributions on preferred units	(27)	—	—	—	(27)	—	—	—	—	—
Issuance costs of redeemed preferred units	(4)	—	—	—	(4)	—	—	—	—	—
Net income (loss) from continuing operations available to common unitholders	\$ 102	\$ 98	\$ 43	\$ (19)	\$ 224	\$ 6	\$ (55)	\$ 34	\$ 8	\$ (39)
Basic earnings (loss) from continuing operations per unit	\$ 0.27	\$ 0.73	\$ 0.32	\$ (0.14)	\$ 0.44					
Diluted earnings (loss) from continuing operations per unit	\$ 0.27	\$ 0.73	\$ 0.32	\$ (0.14)	\$ 0.44					
Weighted average basic common units	373.3	133.5	133.5	133.5	506.8			30.8		
Weighted average diluted common units	375.8	133.5	133.5	133.5	509.3			30.8		

See Notes to Unaudited Pro Forma Statements of Operations.

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### **HOST HOTELS & RESORTS, L.P. NOTES TO THE UNAUDITED PRO FORMA STATEMENTS OF OPERATIONS**

- A. Represents the historical results of operations for the Starwood portfolio.
- B. Represents certain adjustments to the historical results of operations for the Starwood portfolio including:
- An adjustment to depreciation expense for property and equipment to reflect expected depreciation based on Host LP's stepped
  - An adjustment to eliminate interest expense for debt not assumed in the transaction;
  - An adjustment to management fee expense to reflect the new license and operating agreements under which the properties will transactions;
  - An adjustment to reduce the historical corporate expenses of the Starwood portfolio to reflect the incremental corporate expenses result of the acquisition;
  - An adjustment to reflect the effect of the acquisition of the Starwood portfolio on income taxes; and
  - An adjustment to eliminate the operations of two hotels located in Fiji, which were included in the Acquired Business Financials Starwood.
- C. Represents the elimination of the operations and owner expenses of the Starwood portfolio related to the five hotels acquired by the approximately 32.1% of the general and limited partnership interests, and the Sheraton Warsaw Hotel & Towers which we contributed \$1 million and \$2 million as equity in losses of affiliates for the full year 2005 and the quarter ended March 24, 2006, respectively, the operations of the joint venture.
- D. Represents our pro forma statement of operations as adjusted to reflect the acquisition of the Starwood portfolio.
- E. Represents the historical results of operations of The Westin Kierland Resort & Spa which we expect to acquire in the third quarter of 2006. The historical results were made, including:
- An adjustment to depreciation expense for property and equipment to reflect expected depreciation based on Host LP's stepped
  - An adjustment to management fee expense to reflect the new license and operating agreement under which the property will operate and
  - An adjustment to reduce historical corporate expenses of the hotel to reflect incremental corporate expenses expected to be incurred in the acquisition.

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- F. Represents the interest expense, including the related amortization of deferred financing fees, for the \$800 million of 6 <sup>3</sup>/<sub>4</sub>% Series F
- G. Represents the adjustment to decrease interest expense due to the conversion or redemption by Host of the Convertible Subordinated (including approximately \$2 million of Convertible Subordinated Debentures redeemed for cash in the second quarter of 2006) into (approximately 24 million of which were converted in 2006) of Host common stock including the elimination of the related amortization. As a result of these transactions, we issued 30.8 million common OP units to Host and eliminated our Convertible debt obligation to Host.
- H. Represents the adjustment to record the historical revenues and operating expenses associated with the September 2005 purchase of Capitol Hill.

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- I. Represents the adjustment to eliminate the non-recurring gain of \$69 million associated with the sale of 85% of our interest in CBM adjustment to equity in earnings (losses) of affiliates related to our current percentage ownership in the joint venture and the related
- J. Represents the adjustment to record interest expense, including the related amortization of deferred financing fees, as a result of the Series N senior notes in March 2005 and the issuance of \$135 million Canadian Dollar mortgage debt (\$116 million U.S. Dollars) w 2006.
- K. Represents the adjustment to record interest expense (including the prepayment premiums and the recognition of deferred financing to the prepayment, redemption or discharge of the following debt in 2005 and 2006:
- \$84 million of 8.39% mortgage debt on the Boston Marriott Copley Place;
  - \$136 million of 7 <sup>7</sup>/<sub>8</sub>% Series B senior notes;
  - \$300 million of 8 <sup>3</sup>/<sub>8</sub>% Series E senior notes;
  - \$140 million of 9% mortgage debt on two Ritz-Carlton hotels;
  - \$169 million of 7 <sup>7</sup>/<sub>8</sub>% Series B senior notes;
  - \$20 million of 8.35% mortgage associated with the sale of the Hartford Marriott at Farmington; and
  - \$19 million of variable rate mortgage debt with a weighted average interest rate of 5.76% associated with certain of our Canad
- L. Represents the adjustment to record the effect of distributions paid on preferred OP units and issuance costs of redeemed preferred C 4 million 10% Class B preferred OP units in May 2005 and the redemption of 5.98 million Class C preferred OP units on May 19, 2

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### DESCRIPTION OF OUR OTHER INDEBTEDNESS

#### Credit Facility

*General.* On September 10, 2004, we entered into an amended and restated credit facility. The credit facility replaced our prior credit facility and increased our commitments in the amount of \$575 million. The credit facility also includes sub-commitments for the issuance of letters of credit in an aggregate amount of \$150 million for certain of our Canadian subsidiaries in Canadian Dollars in an aggregate amount of \$150 million. The credit facility has an initial scheduled maturity of 2011, with an option to extend the maturity for an additional year if certain conditions are met at the time of the initial scheduled maturity. We also have the right to increase the credit facility by up to \$100 million to the extent that any one or more lenders, whether or not currently party to the credit facility, commits to do so. As of March 24, 2006, we had no amounts outstanding under our credit facility.

As with the prior facility, the debt under the amended credit facility is guaranteed by certain of our existing subsidiaries and currently is secured by certain assets of many of our subsidiaries. The guarantees and pledges ratably benefit our credit facility as well as the notes outstanding under our senior notes and interest rate swap agreements and other hedging agreements with lenders that are parties to the credit facility. As with the prior facility, we have covenanted that in the event that our leverage ratio falls below 6.0x for two consecutive fiscal quarters.

*Dual Tranche Structure.* Unlike our prior facility, the revolving loan commitment under the amended credit facility is divided into two separate tranches: (1) a Revolving Facility A tranche of \$385 million and (2) a Revolving Facility B tranche of \$190 million. Subject to compliance with the facility's financial covenants, amounts available under Revolving Facility A vary depending on our leverage ratio, with \$385 million being available when our leverage ratio is less than 6.5x, \$150 million being available when our leverage ratio equals or exceeds 6.5x but is less than 6.75x, \$150 million being available when our leverage ratio equals or exceeds 6.75x but is less than 7.0x, and \$150 million being available when our leverage ratio equals or exceeds 7.0x. By contrast, the entire amount of Revolving Facility B is available for borrowing as long as our coverage ratio equals or exceeds 1.5x and our leverage ratio does not exceed levels ranging from 7.5x to 7.0x. Specifically, prior to the end of 2006, we were permitted to make borrowings and maintain amounts outstanding under Revolving Facility B so long as our leverage ratio is not in excess of 7.0x. If applicable to Revolving Facility B is then reduced to 7.25x from the end of the third quarter of 2007 until the day prior to end of our third quarter of 2008, thereafter.

*Financial Covenants.* We are subject to different financial covenants depending on whether amounts are borrowed under Revolving Facility A or Revolving Facility B. We are permitted to convert amounts borrowed under either tranche into amounts borrowed under the other tranche. While the financial covenants for Revolving Facility A are generally comparable to those contained in our prior facility (including covenants for leverage, fixed charge coverage and unsecured interest coverage), the covenants applicable to Revolving Facility B are limited to leverage and unsecured interest coverage, and are set at less restrictive levels than the corresponding covenants for Revolving Facility A. As a result of this structure, we have gained flexibility to make and maintain borrowings in circumstances where our prior facility could have prohibited the maintenance of borrowings under the prior facility. The financial covenants for the Revolving Facility A and Revolving Facility B are no borrowings under the respective tranche. Hence, so long as there are no amounts outstanding we are not in default of the credit facility's financial covenants and we do not lose the potential to draw under the amended credit facility in the future if we were ever to come back into compliance with all our covenants as of March 24, 2006.



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The following table summarizes the financial tests contained in the credit facility through 2007:

Year	Facility A—Financial Covenants	
	Minimum unsecured interest coverage ratio	Maximum leverage ratio
2005	1.50	7.0x
2006	1.50	6.0x
2007	1.55	6.0x

Quarter	Facility B—Financial Covenant Levels	
	Minimum unsecured interest coverage ratio	Maximum leverage ratio
First Quarter 2005 to Second Quarter 2007	1.50	7.0x
Third Quarter 2007 to Fourth Quarter 2007	1.50	7.0x

**Interest and Fees.** We pay interest on borrowings under the Revolving Facility A at floating interest rates plus a margin (which, in the case of Facility A, ranges from 2.00% to 3.00%) that is set with reference to our leverage ratio. Borrowings under Revolving Facility B are subject to a margin that is 1.00% higher than the margin applicable to Revolving Facility A borrowings and .75% higher when our leverage ratio is greater than 7.0x. As with the prior facility, if the amended credit facility remain unused, we pay a quarterly commitment fee on the unused portion of the loan commitment.

**Other Covenants.** Our amended credit facility imposes restrictions on customary matters that were also restricted in our prior facility, such as acquisitions, investments, the incurrence of debt and the payment of dividends. While such restrictions are generally similar to those contained in our prior facility, certain covenants to become less restrictive at any time that our leverage ratio falls below 6.0x. In particular, at any time that our leverage ratio falls below 6.0x, limitations on capital expenditures, and the limitations on acquisitions, investments and dividends will be replaced by the generally less restrictive limitations in our senior notes indenture.

## Senior Notes and Debentures

As of March 24, 2006, we had seven series of existing senior notes outstanding (including our Exchangeable Senior Debentures discussed below) totaling \$1.5 billion:

7 7/8% Series B senior notes due 2008 (1)  
9 1/4% Series G senior notes due 2007

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9 1/2% Series I senior notes due 2007
7 1/8% Series K senior notes due 2013
7% Series M senior notes due 2012
6 3/8% Series O senior notes due 2015
3.25% Exchangeable Senior Debentures due 2024
Total

(1) The Series B senior notes were redeemed on May 15, 2006 with proceeds from the offering of the Series P senior

Under the terms of our senior notes indenture, our senior notes are equal in right of payment with all of the Operating Partnership’s unsubordinated obligations of the Operating

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Partnership. The notes outstanding under our senior notes indenture are guaranteed by certain of our existing subsidiaries and currently are many of our subsidiaries. The guarantees and pledges ratably benefit the notes outstanding under our senior notes indenture, as well as our interest rate swap agreements and other hedging agreements with lenders that are parties to the credit facility.

Covenants and restrictions under the indenture applicable to our Series G and Series I senior notes are substantially the same as the covenants and restrictions applicable to the Series Q senior notes that are summarized below in “Description of Series Q Senior Notes” except that, under the covenants applicable to such existing

- we are not specifically permitted to incur indebtedness pursuant to clause (l), (m) or (n) of paragraph (4) of the covenant titled “Limitation on Incurrence of Indebtedness and Issuance of Disqualified Stock”;
- the Investments that may be made pursuant to clause (3) of the definition of “Permitted Investments” may not exceed 5% of Total Assets;
- the declaration or payment of dividends or other distributions by all restricted subsidiaries of Host LP that qualify as a REIT, in any year, is not specifically excluded from the definition of “Restricted Payment;”
- upon the Series G and Series I senior notes being rated Investment Grade, the covenant titled “Limitation on Incurrences of Indebtedness and Issuance of Disqualified Stock,” will continue to apply to such series, but if the Series Q notes are rated Investment Grade, that covenant will no longer apply to such series;
- we are able to make restricted payments representing preferred stock distributions only if we have a Consolidated Coverage Ratio of at least 1.0x, as applicable to the Series P senior notes; and
- defaults under our other Indebtedness exceeding \$50 million in the aggregate will trigger a default under such existing senior notes pursuant to clause (5)(b) of the Series Q senior notes events of default.

The covenants and restrictions under the indenture applicable to our Series K, Series M and Series O senior notes are substantially the same as the covenants and restrictions applicable to the Series Q senior notes that are summarized below in “Description of Series Q Senior Notes” except that, under the covenants applicable to such existing

- we are not specifically permitted to incur indebtedness pursuant to clause (m) of paragraph (4) of the covenant titled “Limitation on Incurrence of Indebtedness and Issuance of Disqualified Stock;”
- upon the Series K, Series M and Series O senior notes being rated investment grade, the covenant titled “Limitation on Incurrences of Indebtedness and Issuance of Disqualified Stock,” will continue to apply to such series, but if the Series Q notes are rated Investment Grade, that covenant will no longer apply to such series;
- we are only permitted to incur \$100 million of indebtedness pursuant to clause (n) of paragraph (4) of the covenant titled “Limitation on Incurrence of Indebtedness and Issuance of Disqualified Stock,” as opposed to \$150 million under same clause for the Series Q senior notes;
- the declaration or payment of dividends or other distributions by all restricted subsidiaries of Host LP that qualify as a REIT, in any year, is not specifically excluded from the definition of “Restricted Payment;”

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- the amount of Secured Indebtedness that we may incur even when we are below the consolidated EBITDA-to-interest expense and permanently reduce

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Indebtedness outstanding under the Credit Facility is \$300 million, instead of \$400 million as provided in clause (l) of the Series Q senior notes “Limitation on Incurrence of Indebtedness and Issuance of Disqualified Stock;” and

- defaults under our other Indebtedness exceeding \$50 million in the aggregate will trigger a default under such existing senior notes under clause (5)(b) of the Series Q senior notes events of default.

The covenants and restrictions under the indenture to the Series Q senior notes also provide us with more flexibility than those applicable to the Series Q senior notes. We may divide items of indebtedness incurred among various permitted debt baskets provided under paragraph (4) of the covenant titled “Limitation on Incurrence of Indebtedness and Issuance of Disqualified Stock” and to later reclassify all or a portion of such items of indebtedness among such permitted debt baskets in a subsequent amendment to the indenture. Additionally, under the terms of the Series Q senior notes, we have the ability to reclassify indebtedness incurred under the “general permitted debt baskets” and (n) of paragraph (4) of the covenant titled “Limitation on Incurrence of Indebtedness and Issuance of Disqualified Stock.”

Notwithstanding the flexibility provided to us in the covenants and restrictions under the indenture applicable to the Series Q senior notes, the amount of indebtedness outstanding, our ability to benefit from the additional flexibility is likely to be limited.

On March 16, 2004, we issued \$500 million of 3.25% Exchangeable Senior Debentures and received proceeds of \$484 million, net of underwriting discounts and issue discount. These debentures were issued under our senior notes indenture, and are the only series of senior notes that are exchangeable into our common stock. Exchangeable Senior Debentures mature on April 15, 2024 and are equal in right of payment with all of our unsubordinated debt. Interest is payable on January 15, April 15, July 15 and October 15 of each year. We can redeem for cash all, or part of, the Exchangeable Senior Debentures at any time upon 30 days notice at the applicable redemption price as set forth in the indenture. Holders have the right to require us to repurchase the Exchangeable Senior Debentures on April 15, 2010, April 15, 2014 and April 15, 2019 at the issue price. The Exchangeable Senior Debentures currently are exchangeable into 56.9697 shares for each \$1,000 of principal amount of the debentures, or a total of approximately 28 million shares, which is equivalent to approximately 10% of Host’s common stock. Upon issuance of such shares by Host, we will issue to Host the number of OP units equal to the number of shares of common stock issuable upon exchange for the Exchangeable Senior Debentures. The exchange rate may be adjusted under certain circumstances, including the payment of dividends on the common stock. Host may exchange their Exchangeable Senior Debentures prior to maturity under certain conditions, including at any time at which the closing price of the common stock is at least 120% of the exchange price per share, for at least 20 of 30 trading days. The Exchangeable Senior Debentures and the common stock issuable upon exchange have not been registered under the Securities Act and may not be offered or sold except to qualified institutional buyers, as defined. Host has a resale restriction on its common stock which is currently effective with respect to the resale of its common stock issuable upon exchange of the debentures.

## **Mortgage Debt**

*General.* As of March 24, 2006, we had 27 assets that were secured by mortgage debt. Substantially all of our mortgage debt is recourse subject to the provisions of fraud, misapplication of funds and other customary recourse provisions. As of December 31, 2005, secured debt represented approximately 10% of our total debt. The aggregate secured debt had an average interest rate of 7.8% and an average maturity of 4.2 years. Over time, we expect to reduce the amount of secured debt as a portion of our total debt. We may refinance secured debt with other financing alternatives, such as senior notes, although there can be no assurances that

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As a result of the decline in operations of our properties in 2002 and 2003, restrictive covenants on eight of our hotel properties secured by the CMBS Loan, were triggered. These hotel properties are the New York Marriott Marquis Times Square, the Hyatt Regency San Francisco, the Hyatt Regency Cambridge, Overlooking Boston, the Hyatt Regency Reston, the Hyatt Regency Boston, the Swissôtel The Drake, New York, The Westin Los Angeles, Chicago, which we refer to as the CMBS Portfolio. The CMBS Loan contains a provision that requires the mortgage servicer to retain certain cash flow from the Portfolio after payment of debt service if net cash flow after payment of taxes, insurance, ground rent and reserves for furniture, fixtures and equipment declines below \$96 million. This provision was triggered beginning in the third quarter of 2002 and remained in effect until the CMBS Portfolio's net cash flow for two consecutive quarters, at which point, the cash that had been escrowed will be returned to us. As of the end of the third quarter of 2005, the CMBS Portfolio's net cash flow for the past two quarters met the levels required to release the escrowed funds under the CMBS loan and on October 31, 2005 approximately \$71 million were released to us. Additionally, in conjunction with the sale of the Swissôtel The Drake, New York in March 2006, the Swissôtel The Drake, New York securing the CMBS loan and the recently acquired Hyatt Regency Washington was substituted as collateral.

During January 2006, we issued mortgage debt in the amount of \$135 million Canadian Dollars (\$116 million US Dollars based on the exchange rate as of January 13, 2006) at a fixed interest rate of 5.195%, which is secured by four of our Canadian properties and matures on March 1, 2011. On January 13, 2006, a portion of the \$20 million outstanding balance on our credit facility.

### **Convertible Debt Obligation to Host Hotels & Resorts, Inc.**

On January 11, 2006, Host announced its intention to exercise its option to cause the conversion rights of the remaining Convertible Subordinated Debentures to be converted on February 10, 2006. Between January 1, 2006 and February 10, 2006, \$368 million of Convertible Subordinated Debentures and corresponding OP units were converted into 24 million shares of Host common stock. As a result, we issued 24 million OP units to Host and reduced our Convertible debt obligation to Host Hotels & Resorts, Inc. by \$368 million. As of March 24, 2006, we had approximately \$2 million of Convertible Subordinated Debentures held by third parties and \$19 million of Convertible Subordinated Debentures held by related parties outstanding. On April 5, 2006, we redeemed the remaining \$19 million of outstanding Convertible Subordinated Debentures for cash.

### **Derivative Instruments**

On December 20, 2001, we entered into a 5-year interest rate swap agreement, which was effective on January 15, 2002 and matures in January 2007. The swap is used to convert our Series I senior notes to floating rate debt. Under the swap, we receive fixed-rate payments of 9.5% and pay floating-rate payments based on six-month LIBOR plus 590 basis points (6.9% at December 31, 2004) on a \$450 million notional amount, which is equal to the current amount of outstanding Series I senior notes. The swap is used as a fair value hedge for both financial reporting and tax purposes and the amounts paid or received under the swap agreement will be recognized as an adjustment to interest expense. Changes in the fair value of the swap and the Series I senior notes are reflected in the balance sheet as offsetting assets and liabilities with no net statement effect. The fair value of the interest rate swap at December 31, 2005 was approximately \$1 million.

On August 21, 2003, we entered into two four-year interest rate swap agreements, which mature October 2007, effectively converting our Series G senior notes to floating rate debt. Under the swaps, we receive fixed-rate payments of 9.25% and we make floating-rate payments based on six-month LIBOR plus 590 basis points on a \$242 million notional amount, which is equal to the current amount of outstanding Series G senior notes. We have designated the interest rate swaps as fair value hedges.

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financial reporting and tax purposes and the amounts paid or received under the swap agreements will be recognized over the life of the agreement. Changes in the fair value of the swaps and our Series G senior notes are reflected in the balance sheet as offsetting changes and have no net effect on earnings. The change in the fair value of the interest rate swaps at December 31, 2005 was approximately \$(6) million.

In connection with the refinancing of the mortgage debt secured by the JW Marriott, Washington, D.C. in September 2003, we purchased a cap of \$88 million, which capped the floating interest rate at 8.1% for the first two years of the loan. Upon the expiration of the interest rate cap, we entered into a similar interest rate cap that caps the floating interest rate of the loan at 8.1% through September 2006. The cap represents a derivative that is recorded at fair value. Gains and losses from changes in the market value of the cap are recorded in gain (loss) on foreign currency and derivative contracts. The fair value of the cap was immaterial at December 31, 2005.

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### DESCRIPTION OF SERIES Q SENIOR NOTES

We will issue the Series Q senior notes pursuant to an indenture dated as of August 5, 1998 by and among Host Hotels & Resorts, L.P., the Company, and The Bank of New York, as trustee, as amended or supplemented from time to time (the “*Indenture*”). The terms of the Indenture include, by reference to the Trust Indenture Act of 1939, as amended. The following description is a summary of the material provisions of the Indenture, the Pledge and Security Agreement dated as of September 10, 2004 as amended through the date hereof (the “*Pledge Agreement*”), which governs the obligations on the Series Q senior notes and the registration rights agreement to be dated as of the date the Series Q senior notes are first issued (the “*Registration Rights Agreement*”), by and among the Company, the Subsidiary Guarantors and the initial purchasers of the Series Q senior notes. It does not rest on this description. We urge you to read the Indenture, the Registration Rights Agreement and the Pledge Agreement because they, and not this description, define the terms of the Series Q senior notes. You may obtain copies of the Indenture, the Registration Rights Agreement and the Pledge Agreement from Host Hotels & Resorts. For more information on how to obtain these documents by looking at the section of this prospectus titled “Where You Can Find More Information.” You can find the description under the subheading “Certain Definitions.” For purposes of this section, references to “we,” “our,” or “us” include only Host Hotels & Resorts in accordance with the terms of the Indenture and not our subsidiaries.

#### General

We will initially issue \$800 million aggregate principal amount of Series Q senior notes. The Indenture will provide, in addition to the \$800 million aggregate principal amount of Series Q senior notes being issued on the Series Issue Date, for the issuance of additional Series Q senior notes having identical terms and conditions as the Series Q senior notes offered hereby (the “*Additional Notes*”), subject to compliance with the terms of the Indenture, including the covenant “Limitation on Incurrence of Debt and Disqualified Stock.” The aggregate principal amount of Series Q senior notes and Additional Notes will be unlimited in aggregate principal amount. Additional Notes would be issued on the same terms as the Series Q senior notes and would constitute part of the same series of securities as the Series Q senior notes and vote together as one series on all matters with respect to the Series Q senior notes. All references to Series Q senior notes herein include the Additional Notes unless otherwise stated.

The Series Q senior notes will mature on June 1, 2016. Interest on the Series Q senior notes will accrue at the rate of 6<sup>3</sup>/<sub>4</sub>% per annum and will be paid in arrears on June 1 and December 1, commencing on December 1, 2006. We will make each interest payment to the holders of record of the Series Q senior notes on the preceding May 15 and November 15.

The Series Q senior notes offered hereby will be our senior, general obligations. The Series Q senior notes offered hereby will be initially secured by certain of our subsidiaries, which Capital Stock also equally and ratably secures our obligation under the Credit Facility, the Existing Senior Notes and the Series Q senior notes ranking on an equitable and ratable basis with the Series Q senior notes. See “—Security.”

The Existing Senior Notes are, and the Series Q senior notes offered hereby will be jointly and severally guaranteed on a senior basis by the Company and the Subsidiary Guarantors with respect to these senior notes, and the aforementioned pledges of equity interests, are subject to release upon the satisfaction of the conditions set forth in the Indenture.

The covenants and restrictions under the indenture that are applicable to the Series Q senior notes provide us with more flexibility in a number of ways than the material ways that the terms of the Series Q senior notes differ from those applicable to our Existing Senior Notes, see the discussion under “Description of the Series Q Senior Notes.”



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“Description of Other Indebtedness—Senior Notes and Debentures”. Notwithstanding this flexibility provided to us, so long as any of our E our ability to fully benefit from the additional flexibility is likely to be limited.

Interest on any series of senior notes issued under the Indenture is or will be calculated on the basis of a 360-day year consisting of twelve 3 will be issued only in fully registered form, without coupons, in denominations of \$1,000 and integral multiples thereof. Principal of, premi senior notes will be payable at the office or agency maintained by us for such purpose, in the Borough of Manhattan, The City of New York payment of interest may be made by check mailed to the holders of any Series Q senior notes at the addresses set forth upon our registry bo certificated Series Q senior notes will be entitled to receive interest payments (other than at maturity) by wire transfer of immediately availa instructions have been received in writing by the trustee not less than 15 days prior to the applicable interest payment date. Such wire instru remain in effect until revoked by such holder. No service charge will be made for any registration of transfer or exchange of Series Q senior sum sufficient to cover any tax or other governmental charge payable in connection therewith. Until we designate otherwise our office or ag the trustee presently located at 101 Barclay Street, New York, New York 10286.

## **Guarantees**

The Series Q senior notes offered hereby will be fully and unconditionally guaranteed as to principal, premium, if any, and interest, jointly Guarantors. If we default in the payment of the principal of, or premium, if any, or interest on, a guaranteed series of senior notes issued un shall become due, whether upon maturity, acceleration, call for redemption, Change of Control, offer to purchase or otherwise, without the holder, the Subsidiary Guarantors shall be required promptly to make such payment in full. The Indenture provides that the Subsidiary Gua obligations as guarantors under such series of senior notes under certain circumstances. The obligations of the Subsidiary Guarantors will b such obligations being construed as fraudulent conveyances under applicable law.

Each of our current and future Restricted Subsidiaries that subsequently guarantee any of our Indebtedness (the “*Guaranteed Indebtedness*”) will be required to guarantee the Series Q senior notes offered hereby and any other series of senior notes guaranteed under the Indenture. I *passu* in right of payment with the senior notes, then the guarantee of such Guaranteed Indebtedness shall be *pari passu* in right of payment to, the Subsidiary Guarantee or (B) subordinated in right of payment to the senior notes, then the guarantee of such Guaranteed Indebtednes payment to the Subsidiary Guarantee at least to the extent that the Guaranteed Indebtedness is subordinated in right of payment to the senior

Subject to compliance with the preceding paragraph, the Indenture also provides that any guarantee by a Subsidiary Guarantor shall be auto upon (1) the sale or other disposition of Capital Stock of the Subsidiary Guarantor, if, as a result of such sale or disposition, such Subsidiary (2) the consolidation or merger of any such Subsidiary Guarantor with any Person other than us or any of our Subsidiaries, if, as a result of Subsidiary Guarantor ceases to be our Subsidiary, (3) a Legal Defeasance or Covenant Defeasance, or (4) the unconditional and complete r its guarantee of all Guaranteed Indebtedness.

## **Security**

Our obligation to pay the principal of, premium, if any, and interest on the Series Q senior notes will be secured by a pledge of the Capital S subsidiaries, which pledge is, and

will be, shared equally and ratably with the Credit Facility, the Existing Senior Notes and certain other of our Indebtedness ranking *pari passu* with the Existing Senior Notes, including, unless otherwise provided for in the applicable supplemental indenture, any series of senior notes issued under the Credit Facility. The Credit Facility provides that, unless otherwise provided in a supplemental indenture with respect to a series of senior notes, the Capital Stock of each Restriction Company is pledged to secure the Credit Facility also will be pledged to secure each such series of senior notes on an equal and ratable basis with respect to the Credit Facility and any other *pari passu* Indebtedness secured by such Capital Stock, provided, however, that any shares of the Capital Stock of any Restriction Company are not required to be pledged to secure any such series of senior notes if the pledge of or grant of a security interest in such shares is prohibited by applicable law. The Trustee (the administrative agent under the Credit Facility) currently serves as the collateral agent with respect to such stock pledge, subject to certain circumstances. So long as the Credit Facility is in effect, the lenders under the Credit Facility will have the right to direct the manner and method of such stock pledge with respect to the stock pledge. Any proceeds realized on a sale or disposition of collateral would be applied first to expenses of, and other obligations of, the Restriction Company, second, pro rata to outstanding principal and interest of the secured Indebtedness, and third, pro rata to other secured obligations.

Upon the complete and unconditional release of the pledge of any such Capital Stock in favor of the Credit Facility, the pledge of such Capital Stock shall be released; provided that should the obligations of the Operating Partnership under the Credit Facility subsequently be secured by a pledge of Capital Stock, the Operating Partnership must cause such Capital Stock to be pledged ratably and with at least the same priority for the benefit of holders of such Capital Stock.

## Ranking

The Series Q senior notes offered hereby will be our senior, general obligations, ranking, *pari passu* in right of payment with any of our other Senior Notes. In addition, we are offering Secured Debt consisting of the Existing Secured Debt and New Secured Debt. Our Indebtedness, including, without limitation, the Existing Senior Notes and our obligations under the Credit Facility. Under the terms of the Existing Senior Notes, Series K, Series M and Series O senior notes, we and the Subsidiary Guarantors are permitted to incur up to \$300 million (\$400 million in the case of Series O) of New Secured Debt, even when we are below the consolidated EBITDA-to-interest expense “coverage” ratio of at least 2.0 to 1.0, which would otherwise be required by the indenture governing such debt. Such New Secured Debt, so long as the proceeds are used to repay and permanently reduce indebtedness outstanding under our Credit Facility, shall not be secured by assets that do not also secure the Series Q senior notes, or the related Subsidiaries Guarantees thereof, the Series Q senior notes and the related Subsidiaries Guarantees thereof effectively will be subordinated to up to \$400 million of borrowings under our Credit Facility that are repaid with the proceeds of such New Secured Debt, to the extent of the value of the assets securing such Secured Indebtedness. Under the indenture terms governing our outstanding Series B, Series G and Series I senior notes, we are specifically permitted to incur the aforementioned Secured Indebtedness and, therefore, for so long as any of these series of senior notes remain outstanding, we may to incur such indebtedness to the extent otherwise permitted by the covenants applicable to those series of senior notes. As adjusted to give effect to the use of proceeds described herein, there will be outstanding \$2.5 billion of Series K, Series M, Series O and Series Q senior notes constituting the New Secured Debt of this Secured Indebtedness and \$823 million (excluding \$(5) million for the fair value of interest rate swaps for the Series G and I senior notes) of Existing Secured Debt. The Series G and Series I senior notes which do not permit such incurrence of Secured Indebtedness.

The Series Q senior notes offered hereby will be senior to all of our subordinated obligations. Each of the Subsidiary Guarantees of the Existing Notes, including the Series Q senior notes offered hereby, will rank, subject to the limitations described above, *pari passu* with all other unsubordinated Indebtedness, and senior to all current and future subordinated Indebtedness, of the Subsidiary Guarantors subject to the Superpriority provisions set forth herein. We may, from time to time, incur additional indebtedness under the terms of the Supplemental Indenture, in circumstances, to incur up to

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\$400 million of Secured Indebtedness even while below the 2.0 to 1.0 consolidated EBITDA-to-interest expense “coverage” ratio, the proce permanently reduce Indebtedness outstanding under the Credit Facility as described above. Holders of the Series Q senior notes will be dire by virtue of such Guarantees of the Series Q senior notes.

**Optional Redemption**

At any time prior to June 1, 2011, upon not less than 30 nor more than 60 days’ notice, we may redeem the Series Q senior notes in whole o 100% of the principal amount thereof plus the Make-Whole Premium, together with accrued and unpaid interest thereon, if any, to the appl right of holders of record on the relevant record date to receive interest due on an interest payment date that is on or prior to the applicable r holders of Series Q senior notes of such a redemption need not set forth the redemption price of such Series Q senior notes but need only se in the immediately preceding sentence. The redemption price, calculated as aforesaid, should be set forth in an Officer’s Certificate deliver Day prior to the redemption date.

At any time on or after June 1, 2011, upon not less than 30 days nor more than 60 days notice, we may redeem the Series Q senior notes for the following redemption prices (expressed as percentages of the principal amount) if redeemed during the 12-month period commencing J case together with accrued and unpaid interest, if any, thereon to the applicable redemption date (subject to the right of holders of record on interest due on an interest payment date that is on or prior to the applicable redemption date):

Year
2011
2012
2013
2014 and thereafter

Prior to June 1, 2009, we may redeem from time to time up to 35% of the aggregate principal amount of the Series Q senior notes outstandi of the principal amount thereof, together with accrued and unpaid interest thereon, if any, to the applicable redemption date (subject to the r record date to receive interest due on an interest payment date that is on or prior to the applicable redemption date) with the Net Cash Proce *provided*, that at least 65% of the aggregate principal amount of the Series Q senior notes originally issued on the Series Issue Date remain provided further that such redemption shall occur within 90 days after the date on which any such Equity Offering is consummated.

No sinking fund is provided for the Series Q senior notes.

**Notice and Selection**

Notices of redemption shall be mailed by first class mail at least 30 but not more than 60 days before the redemption date to each holder of registered address.

Series Q senior notes called for redemption become due on the date fixed for redemption. On and after the redemption date, interest ceases for redemption.

424(b)(3)

In the case of a partial redemption of the Series Q senior notes, selection of the Series Q senior notes or portions thereof for redemption shall be made in such manner as it shall deem appropriate and fair and in such manner as complies with any applicable legal requirements; provided however

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that if a partial redemption is made with the proceeds of an Equity Offering, selection of the Series Q notes or portion thereof, as applicable to the trustee only on a pro rata basis, unless such method is otherwise prohibited.

### **Certain Definitions**

Set forth below are certain defined terms used in the covenants and other provisions of the Indenture. Reference is made to the Indenture for the definition of any term used herein as well as any other capitalized term used herein for which no definition is provided.

“*Acquired Indebtedness*” means Indebtedness or Disqualified Stock of a Person:

- (1) existing at the time such Person becomes a Restricted Subsidiary of the Company; or
- (2) assumed in connection with an Asset Acquisition and not incurred in connection with or in contemplation or anticipation of such Asset Acquisition;

*provided* that Indebtedness of such Person which is redeemed, defeased (including the deposit of funds in a valid trust for the exclusive benefit of the bondholders sufficient to repay such Indebtedness in accordance with its terms), retired or otherwise repaid at the time of or immediately upon consummation of such Asset Acquisition, if such Person becomes a Restricted Subsidiary or such Asset Acquisition shall not be Acquired Indebtedness.

“*Adjusted Total Assets*” means, for any Person, the Total Assets for such Person and its Restricted Subsidiaries as of any Transaction Date, less the proceeds of the Incurrence of Indebtedness and issuance of Disqualified Stock on the Transaction Date.

“*Affiliate*” means any Person directly or indirectly controlling or controlled by or under direct or indirect common control with the Company. “*control*” means the power to direct the management and policies of a Person, directly or through one or more intermediaries, whether through ownership, contract, or otherwise; provided that:

- (1) a beneficial owner of 10% or more of the total voting power normally entitled to vote in the election of directors, managers or officers of a Person for any purposes be deemed to constitute control;
- (2) the right to designate a member of the Board of a Person or a Parent of that Person will not, by itself, be deemed to constitute control;
- (3) Marriott International and its Subsidiaries shall not be deemed to be Affiliates of the Company or its Parent or Restricted Subsidiaries.

“*Asset Acquisition*” means:

- (1) an investment by the Company or any of its Restricted Subsidiaries in any other Person pursuant to which such Person shall be merged or consolidated into or with the Company or any of its Restricted Subsidiaries; or
- (2) an acquisition by the Company or any of its Restricted Subsidiaries from any other Person that constitutes all or substantially all of the assets, including one or more real estate properties, of such Person.

424(b)(3)

“*Asset Sale*” means any sale, transfer or other disposition (including by way of merger, consolidation or sale-leaseback transaction) in one transaction by the Company or any of its Restricted Subsidiaries to any Person other than the Company or any of its Restricted Subsidiaries;

- (1) all or any of the Capital Stock of any Restricted Subsidiary (including by issuance of such Capital Stock);

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- (2) all or substantially all of the property and assets of an operating unit or business of the Company or any of its Restricted Subsidiaries;
- (3) any other property and assets of the Company or any of its Restricted Subsidiaries (other than Capital Stock of a Person which is not an Asset Sale in the ordinary course of business of the Company or such Restricted Subsidiary and, in each case, that is not governed by the covenants of the “Consolidation, Merger and Sale of Assets”;

*provided that* “Asset Sale” shall not include:

- (a) sales or other dispositions of inventory, receivables and other current assets;
- (b) sales, transfers or other dispositions of assets with a fair market value not in excess of \$10 million in any transaction or series of transactions;
- (c) leases of real estate assets;
- (d) Permitted Investments (other than Investments in Cash Equivalents) or Restricted Investments made in accordance with the covenants of the “Investment” covenant;
- (e) any transaction comprising part of the REIT Conversion; and
- (f) any transactions that, pursuant to the “Limitation of Asset Sales” covenant, are defined not to be an Asset Sale.

“Average Life” means at any date of determination with respect to any debt security, the quotient obtained by dividing:

- (1) the sum of the products of:
  - (a) the number of years (calculated to the nearest one-twelfth) from such date of determination to the date of each successive payment of such debt security; and
  - (b) the amount of such principal (or redemption) payment;

by:

- (2) the sum of all such principal (or redemption) payments.

“Blackstone Acquisition” means the acquisition by the Operating Partnership from The Blackstone Group, a Delaware limited partnership, and Blackstone Real Estate Partners, a Delaware limited partnership, of certain hotel properties, mortgage loans and other assets together with the related liabilities.

“Board” means:

424(b)(3)

- (1) with respect to any corporation, the board of directors of such corporation or any committee of the board of directors of such corporation, to exercise the power of the board of directors of such corporation;
- (2) with respect to any partnership, any partner (including, without limitation, in the case of any partner that is a corporation, the any authorized committee thereof) with the authority to cause the partnership to act with respect to the matter at issue;
- (3) in the case of a trust, any trustee or board of trustees with the authority to cause the trust to act with respect to the matter at issue;
- (4) in the case of a limited liability company (an “*LLC*”), the managing member, management committee or other Person or group with the authority to cause the LLC to act with respect to the matter at issue; and



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(5) with respect to any other entity, the Person or group exercising functions similar to a board of directors of a corporation.

“*Business Day*” means each Monday, Tuesday, Wednesday, Thursday and Friday which is not a day on which banking institutions in New York City are obligated by law or executive order to close.

“*Capital Contribution*” means any contribution to the equity of the Company for which no consideration is given, or if given, consists only of cash (or, if other consideration is given, only the value of the contribution in excess of such other consideration).

“*Capital Stock*” means, with respect to any Person, any and all shares, interests, participations, or other equivalents (however designated, whether common or preferred), partnership interests, whether general or limited, in the equity of such Person, whether outstanding on the Closing Date or issued thereafter, including Common Stock, Preferred Stock and Units.

“*Capitalized Lease*” means, as applied to any Person, any lease of any property (whether real, personal or mixed) of which the discounted present value of the net payments to be made by such Person as lessee, in conformity with GAAP, is required to be capitalized on the balance sheet of such Person.

“*Capitalized Lease Obligations*” means the discounted present value of the rental obligations under a Capitalized Lease as reflected on the balance sheet of such Person in accordance with GAAP.

“*Cash Equivalent*” means:

- (1) securities issued or directly and fully guaranteed or insured by the United States of America or any agency or instrumentality thereof, the full faith and credit of the United States of America are pledged in support thereof;
- (2) time deposits, bankers acceptances and certificates of deposit and commercial paper issued by the Parent of any domestic corporation having capital and surplus in excess of \$500 million and commercial paper issued by others rated at least A-2 or the equivalent thereof by Moody's;
- (3) marketable direct obligations issued by the District of Columbia or any state of the United States of America or any political subdivision thereof bearing (at the time of investment therein) one of the two highest ratings obtainable from either S&P or Moody's; and
- (4) liquid investments in money market funds substantially all of the assets of which are securities of the type described in clauses (1) through (3) inclusive.

*provided that* the securities described in clauses (1) through (3) inclusive have a maturity of one year or less after the date of acquisition.

“*Change of Control*” means:

424(b)(3)

- (1) any sale, transfer or other conveyance, whether direct or indirect, of all or substantially all of the assets of the Company or H is a Parent of the Company immediately prior to such transaction or series of related transactions), on a consolidated basis, in transactions, if, immediately after giving effect to such transaction, any “person” or “group” (as such terms are used for purp Exchange Act, whether or not applicable) other than an Excluded Person is or becomes the “beneficial owner,” directly or in voting power in the aggregate normally entitled to vote in the election of directors, managers, or trustees, as applicable, of th

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- (2) any “person” or “group” (as such terms are used for purposes of Sections 13(d) and 14(d) of the Exchange Act, whether or not such Person is or becomes the “beneficial owner,” directly or indirectly, of more than 50% of the total voting power in the aggregate of the Company (or Host or HMC for so long as Host or HMC is a Parent of the Company immediately prior to such transaction or event) outstanding normally entitled to vote in elections of directors, managers or trustees, as applicable;
- (3) during any period of 12 consecutive months after the Issue Date (for so long as Host or HMC is a Parent of the Company immediately prior to such series of related transactions), Persons who at the beginning of such 12-month period constituted the Board of Host or HMC and whose election was approved by a vote of a majority of the Persons then still comprising the Board who were either members of the Board whose election, designation or nomination for election was previously so approved) cease for any reason to constitute a majority of the Board, as applicable, then in office; or
- (4) HMC ceases to be a general partner of the Operating Partnership or ceases to control the Company;

*provided, however, that neither:*

- (x) the pro rata distribution by Host to its shareholders of shares of the Company or shares of any of Host’s or HMC’s common stock;
- (y) the REIT Conversion (or any element thereof);

shall, in and of itself, constitute a Change of Control for purposes of this definition.

“*Change of Control Triggering Event*” means the occurrence of both a Change of Control and a Rating Decline.

“*Closing Date*” means August 5, 1998.

“*Code*” means the Internal Revenue Code of 1986, as amended.

“*Common Stock*” means, with respect to any Person, any and all shares, interests, participations or other equivalents (however designated, whether or not having any preference on liquidation or with respect to distributions over any other class of Capital Stock, including partnership interests, whether or not outstanding on the Closing Date or issued thereafter, including, without limitation, all series and classes of common stock.

“*Company*” means Host Hotels & Resorts, L.P., and its successors and assigns (and, from the Issue Date to the consummation of the Merger, its successors and assigns).

“*Consolidated*” or “*consolidated*” means, with respect to any Person, the consolidation of the accounts of the Restricted Subsidiaries (including Restricted Entities) of such Person with those of such Person; provided that:

- (1) “*consolidation*” will not include consolidation of the accounts of any other Person other than a Restricted Subsidiary of such Person;

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- (2) “*consolidation*” will include consolidation of the accounts of any Non-Consolidated Restricted Entities, whether or not such permitted under GAAP;

(it being understood that the accounts of such Person’s Consolidated Subsidiaries shall be consolidated only to the extent of such Person’s p

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The terms “*consolidated*” and “*consolidating*” have correlative meanings to the foregoing.

“*Consolidated Coverage Ratio*” of any Person on any Transaction Date means the ratio, on a pro forma basis, of:

- (1) the aggregate amount of Consolidated EBITDA of such Person attributable to continuing operations and businesses (exclusive of operations and businesses permanently discontinued or disposed of) for the Reference Period,

to:

- (2) the aggregate Consolidated Interest Expense of such Person (exclusive of amounts attributable to operations and businesses permanently discontinued or disposed of, but only to the extent that the obligations giving rise to such Consolidated Interest Expense would no longer be obligations of such Person (exclusive of Consolidated Interest Expense subsequent to the Transaction Date) during the Reference Period;

*provided that* for purposes of such calculation:

- (a) acquisitions of operations, businesses or other income-producing assets (including any reinvestment of disposition proceeds not disposed on the Transaction Date) which occurred during the Reference Period or subsequent to the Reference Period and which would have occurred on the first day of the Reference Period;
- (b) transactions giving rise to the need to calculate the Consolidated Coverage Ratio shall be assumed to have occurred on the first day of the Reference Period;
- (c) the incurrence of any Indebtedness or issuance of any Disqualified Stock during the Reference Period or subsequent to the Reference Period or Transaction Date (and the application of the proceeds therefrom to the extent used to refinance or retire other Indebtedness or Disqualified Stock as of and not disposed on the Transaction Date) shall be assumed to have occurred on the first day of such Reference Period;
- (d) the Consolidated Interest Expense of such Person attributable to interest on any Indebtedness or dividends on any Disqualified Stock (whether higher or lower) shall be computed on a pro forma basis as if the average rate in effect from the beginning of the Reference Period to the Transaction Date (or applicable rate for the entire period, unless such Person or any of its Subsidiaries is a party to an Interest Swap or Hedging Obligation (the 12-month period immediately following the Transaction Date) that has the effect of fixing the interest rate on the date of the Transaction Date) (whether higher or lower) shall be used; and
- (e) whenever pro forma effect is to be given to an acquisition of assets, the amount of income or earnings related thereto and the amount of interest or dividends associated with any Indebtedness Incurred in connection therewith, the pro forma calculation shall be determined in good faith by the chief financial officer of the Company.

“*Consolidated EBITDA*” means, for any Person and for any period, the Consolidated Net Income of such Person for such period adjusted to exclude net revenues in determining Consolidated Net Income), without duplication:

- (1) the sum of:

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- (a) Consolidated Interest Expense;
- (b) provisions for taxes based on income (to the extent of such Person's proportionate interest therein);
- (c) depreciation and amortization expense (to the extent of such Person's proportionate interest therein);

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- (d) any other noncash items reducing the Consolidated Net Income of such Person for such period (to the extent of such Person's proportionate interest therein);
- (e) any dividends or distributions during such period to such Person or a Consolidated Subsidiary (to the extent of such Person's proportionate interest therein) from any other Person which is not a Restricted Subsidiary of such Person or which is accounted for by the consolidated accounting (other than a Non-Consolidated Restricted Entity), to the extent that:
  - 1. such dividends or distributions are not included in the Consolidated Net Income of such Person for such period;
  - 2. the sum of such dividends and distributions, plus the aggregate amount of dividends or distributions from such Person or a Consolidated Subsidiary which have been included in Consolidated EBITDA pursuant to this clause (e), do not exceed the cumulative net income of such Person or a Consolidated Subsidiary whose equity interests of the Person (or Restricted Subsidiary of the Person) whose Consolidated EBITDA is being included in Consolidated EBITDA pursuant to this clause (e);
- (f) any cash receipts of such Person or a Consolidated Subsidiary of such Person (to the extent of such Person's proportionate interest therein) that represent items included in Consolidated Net Income of such Person for a prior period which were excluded from Consolidated Net Income for such prior period by virtue of clause (2) of this definition; and
- (g) any nonrecurring expenses incurred in connection with the REIT Conversion,

minus:

- (2) the sum of:
  - (a) all non-cash items increasing the Consolidated Net Income of such Person (to the extent of such Person's proportionate interest therein);
  - (b) any cash expenditures of such Person or a Consolidated Subsidiary of such Person (to the extent of such Person's proportionate interest therein) for such period to the extent such cash expenditures (i) did not reduce the Consolidated Net Income of such Person or a Consolidated Subsidiary of such Person for such period and (ii) were applied against reserves or accruals that constituted noncash items reducing the Consolidated Net Income of such Person or a Consolidated Subsidiary of such Person (to the extent of such Person's proportionate interest therein) when reserved or accrued;

all as determined on a consolidated basis for such Person and its Consolidated Subsidiaries (it being understood that the accounts of such Person and its Consolidated Subsidiaries are consolidated only to the extent of such Person's proportionate interest therein).

“*Consolidated Interest Expense*” of any Person means, for any period, the aggregate amount (without duplication and determined in each case on a consolidated basis for such Person and its Consolidated Subsidiaries) of:

- (1) interest expensed or capitalized, paid, accrued, or scheduled to be paid or accrued, as determined (including, in accordance with the terms of the Indenture, interest attributable to Capitalized Lease Obligations but excluding the amortization of fees or expenses incurred in order to consummate the offering of the Indenture or to establish the Credit Facility), of such Person and its Consolidated Subsidiaries during such period, including:
  - (a) original issue discount and noncash interest payments or accruals on any Indebtedness;

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- (b) the interest portion of all deferred payment obligations; and



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- (c) all commissions, discounts and other fees and charges owed with respect to bankers' acceptances and letters of credit and Hedging Obligations, in each case to the extent attributable to such period; and
- (2) dividends accrued or payable by such Person or any of its Consolidated Subsidiaries in respect of Disqualified Stock (other than Disqualified Stock owned by such Person to such Person or, to the extent of such Person's proportionate interest therein, such Person's Restricted Subsidiaries)

*provided, however*, that any such interest, dividends or other payments or accruals (referenced in clauses (1) or (2)) of a Consolidated Subsidiary shall be included only to the extent of the proportionate interest of the referent Person in such Consolidated Subsidiary.

For purposes of this definition:

- (x) interest on a Capitalized Lease Obligation shall be deemed to accrue at an interest rate reasonably determined by the Company in respect of such Capitalized Lease Obligation in accordance with GAAP; and
- (y) interest expense attributable to any Indebtedness represented by the guaranty by such Person or a Restricted Subsidiary of such Person shall be deemed to be the interest expense attributable to the Indebtedness guaranteed.

*"Consolidated Net Income"* means, with respect to any Person for any period, the net income (or loss) of such Person and its Consolidated Subsidiaries on a consolidated basis (it being understood that the net income of Consolidated Subsidiaries shall be consolidated with that of a Person only to the extent of such Person's interest of such Person in such Consolidated Subsidiaries); *provided that*:

- (1) net income (or loss) of any other Person which is not a Restricted Subsidiary of the Person, or that is accounted for by such Person in its financial accounting (other than a Non-Consolidated Restricted Entity), shall be included only to the extent of the amount of dividends or other distributions of such Person or a Restricted Subsidiary of such Person;
- (2) the net income (or loss) of any other Person acquired by such specified Person or a Restricted Subsidiary of such Person in a period prior to the date of such acquisition shall be excluded;
- (3) all gains and losses which are either extraordinary (as determined in accordance with GAAP) or are either unusual or nonrecurring (including any gain or loss from the other disposition of assets or from the issuance or sale of any Capital Stock) shall be excluded; and
- (4) the net income, if positive, of any of such Person's Consolidated Subsidiaries other than Consolidated Subsidiaries that are not Consolidated Subsidiaries at the time of the declaration or payment of dividends or similar distributions is not at the time permitted by operation of the terms of its charter or other instrument, judgment, decree, order, statute, rule or governmental regulation applicable to such Consolidated Subsidiary shall be included. In the case of exclusions from Consolidated Net Income set forth in clauses (2), (3) and (4), such amounts shall be excluded only to the extent of such net income (or loss) on a consolidated basis and without duplication.

*"Consolidated Subsidiary"* means, for any Person, each Restricted Subsidiary of such Person (including each Non-Consolidated Restricted Subsidiary)

*"Conversion Date"* means December 29, 1998.

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“*Credit Facility*” means the credit facility established pursuant to the Credit Agreement, dated as of September 10, 2004 among the Company and the lenders party thereto and

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Deutsche Bank Trust Company Americas, as Administrative Agent, together with all other agreements, instruments and documents executed in connection therewith, in each case as such agreements, instruments or documents may be amended, supplemented, extended, renewed, replaced from time to time (including by way of adding Subsidiaries of the Company as additional borrowers or guarantors thereof), whether by the Company or lenders (including by means of sales of debt securities to institutional investors) but excluding Indebtedness incurred under clause (l) of the “Limitation on Incurrences of Indebtedness and Issuance of Disqualified Stock.”

“*Currency Agreement*” means any foreign exchange contract, currency swap agreement or other similar agreement or arrangement.

“*Default*” means any event that is, or after notice or passage of time or both would be, an Event of Default.

“*Disqualified Stock*” means except as set forth below, with respect to any Person, Capital Stock of that Person that by its terms or otherwise

- (1) required to be redeemed on or prior to the Stated Maturity of the notes for cash or property other than Qualified Capital Stock;
- (2) redeemable for cash or property other than Qualified Capital Stock at the option of the holder of such class or series of Capital Stock at the Stated Maturity of the notes; or
- (3) convertible into or exchangeable mandatorily or at the option of the holder for Capital Stock referred to in clause (1) or (2) at the Stated Maturity of the notes; or Restricted Subsidiary having a scheduled maturity prior to the Stated Maturity of the notes;

*provided* that any Capital Stock that would not constitute Disqualified Stock but for provisions thereof giving holders thereof the right to receive such Capital Stock upon the occurrence of an “asset sale” or “change of control” occurring prior to the Stated Maturity of the notes shall not be deemed Disqualified Stock if the “asset sale” or “change of control” provisions applicable to such Capital Stock are no more favorable to the holders of such Capital Stock than the “Limitation on Asset Sales” and “Repurchase of Notes at the Option of Holders upon a Change of Control Triggering Event” covenants described herein. Specifically, the “Limitation on Asset Sales” and “Repurchase of Notes at the Option of Holders upon a Change of Control Triggering Event” covenants specifically provides that such Person will not repurchase or redeem any such stock pursuant to such provision prior to the Company’s repurchase or redemption pursuant to the “Limitation on Asset Sales” and “Repurchase of Notes at the Option of Holders upon a Change of Control Triggering Event” covenants.

With respect to Capital Stock of a Restricted Subsidiary only, the amount thereof issued to Persons (other than the Company or any of its Restricted Subsidiaries) shall be deemed to be Disqualified Stock for purposes of determining the amount of Disqualified Stock of the Company and its Restricted Subsidiaries.

Notwithstanding anything to the contrary contained in this definition:

- (a) the QUIPs are not Disqualified Stock;
- (b) any Capital Stock issued by the Operating Partnership to HMC shall not be deemed to be Disqualified Stock solely by reason of the fact that the Company to make a payment to it sufficient to enable HMC to satisfy its concurrent obligation with respect to Capital Stock of the Company. HMC would not constitute Disqualified Stock; and

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- (c) no Capital Stock shall be deemed to be Disqualified Stock as the result of the right of the holder thereof to request redemption of such Capital Stock (or the Parent of such issuer) has the right to satisfy such redemption obligations by the issuance of Qualified Capital Stock.

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“*E&P Distribution*” means:

- (1) one or more distributions to the shareholders of Host and/or HMC of:
  - (a) shares of SLC; and
  - (b) cash, securities or other property, with a cumulative aggregate value equal to the amount estimated in good faith by necessary to assure that Host and HMC have distributed the accumulated earnings and profits (as referenced in Section of the last day of the first taxable year for which HMC’s election to be taxed as a REIT is effective; and
- (2) the distributions from the Operating Partnership to:
  - (a) HMC necessary to enable HMC to make the distributions described in clause (1); and
  - (b) holders of Units (other than HMC) required as a result of or a condition to such distributions made pursuant to clause

“*Equity Offering*” means any public or private sale of (i) Qualified Capital Stock by the Company or (ii) Capital Stock by HMC where the contributed to the Company as a Capital Contribution substantially concurrently therewith, and in each case, other than public offerings registered

“*Excluded Person*” means, in the case of the Company, Host, HMC or any Wholly Owned Subsidiary of Host or HMC.

“*Exempted Affiliate Transaction*” means:

- (1) employee compensation arrangements approved by a majority of independent (as to such transactions) members of the Board;
- (2) payments of reasonable fees and expenses to the members of the Board;
- (3) transactions solely between the Company and any of its Subsidiaries or solely among Subsidiaries of the Company;
- (4) Permitted Tax Payments;
- (5) Permitted Sharing Arrangements;
- (6) Procurement Contracts;
- (7) Operating Agreements;
- (8) Restricted Payments permitted under the “Limitation on Restricted Payments” covenant; and

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(9) any and all elements of the REIT Conversion.

“*Existing Senior Notes*” means amounts outstanding from time to time of:

- (1) the 9 <sup>1</sup>/<sub>4</sub>% Senior Notes due 2007;
- (2) the 9 <sup>1</sup>/<sub>2</sub>% Senior Notes due 2007;
- (3) the 7 <sup>1</sup>/<sub>8</sub>% Senior Notes due 2013;
- (4) the 7% Senior Notes due 2012;
- (5) the 6 <sup>3</sup>/<sub>8</sub>% Senior Notes due 2015; and
- (6) the 3.25% Exchangeable Senior Debentures due 2024.

in each case not in excess of amounts outstanding immediately following the Series Issue Date of the Series Q senior notes, less amounts re

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“*Fair market value*” means the price that would be paid in an arm’s-length transaction between an informed and willing seller under no compulsion to sell and a willing buyer under no compulsion to buy, as determined:

- (1) in good faith by the Board of the Company or the applicable Subsidiary involved in such transaction; or
- (2) by an appraisal or valuation firm of national or regional standing selected by the Company or such Subsidiary, with experience in valuing properties or assets of the type for which fair market value is being determined.

“*Fifty Percent Venture*” means a Person:

- (1) in which the Company owns (directly or indirectly) at least 50% of the aggregate economic interests;
- (2) in which the Company or a Restricted Subsidiary participates in control as a general partner, a managing member or through a partnership, joint venture or other arrangement;
- (3) which is not consolidated for financial reporting purposes with the Company under GAAP.

“*FF&E*” means furniture, fixtures and equipment, and other tangible personal property other than real property.

“*Foreign Subsidiary*” means any Restricted Subsidiary that is not organized under the laws of the United States of America or any State the Company is a direct or indirect Subsidiary of such Restricted Subsidiary.

“*Funds From Operations*” for any period means the Consolidated Net Income of the Company and its Restricted Subsidiaries for such period, plus or minus adjustments for restructurings and sales of property, plus depreciation of real estate assets and amortization related to real estate assets and other non-cash charges and adjustments for unconsolidated partnerships and joint ventures plus minority interests, if applicable (it being understood that the accounts of such Person shall be consolidated only to the extent of such Person’s proportionate interest therein).

“*GAAP*” means generally accepted accounting principles in the United States of America as in effect as of the Closing Date, including, with respect to non-U.S. entities, the opinions and pronouncements of the Accounting Principles Board of the American Institute of Certified Public Accountants and statements of the Financial Accounting Standards Board or in such other statements by such other entity as approved by a significant segment of the accounting profession.

“*Guarantee*” means any obligation, contingent or otherwise, of any Person directly or indirectly Guaranteeing any Indebtedness of any other Person, or, in the generalty of the foregoing, any obligation, direct or indirect, contingent or otherwise, of such Person:

- (1) to purchase or pay (or advance or supply funds for the purchase or payment of) such Indebtedness of such other Person (whether by purchase arrangements, or by agreements to keep-well, to purchase assets, goods, securities or services (unless such purchase arrangements are entered into in the ordinary course of business), to take-or-pay, or to maintain financial statement conditions or otherwise);
- (2) entered into for purposes of assuring in any other manner the obligee of such Indebtedness of the payment thereof or to provide collateral therefor (in whole or in part);

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*provided* that the term “Guarantee” shall not include endorsements for collection or deposit in the ordinary course of business. The term “G” has the corresponding meaning.

“*HMH Properties*” means HMH Properties, Inc., a Delaware corporation, which was merged into the Operating Partnership on December 1, 2016.



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“*Host*” means, solely for purposes of this Description of Series Q Senior Notes, Host Marriott Corporation, a Delaware corporation and the Issuer, as of the Issue Date, and its successors and assigns. (Elsewhere in this prospectus references to “Host” are to Host Hotels & Resorts, Inc., a Maryland corporation, and its successors and assigns.)

“*HMC*” means Host Hotels & Resorts, Inc., a Maryland corporation and the successor by merger to Host, which is the sole general partner of Host Hotels & Resorts, Inc. REIT Conversion, and its successors and assigns.

“*HMC Merger*” means the merger of Host with and into HMC, with HMC surviving the merger, which merger occurred on December 29, 2016.

“*Incur*” means, with respect to any Indebtedness, to incur, create, issue, assume, Guarantee or otherwise become liable for or with respect to such Indebtedness or become responsible for, the payment of, contingently or otherwise, such Indebtedness (including Acquired Indebtedness); provided that the accretion of original issue discount shall be considered an Incurrence of Indebtedness.

“*Indebtedness*” of any Person means, without duplication:

- (1) all liabilities and obligations, contingent or otherwise, of such Person:
  - (a) in respect of borrowed money (whether or not the recourse of the lender is to the whole of the assets of such Person);
  - (b) evidenced by bonds, notes, debentures or similar instruments;
  - (c) representing the balance deferred and unpaid of the purchase price of any property or services, except those incurred by such Person which would constitute ordinarily a trade payable to trade creditors;
  - (d) evidenced by bankers’ acceptances;
  - (e) for the payment of money relating to a Capitalized Lease Obligation; or
  - (f) evidenced by a letter of credit or a reimbursement obligation of such Person with respect to any letter of credit;
- (2) all net obligations of such Person under Interest Swap and Hedging Obligations; and
- (3) all liabilities and obligations of others of the kind described in the preceding clause (1) or (2) that such Person has guaranteed or assumed, which are secured by any assets or property of such Person.

“*Interest Swap and Hedging Obligation*” means any obligation of any Person pursuant to any interest rate swaps, caps, collars and similar arrangements designed to protect against fluctuations in interest rates. For purposes of the Indenture, the amount of such obligations shall be the amount determined in respect thereof as of the last ended fiscal quarter of such Person, based on the assumption that such obligation had terminated at the end of such fiscal quarter, and in making such determination, the agreement relating to such obligation provides for the netting of amounts payable by and to such Person thereunder or if any such agreement provides for the netting of amounts by and to such Person, then in each such case, the amount of such obligations shall be the net amount so determined, plus any premium paid by such Person.

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“*Investment*” in any Person means any direct or indirect advance, loan or other extension of credit (including without limitation by way of credit advance, but excluding advances to customers in the ordinary course of business that are, in conformity with GAAP, recorded as accounts receivable on the balance sheet of the Company and its Restricted Subsidiaries) or capital contribution to (by means of any transfer of cash or other property (tangible or intangible) or services solely for the account or use of others, or otherwise), or any purchase or acquisition of Capital Stock, bonds, notes, debentures or other securities of any Person and shall include the designation of a Restricted Subsidiary to be an Unrestricted Subsidiary or a Non-Consolidated Entity.

For purposes of the definition of “Unrestricted Subsidiary” and the “Limitation on Restricted Payments” covenant described below:

- (1) “*Investment*” shall include the proportionate share of the Company and its Restricted Subsidiaries in the fair market value of the assets (net of liabilities to the Company or any of its Restricted Subsidiaries)) of any Restricted Subsidiary at the time such Restricted Subsidiary is designated a Restricted Subsidiary or Non-Consolidated Entity;
- (2) the proportionate share of the Company and its Restricted Subsidiaries in the fair market value of the assets (net of liabilities to the Company or any of its Restricted Subsidiaries)) of any Unrestricted Subsidiary or Non-Consolidated Entity at the time that such Unrestricted Subsidiary or Non-Consolidated Entity is designated a Restricted Subsidiary shall be considered a reduction in outstanding Investments; and
- (3) any property transferred to or from an Unrestricted Subsidiary or Non-Consolidated Entity shall be valued at its fair market value.

“*Investment Grade*” means a rating of the notes by both S&P and Moody’s, each such rating being in one of such agency’s four highest general obligation investment grade (i.e., currently BBB—(or the equivalent) or higher by S&P and Baa3 (or the equivalent) or higher by Moody’s); provided, however, that if such rating is not available; provided, further, that in the event Moody’s or S&P is no longer in existence for purposes of determining whether the notes are rated investment grade, the rating organization may be replaced by a nationally recognized statistical rating organization (as defined in Rule 436 under the Securities Act) designated by the Trustee, which shall be given to the Trustee.

“*Issue Date*” means August 5, 1998.

“*Lien*” means any mortgage, pledge, security interest, encumbrance, lien, privilege, hypothecation, other encumbrance or charge of any kind, whether or not recorded, conditional sale or other title retention agreement or lease in the nature thereof or any agreement to give any security interest) upon or with respect to any property owned or hereinafter acquired.

“*Limited Partner Note*” means an unsecured note of the Operating Partnership which a limited partner of a Public Partnership elected to receive in connection with the Mergers instead of or in exchange for Units.

“*Make-Whole Premium*” means, with respect to any note at any redemption date, the excess, if any, of (a) the present value of the sum of the principal and interest that would be payable on such note on June 1, 2011, as set forth under “Optional Redemption,” and all remaining interest payments (not including interest accrued as of the redemption date) to and including June 1, 2011, discounted on a semi-annual bond equivalent basis from such market interest rate to an annual interest rate equal to the sum of the Treasury Yield (determined on the Business Day immediately preceding the date of such redemption) and (b) the principal amount of the note being redeemed.

“*Marriott International*” means Marriott International, Inc., a Delaware corporation, and its successors and assigns.

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“*Merger*” means the merger of HMH Properties with and into the Operating Partnership, with the Operating Partnership as the surviving entity, effective as of January 16, 1998.

“*Moody’s*” means Moody’s Investors Service, Inc. and its successors.

“*Net Cash Proceeds*” means:

- (1) with respect to any Asset Sale other than the sale of Capital Stock of a Restricted Subsidiary, the proceeds of such Asset Sale, including payments in respect of deferred payment obligations (to the extent corresponding to the principal, but not interest, component thereof) when received in the form of cash or Cash Equivalents (except to the extent such obligations are financed or sold with recourse to the Company or any of its Restricted Subsidiaries or other property received when converted to cash or Cash Equivalents, net of:
  - (a) brokerage commissions and other fees and expenses (including fees and expenses of counsel and investment bankers);
  - (b) provisions for all Taxes (including Taxes of HMC) actually paid or payable as a result of such Asset Sale by the Company or any of its Restricted Subsidiaries, taken as a whole;
  - (c) payments made to repay Indebtedness (other than Indebtedness subordinated in right of payment to the notes or a Senior Note) or other obligations outstanding at the time of such Asset Sale that either (I) is secured by a Lien on the property or assets sold in connection with such sale;
  - (d) amounts reserved by the Company and its Restricted Subsidiaries against any liabilities associated with such Asset Sale, including pension and other post-employment benefit liabilities, liabilities related to environmental matters and liabilities under contracts or agreements entered into or associated with such Asset Sale, all as determined on a consolidated basis in conformity with GAAP; and
  - (e) any Permitted REIT Distributions related to such Asset Sale;

(provided, however, that with respect to an Asset Sale by any Person other than the Company or a Wholly Owned Subsidiary, Net Cash Proceeds shall be multiplied by the Company’s (direct or indirect) percentage ownership interest in such Person); and

- (2) with respect to any issuance or sale of Capital Stock, the proceeds of such issuance or sale in the form of cash or Cash Equivalents, including payments in respect of deferred payment obligations (to the extent corresponding to the principal, but not interest, component thereof) when received in the form of cash or Cash Equivalents (except to the extent such obligations are financed or sold with recourse to the Company or any of its Restricted Subsidiaries or other property received when converted to cash or Cash Equivalents, net of attorney’s fees, accountant’s fees, underwriters’ fees, commissions and brokerage, consultant and other fees incurred in connection with such issuance or sale and net of tax paid or payable in connection with such issuance or sale, however, that with respect to an issuance or sale by any Person other than the Company or a Wholly Owned Subsidiary, Net Cash Proceeds shall be multiplied by the Company’s (direct or indirect) percentage ownership interest in such Person).

“*Net Investments*” means, with respect to any referenced category or group of Investments:

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- (1) the aggregate amount of such Investments made by the Company and its Restricted Subsidiaries (to the extent of the Company's Investments in its Restricted Subsidiaries) on or subsequent to the Issue Date;

minus:

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- (2) the aggregate amount of any dividends, distributions, sales proceeds or other amounts received by the Company and its Restricted Subsidiaries (less the Company's proportionate interest in such Restricted Subsidiaries) in respect of such Investments on or subsequent to the Issuance of the Notes;

and, in the event that any such Investments are made, or amounts are received, in property other than cash, such amounts shall be the fair market value of such property.

*"Non-Conforming Assets"* means various assets (principally comprising partnership or other interests in hotels which are not leased, certain interests in hotels owned by the Operating Partnership and its Subsidiaries, and certain FF&E relating to hotels owned by the Operating Partnership and its Subsidiaries) which assets, if owned by the Company, would jeopardize HMC's status as a REIT.

*"Non-Consolidated Entity"* means a Non-Controlled Entity or a Fifty Percent Venture which is neither a Non-Consolidated Restricted Entity nor a Non-Consolidated Restricted Entity.

*"Non-Consolidated Restricted Entity"* means a Non-Controlled Entity or a Fifty Percent Venture which has been designated by the Company as a Non-Consolidated Restricted Entity and which designation has not been revoked (by notice to the Trustee). Revocation of a previous designation of a Non-Consolidated Restricted Entity as a Non-Consolidated Restricted Entity shall be deemed to be a designation of such entity to be a Non-Consolidated Entity.

*"Non-Controlled Entity"* means a taxable corporation in which the Operating Partnership owns (directly or indirectly) 90% or more of the equity of the Voting Stock and whose assets consist primarily of Non-Conforming Assets.

*"Offering"* means the offering of the notes for sale by the Company.

*"Officer's Certificate"* means a certificate signed on behalf of the Company or Subsidiary Guarantor, as applicable, by an officer of the Company or Subsidiary Guarantor, as applicable, who must be the principal executive officer, the principal financial officer, the treasurer or the principal accounting officer of the Company or Subsidiary Guarantor, as applicable.

*"Old Notes"* means the approximately \$35 million aggregate principal amount of four series of Indebtedness of Host outstanding on the Issuance Date.

*"Operating Agreements"* means the asset or property management agreements, franchise agreements, lease agreements and other similar agreements entered into by the Company or any of their respective Restricted Subsidiaries, on the one hand, and Marriott International, SLC or another entity with experience with the operation of such similar properties, on the other, relating to the operation of the real estate properties owned by the Company or any of their respective Restricted Subsidiaries, provided that the management of the Company determines in good faith that such arrangements are in the best interests of the Company or Restricted Subsidiary.

*"Operating Partnership"* means Host Hotels & Resorts, L.P., a Delaware limited partnership.

*"Parent"* of any Person means a corporation which at the date of determination owns, directly or indirectly, a majority of the Voting Stock of such Person.

*"Partnership Mergers"* means the merger of one or more Subsidiaries of the Operating Partnership into one or more of the Public Partnerships.

*"Paying Agent"* means, until otherwise designated, the Trustee.

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“*Permitted Investment*” means any of the following:

- (1) an Investment in Cash Equivalents;
- (2) Investments in a Person substantially all of whose assets are of a type generally used in a Related Business (an “*Acquired Person*”) if:
  - (a) the Acquired Person immediately thereupon is or becomes a Restricted Subsidiary of the Company; or
  - (b) the Acquired Person immediately thereupon either (I) is merged or consolidated with or into the Company or any of its Restricted Subsidiaries or a surviving Person is the Company or a Restricted Subsidiary of the Company or (II) transfers or conveys all or substantially all of its assets to, or into, the Company or any of its Restricted Subsidiaries;
- (3) an Investment in a Person, provided that:
  - (a) such Person is principally engaged in a Related Business;
  - (b) the Company or one or more of its Restricted Subsidiaries participates in the management of such Person, as a general partner, member of the governing board or otherwise; and
  - (c) any such Investment shall not be a Permitted Investment if, after giving effect thereto, the aggregate amount of Net Assets of the Company on this clause (3) subsequent to the Issue Date would exceed 10% of Total Assets;
- (4) Permitted Sharing Arrangement Payments;
- (5) securities received in connection with an Asset Sale so long as such Asset Sale complied with the Indenture including the covenants relating to the Asset Sale only to the extent the fair market value of such securities and all other non-cash and non-Cash Equivalent consideration received in connection with the Asset Sale is less than the fair market value of the securities and all other non-cash and non-Cash Equivalent consideration received in connection with the Asset Sale (as set forth in paragraph of the “Limitation on Asset Sales” covenant);
- (6) Investments in the Company or in Restricted Subsidiaries of the Company;
- (7) Permitted Mortgage Investments;
- (8) any Investments constituting part of the REIT Conversion; and
- (9) any Investments in a Non-Consolidated Entity, provided that (after giving effect to such Investment) the total assets (before and after the Investment) of the Non-Consolidated Entities attributable to the Company’s proportionate ownership interest therein, plus an amount equal to the Net Assets of the Company in reliance upon clause (3) above, does not exceed 20% of the total assets (before depreciation and amortization) of the Company (or any of its Restricted Subsidiaries) to the extent of the Company’s proportionate ownership interest therein).

“*Permitted Lien*” means any of the following:

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- (1) Liens imposed by governmental authorities for taxes, assessments or other charges where nonpayment thereof is not subject to good faith and by appropriate proceedings, if adequate reserves with respect thereto are maintained on the books of the Company;
- (2) statutory liens of carriers, warehousemen, mechanics, materialmen, landlords, repairmen or other like Liens arising by operation of business, provided that:
  - (a) the underlying obligations are not overdue for a period of more than 30 days; and
  - (b) such Liens are being contested in good faith and by appropriate proceedings and adequate reserves with respect thereto are maintained on the books of the Company in accordance with GAAP;

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- (3) Liens securing the performance of bids, trade contracts (other than for borrowed money), leases, statutory obligations, surety and other obligations of a like nature incurred in the ordinary course of business;
- (4) easements, rights-of-way, zoning, similar restrictions and other similar encumbrances or title defects which, singly or in the aggregate, detract from the value of the property, subject thereto (as such property is used by the Company or any of its Restricted Subsidiaries) in the conduct of the business of the Company or any of its Restricted Subsidiaries;
- (5) Liens arising by operation of law in connection with judgments, only to the extent, for an amount and for a period not resulting from such judgments thereto;
- (6) pledges or deposits made in the ordinary course of business in connection with workers' compensation, unemployment insurance or other similar legislation; and
- (7) Liens securing on an equal and ratable basis the notes and any other Indebtedness.

*"Permitted Mortgage Investment"* means an Investment in Indebtedness secured by real estate assets or Capital Stock of Persons (other than Restricted Subsidiaries) owning such real estate assets provided that:

- (1) the Company is able to consolidate the operations of the real estate assets in its GAAP financial statements;
- (2) such real estate assets are owned by a partnership, LLC or other entity which is controlled by the Company or a Restricted Subsidiary, directly or indirectly, as a member or through similar means; or
- (3) the aggregate amount of such Permitted Mortgage Investments (excluding those referenced in clauses (1) and (2) above), determined as of the date such investment was made, does not exceed 10% of Total Assets after giving effect to such Investment.

*"Permitted REIT Distributions"* means, so long as HMC believes in good faith after reasonable diligence that HMC qualifies as REIT under the Code, any dividend or the making of any distribution:

- (1) to HMC equal to the greater of:
  - (A) the amount estimated by HMC in good faith after reasonable diligence to be necessary to permit HMC to distribute dividends for any calendar year (whether made during such year or after the end thereof) 100% of the "real estate investment trust tax credit" under Code Section 857(b)(2), determined without regard to deductions for dividends paid and the exclusions set forth in clauses (D) and (F) but including therein all net capital gains and net recognized built-in gains within the meaning of Treasury Regulations (whether such gains might otherwise be excluded or excludable therefrom); or
  - (B) the amount that is estimated by HMC in good faith after reasonable diligence to be necessary either to maintain HMC's qualification as a REIT for any calendar year or to enable HMC to avoid the payment of any tax for any calendar year that could be avoided by HMC if it were a corporation, with such distributions to be made as and when determined by HMC, whether during or after the end of such calendar year.

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in either the case of (A) or (B) if:

- (a) the aggregate principal amount of all outstanding Indebtedness (other than the QUIPs Debt) of the Company and its basis at such time is less than 80% of Adjusted Total Assets of the Company; and



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CR equals the redemption value of such Capital Stock in the issuing Restricted Subsidiary held in the aggregate by the Company and

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TC equals the total contribution to the equity of the issuing Restricted Subsidiary made by the Company and its Restricted Subsidiaries.

OPTC equals the total contribution to the equity of the issuing Restricted Subsidiary made by other Persons.

“*Public Partnerships*” mean, collectively:

- (1) Atlanta Marriott Marquis II Limited Partnership, a Delaware limited partnership (with which HMC Atlanta Merger Limited Partnership was merged);
- (2) Desert Springs Marriott Limited Partnership, a Delaware limited partnership (with which HMC Desert Merger Limited Partnership was merged);
- (3) Hanover Marriott Limited Partnership, a Delaware limited partnership (with which HMC Hanover Merger Limited Partnership was merged);
- (4) Marriott Diversified American Hotels, L.P., a Delaware limited partnership (with which HMC Diversified Merger Limited Partnership was merged);
- (5) Marriott Hotel Properties Limited Partnership, a Delaware limited partnership (with which HMC Properties I Merger Limited Partnership was merged);
- (6) Marriott Hotel Properties II Limited Partnership, a Delaware limited partnership (with which HMC Properties II Merger Limited Partnership was merged);
- (7) Mutual Benefit Chicago Marriott Suite Hotel Partners, L.P., a Rhode Island limited partnership (with which HMC Chicago Merger Limited Partnership was merged);
- (8) Potomac Hotel Limited Partnership, a Delaware limited partnership (with which HMC Potomac Merger Limited Partnership was merged);
- (9) Marriott Suites Limited Partnership, a Delaware limited partnership (with which MS Merger Limited Partnership was merged).

or, as the context may require, any such entity together with its Subsidiaries, or any of such Subsidiaries.

“*Qualified Assets*” means:

- (1) Capital Stock of the Company or any of its Subsidiaries or of other Subsidiaries of Host, HMC and each other Parent of the Company, and all assets are direct or indirect interests in Capital Stock of the Company; and
- (2) other assets related to corporate operations of Host, HMC and each other Parent of the Company which are de minimus in relation to the total assets of Host, HMC and each other Parent of the Company and their Restricted Subsidiaries, taken as a whole.

“*Qualified Capital Stock*” means any Capital Stock of the Company that is not Disqualified Stock and, when used in the definition of “Disqualified Stock” of a Restricted Subsidiary, HMC or any Parent of the Company that is not Disqualified Stock.

“*Qualified Exchange*” means:

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- (1) any legal defeasance, redemption, retirement, repurchase or other acquisition of then outstanding Capital Stock or Indebtedness issued on or before the Issue Date with the Net Cash Proceeds received by the Company from the substantially concurrent sale of Qualified Capital Stock issued on or before the Issue Date;
- (2) any exchange of Qualified Capital Stock for any then outstanding Capital Stock or Indebtedness issued on or after the Issue Date.



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“*QUIPS*” means the 6<sup>3</sup>/<sub>4</sub>% Convertible Preferred Securities issued by Host Marriott Financial Trust, a statutory business trust.

“*QUIPS Debt*” means the \$567 million aggregate principal amount of 6<sup>3</sup>/<sub>4</sub>% convertible subordinated debentures due 2026 of Host, held by business trust.

“*Rating Agencies*” means (i) S&P and (ii) Moody’s or (iii) if S&P or Moody’s or both shall not make a rating of all of the notes publicly available, the rating agency or agencies, as the case may be, selected by the Company, which shall be substituted for S&P or Moody’s or both, as the case may be.

“*Rating Category*” means currently:

- (1) with respect to S&P, any of the following categories: BB, B, CCC, CC, C and D (or equivalent successor categories);
- (2) with respect to Moody’s, any of the following categories: Ba, B, Caa, Ca, C and D (or equivalent successor categories); and
- (3) the equivalent of any such category of S&P or Moody’s used in another Rating Agency.

In determining whether the rating of the notes has decreased by one or more gradations, gradations within Rating Categories (currently + and -) and the equivalent gradations for another Rating Agency) shall be taken into account (e.g., with respect to S&P, a decline in a rating from BB+ to BB- constitute a decrease of one gradation).

“*Rating Date*” means the date which is 90 days prior to the earlier of:

- (1) a Change of Control; and
- (2) the first public notice of the occurrence of a Change of Control or of the intention by the Company to effect a Change of Control.

“*Rating Decline*” means the occurrence, on or within 90 days after the earliest to occur of:

- (1) a Change of Control; and
- (2) the date of the first public notice of the occurrence of a Change of Control or of the intention by any Person to effect a Change of Control, extended so long as the rating of the notes is under publicly announced consideration for possible downgrade by any of the Rating Agencies:
  - (a) in the event the notes are rated by either Moody’s or S&P on the Rating Date as Investment Grade, a decrease in the rating by either Rating Agencies to a rating that is below Investment Grade; or
  - (b) in the event the notes are rated below Investment Grade by both Rating Agencies on the Rating Date, a decrease in the rating by either Rating Agency by one or more gradations (including gradations within Rating Categories as well as between Rating Categories).

“*Real Estate Assets*” means real property and all FF&E associated or used in connection therewith.

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“*Reference Period*” with regard to any Person means the four full fiscal quarters ended immediately preceding any date upon which any debt is issued, sold, or otherwise disposed of under the terms of the securities or the indenture.

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“*Refinancing Indebtedness*” means Indebtedness or Disqualified Stock:

- (1) issued in exchange for, or the proceeds from the issuance and sale of which are used substantially concurrently to repay, redeem or otherwise retire for value, in whole or in part; or
- (2) constituting an amendment, modification or supplement to, or a deferral or renewal of ((1) and (2) above are, collectively, a “Disqualified Stock in a principal amount (or accreted value, if applicable) or, in the case of Disqualified Stock, liquidation preference, or so refinanced; plus
  - (a) the principal amount (or accreted value, if applicable) or, in the case of Disqualified Stock, liquidation preference, or so refinanced; plus
  - (b) all accrued interest on the Indebtedness and the amount of all expenses and premiums incurred in connection therewith

*provided that* Refinancing Indebtedness (other than a revolving line of credit from a commercial lender or other Indebtedness whose proceeds are used to pay down credit from a commercial lender to the extent such revolving line of credit or other Indebtedness was not put in place for purposes of evading the definition) shall:

- (x) not have an Average Life shorter than the Indebtedness or Disqualified Stock to be so refinanced at the time of such refinancing;
- (y) be subordinated in right of payment to the rights of holders of the notes if the Indebtedness or Disqualified Stock to be so refinanced is a note.

“*REIT Conversion*” means the various transactions which were carried out in connection with Host’s conversion to a REIT, as generally defined in the SLP, including without limitation:

- (1) the contribution to the Operating Partnership and its Subsidiaries of substantially all of the assets (excluding the assets of SLPs);
- (2) the assumption by the Operating Partnership and/or its Subsidiaries of substantially all of the liabilities of Host and its other subsidiaries (including, without limitation, the QUIPs Debt and the Old Notes);
- (3) the Partnership Mergers;
- (4) the Private Partnership Acquisitions;
- (5) the issuance of Limited Partner Notes in connection with the foregoing;
- (6) the Blackstone Acquisition;
- (7) the contribution, prior to or substantially concurrent with the Conversion Date, to Non-Controlled Entities of Non-Conforming Assets.

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- (8) the leases to SLC or Subsidiaries of SLC of the hotels owned by the Operating Partnership and its Subsidiaries;
- (9) the HMC Merger;
- (10) the E&P Distribution; and
- (11) such other related transactions and steps, occurring prior to or substantially concurrent with or within a reasonable time after reasonably necessary to complete the above transactions or otherwise to permit HMC to elect to be treated as a REIT for Fed

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“*Related Business*” means the businesses conducted (or proposed to be conducted) by the Company and its Restricted Subsidiaries as of the date of the filing of this prospectus, and any other businesses that in the good faith judgment of the Board of the Company are materially related businesses or real estate related businesses. Without limitation, Related Business shall include the ownership and operation of lodging properties.

“*Restricted Investment*” means, in one or a series of related transactions, any Investment, other than a Permitted Investment.

“*Restricted Payment*” means, with respect to any Person (but without duplication):

- (1) the declaration or payment of any dividend or other distribution in respect of Capital Stock of such Person or the Parent or any Restricted Subsidiary of such Person;
- (2) any payment on account of the purchase, redemption or other acquisition or retirement for value of Capital Stock of such Person or the Parent or any Restricted Subsidiary of such Person;
- (3) other than with the proceeds from the substantially concurrent sale of, or in exchange for, Refinancing Indebtedness, any payment in respect of any amendment of the terms of or any defeasance of, any Subordinated Indebtedness of such Person or the Parent or a Restricted Subsidiary of such Person prior to the scheduled maturity, any scheduled repayment of principal or interest, or any scheduled payment, as the case may be, of such Indebtedness;
- (4) any Restricted Investment by such Person; and
- (5) the payment to any Affiliate (other than the Company or its Restricted Subsidiaries) in respect of taxes owed by any consolidated or unconsolidated Subsidiary of such Person and such Affiliate are members;

*provided, however*, that the term “Restricted Payment” does not include:

- (a) any dividend, distribution or other payment on or with respect to Capital Stock of the Company to the extent payable to the holders of such Stock;
- (b) any dividend, distribution or other payment to the Company, or to any of the Subsidiary Guarantors, by the Company or any of the Subsidiary Guarantors;
- (c) Permitted Tax Payments;
- (d) the declaration or payment of dividends or other distributions by any Restricted Subsidiary of the Company, provided that such payment is made by the Company (or a Subsidiary of the Company, as applicable) on a pro rata basis (and in like form) with all dividends or other distributions payable to the holders of such Capital Stock;
- (e) the retirement of Units upon conversion of such Units to Capital Stock of HMC;
- (f) any transactions comprising part of the REIT Conversion;

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- (g) any payments with respect to Disqualified Stock or Indebtedness at the stated time and amounts pursuant to the original terms of such obligations;
- (h) Permitted REIT Payments;
- (i) payments in accordance with the existing terms of the QUIPS; and
- (j) the declaration or payment of dividends or other distributions by any Restricted Subsidiary of the Company that qualify for the dividend exclusion under Section 1361 of the Code in any calendar year by all such Restricted Subsidiaries.

and *provided, further*, that any payments of bona fide obligations of the Company or any Restricted Subsidiary shall not be deemed to be the sole in fact of another Person's co-obligation with respect thereto.

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“*Restricted Subsidiary*” means any Subsidiary of the Company other than (i) an Unrestricted Subsidiary or (ii) a Non-Consolidated Entity.

“*S-4 Registration Statement*” means the registration statement of the Operating Partnership on Form S-4, filed with the Commission on June 1, 2006.

“*Secured Indebtedness*” means any Indebtedness or Disqualified Stock secured by a Lien (other than Permitted Liens) upon the property of the Company or any of their respective Restricted Subsidiaries.

“*Series Issue Date*” means with respect to any series of Indebtedness issued under the Indenture, the date any notes of such series are first issued.

“*Significant Subsidiary*” means any Subsidiary which is a “significant subsidiary” of the Company within the meaning of Rule 1-02(w) of the Commission as in effect as of the Issue Date.

“*SLC*” means HMC Senior Communities, Inc., a Delaware corporation, and its successor Crestline Capital Corporation, a Maryland corporation.

“*S&P*” means Standard & Poor’s Ratings Services and its successors.

“*Stated Maturity*” means:

- (1) with respect to any debt security, the date specified in such debt security as the fixed date on which the final installment of principal is payable and
- (2) with respect to any scheduled installment of principal of or interest on any debt security, the date specified in such debt security as the date such installment is due and payable.

“*Subordinated Indebtedness*” means Indebtedness of the Company or a Subsidiary Guarantor that is expressly subordinated in right of payment to the Indebtedness of the Guarantor, or the Guarantor’s Guarantees thereof, as applicable.

“*Subsidiary*” means, with respect to any Person:

- (1) any corporation, association or other business entity of which more than 50% of the voting power of the outstanding Voting Securities of such Person, by such Person and one or more Subsidiaries of such Person or by one or more Subsidiaries of such Person, or by such Person consolidated with those of such Person in its consolidated financial statements in accordance with GAAP, if such statements are consolidated;
- (2) any partnership:
  - (a) in which such Person or one or more Subsidiaries of such Person is, at the time, a general partner and owns alone or jointly with one or more Subsidiaries of such Person the partnership interest; or

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- (b) in which such Person or one or more Subsidiaries of such Person is, at the time, a general partner and which is controlled by such Person or one or more Subsidiaries of such Person in a manner sufficient to permit its financial statements to be consolidated with the financial statements of such Person in conformity with the requirements of the Securities Exchange Act of 1934, and the financial statements of which are so consolidated;
- (3) any Non-Controlled Entity; and
- (4) any Fifty Percent Venture.

“*Subsidiary Guarantee*” means a Guarantee by each Subsidiary Guarantor for payment of principal, premium and interest on the notes by such Subsidiary Guarantor. Such Subsidiary Guarantee will be a senior obligation of the Subsidiary Guarantor and will be full and unconditional regardless of the enforceability of such Guarantee.



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“*Subsidiary Guarantors*” means:

- (1) the current Subsidiary Guarantors identified in the following sentence; and
- (2) any Future Subsidiary Guarantors that become Subsidiary Guarantors pursuant to the terms of the indenture;

but in each case excluding any Persons whose guarantees have been released pursuant to the terms of the indenture.

The current Subsidiary Guarantors are:

- (1) Airport Hotels LLC
- (2) Host of Boston, Ltd.
- (3) Host of Houston, Ltd
- (4) Host of Houston 1979
- (5) HMC Retirement Properties, L.P.
- (6) HMC Marina LLC
- (7) HMC Atlanta LLC
- (8) HMC BCR Holdings LLC
- (9) HMC Burlingame LLC
- (10) HMC Capital LLC
- (11) HMC Capital Resources LLC
- (12) HMC Park Ridge LLC
- (13) Host Park Ridge LLC
- (14) HMC Suites LLC
- (15) HMC Suites Limited Partnership
- (16) PRM LLC
- (17) Wellsford-Park Ridge HMC Hotel Limited Partnership
- (18) YBG Associates LLC
- (19) HMC Chicago LLC
- (20) HMC Desert LLC
- (21) HMC Palm Desert LLC
- (22) HMC Diversified LLC
- (23) HMC East Side LLC
- (24) East Side Hotel Associates, L.P.
- (25) HMC East Side II LLC
- (26) HMC Gateway LLC
- (27) HMC Grand LLC
- (28) HMC Hanover LLC
- (29) HMC Hartford LLC
- (30) HMC Hotel Development LLC

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- (31) HMC HPP LLC
- (32) HMC IHP Holdings LLC
- (33) HMC Manhattan Beach LLC
- (34) HMC Market Street LLC
- (35) New Market Street LP
- (36) HMC Georgia LLC
- (37) HMC Mexpark LLC
- (38) HMC Polanco LLC
- (39) HMC NGL LLC
- (40) HMC OLS I L.P.
- (41) HMC OP BN LLC

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(42)	HMC Pacific Gateway LLC
(43)	HMC PLP LLC
(44)	Chesapeake Hotel Limited Partnership
(45)	HMC Potomac LLC
(46)	HMC Properties I LLC
(47)	HMC Properties II LLC
(48)	HMC SBM Two LLC
(49)	HMC Seattle LLC
(50)	HMC SFO LLC
(51)	HMC Swiss Holdings LLC
(52)	HMH General Partner Holdings LLC
(53)	HMH Norfolk LLC
(54)	HMH Norfolk, L.P.
(55)	HMH Pentagon LLC
(56)	HMH Restaurants LLC
(57)	HMH Rivers LLC
(58)	HMH Rivers, L.P.
(59)	HMH WTC LLC
(60)	Host La Jolla LLC
(61)	City Center Hotel Limited Partnership
(62)	Times Square LLC
(63)	Ivy Street LLC
(64)	Market Street Host LLC
(65)	Philadelphia Airport Hotel LLC
(66)	PM Financial LLC
(67)	PM Financial LP
(68)	HMC Property Leasing LLC
(69)	HMC Host Restaurants LLC
(70)	Santa Clara HMC LLC
(71)	S.D. Hotels LLC
(72)	Times Square GP LLC
(73)	Durbin LLC
(74)	HMC HT LLC
(75)	HMC JWDC LLC
(76)	HMC OLS I LLC
(77)	HMC OLS II L.P.
(78)	HMC/Interstate Manhattan Beach, L.P.
(79)	Ameliatel
(80)	HMC Amelia I LLC
(81)	HMC Amelia II LLC
(82)	Rockledge Hotel LLC

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- (83) Fernwood Hotel LLC
- (84) HMC Copley LLC
- (85) HMC Headhouse Funding LLC
- (86) Ivy Street Hopewell LLC
- (87) HMC Diversified American Hotels, L.P.
- (88) Potomac Hotel Limited Partnership
- (89) HMC AP GP LLC
- (90) HMC AP LP
- (91) HMC AP Canada Company
- (92) HMC Toronto Airport GP LLC
- (93) HMC Toronto Airport LP

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(94)	HMC Toronto EC GP LLC
(95)	HMC Toronto EC LP
(96)	HMC Charlotte GP LLC
(97)	HMC Charlotte LP
(989)	HMC Charlotte (Calgary) Company
(99)	Calgary Charlotte Partnership
(100)	Calgary Charlotte Holdings Company
(101)	HMC Grace (Calgary) Company
(102)	HMC Maui LLC
(103)	HMC Kea Lani LLC
(104)	HMC Chicago Lakefront LLC
(105)	HMC Lenox LLC
(106)	HMC O'Hare Suites Ground LLC
(107)	HMC Toronto Air Company
(108)	HMC Toronto EC Company
(109)	Host Realty Partnership, L.P.
(110)	Host Houston Briar Oaks, LP
(111)	Cincinnati Plaza LLC
(112)	Host Cincinnati II LLC
(113)	Host Cincinnati Hotel LLC
(114)	Host Financing LLC
(115)	Host Fourth Avenue LLC
(116)	Host Indianapolis I LLC
(117)	Host Los Angeles LLC
(118)	Host Mission Hills, L.L.C.
(119)	Host Mission Hills II LLC
(120)	Host Mission Hills Hotel LLC
(121)	Host Needham LLC
(122)	Host Needham II LLC
(123)	Host Needham Hotel LLC
(124)	Host Realty LLC
(125)	Host Realty Company LLC
(126)	Host Realty Hotel LLC
(127)	Host Tucson LLC
(128)	Host Waltham LLC
(129)	Host Waltham II LLC
(130)	Host Waltham Hotel LLC
(131)	HST LT LLC
(132)	HST I LLC
(133)	Mission Hills TPP LLC
(134)	Needham TPP LLC

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- (135) South Coast Host Hotel LLC
- (136) Starlex LLC
- (137) Tampa TPP LLC
- (138) Tucson TPP LLC

“*Subsidiary Indebtedness*” means, without duplication, all Unsecured Indebtedness (including Guarantees (other than Guarantees by Restricted Subsidiary)) of which a Restricted Subsidiary other than a Subsidiary Guarantor is the obligor. A release of the Guarantee of a Subsidiary Guarantor shall be deemed to be an Incurrence of Subsidiary Indebtedness in amount equal to the Company’s proportionate interest in the Subsidiary Guarantor.

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“*Tax*” or “*Taxes*” means all Federal, state, local, and foreign taxes, and other assessments of a similar nature (whether imposed directly or indirectly on the Company, its subsidiaries, or its interest, additions to tax, or penalties applicable thereto, imposed by any domestic or foreign governmental authority responsible for the administration of such taxes).

“*Total Assets*” means the sum of:

- (1) Undepreciated Real Estate Assets; and
- (2) all other assets (excluding intangibles) of the Company, the Subsidiary Guarantors, and their respective Restricted Subsidiaries (it being understood that the accounts of Restricted Subsidiaries shall be consolidated with those of the Company only to the extent of the Company’s proportionate interest therein).

“*Total Unencumbered Assets*” as of any date means the sum of:

- (1) Undepreciated Real Estate Assets not securing any portion of Secured Indebtedness; and
- (2) all other assets (but excluding intangibles and minority interests in Persons who are obligors with respect to outstanding secured debt) of the Company, the Subsidiary Guarantors and their respective Restricted Subsidiaries not securing any portion of Secured Indebtedness, determined on a consolidated basis (it being understood that the accounts of Restricted Subsidiaries shall be consolidated with those of the Company only to the extent of the Company’s proportionate interest therein).

“*Transaction Date*” means, with the respect to the Incurrence of any Indebtedness or issuance of Disqualified Stock by the Company or any of its subsidiaries, the date such Indebtedness is to be Incurred or such Disqualified Stock is to be issued and, with respect to any Restricted Payment, the date such Restricted Payment is to be made.

“*Treasury Yield*” means the yield to maturity at the time of computation of United States Treasury securities with a constant maturity (as computed pursuant to the most recent Federal Reserve Statistical Release H.15 (519) which has become publicly available at least two Business Days prior to the date fixed for the computation; if such Release is no longer published, any publicly available source of similar data)) most nearly equal to the then remaining average life of the notes; if the average life of the notes is not equal to the constant maturity of a United States Treasury security for which a weekly average yield is given, the Treasury yield shall be the yield (calculated to the nearest one-twelfth of a year) from the weekly average yields of United States Treasury securities for which such yields are given; if the average life of the notes is less than one year, the weekly average yield on actually traded United States Treasury securities adjusted to a constant maturity of the notes.

“*Undepreciated Real Estate Assets*” means, as of any date, the cost (being the original cost to the Company, the Subsidiary Guarantors or any of their respective Restricted Subsidiaries plus capital improvements) of real estate assets of the Company, the Subsidiary Guarantors and their respective Restricted Subsidiaries, less accumulated depreciation and amortization of such real estate assets, determined on a consolidated basis (it being understood that the accounts of Restricted Subsidiaries shall be consolidated with those of the Company only to the extent of the Company’s proportionate interest therein).

“*Units*” means the limited partnership units of the Operating Partnership.

“*Unrestricted Subsidiary*” means any Subsidiary of the Company that at the time of determination shall be designated an Unrestricted Subsidiary in the manner provided below. The Board of the Company may designate any Subsidiary (including any newly acquired or newly formed Subsidiary) as an Unrestricted Subsidiary, unless such Subsidiary owns any Capital Stock of the Company, the

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Subsidiary Guarantors or any of their respective Restricted Subsidiaries (other than the designated Subsidiary and any other Subsidiary constituting an Unrestricted Subsidiary); *provided that*:

- (1) any Guarantee by the Company, the Subsidiary Guarantors or any of their respective Restricted Subsidiaries (other than the designated Subsidiary concurrently being designated as an Unrestricted Subsidiary) of any Indebtedness of the Subsidiary being so designated, or such Indebtedness and an “Investment” by the Company, the Subsidiary Guarantors or such Restricted Subsidiaries at the time of such designation;
- (2) either:
  - (a) the Subsidiary to be so designated has total assets of \$1,000 or less; or
  - (b) if such Subsidiary has assets greater than \$1,000, such designation would not be prohibited under the “Limitation on Indebtedness and Issuances of Disqualified Stock” and “Limitation on Restricted Payments” covenants.
- (3) if applicable, the Incurrence of Indebtedness and the Investment referred to in clause (1) of this proviso would be permitted under the “Limitation on Indebtedness and Issuances of Disqualified Stock” and “Limitation on Restricted Payments” covenants.

The Board of the Company may designate any Unrestricted Subsidiary to be a Restricted Subsidiary; provided that:

- (1) no Default or Event of Default shall have occurred and be continuing at the time of or after giving effect to such designation;
- (2) all Liens, Indebtedness and Disqualified Stock of such Unrestricted Subsidiary outstanding immediately after such designation, and all such Indebtedness and Disqualified Stock, at such time, have been permitted to be Incurred, granted or issued and shall be deemed to have been Incurred, granted or issued.

Any such designation by the Board of the Company shall be evidenced to the Trustee by promptly filing with the Trustee a copy of the Board’s resolution of designation and an Officer’s Certificate certifying that such designation complied with the foregoing provisions.

“*Unsecured Indebtedness*” means any Indebtedness or Disqualified Stock of the Company, the Subsidiary Guarantors or any of their respective Restricted Subsidiaries, other than Secured Indebtedness.

“*Voting Stock*” means with respect to any Person, Capital Stock of any class or kind ordinarily having the power to vote for the election of directors or members of the governing body of such Person.

“*Wholly Owned*” means, with respect to any Subsidiary of any Person, the ownership of all of the outstanding Capital Stock of such Subsidiary (including shares or Investments by individuals mandated by applicable law) by such Person and/or one or more Wholly Owned Subsidiaries of such Person.

## **Covenants**

The following covenants apply to the Series Q senior notes being offered pursuant to this prospectus:

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*Repurchase of Notes at the Option of the Holder Upon a Change of Control Triggering Event*

Upon the occurrence of a Change of Control Triggering Event, each holder of notes will have the right to require us to repurchase all or any multiple thereof) of such holder's notes pursuant to the unconditional, irrevocable offer to purchase described below (the "*Change of Control* 101% of the aggregate principal amount thereof, plus accrued and unpaid interest thereon to the date of purchase (the "*Change of Control* 45 Business Days after the occurrence of such Change of Control Triggering Event (the "*Change of Control Payment Date*").

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On or before the Change of Control Payment Date, we will:

- (1) accept for payment notes or portions thereof properly tendered pursuant to the Change of Control Offer;
- (2) deposit with the Paying Agent cash sufficient to pay the Change of Control Payment (together with accrued and unpaid interest thereon);
- (3) deliver to the trustee notes so accepted together with an Officer's Certificate listing the aggregate principal amount of the notes so accepted.

The Paying Agent will promptly mail to the holders of notes so accepted payment in an amount equal to the Change of Control Payment, and will also promptly mail or deliver (or cause to be transferred by book entry) to such holders a new note equal in principal amount to any unpurchased portion of the notes so accepted. Each such new note will be in a principal amount of \$1,000 or an integral multiple thereof. Any notes not so accepted will be promptly mailed or delivered to the holders thereof. We will publicly announce the results of the Change of Control Offer on or as soon as practicable after the consummation thereof.

The provisions of the indenture relating to a Change of Control Triggering Event may not afford the holders protection in the event of a highly leveraged transaction, restructuring, merger, spin-off or similar transaction that may adversely affect holders, if such transaction does not constitute a Change of Control. In addition, we may not have sufficient financial resources available to fulfill our obligation to repurchase the notes upon a Change of Control.

Any Change of Control Offer will be made in compliance with all applicable laws, rules and regulations, including, if applicable, Regulation D of the Securities Act of 1933, as amended, and the rules thereunder and all other applicable Federal and state securities laws.

### *Limitation on Incurrences of Indebtedness and Issuance of Disqualified Stock*

- (1) Except as set forth below, we will not and neither the Subsidiary Guarantors nor any of our or their respective Restricted Subsidiaries will incur any Indebtedness (including Acquired Indebtedness) or issue any Disqualified Stock. Notwithstanding the foregoing sentence, we may incur Indebtedness or issue Disqualified Stock, after giving effect to, on a pro forma basis, such Incurrence or issuance and the receipt and application of the proceeds thereof, if:
  - (a) the aggregate amount of all outstanding Indebtedness (other than the QUIPs Debt) and our Disqualified Stock and the Disqualified Stock of the Subsidiary Guarantors and our and their respective Restricted Subsidiaries (including amounts of Refinancing Indebtedness outstanding as of the date hereof or otherwise), determined on a consolidated basis (it being understood that the amounts of Indebtedness and Disqualified Stock of the Subsidiaries shall be consolidated with ours only to the extent of our proportionate interest in such Restricted Subsidiaries), does not exceed 65% of our Adjusted Total Assets; and
  - (b) our Consolidated Coverage Ratio would be greater than or equal to 2.0 to 1.0, we and our Restricted Subsidiaries may incur Indebtedness or issue Disqualified Stock.

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- (2) In addition to the foregoing limitations set forth in (1) above, except as set forth below, we, the Subsidiary Guarantors and our Restricted Subsidiaries, shall not Incur any Secured Indebtedness or Subsidiary Indebtedness. Notwithstanding the foregoing sentence, if, immediately after the application of the proceeds of any additional Secured Indebtedness and/or Subsidiary Indebtedness and the application of the proceeds thereof, the aggregate amount of Secured Indebtedness and Subsidiary Indebtedness and all outstanding Secured Indebtedness and Subsidiary Indebtedness of the Subsidiary Guarantors and our respective Restricted Subsidiaries

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(including amounts of Refinancing Indebtedness outstanding pursuant to paragraph (4)(c) hereof or otherwise), determined on a consolidated basis, that the amounts of Secured Indebtedness and Subsidiary Indebtedness of Restricted Subsidiaries shall be consolidated with ours (excluding our interest in such Restricted Subsidiaries), without duplication, is less than or equal to 45% of our Adjusted Total Assets, we are not in default of such Secured Indebtedness and/or Subsidiary Indebtedness.

- (3) In addition to the limitations set forth in (1) and (2) above, we, the Subsidiary Guarantors and our and their respective Restricted Subsidiaries shall maintain Total Unencumbered Assets of not less than 125% of the aggregate outstanding amount of the Unsecured Indebtedness (other than amounts of Refinancing Indebtedness outstanding pursuant to paragraph (4)(c) hereof or otherwise) determined on a consolidated basis. The Unsecured Indebtedness of the Restricted Subsidiaries shall be consolidated with ours only to the extent of our proportionate share of such Unsecured Indebtedness.
- (4) Notwithstanding paragraphs (1) or (2), we, the Subsidiary Guarantors and our and their respective Restricted Subsidiaries (except as otherwise provided) shall not issue each and all of the following:
  - (a) Indebtedness outstanding (including Indebtedness issued to replace, refinance or refund such Indebtedness) under the terms of any debt instrument, together with all Indebtedness Incurred pursuant to clause (l) and (n) of this paragraph (4), the principal amount repaid subsequent to the Series Issue Date as provided under the "Limitation on Asset Sales" covenant (including any similar arrangement, such commitment is permanently reduced by such amount);
  - (b) Indebtedness or Disqualified Stock owed:
    - a) to us; or
    - b) to any Subsidiary Guarantor; provided that any event which results in any Restricted Subsidiary holding such Indebtedness or Disqualified Stock ceasing to be a Restricted Subsidiary or any subsequent transfer of such Indebtedness or Disqualified Stock (including any similar arrangement) to a Subsidiary Guarantor shall be deemed, in each case, to constitute an Incurrence of such Indebtedness or issuance of Disqualified Stock in violation of clause (b);
  - (c) Refinancing Indebtedness with respect to outstanding Indebtedness (other than Indebtedness Incurred under clause (a) of this paragraph) and any refinancings thereof;
  - (d) Indebtedness:
    - (i) in respect of performance, surety or appeal bonds Incurred in the ordinary course of business;
    - (ii) under Currency Agreements and Interest Swap and Hedging Obligations; provided that such agreements:
      - (A) are designed solely to protect us, the Subsidiary Guarantors or any of our or their Restricted Subsidiaries against fluctuations in currency exchange rates or interest rates; and

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- (B) do not increase the Indebtedness of the obligor outstanding, at any time other than as a result of exchange rates or interest rates or by reason of fees, indemnities and compensation payable to the obligor;
- (iii) arising from agreements providing for indemnification, adjustment of purchase price or similar obligations, surety bonds or performance bonds securing any of our obligations or any obligations of the Subsidiary Guarantors or Subsidiaries pursuant to such agreements, in any case Incurred in connection with the disposition of any business (other than

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Guarantees of Indebtedness Incurred by any Person acquiring all or any portion of such business, assets or Restr (financing such acquisition), in an amount not to exceed the gross proceeds actually received by us, the Subsidiar Restricted Subsidiaries on a consolidated basis in connection with such disposition;

- (e) our Indebtedness, to the extent the net proceeds thereof are promptly:
  - (i) used to purchase all of the notes tendered in a Change of Control Offer made as a result of a Change of Control;
  - (ii) deposited to defease the notes as described below under “Legal Defeasance and Covenant Defeasance”;
- (f) Guarantees of the notes and Guarantees of our Indebtedness or Indebtedness of any of the Subsidiary Guarantors by Restricted Subsidiaries; provided the guarantee of such Indebtedness is permitted by and made in accordance with the terms of the indenture governing the incurrence of such underlying Indebtedness or at the time such guarantor becomes a Restricted Subsidiary;
- (g) Indebtedness evidenced by the notes and the Guarantees thereof and represented by the indenture up to the amounts stated in the indenture as of the Maturity Date;
- (h) the QUIPs Debt;
- (i) Limited Partner Notes; and
- (j) Indebtedness Incurred pursuant to the Blackstone Acquisition and any Indebtedness of Host, its Subsidiaries, a Public REIT or any of its Subsidiaries incurred in connection with the REIT Conversion;
- (k) Acquired Indebtedness assumed in connection with an Asset Acquisition if, on the date of any such Incurrence, the fair market value of the Person or asset or assets so acquired would be greater than or equal to 2.0 to 1.0; *provided however*, that an acquisition of a Person shall not constitute an “Asset Acquisition,” will be deemed to be an acquisition of a Person for purposes of determining such value;
- (l) Secured Indebtedness in an aggregate principal amount (or accreted value, if applicable) at any time outstanding, not to exceed \$1.5 billion, less any amount repaid subsequent to the date of the REIT Conversion; *provided however*, that (i) the Incurrence of such Secured Indebtedness is otherwise permitted pursuant to paragraph (2) above and (ii) the Indebtedness are used substantially concurrently to repay and permanently reduce Indebtedness outstanding under the indenture; in the case of a revolver or similar arrangement, such commitment is permanently reduced by such amount); *provided further*, that in reliance on this clause (l), together with all Indebtedness Incurred pursuant to clause (a) and (n) of this paragraph, the aggregate principal amount (or accreted value, if applicable), of \$1.5 billion, less any amount repaid subsequent to the date of the REIT Conversion, shall not exceed the “Limitation on Asset Sales” covenant (including that, in the case of a revolver or similar arrangement, such commitment is permanently reduced by such amount);
- (m) Indebtedness Incurred by Foreign Subsidiaries in an aggregate principal amount (or accreted value, as applicable) at any time outstanding, not to exceed \$100 million; and

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- (n) additional Indebtedness in an aggregate principal amount (or accreted value, if applicable) at any time outstanding, *however*, that Indebtedness Incurred in reliance on this clause (n), together with all Indebtedness Incurred pursuant to this clause (n), shall not at any time exceed an aggregate principal amount (or accreted value, if applicable), of \$1.5 billion, less any amount permanently reduced by such amount.



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- (5) For purposes of determining any particular amount of Indebtedness under this covenant:
  - (a) Indebtedness Incurred under the Credit Facility on or prior to the Issue Date shall be treated as Incurred pursuant to this covenant; and
  - (b) Guarantees, Liens or obligations with respect to letters of credit supporting Indebtedness otherwise included in the Credit Facility shall not be included as additional Indebtedness.
- (6) For purposes of determining compliance with this covenant:
  - (a) in the event that an item of Indebtedness (or any portion thereof) meets the criteria of more than one of the types of Indebtedness set forth in the clauses, the Company, in its sole discretion, shall classify such item of Indebtedness (or any portion thereof) at the time of Incurrence required to include the amount and type of such Indebtedness in one of the above clauses.
  - (b) the Company will be entitled at the time of Incurrence to divide and classify an item of Indebtedness in more than one of the above, and with respect to any Indebtedness Incurred pursuant to any specific clause under paragraph (4) above, the Company may, at its discretion, Incurred reclassify all or a portion of such Indebtedness under a different clause of paragraph (4); and
  - (c) Indebtedness under clauses (n) and (m) of paragraph (4) of this covenant shall be reclassified automatically as having been Incurred under this covenant if at any date after such Indebtedness is Incurred, such Indebtedness could have been Incurred under any of the other clauses to the extent such Indebtedness could have been so Incurred.

Indebtedness or Disqualified Stock of any Person that is not our Restricted Subsidiary, which Indebtedness or Disqualified Stock is outstanding at the time such Person becomes our Restricted Subsidiary (including by designation) or is merged with or into or consolidated with us or one of our Restricted Subsidiaries, shall be deemed to have been Incurred or issued at the time such Person becomes our Restricted Subsidiary or is merged with or into or consolidated with us, or one of our Restricted Subsidiaries, or the time such Disqualified Stock which is assumed at the time of the acquisition of any asset shall be deemed to have been Incurred or issued at the time of such acquisition.

Notwithstanding any other provision of this covenant, the maximum amount of Indebtedness the Company and the Subsidiary Guarantors may incur shall not be deemed to be exceeded solely as a result of fluctuations in the exchange rate of currencies.

### *Limitation on Liens*

Neither we, the Subsidiary Guarantors, nor any Restricted Subsidiary shall secure any Indebtedness under the Credit Facility or the Existing Senior Notes with any Lien on their respective properties or assets securing Indebtedness under the Credit Facility or the Existing Senior Notes unless effectively subordinated, pari passu and equally and ratably with the Lien securing such Indebtedness for so long as Indebtedness under the Credit Facility or Existing Senior Notes is outstanding.

### *Limitation on Restricted Payments*

We will not and the Subsidiary Guarantors will not, and neither we nor the Subsidiary Guarantors will permit any of our or their respective Restricted Subsidiaries to, directly or indirectly, make a Restricted Payment if, at the time of, and after giving effect to, the proposed Restricted Payment:

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- (1) a Default or Event of Default shall have occurred and be continuing;
- (2) we could not Incur at least \$1.00 of Indebtedness under paragraph (1) of the “Limitation on Incurrences of Indebtedness and or

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- (3) the aggregate amount of all Restricted Payments (the amount, if other than in cash, the fair market value of any property used) shall exceed the sum of, without duplication:
- (a) 95% of the aggregate amount of the Funds From Operations (or, if the Funds From Operations is a loss, minus 100% of the aggregate amount of the Funds From Operations) on a cumulative basis during the period (taken as one accounting period) beginning on the first day of the fiscal quarter in which the Transaction Date occurs and ending on the last day of the last fiscal quarter preceding the Transaction Date;
  - (b) 100% of the aggregate Net Cash Proceeds received by us after the Issue Date from the issuance and sale permitted by the Indenture (other than Disqualified Stock) to a Person who is not our Subsidiary including from an issuance to a Person who is not our Subsidiary and from the exercise of other rights to acquire our Capital Stock (in each case, exclusive of any Disqualified Stock or any options, warrants or rights to acquire our Capital Stock, which, at the option of the holder, or are required to be redeemed, prior to the Stated Maturity of the notes or Equity Offerings to comply with the provisions set forth under the caption “Optional Redemption”), and the amount of any of our Indebtedness (other than Disqualified Stock) subordinate in right of payment to the notes) that was issued and sold for cash upon the conversion of such Indebtedness into our Capital Stock (other than Disqualified Stock), or otherwise received as Capital Contributions, exclusive of Capital Contributions received by us after the Issue Date in compliance with the provisions set forth under the caption “Optional Redemption”;
  - (c) an amount equal to the net reduction in Investments (other than Permitted Investments) in any Person other than a Restricted Subsidiary resulting from payments of interest on Indebtedness, dividends, repayments of loans or advances, or other transfers of cash or property to Restricted Subsidiaries or from the Net Cash Proceeds from the sale of any such Investment (except, in each case, to the extent such payments, transfers or sales are included in the calculation of Funds From Operations) or from designations of Unrestricted Subsidiaries or Non-Consolidated Subsidiaries (valued in each case as provided in the definition of “Investments”);
  - (d) the fair market value of noncash tangible assets or Capital Stock (other than ours or that of our Parent) representing the fair market value of the assets or Capital Stock of our Parent at the Issue Date in exchange for an issuance of Qualified Capital Stock; and
  - (e) the fair market value of noncash tangible assets or Capital Stock (other than ours or that of our Parent) representing the fair market value of the assets or Capital Stock of our Parent at the Issue Date.

Notwithstanding the foregoing, (A) for purposes of determining whether we, the Subsidiary Guarantors and our and their respective Restricted Subsidiaries are in compliance with the “Limitations on Indebtedness” covenant, the fair market value of any Restricted Payment representing the declaration or payment of any dividend or other distribution in respect of Capital Stock of such Person or the Parent or any Restricted Subsidiary, or the fair market value of any Restricted Payment constituting Preferred Stock, our Consolidated Coverage Ratio contemplated by clause (b) of paragraph (1) of the “Limitations on Indebtedness” covenant, shall be greater than or equal to 1.7 to 1 and (B) we may make Permitted REIT Distributions.

We estimate that as of March 24, 2006, the sum of the amounts referenced in clauses (a) through (e) above was approximately \$4.8 billion.

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### *Limitation on Dividend and Other Payment Restrictions Affecting Subsidiary Guarantors*

Neither we nor the Subsidiary Guarantors will create or otherwise cause or suffer to exist or become effective any consensual encumbrance on any Subsidiary Guarantor to:

- (1) pay dividends or make any other distributions permitted by applicable law on any Capital Stock of such Subsidiary Guarantor or any Subsidiaries;
- (2) pay any Indebtedness owed to us or any Subsidiary Guarantor;
- (3) make loans or advances to us or any Subsidiary Guarantor; or
- (4) transfer its property or assets to us or any Subsidiary Guarantor.

The foregoing provisions shall not prohibit any encumbrances or restrictions:

- (1) imposed under the indenture as in existence immediately following the Issue Date or under the Credit Facility, and any extensions or replacements of such agreements; *provided* that the encumbrances and restrictions in any such extensions, refinancings, renewals or modifications in any material respect to the holders than those encumbrances or restrictions that are then in effect and that are being extended;
- (2) imposed under any applicable documents or instruments pertaining to any Secured Indebtedness (and relating solely to assets or proceeds from or generated by such assets);
- (3) existing under or by reason of applicable law;
- (4) existing with respect to any Person or the property or assets of such Person acquired by us or any Restricted Subsidiary, existing or incurred in contemplation thereof, which encumbrances or restrictions are not applicable to any Person or the property or assets of such Person or the property or assets of such Person so acquired;
- (5) in the case of clause (4) of the first paragraph of this covenant, (a) that restrict in a customary manner the subletting, assignment, lease, or that is a lease, license, conveyance or contract or similar property or asset, (b) existing by virtue of any transfer of, agreement to, or Lien on, any of our property or assets or any property or assets of any Restricted Subsidiary not otherwise prohibited by this indenture, in the ordinary course of business, not relating to any Indebtedness, and that do not, individually or in the aggregate, detract from the value of property or assets of any Restricted Subsidiary in any manner material to us and our Restricted Subsidiaries, taken as a whole;
- (6) with respect solely to a Restricted Subsidiary and imposed pursuant to an agreement that has been entered into for the sale or disposition of the Capital Stock of, or property and assets of, such Restricted Subsidiary;

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- (7) contained in the terms of any Indebtedness or any agreement pursuant to which such Indebtedness was issued if (a) the encumbrance or restriction will not materially affect our ability to make principal or interest payments on the notes; or
- (8) in connection with and pursuant to permitted refinancings thereof, replacements of restrictions imposed pursuant to clause (4) restrictive than those being replaced and do not apply to any other Person or assets other than those that would have been covered by the Indebtedness so refinanced.

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Nothing contained in this covenant shall prevent us, the Subsidiary Guarantors or any of our or their respective Restricted Subsidiaries from

- (a) creating, incurring, assuming or suffering to exist any Permitted Liens or Liens not prohibited by the “Limitation on Liens” c
- (b) restricting the sale or other disposition of our property or assets or property or assets of any of our Restricted Subsidiaries tha  
of or any of our Restricted Subsidiaries in accordance with the terms of such Indebtedness or any related security document.

### *Limitation on Transactions with Affiliates*

Neither we, the Subsidiary Guarantors, nor any of our or their respective Restricted Subsidiaries will be permitted to, directly or indirectly, transaction or series of transactions (including, without limitation, the purchase, sale, lease or exchange of property or assets, or the rendering Affiliates or any Affiliate of any of our Restricted Subsidiaries (“*Affiliate Transactions*”), other than Exempted Affiliate Transactions, exce favorable to us, the Subsidiary Guarantor or such Restricted Subsidiary than could be obtained, at the time of such transaction or, if such tra agreement, at the time of the execution of the agreement providing therefor, in a comparable arm’s length transaction with a Person that is n

The foregoing limitation does not limit, and shall not apply to:

- (1) transactions approved by a majority of our Board;
- (2) the payment of reasonable and customary fees and expenses to members of our Board who are not our employees;
- (3) any Restricted Payments not prohibited by the “Limitation on Restricted Payments” covenant or any payments specifically e  
Payments; and
- (4) Permitted REIT Payments.

Notwithstanding the foregoing, any Affiliate Transaction or series of related Affiliate Transactions, other than Exempted Affiliate Transact related transactions specified in any of clauses (2) through (4) of the preceding paragraph:

- (a) with an aggregate value in excess of \$10 million must first be approved pursuant to a Board Resolution by a majority of our  
matter of the transaction; and
- (b) with an aggregate value in excess of \$25 million, will require us to obtain a favorable written opinion from an independent fi  
to the fairness from a financial point of view of such transaction to us, such Subsidiary Guarantor or such Restricted Subsidia  
transaction or related real estate transactions with an aggregate value in excess of \$25 million but not in excess of \$50 million  
from an independent, qualified real estate appraiser that the consideration received in connection with such transaction is fair  
Restricted Subsidiary.

### *Limitation on Asset Sales*

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We will not and the Subsidiary Guarantors will not, and neither we nor the Subsidiary Guarantors will permit any of our or their respective any Asset Sale, unless:

- (1) the consideration received by us, the Subsidiary Guarantor or such Restricted Subsidiary is at least equal to the fair market value determined by our Board, in good faith; and

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- (2) at least 75% of the consideration received consists of cash, Cash Equivalents and/or real estate assets; *provided* that, with respect to real estate properties, up to 75% of the consideration may consist of indebtedness of the purchaser of such real estate properties so long as such indebtedness is a first priority Lien on the real estate property or properties sold; and *provided* that, for purposes of this clause (2) the amount of:
- (a) any Indebtedness (other than Indebtedness subordinated in right of payment to the notes or a Subsidiary Guarantee) (and is either repaid or assumed by the transferee of the related assets) by virtue of such Asset Sale and which is sold; and
  - (b) any securities or other obligations received by us, any Subsidiary Guarantor or any such Restricted Subsidiary from the sale of such assets converted by us, the Subsidiary Guarantor or such Restricted Subsidiary into cash (or as to which we, any Subsidiary Guarantor or such Restricted Subsidiary has received at or prior to the consummation of the Asset Sale a commitment (which may be subject to customary conditions) from an investment, merchant or commercial bank to convert into cash within 90 days of the consummation of such Asset Sale) converted into cash within such 90-day period) will be deemed to be cash.

In the event that the aggregate Net Cash Proceeds received by us, any Subsidiary Guarantors or such Restricted Subsidiaries from one or more Asset Sales during the Closing Date in any period of 12 consecutive months (such 12 consecutive month period, an “*Asset Sale Period*”) exceed 1% of Total Assets at the commencement of such Asset Sale Period for which a consolidated balance sheet of the Company and its Restricted Subsidiaries has been filed with the SEC (or Commission or provided to the trustee pursuant to the “Reports” covenant), then during the period commencing 180 days prior to the commencement of such Asset Sale Period running through the date that is 12 months after the date Net Cash Proceeds so received exceeded 1% of Total Assets, an amount equal to the amount of such Asset Sale Period must have been or must be:

- (1) invested in or committed to be invested in, pursuant to a binding commitment subject only to reasonable, customary closing conditions, the Net Cash Proceeds to the Net Cash Proceeds are, in fact, so invested, within an additional 180 days:
  - (a) fixed assets and property (other than notes, bonds, obligations and securities) which in the good faith reasonable judgment of the Company constitute or be part of our Related Business or a Related Business of the Subsidiary Guarantor or such Restricted Subsidiary immediately following such transaction;
  - (b) Permitted Mortgage Investments; or
  - (c) a controlling interest in the Capital Stock of an entity engaged in a Related Business; *provided* that concurrently with the consummation of this subsection, such entity becomes a Restricted Subsidiary; or
- (2) used to repay and permanently reduce Indebtedness outstanding under the Credit Facility (including that, in the case of a revolving credit commitment is permanently reduced by such amount).

Pending the application of any such Net Cash Proceeds as described above, we may invest such Net Cash Proceeds in any manner that is not prohibited by the Credit Facility. Net Cash Proceeds from Asset Sales that are not or were not applied or invested as provided in the first sentence of this paragraph (including any Net Cash Proceeds committed to be invested as provided in such sentence but which are not in fact invested within the time period provided) will be deemed to be



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Within 30 days following each date on which the aggregate amount of Excess Proceeds exceeds \$25 million, we will make an offer to purchase from holders of any of our other Indebtedness ranking pari passu with the notes from time to time outstanding with similar provisions requiring us to use such Indebtedness with the proceeds from such Asset Sale, on a pro rata basis, an aggregate principal amount (or accreted value, as applicable) equal to the Excess Proceeds on such date, at a purchase price in cash equal to 100% of the principal amount (or accreted value, as applicable) of such Indebtedness, plus, in each case, accrued interest (if any) to the Payment Date. To the extent that the aggregate amount of notes and other such Indebtedness tendered pursuant to an Asset Sale Offer is less than the Excess Proceeds, we may use any remaining Excess Proceeds for general corporate purposes. If the aggregate amount (or accreted value, as applicable) of notes and such other Indebtedness tendered pursuant to an Asset Sale Offer exceeds the amount of Excess Proceeds, the notes and other such Indebtedness shall be selected on a *pro rata* basis. Upon completion of such Offer to Purchase, the amount of Excess Proceeds shall be reseeded.

Notwithstanding, and without complying with, any of the foregoing provisions:

- (1) we, the Subsidiary Guarantors and our and their respective Restricted Subsidiaries may, in the ordinary course of business, convey, sell, lease, transfer, assign or otherwise dispose of inventory acquired and held for resale in the ordinary course of business;
- (2) we, the Subsidiary Guarantors and our and their respective Restricted Subsidiaries may convey, sell, lease, transfer, assign or otherwise dispose of real estate properties and in accordance with the “Consolidation, Merger and Sale of Assets” and “Limitation on Merger of Subsidiary Guarantors and Release of Subsidiary Guarantors” covenants in the indenture;
- (3) we, the Subsidiary Guarantors and our and their respective Restricted Subsidiaries may sell or dispose of damaged, worn out or obsolete property in the ordinary course of business so long as such property is no longer necessary for the proper conduct of our business or the business of the Restricted Subsidiary, as applicable; and
- (4) we, the Subsidiary Guarantors and our and their respective Restricted Subsidiaries may exchange assets held by us, the Subsidiary Guarantors and our Restricted Subsidiary for one or more real estate properties and/or one or more Related Businesses of any Person or entity owning one or more Related Businesses; *provided* that our Board has determined in good faith that the fair market value of the assets received is at least equal to the fair market value of the assets exchanged by us.

No transaction listed in clauses (1) through (4) inclusive shall be deemed to be an “Asset Sale.”

### *Limitation on Merger of Subsidiary Guarantors and Release of Subsidiary Guarantors*

No Subsidiary Guarantor shall consolidate or merge with or into (whether or not such Subsidiary Guarantor is the surviving Person) another Person (whether or not such other Person is another Subsidiary Guarantor), unless:

- (1) subject to the provisions of the following paragraph, the Person formed by or surviving any such consolidation or merger (if any) shall assume all the obligations of such Subsidiary Guarantor pursuant to a supplemental indenture in form reasonably satisfactory to the Board of Directors of the Person; the Person shall unconditionally and fully guarantee, on a senior basis, all of such Subsidiary Guarantor’s obligations under such indenture on the terms set forth in the indenture; and
- (2) immediately before and immediately after giving effect to such transaction on a pro forma basis, no Default or Event of Default shall have occurred.

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Notwithstanding the foregoing, the Guarantee of the notes by a Subsidiary Guarantor shall be automatically released upon:

- (a) The sale or other disposition of Capital Stock of such Subsidiary Guarantor if, as a result of such sale or disposition, such Subsidiary;
- (b) the consolidation or merger of any such Subsidiary Guarantor with any Person other than us or any of our Subsidiaries if, as such Subsidiary Guarantor ceases to be our Subsidiary;
- (c) a Legal Defeasance or Covenant Defeasance; or
- (d) the unconditional and complete release of such Subsidiary Guarantor from its Guarantee of all Guaranteed Indebtedness.

### *Limitation on Status as Investment Company*

The indenture prohibits us and our Restricted Subsidiaries from being required to register as an “investment company” (as that term is defined in the Investment Company Act of 1940, as amended).

### **Covenants upon Attainment and Maintenance of an Investment Grade Rating**

The covenants “—Limitation on Incurrences of Indebtedness and Issuance of Disqualified Stock,” “—Limitation on Liens,” “—Limitation on Dividend and other Payment Restrictions Affecting Subsidiary Guarantors,” “—Limitation on Transactions with Affiliates” and “—Limitation on Restricted Payments” shall be applicable in the event, and only for so long as, the Series Q senior notes are rated Investment Grade.

Notwithstanding the foregoing, in the event that one or both of the Rating Agencies withdraws its ratings or downgrades the ratings assigned to the Series Q senior notes below the required Investment Grade, the foregoing covenants will be reinstated as of and from the date of such withdrawal or ratings downgrade. The “Limitation on Restricted Payments” covenant will be made as if the “Limitations on Restricted Payments” covenant had been in effect since the Issue Date. Default will be deemed to have occurred solely by reason of a Restricted Payment made while that covenant was suspended. There can be no assurance that we will ever achieve an Investment Grade rating or that any such rating will be maintained.

### **Reports**

Whether or not we are subject to the reporting requirements of Section 13 or 15(d) of the Exchange Act, we shall deliver to the trustee and to the Commission, and we would have been required to file such with the Commission, annual and quarterly financial statements substantially equivalent to financial statements included in reports filed with the Commission if we were subject to the requirements of Section 13 or 15(d) of the Exchange Act, including, with respect to the quarterly statements, thereon by our certified independent public accountants, as such would be required in such reports to the Commission, and, in each case, to include an analysis of financial condition and results of operations which would be so required. Whether or not required by the rules and regulations of the Commission, we will file all such information and reports with the Commission for public availability and will make such information available to securities analysts upon request.

An Event of Default with respect to the Series Q senior notes is defined as:

- The Indenture provides that if a Default occurs and is continuing, the trustee must, within 90 days after the occurrence of such default, give notice of such Default to holders of the senior notes of that series, *provided* that the trustee may withhold from holders of the senior notes notice of any continuing Default or Event of Default (except a Default relating to the payment of principal or interest on the senior notes of that series) if it determines that withholding notice is in their interest.

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The holders of a majority in aggregate principal amount of the senior notes of a series at the time outstanding may waive on behalf of all the holders of the notes of such series, except a default with respect to any provision requiring supermajority approval to amend, which default may only be waived by such holders.

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supermajority with respect to such series, and except a default in the payment of principal of or interest on any senior note of that series not in compliance with the covenant or provision which cannot be modified or amended without the consent of the holder of each outstanding senior note of that series.

Subject to the provisions of the Indenture relating to the duties of the trustee, the trustee will be under no obligation to exercise any of its rights at the request, order or direction of any of the holders, unless such holders have offered to the trustee reasonable security or indemnity. Subject to the provisions of applicable law, the holders of a majority in aggregate principal amount of the senior notes of any series at the time outstanding will have the right in the place of conducting any proceeding for any remedy available to the trustee, or exercising any trust or power conferred on the trustee, with respect to such series.

### **Consolidation, Merger and Sale of Assets**

We will not merge with or into, or sell, convey, or transfer, or otherwise dispose of all or substantially of our property and assets (as an entirety or in part) in any transaction or a series of related transactions) to any Person or permit any Person to merge with or into us, unless:

- (1) either we shall be the continuing Person or the Person (if other than us) formed by such consolidation or into which we are merged, and the assets of ours shall be an entity organized and validly existing under the laws of the United States of America or any state or territory, and we shall assume, by a supplemental indenture, executed and delivered to the trustee, all of our obligations, on the notes and under the Indenture;
- (2) immediately after giving effect, on a pro forma basis, to such transaction, no Default or Event of Default shall have occurred or be occurring;
- (3) we will have delivered to the trustee an Officer's Certificate and an Opinion of Counsel, in each case stating that such consolidation or merger complies with this provision and that all conditions precedent provided for herein relating to such transaction have been satisfied.

Upon any consolidation or merger or any transfer of all or substantially all of our assets, in accordance with the foregoing, the successor Person or Persons to which we are merged or to which such transfer is made, shall succeed to, be substituted for, and may exercise every one of our rights and powers and shall have the same effect as if such successor Person had been named therein as the Company and we shall be released from the obligations under the Series Q Indenture.

### **Legal Defeasance and Covenant Defeasance**

We may, at our option, elect to have our obligations and the obligations of the Subsidiary Guarantors discharged with respect to the outstanding senior notes (the "Legal Defeasance"). Such Legal Defeasance means that we shall be deemed to have paid and discharged the entire indebtedness represented, and the obligations of the Subsidiary Guarantors, in full, and shall have the same effect as to all outstanding senior notes of such series and Guarantees thereof, except as to:

- (1) rights of holders to receive payments in respect of the principal of, premium, if any, and interest on such senior notes when such payments are due from the funds;
- (2) our obligations with respect to such senior notes concerning issuing temporary senior notes, registration of senior notes, multiple series of senior notes, and the maintenance of an office or agency for payment and money for security payments held in trust;
- (3) the rights, powers, trust, duties, and immunities of the trustee, and our and the Subsidiary Guarantors' obligations in connection with the Indenture.

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- (4) the Legal Defeasance provisions of the Indenture.



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In addition, we may, at our option and at any time, elect, with respect to any series of senior notes, to have our obligations and the obligations of the subsidiary guarantors with respect to certain covenants that are described in the Indenture (“*Covenant Defeasance*”) and thereafter any failure to comply with such covenants or Event of Default with respect to the senior notes of such series. In the event Covenant Defeasance occurs, certain events (not including non-rehabilitation and insolvency events) described under “Events of Default” will no longer constitute an Event of Default with respect to the senior notes.

In order to exercise either Legal Defeasance or Covenant Defeasance, with respect to any series of senior notes:

- (1) we must irrevocably deposit with the trustee, in trust, for the benefit of the holders of the senior notes of such series, U.S. legal tender, government securities or a combination thereof, in such amounts as will be sufficient, in the opinion of a nationally recognized firm of independent accountants, to pay the principal of, premium, if any, and interest on such senior notes on the stated date for payment thereof or on the redemption date of such senior notes; principal of, premium, if any, or interest on such senior notes;
- (2) in the case of the Legal Defeasance, we shall have delivered to the trustee an opinion of counsel in the United States reasonably satisfied that (A) we have received from, or there has been published by the Internal Revenue Service, a ruling or (B) since the date of the defeasance, no applicable Federal income tax law, in either case to the effect that, and based thereon such opinion of counsel shall confirm that the holders of such senior notes will not recognize income, gain or loss for Federal income tax purposes as a result of such Legal Defeasance and will be subject to Federal income tax on the same amounts, in the same manner and at the same times as would have been the case if such Legal Defeasance had not occurred;
- (3) in the case of Covenant Defeasance, we shall have delivered to the trustee an opinion of counsel in the United States reasonably satisfied that the holders of such senior notes will not recognize income, gain or loss for Federal income tax purposes as a result of such Covenant Defeasance and will be subject to Federal income tax on the same amounts, in the same manner and at the same times as would have been the case if such Covenant Defeasance had not occurred;
- (4) no Default or Event of Default shall have occurred with respect to such series and be continuing on the date of such deposit and no bankruptcy or insolvency events are concerned, at any time in the period ending on the 91st day after the date of deposit;
- (5) such Legal Defeasance or Covenant Defeasance shall not result in a breach or violation of, or constitute a default under the Indenture or any instrument to which we or any of our Restricted Subsidiaries is a party or by which we or any of our Restricted Subsidiaries is bound;
- (6) we shall have delivered to the trustee an Officer’s Certificate stating that the deposit was not made by us with the intent of preferring us over any of our other creditors or with the intent of defeating, hindering, delaying or defrauding any of our other creditors or other persons;
- (7) we shall have delivered to the trustee an Officer’s Certificate stating that the conditions precedent provided for have been complied with.

## **Amendments, Supplements and Waivers**

The Indenture contains provisions permitting us, the Subsidiary Guarantors and the trustee to enter into a supplemental indenture for certain purposes with respect to the senior notes. Subject to certain limited exceptions, modifications and amendments of the Indenture or any supplemental indenture with respect to the senior notes, we, the Subsidiary Guarantors and the trustee with the consent of the holders of not less than a majority in aggregate principal amount of the senior notes (except that any amendments or supplements to the provisions relating to security interests or with respect to the Guarantees

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of the Subsidiary Guarantors shall require the consent of the holders of not less than 66 <sup>2</sup>/<sub>3</sub>% of the aggregate principal amount of the senior notes then outstanding; *provided* that no such modification or amendment may, without the consent of each holder affected thereby:

- (1) change the Stated Maturity of the principal of, or any installment of interest on, any senior note;
- (2) reduce the principal amount of, or premium, if any, or interest on, any senior note;
- (3) change the place of payment of principal of, or premium, if any, or interest on, any senior note;
- (4) impair the right to institute suit for the enforcement of any payment on or after the Stated Maturity (or, in the case of a redemption, any senior note);
- (5) reduce the above-stated percentages of outstanding senior notes the consent of whose holders is necessary to modify or amend the Indenture;
- (6) waive a default in the payment of principal of, premium, if any, or interest on the senior notes (except a rescission of acceleration) or a waiver of the payment default that resulted from such acceleration);
- (7) alter the provisions relating to the redemption of the senior notes at our option;
- (8) reduce the percentage or aggregate principal amount of outstanding senior notes the consent of whose holders is necessary for the exercise of the provisions of the Indenture or for waiver of certain defaults; or
- (9) make the senior notes subordinate in right of payment to any other Indebtedness.

### **No Personal Liability of Partners, Stockholders, Officers, Directors**

No recourse for the payment of the principal of, premium, if any, or interest on any of the Series Q senior notes or for any claim based thereon shall be had against any incorporator, partner, stockholder, officer, director, employee or agent of the Company, or any Subsidiary Guarantors or of any successor Person thereof. Each holder, by accepting the Series Q senior notes, waives and releases all such claims.

### **Concerning the Trustee**

The Indenture provides that, except during the continuance of a Default, the trustee will not be liable, except for the performance of such duties as may be required by the Indenture. If an Event of Default has occurred and is continuing, the trustee will use the same degree of care and skill in its exercise of the duties as a prudent person would exercise under the circumstances in the conduct of such person's own affairs.

The Indenture and provisions of the Trust Indenture Act of 1939, as amended, incorporated by reference therein, contain limitations on the ability of the Trustee, as creditor, to obtain payment of claims in certain cases or to realize on certain property received by it in respect of any such claims, as security for the performance of its duties; provided that if it acquires any conflicting interest, it must eliminate such conflict or resign.

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### **Exchange Offer; Registration Rights**

We have filed a registration statement to comply with our obligations under the registration rights agreement to register the issuance of the Offer.”

In the event that (1) any law or applicable interpretations of the staff of the Commission does not permit us to effect the exchange offer or (2) the exchange offer is not consummated within 260 calendar days after the initial issuance date of the Series P senior notes, we and the subsidiary guarantors will promptly as reasonably practicable file a shelf registration statement covering resales of the Series P senior notes, (b) use their reasonable best efforts to get the shelf registration statement to be declared effective under the Securities Act and (c) use their reasonable best efforts to keep effective the shelf registration statement from the issue date or such shorter period ending when all Series P senior notes covered by the shelf registration statement have been sold in the United States under the shelf registration statement or when the Series P senior notes become eligible for resale pursuant to Rule 144 under the Securities Act will, in the event of the filing of the shelf registration statement, provide to each holder of the Series P senior notes copies of the prospectus for the shelf registration statement, notify each such holder when the shelf registration statement has become effective and take certain other actions as are required under the shelf registration statement for the Series P senior notes. A holder of Series P senior notes that sells its Series P senior notes pursuant to the shelf registration statement generally will be deemed to be a security holder in the related prospectus and to deliver a prospectus to purchasers, will be subject to certain of the civil liability provisions under the Securities Act in connection with such sales and will be bound by the provisions of the registration rights agreement that are applicable to such a holder (including certain indemnification provisions thereunder). In addition, each holder of the Series P senior notes will be required to deliver information to be used in connection with the shelf registration statement and to benefit from the provisions regarding any increase in interest applicable to the Series P senior notes set forth in the registration rights agreement.

Although we have filed a registration statement with respect to the exchange of the Series P senior notes for Series Q senior notes, and we intend to file a registration statement described above, to the extent required, there can be no assurance that such registration statements will be filed, or, if filed, that the registration statements described above is filed on or before the date specified for such filing, (b) neither of such registration statements will be declared effective on or prior to the date specified for such effectiveness, (c) an exchange offer registration statement becomes effective, but we and the subsidiary guarantors will not consummate the exchange offer within 260 days of the initial issuance date for the Series P senior notes, or (d) the shelf registration statement is declared effective but is not usable in connection with resales of Series P senior notes during the period specified in the registration rights agreement (each such event will constitute a “*Registration Default*”), then we and the subsidiary guarantors will pay liquidated damages to each holder of Series P senior notes, immediately following the occurrence of such Registration Default in an amount equal to \$.05 per week per \$1,000 principal amount of Series P senior notes. Upon a Registration Default, liquidated damages will accrue at the rate specified above until such Registration Default is cured and the amount of liquidated damages will increase by an additional \$.05 per week per \$1,000 principal amount of Series P senior notes with respect to each subsequent 90-day period until the Registration Default is cured, up to a maximum amount of liquidated damages of \$.30 per week per \$1,000 principal amount of Series P senior notes (regardless of whether the Registration Default is outstanding). All accrued liquidated damages will be paid by us and the subsidiary guarantors on each interest payment date from immediately available funds or by mailing checks to their registered addresses if no such accounts have been specified.

Notwithstanding the foregoing, we may issue a notice that the shelf registration statement is unusable pending the announcement of a material adverse change or any notice suspending use of the

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shelf registration statement required under applicable securities laws to be issued and, in the event that the aggregate number of days in any which all such notices are issued and effective does not exceed 30 days in the aggregate, then the liquidated damages payable with respect to incurred as described above.

The summary herein of certain provisions of the registration rights agreement does not purport to be complete and is subject to, and is qualified by, the registration rights agreement, a copy of which will be made available from us upon request.

### **Book-Entry; Delivery; Form and Transfer**

The Series Q senior notes initially will be in the form of one or more registered global notes without interest coupons. Upon issuance, the global trustee, as custodian for DTC in New York, New York, and registered in the name of DTC or its nominee for credit to the accounts of DTC participants (each as defined in the following section “*Depository Procedures*”).

Transfer of beneficial interests in any global notes will be subject to the applicable rules and procedures of DTC and its direct participants from time to time.

The global notes may be transferred, in whole and not in part, only to another nominee of DTC or to a successor of DTC or its nominee or interests in the global notes may be exchanged for notes in certificated form in certain limited circumstances. See “Transfer of Interests in Global Notes.”

Initially, the trustee will act as paying agent and registrar. The notes may be presented for registration of transfer and exchange at the office of the trustee.

### **Depository Procedures**

DTC has advised us that DTC is a limited-purpose trust company created to hold securities for its participating organizations, called the “direct participants.” DTC provides clearance and settlement of transactions in those securities between direct participants through electronic book-entry changes in accounts of direct participants. Direct participants include securities brokers and dealers, banks, trust companies, clearing corporations and certain other organizations. Access to DTC’s system requires that a participant either clear through or maintain a direct or indirect custodial relationship with a direct participant, called the “Indirect Participants”. DTC may hold securities for persons only through the direct participants or indirect participants and such other person’s ownership interest and transfer of ownership interest in the securities will be recorded on the books and records of the direct participant and/or indirect participant and not on the records maintained by DTC.

DTC has also advised us that, pursuant to DTC’s procedures, (1) upon issuance of the Global Notes, DTC will credit the accounts of the direct participants with the principal amount of the global notes, and (2) DTC will maintain records of the ownership interests of such direct participants in the global notes. By and between direct participants, DTC will not maintain records of the ownership interests of, or the transfer of ownership interest in, the global notes of other owners of beneficial interests in the global notes. Direct participants and indirect participants must maintain their own records of the ownership interests by and between, indirect participants and other owners of beneficial interests in the global notes.

Investors in the global notes may hold their interests therein directly through DTC if they are direct participants in DTC or indirectly through indirect participants in DTC. All ownership interests in any global notes may be subject to the procedures and requirements of DTC.

The laws of some states in the United States require that certain persons take physical delivery in definitive, certificated form, of securities and the ability to transfer beneficial interests in a global note to such persons. Because DTC can act only on behalf of direct participants, which include clearing participants and others, the ability of a person having a beneficial interest in a Global Note to pledge such interest to persons or entities that do not otherwise take actions in respect of such interests, may be affected by the lack of physical certificates evidencing such interests. For certain Global Notes, see “—Transfers of Interests in Global Notes for Certificated Notes.”

**Except as described in “—Transfers of Interests in Global Notes for Certificated Notes” owners of beneficial interests in the global their names, will not receive physical delivery of notes in certificated form and will not be considered the registered owners or hold purpose.**

Under the terms of the Indenture, we, the subsidiary guarantors and the trustee will treat the persons in whose names the Series Q senior notes (including the Series Q senior notes represented by global notes) as the owners thereof for the purpose of receiving payments and for any and all other purposes whether or not such persons are the registered owners of the notes. Payments on the Series Q senior notes (including principal, premium, liquidated damages, if any, and interest on global notes registered in the name of DTC or its nominee) will be payable to the person or persons shown as the registered holder under the Indenture. Consequently, none of us, the subsidiary guarantors or the trustee or any agent of ours, the subsidiary guarantors or the trustee will accept any responsibility or liability for (1) any aspect of DTC's records or any direct participant's or indirect participant's records relating to or purporting to reflect the ownership interests in the global notes or for maintaining, supervising or reviewing any of DTC's records or any direct participant's or indirect participant's records relating to or purporting to reflect the ownership interests in the global notes or for maintaining, supervising or reviewing any of DTC's records or any direct participant's or indirect participant's records relating to or purporting to reflect the ownership interests in the global notes or (2) any other matter relating to the actions and practices of DTC or any of its direct participants or indirect participants.

DTC has advised us that its current payment practice (for payments of principal, interest and the like) with respect to securities such as the Notes is to make payments to the relevant direct participants with such payment on the payment date in amounts proportionate to such direct participant's respective ownership percentage as shown on DTC's records. Payments by direct participants and indirect participants to the beneficial owners of the notes will be governed by standing instructions from such participants between them and will not be the responsibility of DTC, the trustee, us or the subsidiary guarantors. None of us, the subsidiary guarantors or the trustee will be liable by DTC or its direct participants or indirect participants in identifying the beneficial owners of the notes, and we and the trustee may conclude that we are relying on instructions from DTC or its nominee as the registered owner of the notes for all purposes.

The global notes will trade in DTC's "Same-Day Funds Settlement System" and, therefore, transfers between direct participants in DTC will be made through the procedures, and will be settled in immediately available funds. Transfers between indirect participants who hold an interest through a direct participant will be made through the procedures of such direct participant but generally will settle in immediately available funds.

DTC has advised that it will take any action permitted to be taken by a holder of notes only at the direction of one or more direct participants. Notes are credited and only in respect of such portion of the aggregate principal amount of the notes as to which such direct participant or direct participants have directed. However, if there is an Event of Default under the notes, DTC reserves the right to exchange global notes (without the direction of any direct participant) for certificated forms of notes, and to distribute such certificated forms of notes to its direct participants. See “—Transfers of Interest in Notes.”

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The information in this section concerning DTC and its book-entry system has been obtained from sources that we believe to be reliable, but we make no representation as to its accuracy.

### **Transfers of Interests in Global Notes for Certificated Notes**

An entire global note may be exchanged for definitive notes in registered, certificated form without interest coupons if (1) DTC (x) notifies us and we continue as depository for the global notes and we thereupon fail to appoint a successor depository within 90 days or (y) has ceased to be a participant in the Exchange Act, (2) we, at our option, notify the trustee in writing that we elect to cause the issuance of certificated notes or (3) upon the request of the holder of the outstanding principal amount of notes, if there shall have occurred and be continuing a Default or an Event of Default with respect to the global notes, we notify the trustee in writing that, upon surrender by the direct participants and indirect participants of their interest in such global note, certificated notes shall be issued and that such direct participants and indirect participants and DTC identify as being the beneficial owner of the related notes.

Beneficial interests in global notes held by any direct participant or indirect participant may be exchanged for certificated notes upon request by the participant (itself or on behalf of an indirect participant), and to the trustee in accordance with customary DTC procedures, certificated notes delivered in exchange for any global notes will be registered in the names, and issued in any approved denominations, requested by DTC on behalf of such direct participant in accordance with DTC's customary procedures).

None of us, the subsidiary guarantors or the trustee will be liable for any delay by the holder of any global notes or DTC in identifying the beneficial owner of the global notes. The trustee may conclusively rely on, and will be protected in relying on, instructions from the holder of the global note or DTC for all purposes.

### **Same Day Settlement and Payment**

The Indenture will require that payments in respect of the Series Q senior notes represented by the Global Notes (including principal, premium, interest, and damages, if any) be made by wire transfer of immediately available same day funds to the accounts specified by the holder of interests in such Global Notes. For Certificated Notes, the Operating Partnership will make all payments of principal, premium, if any, interest and liquidated damages, if any, by wire transfer of immediately available same day funds to the accounts specified by the holders thereof or, if no such account is specified, by mailing a check to each such holder's address. Payments in respect of the Series Q senior notes represented by the Global Notes in connection with secondary trading in the Certificated Notes will also be settled in immediately available funds.



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### **CERTAIN UNITED STATES FEDERAL TAX CONSEQUENCES**

The following discussion is a summary of the material U.S. federal income tax considerations relevant to the exchange of the Series P senior notes for the Series Q senior notes. The discussion is based upon the Code, U.S. Treasury Regulations issued thereunder, IRS rulings and pronouncements and judicial decisions in effect as of the date of this offering. The discussion is not intended to constitute a complete analysis of all of the U.S. federal income tax consequences that may be relevant to a holder in light of such holder's particular circumstances or to hold for all holders. The discussion does not address the tax consequences for financial institutions, U.S. expatriates, insurance companies, dealers in securities or currencies, traders in securities, tax-exempt organizations, or holders of the Series Q senior notes as part of a "straddle," "hedge," "conversion transaction" or other integrated transaction. In addition, the effect of any applicable state and local tax laws is not discussed. The discussion deals only with Series Q senior notes held as "capital assets" within the meaning of Section 1221 of the Code.

We have not sought and will not seek any rulings from the IRS with respect to the matters discussed below. There can be no assurance that the IRS will agree with the conclusions reached in this discussion concerning the tax consequences of the exchange of the Series P senior notes for the Series Q senior notes pursuant to this exchange offer or that the conclusions will be sustained.

PROSPECTIVE INVESTORS SHOULD CONSULT THEIR OWN TAX ADVISORS WITH REGARD TO THE APPLICATION OF THE DISCUSSION SET FORTH BELOW TO THEIR PARTICULAR SITUATIONS AS WELL AS THE APPLICATION OF ANY STATE, LOCAL, FOREIGN OR OTHER TAX LAWS AND ESTATE TAX LAWS.

#### **Exchange of the Series P Senior Notes for the Series Q Senior Notes**

The exchange of the Series P senior notes for the Series Q senior notes in the exchange offer will not be treated as an "exchange" for Federal income tax purposes. The Series Q senior notes will not be considered to differ materially in kind or extent from the Series P senior notes. Accordingly, the exchange will not result in a taxable event for holders of the Series P senior notes for income tax purposes. Moreover, the Series Q senior notes will have the same tax attributes as the Series P senior notes and the same tax consequences will apply to holders of the Series Q senior notes as to holders of the Series P senior notes, including without limitation, the same issue price, adjusted issue price, adjusted tax basis and holding period.

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### **PLAN OF DISTRIBUTION**

If you are a broker-dealer that receives Series Q senior notes for your own account pursuant to the exchange offer, you must acknowledge the connection with any resale of such Series Q senior notes. This prospectus, as it may be amended or supplemented from time to time, may be used to sell Series Q senior notes received in exchange for Series P senior notes where such Series P senior notes were acquired as a result of market-making activity. To the extent any broker-dealer participates in the exchange offer and so notifies us, we have agreed that we will make this prospectus, as amended or supplemented, available to the broker-dealer for use in connection with resales, and will promptly send additional copies of this prospectus and any amendment or supplement to the broker-dealer that requests those documents in the letter of transmittal.

- We will not receive any proceeds from any sale of Series Q senior notes by broker-dealers.
- Series Q senior notes received by broker-dealers for their own account pursuant to the exchange offer may be sold from time to time in the over-the-counter market, in negotiated transactions, through the writing of options on the Series Q senior notes or a combination thereof, at market prices at the time of resale, at prices related to such prevailing market prices or at negotiated prices.
- Any resale may be made directly to purchasers or to or through brokers or dealers who may receive compensation in the form of commissions from such broker-dealer or the purchasers or any such Series Q senior notes.
- Any broker-dealer that resells Series Q senior notes that were received by it for its own account pursuant to the exchange offer in a distribution of such Series Q senior notes may be deemed to be an “underwriter” within the meaning of the Securities Act, and any Series Q senior notes and any commissions or concessions received by any such persons may be deemed to be underwriting commissions.
- The letter of transmittal states that, by acknowledging that it will deliver and by delivering a prospectus, a broker-dealer will not be deemed an “underwriter” within the meaning of the Securities Act.

We have agreed to pay all expenses incident to the exchange offer (other than commissions and concessions of any broker-dealer), subject to the extent we may be entitled to reimbursement from the issuer. We will provide indemnification against certain liabilities, including certain liabilities that may arise under the Securities Act, to broker-dealers that sell Series Q senior notes and exchange Series P senior notes in the exchange offer for Series Q senior notes.

By its acceptance of the exchange offer, any broker-dealer that receives Series Q senior notes pursuant to the exchange offer hereby agrees to deliver this prospectus to its customers in connection with the sale or transfer of Series Q senior notes. It also agrees that, upon receipt of notice from us of the happening of any event that makes this prospectus untrue in any material respect or which requires the making of any changes in this prospectus in order to make the statements therein true, it will promptly update or supplement this prospectus upon our disclosure obligations that may have a material adverse effect on us (which notice we agree to deliver promptly to such broker-dealer). We will not deliver this prospectus until we have notified such broker-dealer that delivery of this prospectus may resume and has furnished copies of any amendments or supplements to such broker-dealer.

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### **VALIDITY OF SECURITIES**

Certain legal matters relating to the securities offered hereby were passed upon for us by Latham & Watkins LLP, Washington, D.C. and the validity of the guarantees under New York law are being passed upon for us by Dorsey & Whitney LLP; Bingham McCutchen LLP; Kane, Hanson O'Reilly Matheson; Ruden, McClosky, Smith, Schuster & Russell, P.A. and Blake, Cassels & Graydon LLP as set forth in and limited by the exhibits to this registration statement.

### **EXPERTS**

The consolidated financial statements and schedule of real estate and accumulated depreciation of Host Hotels & Resorts, L.P. as of December 31, 2005 and for the years in the three-year period ended December 31, 2005, have been included herein and in the registration statement in reliance upon the report of a registered public accounting firm, appearing elsewhere herein, and upon the authority of said firm as experts in accounting and auditing.

The combined financial statements of Acquired Businesses at December 31, 2005 and 2004, and for each of the three years in the period ended December 31, 2005, included in the Prospectus and Registration Statement have been audited by Ernst & Young LLP, independent registered public accounting firm, as set forth elsewhere herein, and are included in reliance upon such report given on the authority of such firm as experts in accounting and auditing.

### **WHERE YOU CAN FIND MORE INFORMATION**

This prospectus is part of a registration statement on Form S-4 we have filed with the Commission under the Securities Act. This prospectus sets forth the information required by the Commission. For further information about us and the Series Q senior notes, you should refer to the registration statement and the exhibits thereto. Material provisions of contracts and other documents relating to the Series Q senior notes. Since this prospectus may not contain all of the information you should review the full text of these documents. We have filed these documents as exhibits to our registration statement.

We are subject to the informational reporting requirements of the Securities Exchange Act of 1934, as amended, and file annual, quarterly and other information with the Commission. Copies of this information may be found on Host's website (<http://www.hosthotels.com>). You may also obtain information we file with the Commission at the public reference room of the Commission, Room 100 F Street, N.E., Washington, D.C. 20549, or call 1-800-SEC-0330 for further information. In addition, the Commission maintains a website (<http://www.sec.gov>) that contains such reports and other information. You may inspect reports and other information we file at the offices of the New York Stock Exchange, 20 Broad Street, New York, New York 10005.

You should rely only on the information provided in this prospectus. We have not authorized anyone else to provide you with different information. The information in this prospectus is accurate as of any date other than the dates on the front of this documents.

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**INDEX TO FINANCIAL STATEMENTS**

The following financial information is included on the pages indicated:

**Host Hotels & Resorts, L.P.**

[Report of Independent Registered Public Accounting Firm](#)

[Consolidated Balance Sheets as of December 31, 2005 and 2004](#)

[Consolidated Statements of Operations for the Years Ended December 31, 2005, 2004 and 2003](#)

[Consolidated Statements of Partners' Capital and Comprehensive Income \(Loss\) for the Years Ended December 31, 2005, 2004 and 2003](#)

[Consolidated Statements of Cash Flows for the Years Ended December 31, 2005, 2004 and 2003](#)

[Notes to Consolidated Financial Statements](#)

[Condensed Consolidated Balance Sheet as of March 24, 2006](#) (unaudited)

[Condensed Consolidated Statements of Operations for the Quarters Ended March 24, 2006 and March 25, 2005](#) (unaudited)

[Condensed Consolidated Statements of Cash Flows for the Quarters Ended March 24, 2006 and March 25, 2005](#) (unaudited)

[Notes to Condensed Consolidated Financial Statements](#) (unaudited)

**Acquired Businesses**

[Report of Independent Registered Public Accounting Firm](#)

[Combined Balance Sheets as of December 31, 2005 and 2004](#)

[Combined Statements of Income for the Years Ended December 31, 2005, 2004 and 2003](#)

[Combined Statements of Cash Flows for the Years Ended December 31, 2005, 2004 and 2003](#)

[Notes to Combined Financial Statements](#)

[Combined Balance Sheet as of February 28, 2006](#) (unaudited)

[Combined Statements of Operations for the Two Months Ended February 28, 2006 and 2005](#) (unaudited)

[Combined Statements of Cash Flows for the Two Months Ended February 28, 2006 and 2005](#) (unaudited)

[Notes to Combined Financial Statements](#) (unaudited)

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**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

The Partners  
Host Hotels & Resorts, L.P.:

We have audited the accompanying consolidated balance sheets of Host Hotels & Resorts, L.P. and subsidiaries as of December 31, 2005 and 2004, and the related consolidated statements of operations, partners' capital and comprehensive income (loss), and cash flows for each of the years in the three-year period ended December 31, 2005. In connection with our audits of the consolidated financial statements, we also have audited the financial statement schedule of real estate and accumulated depreciation and amortization. The consolidated financial statements and financial statement schedule are the responsibility of the Partnership's management. Our responsibility is to express an opinion on these financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Host Hotels & Resorts, L.P. and subsidiaries as of December 31, 2005 and 2004, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2005, in accordance with U.S. generally accepted accounting principles. Also in our opinion, the related financial statement schedule, when considered in relation to the consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

/s/ KPMG LLP

McLean, Virginia  
March 3, 2006, except as to notes 1, 10, 12, 16, 19, and 20,  
which are as of June 13, 2006

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**CONSOLIDATED BALANCE SHEETS**

**December 31, 2005 and 2004**  
**(in millions)**

**ASSETS**

Property and equipment, net  
 Assets held for sale  
 Due from managers  
 Investments in affiliates  
 Deferred financing costs, net  
 Furniture, fixtures and equipment replacement fund  
 Other  
 Restricted cash  
 Cash and cash equivalents

Total assets

**LIABILITIES AND PARTNERS' CAPITAL**

Debt  
 Senior notes, including \$493 million and \$491 million, net of discount, of Exchangeable Senior Debentures, respectively  
 Mortgage debt  
 Convertible debt obligation to Host Hotels & Resorts, Inc.  
 Other

Total debt

Accounts payable and accrued expenses  
 Liabilities associated with assets held for sale  
 Other

Total liabilities

Minority interest

Limited partnership interests of third parties at redemption value (representing 20.0 million units and 21.0 million units at December 31, respectively)

Partners' Capital

General partner

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Cumulative redeemable preferred limited partner
Limited partner
Accumulated other comprehensive income
Total partners' capital
Total liabilities and partners' capital

See Notes to Consolidated Financial Statements.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**CONSOLIDATED STATEMENTS OF OPERATIONS**

**Years Ended December 31, 2005, 2004 and 2003**  
(in millions)

**REVENUES**

Rooms

Food and beverage

Other

Total hotel sales

Rental income

Other income

Total revenues

**EXPENSES**

Rooms

Food and beverage

Hotel departmental expenses

Management fees

Other property-level expenses

Depreciation and amortization

Corporate and other expenses

Gain on insurance settlement

Total operating costs and expenses

**OPERATING PROFIT**

Interest income

Interest expense

Net gains on property transactions

Gain (loss) on foreign currency and derivative contracts

Minority interest expense

Equity in losses of affiliates

**INCOME (LOSS) BEFORE INCOME TAXES**



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Benefit from (provision for) income taxes

**INCOME (LOSS) FROM CONTINUING OPERATIONS**

Income from discontinued operations.

**NET INCOME (LOSS)**

Less: Distributions on preferred units

Issuance costs of redeemed preferred units

**NET INCOME (LOSS) AVAILABLE TO COMMON UNITHOLDERS**

**BASIC AND DILUTED EARNINGS (LOSS) PER COMMON UNIT:**

Continuing operations

Discontinued operations

**BASIC AND DILUTED EARNINGS (LOSS) PER COMMON UNIT**

See Notes to Consolidated Financial Statements.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF PARTNERS' CAPITAL**  
**AND COMPREHENSIVE INCOME (LOSS)**

**Years Ended December 31, 2005, 2004 and 2003**  
(in millions)

OP Units Outstanding			Preferred Limited Partner	General Partner	Limited Partner
Preferred	Common				
14.1	264.8	Balance, December 31, 2002	\$ 339	\$ 1	\$ 1,1
—	—	Net income	—	—	—
—	—	Other comprehensive income (loss):	—	—	—
—	—	Foreign currency translation adjustment	—	—	—
—	—	Foreign currency forward contracts	—	—	—
—	—	Realized loss on foreign currency forward contracts	—	—	—
—	—	Unrealized gain on HM Services common stock to net income	—	—	—
—	—	Comprehensive income	—	—	—
—	1.4	Units issued to Host for the comprehensive stock and employee stock purchase plans	—	—	—
—	—	Distributions on preferred OP units	—	—	—
—	4.2	Redemptions of limited partnership interests of third parties	—	—	—
—	51.0	Issuance of common OP units	—	—	5
—	—	Distributions on preferred OP units	—	—	0
—	—	Market adjustment to record preferred and common OP units of third parties at redemption value	—	—	0
14.1	321.4	Balance, December 31, 2003	339	1	1,5
—	—	Net loss	—	—	—
—	—	Other comprehensive income (loss):	—	—	—
—	—	Foreign currency translation adjustment	—	—	—
—	—	Foreign currency forward contracts	—	—	—
—	—	Unrealized loss on HM Services common stock to net income	—	—	—
—	—	Comprehensive loss	—	—	—
—	2.4	Units issued to Host for the stock and comprehensive employee stock purchase plans	—	—	0
—	—	Distributions on common OP units	—	—	0
—	—	Distributions on preferred OP units	—	—	—
—	2.6	Redemptions of limited partnership interests of third parties	—	—	—
4.0	—	Issuance of Class E Preferred OP units	98	—	—

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(4.1)	—	Redemption of Class A Preferred OP units	(100)	—	
—	25.0	Issuance of common OP units	—	—	3
—	—	Market adjustment to record preferred and common OP units of third parties at redemption value	—	—	0
14.0	351.4	Balance, December 31, 2004	337	1	1,7
—	—	Net income	—	—	1
—	—	Other comprehensive income (loss):			
—	—	Foreign currency translation adjustment	—	—	
—	—	Unrealized loss on HM Services common stock to net income	—	—	
—	—	Comprehensive income			
—	1.7	Units issued to Host for the comprehensive stock and employee stock purchase plans	—	—	
—	—	Distributions on common OP units	—	—	(1
—	—	Distributions on preferred OP units	—	—	0
—	1.1	Redemptions of limited partnership interests of third parties	—	—	
(4.0)	—	Redemption of Class B Preferred units	(96)	—	
—	6.8	Issuance of common OP units	—	—	1
—	—	Market adjustment to record preferred and common OP units of third parties at redemption value	—	—	0
10.0	361.0	Balance, December 31, 2005	\$ 241	\$ 1	\$ 1,8

See Notes to Consolidated Financial Statements.

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**HOST HOTELS AND RESORTS, L.P. AND SUBSIDIARIES**
**CONSOLIDATED STATEMENTS OF CASH FLOWS**

**Years Ended December 31, 2005, 2004 and 2003**  
**(in millions)**

**OPERATING ACTIVITIES**

Net income (loss)

Adjustments to reconcile to cash provided by operations:

Discontinued operations:

Gain on dispositions

Depreciation

Depreciation and amortization

Amortization of deferred financing costs

Income taxes

Net gains on property transactions

(Gain) loss on foreign currency and derivative contracts

Equity in losses of affiliates

Minority interest expense

Change in due from managers

Change in accrued interest payable

Changes in other assets

Changes in other liabilities

Cash provided by operating activities

**INVESTING ACTIVITIES**

Proceeds from sales of assets, net

Proceeds from the sale of interest in CBM Joint Venture, LLC, net of expenses

Disposition of World Trade Center hotel

Acquisitions

Distributions from equity investments

Capital expenditures:

Renewals and replacements

Repositionings and other investments

Change in furniture, fixtures and equipment replacement fund

Note receivable collections

Other

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Cash used in investing activities

FINANCING ACTIVITIES

Financing costs

Issuances of debt

Draw on credit facility, net of repayments

Debt prepayments

Prepayment of Canadian currency forward contracts

Scheduled principal repayments

Issuances of common OP units

Issuances of cumulative redeemable preferred units, net

Redemption of cumulative redeemable preferred units

Distributions on common OP units

Distributions on preferred units

Distributions to minority interests

Change in restricted cash

Cash provided by (used in) financing activities

INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS

CASH AND CASH EQUIVALENTS, beginning of year

CASH AND CASH EQUIVALENTS, end of year

See Notes to Consolidated Financial Statements.

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[Table of Contents](#)**HOST HOTELS AND RESORTS, L.P. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS****Years Ended December 31, 2005, 2004 and 2003  
(in millions)****Supplemental schedule of noncash investing and financing activities:**

During 2005, 2004 and 2003, Host issued 9.6 million, 30.0 million and 56.6 million shares of its common stock, respectively. Of the shares issued in 2005, 6.8 million common shares were issued upon the conversion of 2.1 million Convertible Preferred Securities. For each share of common stock issued, Host issued an equivalent number of OP units to Host.

During 2005, 2004 and 2003, minority partners converted operating partnership units ("OP units") valued at \$19 million, \$35 million and \$35 million, respectively, into approximately 1.1 million, 2.6 million and 4.2 million shares, respectively, of Host common stock.

On January 3, 2005, we transferred \$47 million of preferred units of Vornado Realty Trust, which we had purchased on December 30, 2004, to a subsidiary, resulting in a consolidated partnership interest in a consolidated partnership.

On January 6, 2005, we sold the Hartford Marriott at Farmington for a purchase price of approximately \$25 million, including the assumption of approximately \$10 million of mortgage debt by the buyer.

On September 22, 2004, we acquired the Scottsdale Marriott at McDowell Mountains, for a purchase price of approximately \$58 million, including the assumption of approximately \$24 million of mortgage debt.

During June 2003, we acquired the remaining general partner interest and the preferred equity interest held by outside partners in the JW Marriott at approximately \$3 million. We also became the sole limited partner after the partnership foreclosed on a note receivable from the other limited partner, consolidating the partnership and recorded \$95 million of mortgage debt secured by the hotel and property and equipment of approximately \$100 million.

See Notes to Consolidated Financial Statements.

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### HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 1. Summary of Significant Accounting Policies

##### *Description of Business*

On April 17, 2006, the partnership changed its name from Host Marriott, L.P. to Host Hotels & Resorts, LP a Delaware limited partnership umbrella partnership structure with Host Hotels & Resorts, Inc. formerly Host Marriott Corporation, or Host, as the sole general partner, is Host operates as a self-managed and self-administered real estate investment trust, or REIT, with its operations conducted solely through us Host holds approximately 96% of the partnership interests, or OP units.

As of December 31, 2005, we owned, or had controlling interests in, 107 luxury and upper-upscale, full-service hotel lodging properties located in Toronto and Calgary, Canada and Mexico City, Mexico operated primarily under the Marriott®, Ritz-Carlton®, Hyatt®, Fairmont®, Four Seasons® names. Of these properties, 89 are managed or franchised by Marriott International, Inc. and its subsidiaries, or Marriott International.

##### *Basis of Presentation and Principles of Consolidation*

The accompanying consolidated financial statements include the accounts of Host LP and its subsidiaries and controlled affiliates. We consolidate entities (including factors determining control) when we own over 50% of the voting shares of another company or, in the case of partnership investments, when we own a partnership interest. The control factors we consider include the ability of minority stockholders or other partners to participate in or block management decisions to determine that we are an owner in a variable interest entity within the meaning of the Financial Accounting Standards Board, or FASB, revised Statement of Financial Accounting Standards, "Consolidation of Variable Interest Entities" and that our variable interest will absorb a majority of the entity's expected losses if they occur, or expected residual returns if they occur, or both, then we will consolidate the entity. All material intercompany transactions and balances have been eliminated.

##### *Use of Estimates in the Preparation of Financial Statements*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America, or GAAP, requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the end of the reporting period. Actual results could differ from those estimates.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**
*Earnings (Loss) Per Unit*

Basic earnings (loss) per unit is computed by dividing net income (loss) available to common OP unitholders as adjusted for potentially dilutive securities, by the weighted average number of common OP units outstanding. Diluted earnings (loss) per unit is computed by dividing net income (loss) available to common OP unitholders as adjusted for potentially dilutive securities, by the weighted average number of common OP units outstanding plus other potentially dilutive securities. Dilutive securities include Host for Host common shares granted under comprehensive stock plans, preferred OP units held by minority partners, other minority interests, limited partnership interests to common OP units and the Convertible Preferred Securities and the Exchangeable Senior Debentures. No effect was given to the anti-dilutive.

	Year ended December 31				
	2005			2004	
	Income	Units	Per Unit Amount	Income	Units
	(in millions, except per unit amounts)				
Net income (loss)	\$ 173	373.3	\$ .46	\$ (1)	359.3
Distributions on preferred OP units	(27)	—	(.07)	(37)	—
Issuance costs of redeemed preferred OP units (1)	(4)	—	(.01)	(4)	—
Basic earnings (loss) available to common unitholders	142	373.3	.38	(42)	359.3
Assuming distribution of units to Host for Host shares granted under its comprehensive stock plan, less shares assumed purchased at average market price	—	2.5	—	—	—
Diluted earnings (loss) available to common unitholders	\$ 142	375.8	\$ .38	\$ (42)	359.3

(1) Represents the original issuance costs associated with the Class B preferred units in 2005 and the Class A preferred units in 2004.

*Property and Equipment*

Property and equipment is recorded at cost. For newly developed properties, cost includes interest and real estate taxes incurred during development and improvements and capital leases are capitalized, while repairs and maintenance are expensed as incurred. Depreciation is computed using the straight-line method over the estimated useful lives of the assets, generally 40 years for buildings and three to ten years for furniture and equipment. Leasehold improvements are amortized over the lease term or the useful lives of the related assets.

We capitalize certain inventory (such as china, glass, silver, linen) at the time of a hotel opening, or when significant inventory is purchased.



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renovation or when the number of rooms or meeting space at a hotel is expanded). These amounts are then fully amortized over the estimated useful life. Replacement purchases are expensed when opened and placed in service. Food and beverage inventory items are recorded at the lower of FIFO or LIFO and are utilized.

We maintain a furniture, fixtures and equipment replacement fund for renewal and replacement capital expenditures at certain hotels, which is funded by 5% of property revenues.

We assess impairment of our real estate properties based on whether it is probable that estimated undiscounted future cash flows from each property will exceed its book value. If a property is impaired, a loss is recorded for the difference between the fair value and net book value of the hotel.

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### HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

We will classify a hotel as held for sale when the sale of the asset is probable, will be completed within one year and that actions to complete the sale will be withdrawn. Accordingly, we classify assets as held-for-sale when Host's Board of Directors has approved the sale, a binding agreement has been signed under which the buyer has committed a significant amount of nonrefundable cash and no significant financing contingencies exist from being completed in a timely manner. If these criteria are met, we will record an impairment loss if the fair value less costs to sell is lower than the carrying amount and will cease incurring depreciation. We will classify the loss, together with the related operating results, including interest expense on debt to be repaid as a result of the sale, as discontinued operations on our consolidated statement of operations and classify the assets and related liabilities on the balance sheet. Gains on sales of properties are recognized at the time of sale or deferred and recognized as income in subsequent periods as conditions for sale expire without further cost to us.

#### *Cash and Cash Equivalents*

We consider all highly liquid investments with a maturity of 90 days or less at the date of purchase to be cash equivalents.

#### *Restricted Cash*

Restricted cash includes reserves for debt service, real estate taxes, insurance, furniture and fixtures, as well as cash collateral and excess cash subject to agreement restrictions and provisions. For purposes of the statement of cash flows, management believes that because these amounts are restricted by loan agreements, it is appropriate to link the changes in restricted cash with the obligation to repay the debt in cash from financing activities.

#### *Minority Interest*

Minority interest consists of third party limited partnership interests in consolidated investments of \$26 million and \$83 million as of December 31, 2016 and 2015, respectively, that have finite lives. Third party partnership interests in consolidated investments that have infinite lives totaled \$3 million as of December 31, 2016 and 2015, respectively. Our partnerships have infinite lives as defined in SFAS 150.

#### *Income Taxes*

Host LP is not a tax paying entity. However, under our partnership agreement we are required to reimburse Host for any tax payments Host is required to pay. The information included herein represents disclosures regarding Host. As a result of our requirement to reimburse Host for these liabilities, such amounts are included in our financial statements.

We account for income taxes in accordance with SFAS 109 "Accounting for Income Taxes." Deferred tax assets and liabilities are recognized for the expected consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates in effect for the year in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities from a change in tax rates is recognized in earnings in the period when the new rate is enacted.

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Host has elected to be treated as a REIT under the provisions of the Internal Revenue Code and, as such, is not subject to federal income tax on its taxable income annually to their

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### HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

shareholders and comply with certain other requirements. In addition to paying federal and state taxes on any retained income, Host is subject to certain assets. Additionally, Host's consolidated taxable REIT subsidiaries are subject to federal, state and foreign income tax. The consolidated financial statements include the tax provision related to the operations of the taxable REIT subsidiaries, state taxes on undistributed taxable income, and our foreign taxes on the respective subsidiaries.

##### *Deferred Charges*

Financing costs related to long-term debt are deferred and amortized over the remaining life of the debt.

##### *Foreign Currency Translation*

As of December 31, 2005, our foreign operations consist of four properties located in Canada and one property located in Mexico. The operations are conducted in the local currency and then translated to U.S. dollars using the average exchange rates for the period. The assets and liabilities of the properties are translated at the exchange rate in effect at the balance sheet date. The resulting translation adjustments are reflected in accumulated other comprehensive income.

##### *Revenues*

Our consolidated results of operations reflect revenues and expenses of our hotels. Revenues are recognized when the services are provided to the guest.

##### *Other Comprehensive Income (Loss)*

The components of total accumulated other comprehensive income (loss) in the balance sheet are as follows (in millions):

Unrealized gain on HM Services common stock
Foreign currency translation

Total accumulated other comprehensive income
--

##### *Derivative Instruments*

We have interest rate swaps and interest rate caps which are considered derivative instruments. If the requirements for hedge accounting are met, these agreements are recognized over the life of the agreements as adjustments to interest expense, and the fair value of the derivatives is recorded in the balance sheet, with offsetting adjustments or charges recorded to the underlying debt. Otherwise the instruments are marked to market, and the gain or loss is recorded in other comprehensive income.

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market value of the contracts are recorded in loss on foreign currency and derivative contracts. Upon early termination of an interest rate swap, the unamortized premium is amortized as adjustments to interest expense of the related debt over the remaining period covered by the terminated swap.

We are also subject to exposure from fluctuations in foreign currencies relating to our properties located in Canada and in Mexico City. We have entered into foreign currency contracts related to the Canadian properties, which are considered derivative instruments. Gains and losses on contracts that meet the requirements for hedge accounting are recorded on the balance sheet at fair value, with offsetting changes recorded to accumulated other comprehensive income.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

comprehensive income. During 2003, these contracts no longer met the requirements for hedge accounting and have thereafter been marked to market. Losses on foreign currency and derivative contracts in the accompanying statement of operations. See Note 4 for further discussion of these contracts.

*Business Combinations*

We account for business combinations under the purchase method of accounting. As a result, all assets and liabilities of an acquired entity are recorded at their fair values at the date of acquisition.

*Concentrations of Credit Risk*

Financial instruments that potentially subject us to significant concentrations of credit risk consist principally of cash and cash equivalents. We have deposits with various high credit-quality financial institutions. We perform periodic evaluations of the relative credit standing of these financial institutions and do not have any significant exposure with any one institution.

*Accounting for Stock-Based Compensation*

At December 31, 2005, Host maintained two stock-based employee compensation plans, which are described more fully in Note 8. Prior to 2002, Host accounted for stock-based compensation in accordance with APB Opinion No. 25, "Accounting for Stock Issued to Employees." Effective January 1, 2002, Host adopted the fair value method of accounting for stock-based compensation, "Accounting for Stock-Based Compensation," or SFAS 123, and applied it prospectively to all employee awards granted, modified or settled after January 1, 2002. Host's employee stock option plan generally vest over four years. Therefore, the cost related to stock-based employee compensation included in net income (loss) for 2005, 2004 and 2003 is less than that which would have been recognized if the fair value based method had been applied to these awards under SFAS 123. The adoption of SFAS 123 did not change the calculation of stock-based employee compensation costs for shares granted under the plans. The following table illustrates the effect on net income (loss) and earnings (loss) per unit if the fair value based method had been applied to all awards in each period.

Net income (loss), as reported	
Add: Total stock-based employee compensation expense included in reported net income (loss), net of related tax effects	
Deduct: Total stock-based employee compensation expense determined under fair value method for all awards, net of related tax effects	
Pro forma net income (loss)	
Distributions on preferred units	

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Issuance costs of redeemed preferred units (1)	
Pro forma net income (loss) available to common unitholders	-
Earnings (loss) per common unit	
Basic and diluted—as reported	▪
Basic and diluted—pro forma	▪
	▪

(1) Represents the original issuance costs associated with the Class B preferred units in 2005 and the Class A preferred units in 2004.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

*Application of New Accounting Standards*

In December 2004, the FASB issued SFAS No. 123R, Share-Based Payment (“FAS 123R”), which requires that the cost resulting from all equity-based compensation arrangements be recognized in the financial statements. The statement requires a public entity to measure the cost of employee services received in exchange for the award on the grant-date fair value of the award (with limited exceptions). That cost will be recognized over the period during which an employee provides service for the award—the requisite service period (usually the vesting period). No compensation cost is recognized for equity instruments for which the employee provides no service. Employee share purchase plans will not result in recognition of compensation cost if certain conditions are met; those conditions are set forth in FAS 123. We adopted the fair value provisions of FAS 123 in 2002 and, therefore, have recognized the costs associated with all share-based compensation arrangements as of January 1, 2002. The provisions of FAS 123R are effective as of January 1, 2006. The adoption of this standard in 2006 will not have a material impact on our results of operations.

In March 2005, the FASB issued FASB Interpretation No. 47, Accounting for Conditional Asset Retirement Obligations, an interpretation of FASB Statement No. 143, which clarified the term “conditional asset retirement obligation” as used in FASB Statement No. 143. A conditional asset retirement obligation is a liability to perform an asset retirement activity in which the timing and (or) method of settlement are conditional on a future event that may or may not occur. If the obligation to perform the asset retirement activity is unconditional even though uncertainty exists about the timing and (or) method of settlement, we will recognize the fair value of the liability for the conditional asset retirement obligation when incurred, which is generally through the development and (or) through the normal operation of the asset, if sufficient information exists to reasonably estimate the fair value of the obligation. This interpretation did not have a material impact on our financial position or results of operations.

*Reclassifications*

Certain prior year financial statement amounts have been reclassified to conform with the current year presentation.

**2. Property and Equipment**

Property and equipment consists of the following as of December 31:

Land and land improvements
Buildings and leasehold improvements
Furniture and equipment
Construction in progress



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Less accumulated depreciation and amortization

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**
**3. Investments in Affiliates**

We own investments in voting interest entities which we do not consolidate and, accordingly, are accounted for under the equity method of accounting, are non-recourse to, and not guaranteed by, us. Investments in affiliates consists of the following:

	As of December 31, 2006		
	Ownership Interests	Our Investment	Debt
			(in millions)
CBM Joint Venture, L.P.	3.6%	\$ 7	\$841
Tiburon Golf Ventures, L.P.	49%	17	—
Other	1%	—	—
Total		\$ 24	\$841

	As of December 31, 2005		
	Ownership Interests	Our Investment	Debt
			(in millions)
CBM Joint Venture LLC	50%	\$ 33	\$898
Tiburon Golf Ventures, L.P.	49%	19	—
Other	1%	—	—
Total		\$ 52	\$898

During March 2005, we sold 85% of our interest in CBM Joint Venture LLC for a sales price of approximately \$92 million and recorded a gain of approximately \$41 million. In conjunction with the sale of our interest, CBM Joint Venture LLC was recapitalized and converted into a limited partnership ("CBM Joint Venture"), with Marriott International and Sarofim Realty Advisors. Post-recapitalization, we own a 3.6% limited partner interest in CBM Joint Venture, with a right to cause the partnership to redeem our remaining interest, under certain conditions, between December 2007 and December 2009. The redemption of our remaining interest is non-recourse to, and not guaranteed by, us or any of our subsidiaries. None of CBM Joint Venture's debt is recourse to, or guaranteed by, us or any of our subsidiaries.

Each of CBM Joint Venture's 120 hotels is operated by Marriott International pursuant to long-term management agreements. We received

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million during 2005 and did not receive any distributions from this investment during 2004 and 2003.

We have a 49% limited partner interest in Tiburon Golf Ventures, L.P., which owns the golf club surrounding The Ritz-Carlton, Naples Golf Course. Our investments in Tiburon Golf Ventures, L.P. in 2005, 2004 and 2003, respectively, were approximately \$1 million, \$6 million and \$1 million.

We own minority interests in three partnerships that directly or indirectly own three hotels. The total carrying value of these partnerships is approximately \$1 million. There are no guarantees or commitments in relation to these partnerships and all of the debt is non-recourse to us. On December 30, 2004, we sold our partnership that owns the Budapest Marriott hotel, for approximately \$1 million.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

Combined summarized balance sheet information as of December 31 for our affiliates follows:

Property and equipment, net
Other assets
Total assets
Debt
Other liabilities
Equity
Total liabilities and equity

Combined summarized operating results for our affiliates for the years ended December 31 follows:

	2006
Total revenues	\$ 48
Operating expenses	
Expenses	(34)
Depreciation and amortization	(4)
Operating profit	8
Interest income	3
Interest expense	(6)
Net income (loss)	\$ 6

**4. Debt**

Debt consists of the following:

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Series B senior notes, with a rate of 7 <sup>7</sup> / <sub>8</sub> % due August 2008
Series E senior notes, with a rate of 8 <sup>3</sup> / <sub>8</sub> % due February 2006
Series G senior notes, with a rate of 9 <sup>1</sup> / <sub>4</sub> % due October 2007(1)
Series I senior notes, with a rate of 9 <sup>1</sup> / <sub>2</sub> % due January 2007(2)
Series K senior notes, with a rate of 7 <sup>1</sup> / <sub>8</sub> % due November 2013
Series M senior notes, with a rate of 7% due August 2012
Series O senior notes, with a rate of 6 <sup>3</sup> / <sub>8</sub> % due March 2015
Exchangeable Senior Debentures with a rate of 3.25% due April 2024
Senior notes, with an average rate of 9.7% maturing through May 2012

Total senior notes
--------------------

Mortgage debt (non-recourse) secured by \$3.1 billion of real estate assets, with an average interest rate of 7.8% and 7.7% at December 31, 2004, respectively, maturing through February 2023 (3)
--

Credit facility
-----------------

Convertible debt obligation to Host Hotels & Resorts, Inc. with a rate of 6 <sup>3</sup> / <sub>4</sub> % due December 2026
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Other
-------

Total debt
------------

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### HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

- (1) Includes the fair value of interest rate swap agreements of \$(6) million and \$1 million as of December 31, 2005 and 2004, respectively.
- (2) Includes the fair value of an interest rate swap agreement of \$1 million and \$18 million as of December 31, 2005 and 2004, respectively.
- (3) Excludes \$20 million of mortgage debt related to the Hartford Marriott Farmington, that was reclassified as liabilities associated with the hotel sold on January 6, 2005.

#### *Senior Notes*

**General.** Under the terms of our senior notes indenture, our senior notes are equal in right of payment with all of the operating partnership's senior to all subordinated obligations of the operating partnership. The face amount of our outstanding senior notes as of December 31, 2005 and 2004, respectively, was \$1.1 billion, respectively. The outstanding senior notes balance as of December 31, 2005 and 2004 includes discounts of approximately \$11 million and \$19 million, respectively, for interest rate swap agreements of approximately \$(5) million and \$19 million, respectively, that are discussed in further detail below. The senior notes outstanding under our senior notes indenture are guaranteed by certain of our existing subsidiaries and are currently secured by pledges of equity interests in certain subsidiaries. The guarantees and pledges ratably benefit the notes outstanding under our senior notes indenture, as well as our credit facility, certain other senior debt agreements and other hedging agreements with lenders that are parties to the credit facility. The Series K, Series M and Series O indentures provide us with additional flexibility to incur debt, utilize asset sale proceeds, make certain investments and pay dividends on our preferred stock. However, we cannot make such payments until once all pre-Series K senior notes are repaid or the pre-Series K indenture has been amended to allow for these same provisions. We pay interest on our senior notes semi-annually in arrears of the respective annual rates indicated on the table above.

**Restrictive Covenants.** Under the terms of the senior notes indenture, our ability to incur indebtedness and pay dividends is subject to restrictive covenants, including the achievement of an EBITDA-to-interest coverage ratio of at least 2.0x by the operating partnership. This ratio is calculated as EBITDA divided by interest expense on our senior notes indenture and excludes from interest expense items such as interest on our Convertible Subordinated Debentures, call premiums and other fees. Interest expense is included in interest expense on our consolidated statement of operations. In addition, the calculation is based on our pro forma results for the period, including the transactions, such as acquisitions, dispositions and financings, as if they occurred at the beginning of the period. Other covenants limiting our ability to pay dividends include maintaining total indebtedness (excluding our Convertible Subordinated Debentures) of less than 65% of adjusted total assets (values) and secured indebtedness of less than 45% of adjusted total assets. So long as we maintain the required level of interest coverage as specified in the senior notes indenture, we may pay preferred or common dividends and incur additional debt under the senior notes indenture, including debt incurred in connection with an acquisition. Our senior notes indenture also imposes restrictions on customary matters, such as limitations on capital expenditures, acquisitions, dispositions of assets, affiliates and incurrence of liens. As of December 31, 2005, we are in compliance with our senior notes covenants.

**Issuances.** On March 10, 2005, we issued \$650 million of 6<sup>3</sup>/<sub>8</sub>% Series N senior notes due in 2015 and received net proceeds of approximately \$630 million. The Series N senior notes mature on March 15, 2015 and are equal in right of payment with all of our senior indebtedness and senior to all of our subordinated obligations. We pay interest on the Series N senior notes semi-annually in cash in arrears at the rate of 6<sup>3</sup>/<sub>8</sub>% per year payable on March 15 and September 15. The senior notes are guaranteed by certain subsidiaries of our subsidiaries.

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### HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

that have also guaranteed our credit facility and other indebtedness. As security for the notes, we have pledged the common equity interests of our subsidiaries which also secure, on an equal and ratable basis, our credit facility and approximately \$2.4 billion of our other outstanding existing debt. Series N senior notes were exchanged for \$650 million of 6 <sup>3</sup>/<sub>8</sub>% Series O senior notes. The terms of the Series O senior notes are substantially identical to the terms of the Series N senior notes, except that the Series O senior notes are registered under the Securities Act of 1933 and are, therefore, freely transferable by the holders.

On August 4, 2004, we issued \$350 million of 7% Series L senior notes and received net proceeds of \$345 million after discounts, underwriting fees, and other expenses. The Series L senior notes mature on August 15, 2012 and are equal in right of payment with all of our other senior indebtedness. Interest is payable semi-annually on August 15 of each year. On September 2, 2004, we used the net proceeds from the issuance of the Series L senior notes and available cash to redeem \$350 million of Series B senior notes, which is discussed below. In January 2005, the Series L senior notes were exchanged for \$350 million of 7 <sup>7</sup>/<sub>8</sub>% Series M senior notes. The Series M senior notes are substantially identical to the terms of the Series L senior notes, except that the Series M senior notes are registered under the Securities Act of 1933 and are, therefore, freely transferable by the holders.

In February 2004, the \$725 million 7 <sup>1</sup>/<sub>8</sub>% Series J senior notes were exchanged for \$725 million of 7 <sup>1</sup>/<sub>8</sub>% Series K senior notes. The terms of the Series K senior notes are substantially identical to the terms of the Series J notes, except that the Series K senior notes are registered under the Securities Act of 1933 and are, therefore, freely transferable by the holders.

*Repayments.* In 2005, we used the net proceeds from the Series O senior notes for the following senior note repayments:

- on March 17, 2005, approximately \$291 million was used to purchase \$280 million of our 8 <sup>3</sup>/<sub>8</sub>% Series E senior notes;
- on April 11, 2005, approximately \$174 million was used to redeem \$169 million of 7 <sup>7</sup>/<sub>8</sub>% Series B senior notes and to pay prepayment penalties on \$5 million of Series B senior notes;
- on April 22, 2005, approximately \$21 million was used to discharge the remaining \$20 million of 8 <sup>3</sup>/<sub>8</sub>% Series E senior notes.

We recorded a loss of \$30 million on the early extinguishment of debt in 2005, which includes the payment of call premiums and the acceleration fees.

During 2004, we redeemed a total of \$895 million of our Series B senior notes and \$218 million of our Series C senior notes, both of which were funded through the proceeds from issuance of our Series L senior notes and the proceeds from issuance of our Series D senior notes (discussed below). The redemption of our Series C senior notes was funded by the proceeds from the insurance settlement for the Center hotel. The terms of our senior notes require the payment of a call premium to holders in exchange for the right to retire this debt in advance of maturity. We recorded a loss of approximately \$55 million on the early extinguishment of debt in 2004, which includes the payment of the call premium and the acceleration fees.

*Exchangeable Senior Debentures.* On March 16, 2004, we issued \$500 million of 3.25% Exchangeable Senior Debentures and received net proceeds of \$495 million after discounts, underwriting fees and expenses. The Exchangeable Senior Debentures mature on April 15, 2024 and are equal in right of payment with all of our other senior indebtedness.

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### HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

unsubordinated debt. Interest is payable quarterly in arrears on January 15, April 15, July 15 and October 15 of each year. We can redeem the Senior Debentures at any time subsequent to April 19, 2009 upon 30 days notice at the applicable redemption price as set forth in the indenture. We may also repurchase the Exchangeable Senior Debentures on April 15, 2010, April 15, 2014 and April 15, 2019 at the issue price. The Exchangeable Senior Debentures may be converted into shares of Host common stock at a rate of 56.1319 shares for each \$1,000 of principal amount of the debentures, or a total of approximately 56.1319 million shares at an exchange price of \$17.82 per share of Host common stock. The exchange rate is adjusted for, among other things, the payment of dividends. Host common stock holders may exchange their Exchangeable Senior Debentures prior to maturity under certain conditions, including at any time at which the closing price of Host common stock is more than 120% of the exchange price per share, for at least 20 of 30 trading days. The Exchangeable Senior Debentures and the Host common stock exchange of the debentures have not been registered under the Securities Act and may not be offered or sold except to qualified institutional investors.

*Convertible Debt Obligation to Host Hotels & Resorts, Inc.* The obligation for the \$387 million of 6<sup>3</sup>/<sub>4</sub>% Convertible Subordinated Debentures as of December 31, 2005, has been included in these financial statements as our debt because upon Host's conversion to a REIT, we assumed the obligation of the Senior Debentures of Host underlying the Convertible Preferred Securities (defined below) of the Host Marriott Financial Trust, or the Trust, a wholly owned subsidiary of Host. The common securities of the Trust were not contributed to us and therefore the Trust is not consolidated by us. Upon conversion by a Convertible Preferred Security holder, we will issue shares of its common stock which will be delivered to such holder. Upon the issuance of such shares by Host, we will issue to Host the same number of shares of common stock issued by Host in exchange for the Debentures.

As of December 31, 2005, the Trust held approximately 7.4 million shares of 6<sup>3</sup>/<sub>4</sub>% convertible quarterly income preferred securities, or the Convertible Preferred Securities, with a liquidation preference of \$50 per share (for a total liquidation amount of \$370 million). The Convertible Preferred Securities represent an undivided interest in the Trust. The payment of distributions by the Trust, payments on liquidation of the Trust or the redemption of the Convertible Preferred Securities, when taken together with our obligations under the indenture pursuant to which the Debentures were issued provides a full and complete guarantee of the Convertible Preferred Securities. Proceeds from the issuance of the Convertible Preferred Securities were invested in the Debentures issued by Host. The Convertible Preferred Securities and its own common securities (the "Common Securities") and invest the proceeds therefrom in the Debentures. The financial statements of the Trust are not presented because of our guarantee described above; our management has concluded that such financial statements are not necessary for investors as the Trust is wholly owned by Host and essentially has no independent operations.

Each of the Convertible Preferred Securities and the related Debentures are convertible at the option of the holder into shares of Host common stock. Each Convertible Preferred Security for a total of approximately 24 million shares (equivalent to a conversion price of \$15.367 per share of Host common stock) may convert Debentures pursuant to a notice of conversion by a holder of Convertible Preferred Securities.

Holders of the Convertible Preferred Securities are entitled to receive preferential cumulative cash distributions at an annual rate of 6<sup>3</sup>/<sub>4</sub>% per annum. The distribution rate and the distribution and other payment dates for the Convertible Preferred Securities correspond to the interest rate and interest payment dates of the Debentures. We may defer interest payments on the Debentures for a period not to exceed

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### HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

20 consecutive quarters. If interest payments on the Debentures are deferred so, too, are payments on the Convertible Preferred Securities. We are not permitted to declare or pay any cash distributions with respect to its capital stock or debt securities that rank pari passu with or junior to the Debentures.

Subject to certain restrictions, the Convertible Preferred Securities are redeemable at the Trust's option upon any redemption by us of the Debentures. Upon repayment at maturity or as a result of the acceleration of the Debentures upon the occurrence of a default, the Convertible Preferred Securities will be redeemed.

During 2005, the holders of 2.1 million Convertible Preferred Securities, with a liquidation value of \$105 million, exercised their right to convert into 6.8 million shares of its common stock. We then issued 6.8 million common OP units to Host and reduced our Convertible debt obligation to \$105 million.

**Amended and Restated Credit Facility.** On September 10, 2004, we entered into an amended and restated credit facility (the "Credit Facility") with Citicorp North America Inc., Société Générale and Caly Documentation Agents and certain other lenders. The revolving loan commitment under the amended credit facility is divided into two separate tranches: (1) a Revolving Facility A tranche of \$385 million and (2) a Revolving Facility B tranche of \$190 million. Subject to compliance with the facility's financial covenants, the amount of Revolving Facility A may vary depending on our leverage ratio, with \$385 million being available when our leverage ratio is less than 6.5x, \$300 million when our leverage ratio equals or exceeds 6.5x but is less than 6.75x, \$150 million being available when our leverage ratio equals or exceeds 6.75x but is less than 7.0x, and \$0 being available when our leverage ratio equals or exceeds 7.0x. By contrast, the entire amount of Revolving Facility B is available for borrowing when our leverage ratio equals or exceeds 1.5x and our leverage ratio does not exceed levels ranging from 7.5x to 7.0x. The Credit Facility amends our aggregate revolving loan commitments in the amount of \$575 million with an option to increase the amount of the facility by up to \$100 million. Lenders, whether or not currently party to the Credit Facility, commits to be a lender for such amount. The Credit Facility also includes subordinated credit in an aggregate amount of \$10 million and loans to our Canadian subsidiaries in Canadian Dollars in an aggregate amount of \$150 million with a scheduled maturity in September 2008. We have an option to extend the maturity for an additional year if certain conditions are met at the time of the extension. We pay interest on borrowings under the Revolving Facility A at floating interest rates plus a margin (which, in the case of LIBOR-based borrowings, is set with reference to our leverage ratio). Borrowings under Revolving Facility B are subject to a margin that is 0.5% higher than the corresponding margin for Revolving Facility A borrowings and .75% higher when our leverage ratio is greater than 7.0x. The rate will vary based on our leverage ratio. We are also subject to a commitment fee that will vary based on the amount of unused capacity under the Credit Facility. Currently, the commitment fee is .55% on an annual basis on the amount of unused capacity. Approximately \$20 million is outstanding under our Credit Facility.

#### *Mortgage Debt*

All of our mortgage debt is recourse solely to specific assets except for fraud, misapplication of funds and other customary recourse provisions. We have 23 assets that are secured by mortgage debt, with an average interest rate of 7.8%. Eight of these assets are secured by mortgage debt that covenants the mortgage servicer or lender to retain and hold in escrow the cash flow after debt service when it declines below specified operating levels as discussed below.

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### HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Eight of our hotel properties secure a \$548 million mortgage loan that is the sole asset of a trust that issued commercial mortgage pass-through CMBS Loan. These hotels securing the CMBS Loan are the New York Marriott Marquis Times Square, the Hyatt Regency San Francisco A Overlooking Boston, the Hyatt Regency Reston, the Hyatt Regency Boston, Swissôtel The Drake, New York, the Westin Buckhead Atlanta refer to as the CMBS Portfolio. The CMBS Loan contains a provision that requires the mortgage servicer to retain certain excess cash flow of debt service (approximately \$64 million) if net cash flow after payment of taxes, insurance, ground rent and reserves for furniture, fixtures and equipment for the next 12 months declines below \$96 million. This provision was triggered beginning in the third quarter of 2002 and remained in effect until the third quarter of 2005 when net cash flow met the required thresholds. As a result, on October 31, 2005, approximately \$71 million of previously escrowed funds were released.

On October 17, 2005, we retired the remaining mortgage secured by two of our Canadian properties with the prepayment of approximately \$140 million. In conjunction with the prepayment of the mortgage debt secured by our Canadian properties, we prepaid \$140 million, with the net proceeds from the Series O senior notes. In conjunction with the prepayment of the mortgage debt secured by two of our properties and had \$20 million of mortgage debt assumed by the buyer in conjunction with a property disposition in 2005. During 2005, we prepaid approximately \$140 million of mortgage debt secured by four of our properties. The prepayment of this debt was made with proceeds from the sale of assets.

In conjunction with the purchase of the Scottsdale Marriott at McDowell Mountains in September 2004, we assumed the outstanding mortgage debt. The debt has a fixed rate of interest equal to 6.08% and matures in on December 1, 2008.

#### *Derivative Instruments*

Prior to the repayment in October 2005, the mortgage loan on our Canadian properties was denominated in U.S. dollars and the functional currency was the Canadian dollar. At the time of the origination of the loan, each of the subsidiaries entered into 60 separate currency forward contracts to hedge the currency exposure of converting Canadian dollars to U.S. dollars on a monthly basis to cover debt service payments. These contracts were designated as cash flow hedges of the debt service and balloon payment and were recorded at fair value on the balance sheet and recorded in accumulated other comprehensive income. During 2003, we prepaid approximately \$39 million of the loan and terminated the forward currency contracts. The prepayments for a payment of approximately \$8 million. As a result, substantially all of the forward currency contracts were deemed ineffective and we recorded a loss on the contracts of approximately \$18 million in 2003. Subsequent to the prepayment date, we recorded the increase or decrease in the fair value of the forward currency contracts in net income (loss) each period. In December 2004, we made an additional \$34 million prepayment of the loan and terminated the forward currency contracts for approximately \$18 million and prepaid the remaining outstanding balance of the loan for approximately \$19 million.

On August 21, 2003, we entered into two four-year interest rate swap agreements that mature October 2007, effectively converting our Series G senior notes. Under the swaps, we receive fixed-rate payments of 9.25% and we make floating-rate payments based on six-month LIBOR plus 590 basis points. The swaps have a \$242 million notional amount, which is approximately equal to the current amount of outstanding Series G senior notes. We have designated the swaps as hedges for both financial reporting and tax purposes and the amounts paid or received under the swap agreements will be recognized over the term of the swaps to interest expense. Changes in the fair value of the

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

swaps and our Series G senior notes are reflected in the balance sheet as offsetting changes and have no income statement effect. The fair value of the swaps was \$1 million and \$1 million at December 31, 2005 and 2004, respectively.

On December 20, 2001, we entered into a five-year interest rate swap agreement, which was effective on January 15, 2002 and matures in January 2007. The swap is used to convert a portion of our Series I senior notes to floating rate debt. Under the swap, we receive fixed-rate payments of 9.5% and pay floating-rate payments based on the three-month LIBOR rate (8.9% at December 31, 2005) on a \$450 million notional amount, which is equal to the current amount of outstanding Series I senior notes. The swap is designated as a fair value hedge for both financial reporting and tax purposes and the amounts paid or received under the swap agreement will be recognized as an adjustment to interest expense. Changes in the fair value of the swap and the Series I senior notes are reflected in the balance sheet as offsetting changes and have no income statement effect. The fair value of this interest rate swap at December 31, 2005 and 2004 was \$1 million and \$18 million, respectively.

In connection with the refinancing of the mortgage debt secured by the JW Marriott, Washington, D.C. in September 2003, we purchased a call option with a notional value of \$88 million, which capped the floating interest rate at 8.1% for the first two years of the loan. Upon the expiration of the interest rate cap in September 2005, we purchased a similar interest rate cap that caps the floating interest rate of the loan of 8.1% through September 2006. The caps represent derivatives that are recorded in gain (loss) on foreign currency and derivative contracts. The gains and losses from changes in the market values of the caps are recorded in gain (loss) on foreign currency and derivative contracts. The gains and losses were immaterial at December 31, 2005 and 2004.

*Aggregate Debt Maturities*

Aggregate debt maturities at December 31, 2005 are as follows (in millions):

2006
2007
2008
2009
2010
Thereafter
Fair value adjustment for interest rate swaps
Discount on senior notes
Capital lease obligations

*Interest*

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Cash paid for interest, net of amounts capitalized, was \$423 million in 2005, \$453 million in 2004 and \$468 million in 2003. During 2005, \$3 million and \$2 million of interest expense related to qualifying property construction activities. We recorded losses, which have been included in our consolidated statement of operations, during 2005 and 2004, of approximately \$30 million and \$55 million, respectively, on the early extinguishment of debt, prepayment premiums and the acceleration of the related discounts and deferred financing costs. Deferred financing costs, which are included in our consolidated statement of operations, were \$70 million and \$70 million, net of accumulated amortization, as of December 31, 2005 and 2004, respectively. Amortization of deferred financing costs was \$17 million in 2005, 2004 and 2003, respectively.

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### HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Amortization of property and equipment under capital leases totaled \$3 million, \$2 million and \$3 million in 2005, 2004 and 2003, respectively. Amortization on the accompanying consolidated statements of operations.

#### 5. Equity and Partner's Capital

As of December 31, 2005 and 2004, 380.8 million and 372.4 million common OP units, respectively, were outstanding, of which Host held 2.1 million and 2.1 million units, respectively. In addition, 10.0 million and 14.0 million preferred OP units were outstanding as of December 31, 2005 and 2004, respectively.

**Distributions.** Host's policy on common dividends is generally to distribute at least 100% of its taxable income, unless otherwise contractually restricted. If Host has sufficient taxable income to pay dividends, it will generally pay the quarterly dividend, regardless of the amount of taxable income, unless similarly contractually restricted. Dividends on its common and preferred stock are provided through distributions from Host LP.

The table below presents the amount of common and preferred distributions declared as follows:

Common OP units	2
Class A preferred units 10%(1)	\$
Class B preferred units 10%(2)	
Class C preferred units 10%	2
Class E preferred units 8 <sup>7</sup> /8%	2

- (1) We redeemed all of the outstanding Class A preferred units in August 2004.
- (2) We redeemed all of the outstanding Class B preferred units in May 2005.

**OP Units.** During June 2004, Host sold 25.0 million shares of its common stock at a price to the public of \$12.12 per share. The net proceeds were used to pay the underwriting discount and offering expenses. The proceeds were contributed to us in exchange for the issuance of an equivalent amount of common OP units.

During 2005, the holders of 2.1 million Convertible Preferred Securities, with a liquidation value of \$105 million, exercised their right to convert their securities into 6.8 million shares of its common stock. We then issued 6.8 million common OP units to Host and reduced our Convertible debt obligation to \$105 million.

**Preferred OP Units.** We currently have two classes of preferred units outstanding to third parties: 5,980,000 units of 10% Class C preferred units and 4,020,000 units of 10% Class E preferred units. Holders of both classes of the preferred units are entitled to receive cumulative cash distributions at their respective liquidation preference and are payable quarterly in arrears. On May 20, 2005, we redeemed, at par, all four million units of our 10% Class B preferred units, for approximately \$101 million, including accrued dividends. The fair value of our Class B preferred units (which is equal to the liquidation preference) was approximately \$101 million.

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carrying value of the preferred units by approximately \$4 million. The \$4 million represents the original issuance costs. Accordingly, this a determination of net income available to common unitholders for the purpose of calculating our basic and diluted units per share.

After March 27, 2006 and June 2, 2009, we have the option to redeem the Class C preferred units and Class E preferred units, respectively, unpaid distributions to the date of

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

redemption. The preferred unit classes rank senior to the common OP units, and at parity with each other. The preferred unitholders generally receive preferred distributions at December 31, 2005 and 2004 were approximately \$6 million and \$8 million, respectively. Additionally, we have 1,000,000 units outstanding that are entitled to receive a yearly distribution of \$.84 per unit and are convertible into OP units.

**6. Income Taxes**

Host LP is not a tax paying entity. However, under the operating partnership agreement we are required to reimburse Host for any tax payments. Accordingly, the tax information included herein represents disclosures regarding Host. As a result of our requirement to reimburse Host for taxes, related disclosures are included in our financial statements.

In December 1998, Host restructured itself in order to qualify for treatment as a REIT effective January 1, 1999, pursuant to the U.S. Internal Revenue Code. In general, a corporation that elects REIT status and meets certain tax law requirements regarding distribution of its taxable income to its stockholders, and complies with certain other requirements (relating primarily to the nature of its assets and the sources of its revenues) is generally exempt from federal income taxation on its operating income distributed to its shareholders. In addition to paying federal and state taxes on any retained income, we are subject to taxes on sales of certain assets. Additionally, our taxable REIT subsidiaries are subject to federal, state and foreign income tax. The consolidated income tax provision related to the operations of the taxable REIT subsidiaries, state taxes paid by Host and the operating partnership, and foreign taxes paid by Host as well as each of its respective subsidiaries.

Where required, deferred income taxes are accounted for using the asset and liability method. Under this method, deferred income taxes are recognized for the difference between the financial reporting bases of assets and liabilities and their respective tax bases and for operating loss and tax credit carryforwards that will be in effect when such amounts are realized or settled. However, deferred tax assets are recognized only to the extent that it is more likely than not that there will be consideration of available evidence, including future reversals of existing taxable temporary differences, future projected taxable income and tax planning strategies.

Total deferred tax assets and liabilities at December 31, 2005 and 2004 are as follows:

Deferred tax assets
Less: Valuation allowance

Subtotal
Deferred tax liabilities

Net deferred tax asset
------------------------



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We have recorded a valuation allowance under SFAS 109 equal to 100% of our domestic capital loss carryforward and 50% of our foreign  
have recorded a valuation allowance equal to 100% of our Mexican net operating loss carryforward and approximately 30% of our Canadian  
subsequent reduction in the valuation allowance related to a net operating loss or capital loss carryforward will be recorded as a reduction o

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Investment in hotel leases
Deferred gains
Deferred incentive management fees
Accrued related party interest
Net operating loss and capital loss carryforwards
Alternative minimum tax credits
Safe harbor lease investments
Property and equipment depreciation
Investments in affiliates
Notes receivable and accrued interest
Net deferred tax asset

Current—Federal  
—State  
—Foreign

Deferred—Federal  
—State

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—Foreign

The (provision) benefit for income taxes, including the amounts associated with discontinued operations, were \$(26) million, \$10 million and \$10 million, respectively.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

A reconciliation of the statutory federal tax (provision) benefit to our income tax (provision) benefit for continuing operations follows:

Statutory federal tax (provision) benefit
Nontaxable income (loss) of REIT
State income taxes, net of federal tax benefit
Tax contingencies
Tax on foreign source income
Income tax (provision) benefit

Cash paid for income taxes, net of refunds received, was \$8 million, \$10 million and \$21 million in 2005, 2004 and 2003, respectively.

**7. Leases**

*Hotel Leases.* We lease our hotels (the “Leases”) to a wholly owned subsidiary that qualifies as a taxable REIT subsidiary due to federal income taxes to derive revenue directly from the operation of a hotel.

*Hospitality Properties Trust Relationship.* In a series of related transactions in 1995 and 1996, we sold and leased back 53 Courtyard by Marriott and Residence Inn by Marriott (“Residence Inn”) properties to Hospitality Properties Trust (“HPT”). These leases, which are accounted for as operating leases, are summarized in the table below, have initial terms expiring through 2012 for the Courtyard properties and 2010 for the Residence Inn properties, and are renewable for two additional terms. Annual payments are \$55 million annually for the Courtyard properties and \$19 million annually for the Residence Inn properties, and additional rent is payable to HPT under the terms of the leases.

In 1998, we sublet the HPT properties (the “Subleases”) to separate sublessee subsidiaries of Barceló Crestline Corporation (the “Sublessee”). The term of each Sublease expires simultaneously with the expiration of the initial term of the HPT lease to which it relates and the corresponding renewal term under the HPT lease, unless either we or the sublessee elect not to renew the Sublease provided, however, that at least one of the Subleases in a particular pool of HPT properties (one for the Courtyard properties and one for the Residence Inn properties). Each Sublease consists of the minimum rent payable under the HPT lease and an additional percentage rent payable to us. The percentage rent payable is sufficient to cover the additional rent due under the HPT lease, with any excess being retained by us. The rent payable under the Subleases is limited to a maximum amount of \$30 million, which is allocated between the two pools of HPT properties.

*Other Lease Information.* As of December 31, 2005, all or a portion of 34 of our hotels are subject to ground leases, generally with multiple terms, and are accounted for as operating leases. Certain of these leases contain provisions for the payment of contingent rentals based on a percentage of

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also have leases on facilities used in our former restaurant business, some of which we subsequently subleased. These leases and subleases generally for five or 10-year periods. Our lease activities also include leases entered into by our hotels for various types of equipment, such as telephone systems. The restaurant and equipment leases

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HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

are accounted for as either operating or capital leases, depending on the characteristics of the particular lease arrangement. The amortization included in depreciation expense in the accompanying consolidated statements of operations.

The following table presents the future minimum annual rental commitments required under non-cancelable leases for which we are the lessee. Payments for the operating leases have not been reduced by aggregate minimum sublease rentals from restaurants and the Sublessee of \$16 million payable to us under non-cancelable subleases.

2006
2007
2008
2009
2010
Thereafter
Total minimum lease payments
Less: amount representing interest
Present value of minimum lease payments

We remain contingently liable on certain leases relating to divested non-lodging properties. Such contingent liabilities aggregated \$27 million. Management considers the likelihood of any material funding related to these leases to be remote.

Rent expense consists of:

Minimum rentals on operating leases
Additional rentals based on sales
Less: sublease rentals

## **8. Employee Stock Plans**

In connection with Host's conversion to a REIT, we assumed the employee obligations of Host. Upon the issuance of Host common stock under the compensation plans described below, we will issue Host an equal number of OP units. Accordingly, these liabilities and related disclosures will be included in our financial statements.

At December 31, 2005, Host maintained two stock-based compensation plans, the comprehensive stock plan (the "Comprehensive Plan"), under which employees (i) options to purchase Host common stock, (ii) deferred shares of Host common stock and (iii) restricted shares of Host common stock. At December 31, 2005, there were approximately 10.6 million shares of common stock reserved and available for issuance under the Comprehensive Plan.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

Prior to 2002, these plans were accounted for according to the provisions of Accounting Principles Board Opinion No. 25 and related interpretation. Compensation expense was recognized for stock options issued under the Comprehensive Plan or stock issued under the employee stock purchase plan. Effective January 1, 2002, compensation expense recognition provisions of SFAS 123 for employee stock options granted on or after January 1, 2002 only. Options granted in fiscal years ended December 31, 2005, therefore, no expense related to these awards will be recorded upon the implementation of SFAS 123 (revised). As a result of this method, we record compensation expense for employee stock options based on the fair value of the options at the date of grant. We also record compensation expense for stock options issued under Host's employee stock purchase plan. The implementation of SFAS 123 had no effect on the calculation of compensation expense for deferred stock and restricted stock plans.

*Employee Stock Options.* Employee stock options may be granted to officers and key employees with an exercise price not less than the fair market value of the common stock at the date of grant. Non-qualified options generally expire up to 15 years after the date of grant. Most options vest ratably over each of the first three years after the date of grant.

In connection with the Host Marriott Services ("HM Services") spin-off in 1995, outstanding options held by our current and former employees in HM Services stock and the exercise prices of the options were adjusted based on the relative trading prices of shares of the common stock of Host and HM Services. Pursuant to the distribution agreement between Host and HM Services, we originally had the right to receive up to 1.4 million shares of HM Services' common stock subsequent to exercise of the options held by certain former and current employees of Marriott International. On August 27, 1999, Autogrill, a subsidiary of Autogrill SpA of Italy, acquired HM Services. Since HM Services is no longer publicly traded, all future payments to us will be made in cash. We have indicated that the receivable will not be settled in Autogrill SpA stock. As of December 31, 2005 and 2004, the receivable balance was approximately \$1.4 million and \$1.4 million, respectively, which is included in other assets in the accompanying consolidated balance sheets.

For purposes of the following disclosures required by SFAS 123, the fair value of each stock option granted has been estimated on the date of grant. There were no stock options granted for the periods presented. Compensation expense for the stock options is recognized on a straight-line basis over the term of the options. The weighted average fair value per option granted during 2002 was \$1.41. We recorded compensation expense of \$244,000, \$280,000 and \$270,000 for 2005, 2004 and 2003, which represents the expense for stock options granted during 2002.

The following table is a summary of the status of Host's stock option plans that have been approved by its stockholders for the three years ended December 31, 2005. Host also has stock option plans that have not been approved by its stockholders.

	2005		2004	
	Shares (in millions)	Weighted Average Exercise Price	Shares (in millions)	Weighted Average Exercise Price
Balance, at beginning of year	2.6	\$ 6	4.5	\$ 6
Granted	—	—	—	—
Exercised	(1.1)	6	(1.6)	7



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Forfeited/expired	(.1)	6	(.3)
	<hr/>		<hr/>
Balance, at end of year	1.4	6	2.6
	<hr/>		<hr/>
Options exercisable at year-end	1.2		2.0
	<hr/>		<hr/>

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

The following table summarizes information about stock options at December 31, 2005:

Range of Exercise Prices	Shares (in millions)	Options Outstanding	
		Weighted Average Remaining Contractual Life	Weighted Average Exercise Price
\$ 1 – 3	.6	\$ 1	\$ 3
4 – 6	.1	3	6
7 – 9	.6	10	8
10 – 12	.1	10	11
13 – 19	—	7	18
	1.4		

**Deferred Stock.** Deferred stock incentive plan shares granted to officers and key employees after 1990 generally vest over 10 years in annual installments after the date of grant. Certain employees may elect to defer payments until termination or retirement. We accrue compensation expense over the period for the fair market value of the shares on the date of grant, less estimated forfeitures. In 2003, 45,000 shares were granted under this plan in 2004 or 2005. The compensation cost that has been charged against income for deferred stock was not material for all periods presented. The average grant date fair value per share granted during 2003 was \$8.00. The implementation of SFAS No. 123 had no impact on the calculation of compensation expense for 2005.

**Restricted Stock.** From time to time, Host awards restricted stock shares under the Comprehensive Plan to officers and key executives to be paid in annual installments based on continued employment and the attainment of certain performance criteria. Host recognizes compensation expense over the period for the fair market value of the shares issued, which is adjusted for fluctuation in the fair market value of its common stock. The number of shares awarded is determined, where appropriate, the level of attainment of performance criteria. In 2005, 2004 and 2003, approximately 25,000, 11,000 and 3,203,000 shares were granted to key employees under these terms and conditions. Approximately 59,000 and 1,006,000 shares, respectively, were forfeited in 2005 and 2004. Host recorded compensation expense of approximately \$20 million, \$23 million, and \$15 million, respectively, in 2005, 2004 and 2003 related to restricted stock. The average grant date fair value per share granted during each year was \$16.53 in 2005, \$12.50 in 2004 and \$8.82 in 2003. Under these awards, the compensation cost was not material for all periods presented. As of December 31, 2005.

In 2003, Host also started a restricted stock program for its upper-middle management with 40% of the shares automatically vesting on the date of grant over two years, subject to continued employment. Host recognizes compensation expense over the vesting period equal to the fair market value of its common stock. The number of shares granted is adjusted for the level of attainment of performance criteria. During 2005, approximately 90,000 shares were granted under terms and conditions that had a weighted average grant date fair value of \$16.25. Approximately 58,000 shares were issued and 5,000 shares were forfeited.

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recorded approximately \$1.4 million of compensation expense related to these shares. Under this award, approximately 73,000 shares were

*Employee Stock Purchase Plan.* Under the terms of the Host stock purchase plan, eligible employees may purchase Host common stock at the lower of market value at the beginning or

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### HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

end of the plan year, which runs from February 1 through January 31. We record compensation expense for the Host employee stock purchase plan for the employees' purchase rights, which is estimated using an option-pricing model with the following assumptions for 2005, 2004 and 2003, respectively: interest rate of 2.9% and 1.3%, volatility of 34%, 34% and 36%, expected life of one year for all periods. We assume a dividend yield of 0% for these grants. For the one year vesting period. For the 2005, 2004 and 2003 plan years, approximately 14,000, 16,000 and 21,000 shares, respectively, were issued. The fair value of those purchase rights granted in 2005, 2004 and 2003 was \$4.27, \$3.02 and \$2.20, respectively. The compensation expense reflected in net income is presented.

**Stock Appreciation Rights.** In 1998, 568,408 stock appreciation rights ("SARs") were issued under the Comprehensive Plan to certain directors. The SARs were issued in lieu of the cash bonus that would have been paid for the exercised options that were cancelled during the year. The conversion to SARs was completed in order to comply with ownership limits applicable to REITs. The SARs were fully vested and the grant prices ranged from \$1.20 to \$2.71 and had a weighted average price of \$1.88 as of December 31, 2005. We recognized compensation expense for outstanding SARs as a result of fluctuations in the market price of Host's common stock of \$1.1 million in 2005, respectively. All outstanding SARs were exercised in 2005.

#### 9. Profit Sharing and Postemployment Benefit Plans

We contribute to defined contribution plans for the benefit of employees meeting certain eligibility requirements and electing participation. The amount to be matched by us is determined annually by Host's Board of Directors. We provide medical benefits to a limited number of retired employees. Payments for these items were not material for the three years ended December 31, 2005.

#### 10. Discontinued Operations

**Assets Held For Sale.** During December 2005, we entered into definitive, binding agreements to sell two hotels, which were subsequently sold in January 2006. In December 2004, we entered into a definitive, binding agreement to sell four hotels, which were all sold in January 2005. We recorded impairment charges on these hotels as of December 31, 2004. We reclassified the assets and liabilities relating to these hotels as held for sale in our consolidated balance sheet as of December 31, 2004 and 2005, respectively, as detailed in the following table (in millions):

Property and equipment, net
Other assets

Total assets
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Other liabilities
-------------------

Total liabilities
-------------------

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HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

*Dispositions.* We sold five hotels in 2006, including the Swissôtel, The Drake New York which was sold on March 31, 2006, five hotels in 2005, five hotels in 2004, five hotels in 2003 and abandoned one hotel in 2003. The following table summarizes the revenues, income before taxes, and the gain on disposals of hotels that have been reclassified to discontinued operations in the consolidated statements of operations for the periods presented (in millions):

Revenues (1)
Income before taxes (1)
Gain on disposals, net of tax

(1) Revenues and income before taxes in 2003 include business interruption proceeds of \$170 million related to the New York Marriott.

11. Gain on Insurance Settlement

Five of our properties sustained damage from hurricanes during 2005, with two, the New Orleans Marriott and the Fort Lauderdale Marina, required us to temporarily close all or part of these hotels. The current range of estimates to repair the damage at all of the properties is approximately \$100 million, substantially all of which will be covered by insurance. Our insurance coverage for the properties entitles us to receive recoveries for damage to the properties and business interruption. Gains resulting from insurance proceeds will not be recognized until all contingencies are resolved. As of December 31, 2005, we have a receivable of approximately \$35 million which reflects the book value of the property and equipment written off and repairs and clean-up costs for damage which will be covered by insurance. During the fourth quarter of 2005, we received approximately \$9 million of business interruption proceeds from the operations of the New Orleans Marriott for which all contingencies have been resolved. Accordingly, we have recorded the \$9 million as gain on insurance settlement on the statement of operations.

In 2004, the gain on insurance settlement includes \$3 million of business interruption proceeds that we received in connection with the loss of the outbreak of Severe Acute Respiratory Syndrome (SARS).

In 2003, we settled all outstanding issues related to the terrorist attacks of September 11, 2001 with our insurer for the Marriott World Trade Center hotel and received net proceeds of approximately \$372 million. After payment of the existing mortgage, we recorded business interruption proceeds of approximately \$100 million on the statement of operations for the World Trade Center hotel and a gain on the settlement of approximately \$212 million in 2003. In accordance with SFAS 144, we have reclassified business interruption as discontinued operations. Additionally, the New York Financial Center hotel was damaged in the attacks and, as a result, we recorded proceeds of approximately \$3 million in 2003 as gain on insurance settlement on the statement of operations.

12. Acquisitions

On April 10, 2006, we acquired 25 domestic hotels and three foreign hotels from Starwood Hotels & Resorts Worldwide, Inc., or Starwood, including the merger of Starwood Hotels & Resorts, a Maryland real estate investment trust, or Starwood Trust, with and into a subsidiary of

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of Sheraton Holding Corporation and the acquisition of four domestic hotels

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### HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

in a purchase structured to allow Host's subsidiaries to complete like-kind exchange transactions for federal income tax purposes. These transactions were governed by the Master Agreement and Plan of Merger, dated as of November 14, 2005, and amended as of March 24, 2006, (the "Master Agreement") among Host LP, Starwood Hotels & Resorts Worldwide, Inc. ("Starwood"), Host LP Trust and certain of their respective affiliates. Five additional Starwood hotels in Europe and two in Fiji to be acquired by Host pursuant to the Master Agreement, subject to the resolution of certain notice periods and approvals that were not lapsed or received as of April 10, 2006. The hotels in Europe were to be acquired by the newly-formed European joint venture as discussed below. The conditions for the acquisition of the Fiji hotels have not yet been satisfied.

For the 28 hotels included in the initial closing, the total consideration paid by Host to Starwood and its shareholders included the issuance of 100 million shares of Host common stock to Starwood stockholders, the assumption of \$77 million in debt and the payment of approximately \$1.0 billion (including cash acquired from Starwood). An exchange price of Host common stock of \$16.97 per share was calculated based on guidance set forth in Item 19.12, as the average of the closing prices of Host common stock during the range of trading days from two days before and after the November 14, 2005 closing. The amount of cash consideration paid under the Master Agreement is subject to adjustments for, among other things, the amount of working capital, the amount of assumed indebtedness, and certain capital expenditures. For each share of Host common stock issued in the transaction, we issued one share of Host common stock.

In conjunction with the Starwood acquisition, we entered into an Agreement of Limited Partnership, forming a joint venture in The Netherlands with the Dutch pension fund ("ABP"), and Jasmine Hotels Pte Ltd, a subsidiary of GIC Real Estate Pte Ltd ("GIC RE"), the real estate investment manager of Singapore Investment Corporation Pte Ltd (GIC). The purpose of the joint venture is the acquisition and ownership of six European hotels.

The aggregate size of the joint venture was initially approximately \$640 million, including total capital contributions of approximately \$220 million. \$71 million has been contributed by us in the form of cash and through the contribution of the Sheraton Warsaw Hotel & Towers, which was a newly-formed Dutch BVs (private companies with limited liability), we are a limited partner in the joint venture (together with ABP and GIC RE). We serve as the general partner for the joint venture. The percentage interest of the parties in the joint venture are 19.9% for ABP, 48% for GIC RE, and 32.1% for our limited and general partner interests).

On May 3, 2006, the joint venture acquired from Starwood the following four hotels: the Sheraton Roma Hotel & Conference Center, Rome, Italy; the Sheraton Skyline Hotel & Conference Centre, Hayes, United Kingdom and The Westin Palace, Milan, Italy. In addition, we contributed the Sheraton Towers, Warsaw, Poland to the joint venture. The Westin Europa & Regina, Venice, Italy was acquired by the joint venture on June 13, 2006.

Pursuant to the agreements, distributions to partners will be made on a pro-rata basis (based on their limited partnership interests) until certain thresholds are met, our general partnership interest will receive an increasing percentage of the distributions. An affiliate of Host LP has entered into an agreement with the joint venture to provide asset management services in return for an annual asset management fee. Host LP or its affiliates will be responsible for all costs related to asset management, including all salaries and employee benefits of employees and related overhead, including rent, utilities, office expenses, clerical functions and other similar overhead expenses.



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### HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The initial term of the joint venture is ten years subject to extensions with partner approval. Because of our minority ownership interest and GIC RE, the joint venture will not be consolidated.

On September 30, 2005, we acquired the 834-room Hyatt Regency Washington on Capitol Hill in Washington, D.C. for a purchase price of

On December 30, 2004, we received approximately \$47 million in payment of a note receivable from a minority partner in a consolidated request of the minority partner, the partnership purchased preferred units of Vornado Realty Trust (the “Vornado Preferred Units), which Vornado Preferred Units are not publicly traded, we have recorded them in other assets at their cost basis in our consolidated balance sheet. transferred to the minority partner, in redemption of his partnership interest, and we also paid approximately \$14 million to a second partner the partnership. No gain or loss was recognized on this transaction.

On September 22, 2004, we acquired the 270-suite Scottsdale Marriott at McDowell Mountains for a purchase price of approximately \$58 million and approximately \$34 million of mortgage debt on the hotel. On July 15, 2004, we acquired the 450-suite Fairmont Kea Lani Maui for approximately \$100 million. we purchased the 455-suite Chicago Embassy Suites, Downtown-Lakefront for approximately \$89 million. During November 2003, we acquired the Resort and Spa for \$321 million.

No pro forma statements of operations have been provided for the acquisitions completed in 2004 and 2005 as the effect of the acquisitions

#### 13. Fair Value of Financial Instruments

The fair value of certain financial assets and liabilities and other financial instruments are shown below:

	2005
	Carrying Amount
Financial assets	
Notes receivable	\$ 7
Financial liabilities	
Senior notes (excluding fair value of swaps)	2,562
Exchangeable Senior Debentures	493
Mortgage debt and other, net of capital leases (1)	1,930
Convertible debt obligation to Host Hotels & Resorts, Inc. Convertible Subordinated Debentures	387

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- (1) Mortgage debt and other, net of capital leases at December 31, 2004, excluded \$20 million of mortgage debt, related to the Hartford as held for sale at December 31, 2004. The hotel was sold and the mortgage debt was assumed by the buyer on January 6, 2005.

Notes receivable and other financial assets are valued based on the expected future cash flows discounted at risk-adjusted rates. Valuations the expected future payments discounted

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### HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

at risk-adjusted rates. Senior notes and the Convertible debt obligation to Host Hotels & Resorts, Inc. are valued based on quoted market prices. Instruments not included in this table are estimated to be equal to their carrying amounts.

#### 14. Relationship with Marriott International

We have entered into various agreements with Marriott International, including the management of the majority of our hotels, as well as franchises, joint ventures or partnerships, including the acquisition in 1996 of two full-service properties (one of which was sold on January 30, 2004) in Mexico and the acquisition of CBM Joint Venture LLC (see Note 3) and certain limited administrative services.

In 2005, 2004 and 2003, we paid Marriott International \$148 million, \$129 million and \$136 million, respectively, in hotel management fees and \$1 million, respectively, in franchise fees. Included in the management fees paid are amounts paid to The Ritz-Carlton Hotel Company, LLC (a subsidiary of Marriott International Corporation) and Residence Inn Management Corporation.

#### 15. Hotel Management Agreements

Our hotels are subject to management agreements under which various operators, including Marriott International, Ritz-Carlton, Hyatt, Swissôtel and Westin, operate our hotels for the payment of a management fee. The agreements generally provide for both base and incentive management fees based on operating profit, respectively. As part of the management agreements, the manager furnishes the hotels with certain chain services which are provided on a regional basis to all hotels in the manager's hotel system. Chain services include central training, advertising and promotion, national reservation and accounting services, and such additional services as needed which may be more efficiently performed on a centralized basis. Costs and expenses are allocated among the hotels managed, owned or leased by the manager on a fair and equitable basis. In addition, our managers will generally be charged to all of the hotels that participate in the program.

We are obligated to provide the manager with sufficient funds, generally 5% of revenue generated at the hotel, to cover the cost of (a) certain repairs and replacements to the hotels which are normally capitalized; and (b) replacements and renewals to the hotels' furniture, fixtures and equipment. Under certain agreements, we establish escrow accounts for such purposes under terms outlined in the agreements.

##### *Marriott International*

Of our hotels, 74 are subject to management agreements under which Marriott International or one of their subsidiaries manages the hotels, with terms of up to 30 years with renewal terms at the option of Marriott International of up to an additional 16 to 30 years. The agreements generally provide for base management fees generally equal to 3% to 5% of operating profit (as defined in the agreements) to us, with total incentive management fees not to exceed 20% of cumulative operating profit, or 20% of current year operating profit. Under the agreements, Marriott International will receive additional fees based on the unexpired term and expected future base and incentive management fees. We may terminate certain management agreements if specified performance or extension thresholds are not satisfied. A single agreement may be cancelled, but such cancellation will not trigger the cancellation of any other agreement. Certain consolidated partnerships with a total of eight properties

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cancellation of which would affect all the properties in these partnerships.

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## HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Additionally, we have agreed with Marriott International that a pool of hotels currently subject to existing management agreements may be sold free and clear of their existing management agreement without the payment of termination fees, subject to certain restrictions. The remaining pool includes 26 hotels. Seventy-five percent (75%) of the remaining pool (by EBITDA), may be sold free and clear of their existing management agreements without the payment of a termination fee, provided the hotels are sold to a company with a hotel affiliation through a franchise agreement. Additionally, a percentage of these hotels may also be sold free and clear of their existing brand affiliation.

We have a franchise agreement with Marriott International for one hotel. Pursuant to the franchise agreement, we generally pay a franchise fee based on room and food and beverage sales, as well as certain other fees for advertising and reservations. Franchise fees for room sales are approximately 3 percent of sales and food and beverage sales are approximately three percent of sales. The franchise agreement has a term of 30 years.

#### *Ritz-Carlton*

We hold management agreements with Ritz-Carlton, a wholly-owned subsidiary of Marriott International, to manage ten of our hotels. The agreements have terms of 25 years with renewal terms at the option of Ritz-Carlton of up to an additional 10 to 40 years. Base management fees vary from two to five percent of sales. Management fees, if any, are generally equal to 20% of available cash flow or operating profit, as defined in the agreements.

#### *Other Managers*

We also hold management agreements with hotel management companies such as Hilton, Four Seasons, Fairmont and Westin for 18 of our hotels. The agreements provide for an initial term of 10 to 20 years with renewal terms at the option of either party or, in some cases, the hotel management company. The agreements generally provide for payment of base management fees equal to one to four percent of sales. Seventeen of the eighteen agreements provide for management fees generally equal to 10 to 30 percent of available cash flow, operating profit, or net operating income, as defined in the agreements.

## 16. Geographic and Business Segment Information

We consider each one of our full-service hotels to be an operating segment, none of which meets the threshold for a reportable segment. We report operating performance based on individual hotels. All of our non-full-service hotel activities (primarily our limited-service leased hotels and resorts) are, thus, we report one business segment: hotel ownership. Our foreign operations consist of four properties located in Canada and one property in the United States. Intercompany sales between us and the foreign properties. The following table presents revenues and long-lived assets for each of the geographic regions (in millions):

	2005		Revenues
	Revenues	Long-lived Assets	
United States	\$ 3,689	\$ 7,286	\$ 3,399
Canada	94	110	87

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Mexico	24	38	24
Total	\$ 3,807	\$ 7,434	\$ 3,510

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## HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### 17. Guarantees

We have certain guarantees which consist of commitments we have made to third parties for leases or debt that are not on our books due to contractual arrangements, but that we have agreed to pay in the event of certain circumstances including default by an unrelated party. We expect payments under these guarantees to be remote. The guarantees are listed below:

- We remain contingently liable for rental payments on certain divested non-lodging properties. These primarily represent divested properties under our guarantee of the future rental payments. The aggregate amount of these future rental payments is approximately \$27 million.
- In 1997, we owned Leisure Park Venture Limited Partnership, which owns and operates a senior living facility. We spun-off this partnership to Crestline Corporation, formerly Crestline Capital Corporation, in the REIT conversion, but we remain obligated under a guarantee of approximately \$20 million of municipal bonds issued by the New Jersey Economic Development Authority through their maturity in 2027. However, in the event of any payments under the guarantee, we have been indemnified by Barceló Crestline Corporation, who, in turn, is indemnified by Barceló Hotels & Resorts, L.P.
- In connection with the sale of three hotels in the fourth quarter of 2004 and January 2005, we remain contingently liable for the future minimum lease payments on these ground leases. The future minimum lease payments are approximately \$20 million through the full term of the leases, including renewals. The likelihood of any payments related to these ground leases is remote, and in each case, we have been indemnified by the purchaser of the hotel.

#### 18. Mandatorily Redeemable Non-controlling Interests of All Entities

We consolidate four majority-owned partnerships, the Philadelphia Market Street HMC Host Limited Partnership; the Pacific Gateway, Ltd.; the Marriott Mexico City Partnership G.P., all of which have finite lives ranging from 77 to 100 years that terminate between 2061 and 2099.

As of December 31, 2005, the minority interest holders in two of the partnerships have settlement alternatives in which they could be issued cash or stock, respectively, based on their ownership percentages as stipulated in their partnership agreements. At December 31, 2005 and 2004, the OP units were valued at \$29 million and \$29 million, respectively. Two of these partnerships do not have any settlement alternatives. At December 31, 2005 and 2004, the fair value of the partnerships were approximately \$121 million and \$127 million, respectively.

#### 19. Supplemental Guarantor And Non-Guarantor Information

All of our subsidiaries guarantee our senior notes, except those owning 21 of the Company's full-service hotels and HMH HPT RIBM LLC, the Residence Inn and Courtyard properties, respectively. The separate financial statements of each guaranteeing subsidiary (each, a "Guarantor Subsidiary") are not included in this report because we have concluded that such financial statements are not material to investors. The guarantee of each Guarantor Subsidiary is full and unconditional, and each Guarantor Subsidiary is our wholly owned subsidiary.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

The following condensed combined consolidating financial information sets forth the financial position as of December 31, 2005 and 2004 for the three years ended December 31, 2005 of the parent, Guarantor Subsidiaries and the Non-Guarantor Subsidiaries:

**Supplemental Condensed Combined Consolidating Balance Sheets**  
(in millions)

**December 31, 2005**

	Parent	Guarantor Subsidiaries	Non- Guarantor Subsidiaries
Property and equipment, net	\$ 880	\$ 3,544	\$ 3,0
Assets held for sale	38	35	
Due from managers	(9)	5	
Investments in affiliates	3,876	974	
Rent receivable	—	21	1
Deferred financing costs, net	46	1	
Furniture, fixtures and equipment replacement fund	34	26	
Other	107	430	1
Restricted cash	2	—	1
Cash and cash equivalents	84	23	
<b>Total assets</b>	<b>\$5,058</b>	<b>\$ 5,059</b>	<b>\$ 3,7</b>
Debt	\$2,431	\$ 1,308	\$ 1,8
Other liabilities	111	280	4
<b>Total liabilities</b>	<b>2,542</b>	<b>1,588</b>	<b>2,3</b>
Minority interests	—	—	
Limited partner interest of third parties at redemption value	379	—	
Partners' capital	2,137	3,471	1,3
<b>Total liabilities and partners' capital</b>	<b>\$5,058</b>	<b>\$ 5,059</b>	<b>\$ 3,7</b>



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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**
**December 31, 2004**

	Parent	Guarantor Subsidiaries	Non- Guarantor Subsidiaries
Property and equipment, net	\$ 912	\$ 3,330	\$ 3,056
Assets held for sale	—	77	36
Due from manager	—	1	52
Investments in affiliates	3,634	1,071	57
Rent receivable	—	22	88
Deferred financing costs, net	49	1	20
Furniture, fixtures and equipment replacement fund	33	31	87
Other	208	553	220
Restricted cash	3	8	143
Cash and cash equivalents	294	10	43
<b>Total assets</b>	<b>\$5,133</b>	<b>\$ 5,104</b>	<b>\$ 3,802</b>
Debt	\$2,558	\$ 1,488	\$ 1,940
Other liabilities	78	309	373
<b>Total liabilities</b>	<b>2,636</b>	<b>1,797</b>	<b>2,313</b>
Minority interests	—	—	86
Limited partner interest of third parties at redemption value	363	—	—
Partners' capital	2,134	3,307	1,403
<b>Total liabilities and partners' capital</b>	<b>\$5,133</b>	<b>\$ 5,104</b>	<b>\$ 3,802</b>

**Supplemental Condensed Combined Consolidating Statements of Operations**  
**(in millions)**
**Year Ended December 31, 2005**

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	Parent	Guarantor Subsidiaries	Non- Guarantor Subsidiaries
REVENUES	\$ 42	\$ 501	\$ 3,738
Hotel operating expenses	(9)	—	(2,587)
Property-level expenses	(29)	(96)	(161)
Depreciation and amortization	(41)	(167)	(152)
Corporate and other expenses	(4)	(33)	(30)
Gain on insurance settlement	—	—	9
Rental expense	—	—	(474)
Interest income	36	3	11
Interest expense	(185)	(137)	(151)
Net gains on property transactions	2	1	77
Gain on foreign currency and derivative contracts	—	2	—
Minority interest expense	—	—	(7)
Equity in earnings (losses) of affiliates	348	108	(5)
Income (loss) before income taxes	160	182	268
Provision for income taxes	—	(3)	(22)
INCOME (LOSS) FROM CONTINUING OPERATIONS	160	179	246
Income (loss) from discontinued operations	13	41	(14)
NET INCOME (LOSS)	\$ 173	\$ 220	\$ 232

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**
**Year Ended December 31, 2004**

	Parent	Guarantor Subsidiaries	Non- Guarantor Subsidiaries
REVENUES	\$ 71	\$ 431	\$ 3,442
Hotel operating expenses	—	—	(2,430)
Property-level expenses	(36)	(94)	(155)
Depreciation and amortization	(47)	(152)	(142)
Corporate and other expenses	(4)	(32)	(31)
Gain on insurance settlement	—	3	—
Rental expense	—	—	(434)
Interest income	30	11	6
Interest expense	(214)	(140)	(166)
Net gains on property transactions	—	—	17
Loss on foreign currency and derivative contracts	—	(6)	—
Minority interest expense	—	—	(4)
Equity in earnings (losses) of affiliates	141	22	(19)
Income (loss) before income taxes	(59)	43	84
Benefit from (provision for) income taxes	(1)	—	11
INCOME (LOSS) FROM CONTINUING OPERATIONS	(60)	43	95
Income from discontinued operations	59	26	(4)
NET INCOME (LOSS)	\$ (1)	\$ 69	\$ 91

**Year Ended December 31, 2003**

	Parent	Guarantor Subsidiaries	Non- Guarantor Subsidiaries
REVENUES	\$ 116	\$ 334	\$ 3,093
Hotel operating expenses	—	—	(2,204)

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Property-level expenses	(25)	(90)	(170)
Depreciation and amortization	(47)	(140)	(147)
Corporate and other expenses	—	(26)	(34)
Gain on insurance settlement	—	3	—
Rental expense	—	—	(376)
Interest income	43	8	6
Interest expense	(246)	(146)	(175)
Net gains on property transactions	—	1	4
Loss on foreign currency and derivative contracts	—	(19)	—
Minority interest expense	—	—	(4)
Equity in earnings (losses) of affiliates	(134)	(19)	(24)
	<u>—</u>	<u>—</u>	<u>—</u>
Income (loss) before income taxes	(293)	(94)	(31)
Benefit from (provision for) income taxes	(3)	—	16
	<u>—</u>	<u>—</u>	<u>—</u>
INCOME (LOSS) FROM CONTINUING OPERATIONS	(296)	(94)	(15)
Income (loss) from discontinued operations	310	(42)	(4)
	<u>—</u>	<u>—</u>	<u>—</u>
NET INCOME (LOSS)	\$ 14	\$ (136)	\$ (19)
	<u>—</u>	<u>—</u>	<u>—</u>

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**
**Supplemental Condensed Combined Consolidating Statements of Cash Flows  
(in millions)**
**Year Ended December 31, 2005**

	<b>Parent</b>	<b>Guarantor Subsidiaries</b>
	<u>          </u>	<u>          </u>
<b>OPERATING ACTIVITIES</b>		
Cash provided by (used in) operating activities	\$(126)	\$ 263
	<u>          </u>	<u>          </u>
<b>INVESTING ACTIVITIES</b>		
Proceeds from sales of assets, net	19	98
Proceeds from the sale of interest in CBM Joint Venture, LLC, net of expenses	90	—
Acquisitions	—	(284)
Distributions from equity investments	1	1
Capital expenditures	(41)	(167)
Change in furniture, fixtures and equipment replacement fund	6	5
Other	(17)	—
	<u>          </u>	<u>          </u>
Cash provided by (used in) investing activities	58	(347)
	<u>          </u>	<u>          </u>
<b>FINANCING ACTIVITIES</b>		
Financing costs	(12)	—
Issuances of debt	650	—
Draw on credit facility, net of repayments	20	—
Debt prepayments	(472)	(159)
Prepayment of Canadian currency forward contracts	—	(18)
Scheduled principal repayments	(1)	(8)
Redemption of cumulative redeemable preferred units	(100)	—
Distributions on common OP units	(108)	—
Distributions on preferred OP units	(30)	—
Distributions to minority interests	—	—
Change in restricted cash	2	8
Transfer to/from Parent	(91)	274
	<u>          </u>	<u>          </u>

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Cash provided by (used in) financing activities	(142)	97
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	\$(210)	\$ 13

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**  
**Year Ended December 31, 2004**

	<u>Parent</u>	<u>Guarantor Subsidiaries</u>
<b>OPERATING ACTIVITIES</b>		
Cash provided by (use in) operating activities	\$ (114)	\$ 233
<b>INVESTING ACTIVITIES</b>		
Proceeds from sales of assets, net	184	35
Acquisitions	(16)	(448)
Distributions from equity investments	—	6
Capital expenditures	(31)	(115)
Change in furniture, fixtures and equipment replacement fund	4	(4)
Note receivables collection	47	—
Other investments	(47)	—
Cash used in investing activities	141	(526)
<b>FINANCING ACTIVITIES</b>		
Financing costs	(16)	—
Issuances of debt	837	—
Debt prepayments	(1,114)	(78)
Scheduled principal repayments	(2)	(17)
Issuances of common OP units	301	—
Issuances of cumulative redeemable preferred OP units	98	—
Redemption of preferred OP units	(104)	—
Distributions on common OP units	(20)	—
Distributions on preferred OP units	(37)	—
Distributions to minority interests	—	—
Change in restricted cash	4	(8)
Transfer to/from Parent	(299)	394
Cash provided by (used in) financing activities	(352)	291
<b>DECREASE IN CASH AND CASH EQUIVALENTS</b>	<b>\$ (325)</b>	<b>\$ (2)</b>

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**  
**Year Ended December 31, 2003**

	<u>Parent</u>	<u>Guarantor Subsidiaries</u>
<b>OPERATING ACTIVITIES</b>		
Cash provided by (used in) operating activities	\$(107)	\$ 300
<b>INVESTING ACTIVITIES</b>		
Proceeds from sales of assets, net	76	108
Disposition of World Trade Center hotel	—	185
Acquisitions	—	(321)
Distributions from equity investments	—	1
Capital expenditures	(29)	(92)
Change in furniture, fixtures and equipment replacement fund	6	9
Cash provided by (used in) investing activities	53	(110)
<b>FINANCING ACTIVITIES</b>		
Financing costs	(14)	—
Issuance of debt	725	—
Debt prepayments	(790)	(122)
Prepayment of Canadian currency forward contracts	—	(7)
Scheduled principal repayments	(1)	(9)
Issuances of common OP Units	501	—
Distributions on preferred units	(35)	—
Distributions to minority interests	—	—
Change in restricted cash	(2)	8
Transfer to/from Parent	132	(67)
Cash provided by (used in) financing activities	516	(197)
<b>INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	<b>\$ 462</b>	<b>\$ (7)</b>

**20. Subsequent Events**

***Starwood Acquisition***

On April 10, 2006, we acquired 25 domestic hotels and three foreign hotels from Starwood, through a series of transactions, including the n Maryland real estate investment trust, or Starwood Trust, with and into a subsidiary of Host, the acquisition of the capital stock of Sheraton of four domestic hotels in a purchase structured to allow Host's subsidiaries to complete like-kind exchange transactions for federal income completed pursuant to the Master Agreement and Plan of Merger, dated as of November 14, 2005, and amended as of March 24, 2006, (the LP, Starwood, Starwood Trust and certain of their respective affiliates. Five foreign hotels were acquired from Starwood in May and June o which we own a 32.1% general and limited partnership interest. Two additional hotels to be acquired by Host pursuant to the Master Agree resolution of certain notice periods and approvals that were not lapsed or received as of June 13, 2006. For further discussion, see Note 12.

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## HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### *Other Subsequent Events*

On January 11, 2006, Host announced its intention to exercise its option to cause the conversion rights of the remaining Convertible Preferred Securities to be converted on February 10, 2006. Between January 1, 2006 and February 10, 2006, \$368 million of its Convertible Subordinated Debentures and corresponding common shares were converted into 24 million common shares. As a result, we issued an equivalent of 24 million common OP units to Host and reduced our equity to Host Hotels & Resorts, Inc. by \$368 million. Host redeemed the remaining \$2 million of outstanding Convertible Preferred Securities for cash on February 10, 2006. Additionally, the \$17 million of Convertible Subordinated Debentures not held by third parties was eliminated in conjunction with the second completion of the above transactions resulted in the elimination of our entire Convertible debt obligation to Host Hotels & Resorts, Inc.

During January 2006, we sold two hotels classified as held for sale at December 31, 2005, for total proceeds of approximately \$204 million and a carrying value of \$132 million.

During January 2006, we issued mortgage debt in the amount of \$135 million Canadian Dollars (\$116 million US Dollars based on the exchange rate at the time of issuance) at a fixed interest rate of 5.195%, which is secured by four of our Canadian properties and matures on March 1, 2011.

During February 2006, we sold two hotels for total proceeds of approximately \$55 million, resulting in a gain of approximately \$18 million.

On March 31, 2006, we sold the 495-room Drake and nearby retail space, which were classified as held for sale at March 24, 2006, for a sale price of \$235 million, resulting in a gain of approximately \$235 million.

On April 4, 2006, we issued \$800 million of 6<sup>3</sup>/<sub>4</sub>% Series P senior notes and received net proceeds of approximately \$787 million. The Series P senior notes and are equal in right of payment with all of our other senior indebtedness. Interest is payable semiannually in arrears on June 1 and December 1, 2006. A portion of the proceeds from the offering was used for the Starwood acquisition.

On May 15, 2006, we redeemed approximately \$136 million of 7<sup>7</sup>/<sub>8</sub>% Series B senior notes with proceeds from the Series P senior notes offering and approximately \$3 million related to this early extinguishment of debt, which includes the payment of the call premium and the acceleration of the deferred financing fees.

On May 19, 2006, with proceeds from our Series P senior notes offering, we redeemed, at par, all 5,980,000 shares of our Class C cumulative preferred stock (which is equal to the carrying value of the preferred stock by approximately \$6 million. The \$6 million represents the original issuance costs, which will be reflected in the earnings available to common stockholders for the purpose of calculating our basic and diluted earnings (loss) per share. The remaining proceeds from the offering will be used for general corporate purposes.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

On May 19, 2006, we entered into an agreement to purchase The Westin Kierland Resort & Spa in Scottsdale, Arizona for a purchase price assumption of \$135 million of mortgage debt.

On June 1, 2006, we repaid the \$84 million mortgage debt on the Boston Marriott Copley Place.

**21. Quarterly Financial Data (unaudited)**

	First Quarter	Second Quarter
	(in millions,	
Revenues	\$ 790	\$ 958
Income (loss) from continuing operations	(10)	90
Income from discontinued operations	16	6
Net income (loss)	6	96
Net income (loss) available to common unitholders	(2)	85
Basic earnings (loss) per common unit:		
Continuing operations	(.05)	.21
Discontinued operations	.04	.02
Net income (loss)	(.01)	.23
Diluted earnings (loss) per common unit:		
Continuing operations	(.05)	.20
Discontinued operations	.04	.02
Net income (loss)	(.01)	.22

	First Quarter	Second Quarter
	(in millions,	
Revenues	\$ 750	\$ 868
Income (loss) from continuing operations	(41)	(9)
Income from discontinued operations	7	27
Net income (loss)	(34)	18
Net income (loss) available to common unitholders	(43)	8

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Basic and diluted earnings (loss) per common unit:

Continuing operations	(.14)	(.06)
Discontinued operations	.02	.08
Net income (loss)	(.12)	.02

The sum of the basic and diluted earnings (loss) per common unit for the four quarters in all years presented differs from the annual earnings per share due to the method of computing the weighted average number of units in the respective periods.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**CONDENSED CONSOLIDATED BALANCE SHEET**
**March 24, 2006**
**(unaudited, in millions, except per unit amounts)**
**ASSETS**

Property and equipment, net  
 Assets held for sale  
 Due from managers  
 Investments in affiliates  
 Deferred financing costs, net  
 Furniture, fixtures and equipment replacement fund  
 Other  
 Restricted cash  
 Cash and cash equivalents

Total assets

**LIABILITIES AND PARTNERS' CAPITAL**

Debt  
 Senior notes, including \$493 million, net of discount, of Exchangeable Senior Debentures  
 Mortgage debt  
 Convertible debt obligation to Host Hotels & Resorts, Inc.  
 Other

Total debt

Accounts payable and accrued expenses  
 Other

Total liabilities

Minority interest  
 Limited partnership interests of third parties at redemption value (representing 19.2 million units at March 24, 2006)

**Partners' Capital**

General partner  
 Cumulative redeemable preferred limited partner  
 Limited partner  
 Accumulated other comprehensive income

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Total partners' capital

Total liabilities and partners' capital

See notes to condensed consolidated statements.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**

**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

**Quarter Ended March 24, 2006 and March 25, 2005**

**(unaudited, in millions, except per unit amounts)**

**REVENUES**

Rooms

Food and beverage

Other

Total hotel sales

Rental income

Total revenues

**EXPENSES**

Rooms

Food and beverage

Hotel departmental expenses

Management fees

Other property-level expenses

Depreciation and amortization

Corporate and other expenses

Total operating costs and expenses

**OPERATING PROFIT**

Interest income

Interest expense

Net gains on property transactions

Gain on foreign currency and derivative contracts

Minority interest expense

Equity in earnings (losses) of affiliates

**INCOME (LOSS) BEFORE INCOME TAXES**



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Benefit from (provision for) income taxes

**INCOME (LOSS) FROM CONTINUING OPERATIONS**

Income from discontinued operations.

**NET INCOME**

Less: Distributions on preferred units

**NET INCOME (LOSS) AVAILABLE TO COMMON UNITHOLDERS**

**BASIC AND DILUTED EARNINGS (LOSS) PER COMMON UNIT:**

Continuing operations

Discontinued operations

**BASIC AND DILUTED EARNINGS (LOSS) PER COMMON UNIT**

See notes to condensed consolidated statements.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**

**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

**Quarter Ended March 24, 2006 and March 25, 2005**

**(unaudited, in millions)**

**OPERATING ACTIVITIES**

Net income

Adjustments to reconcile to cash provided by operations:

Discontinued operations:

Gain on dispositions

Depreciation

Depreciation and amortization

Amortization of deferred financing costs

Income taxes

Net gains on property transactions

Gain on foreign currency and derivative contracts

Equity in (earnings) losses of affiliates

Distributions from equity investments

Minority interest expense

Change in due from managers

Changes in other assets

Changes in other liabilities

Cash provided by operations

**INVESTING ACTIVITIES**

Proceeds from sales of assets

Distributions from equity investments

Capital expenditures:

Renewals and replacements

Repositionings and other investments

Change in furniture, fixtures and equipment replacement fund

Other

Cash provided by investing activities

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**FINANCING ACTIVITIES**

Financing costs

Issuance of debt

Repayment of credit facility

Debt prepayments

Scheduled principal repayments

Distributions on common OP units

Distributions on preferred OP units

Distributions to minority interests

Change in restricted cash

Cash provided by financing activities

**INCREASE IN CASH AND CASH EQUIVALENTS**

CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD

CASH AND CASH EQUIVALENTS, END OF PERIOD

See notes to condensed consolidated statements.

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[Table of Contents](#)**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS—(Continued)**  
**Quarter Ended March 24, 2006 and March 25, 2005**  
**(unaudited, in millions)****Supplemental disclosure of noncash investing and financing activities:**

During 2006, Host Hotels & Resorts, Inc., or Host, issued approximately 24.0 million shares of its common stock upon the conversion of approximately \$368 million of Subordinated Debentures valued at approximately \$368 million. For each share of common stock issued by Host, we issued an equivalent number of OP units, to Host.

During the first quarter of 2006 and 2005, minority partners converted OP units valued at approximately \$13 million and \$5 million, respectively, into approximately 0.7 million and 0.3 million shares, respectively, of Host common stock.

On January 3, 2005, we transferred \$47 million of preferred units of Vornado Realty Trust, which we had purchased on December 30, 2004, to a consolidated partnership.

On January 6, 2005, we sold the Hartford Marriott at Farmington for a purchase price of approximately \$25 million, including the assumption of approximately \$10 million of mortgage debt by the buyer.

See notes to condensed consolidated statements.

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## HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### 1. Organization

On April 17, 2006, the partnership changed its name from Host Marriott, L.P. to Host Hotels & Resorts, L.P., or Host LP. Host LP, through an umbrella partnership structure with Host Hotels & Resorts, Inc., or Host, as the sole general partner, is primarily the owner of self-managed and self-administered real estate investment trust, or REIT, with its operations conducted solely through us and our subsidiaries. We held approximately 95% of the operating partnership interests, or OP units.

#### 2. Summary of Significant Accounting Policies

We have condensed or omitted certain information and footnote disclosures normally included in financial statements presented in accordance with accounting principles, or GAAP, in the accompanying unaudited condensed consolidated financial statements. We believe the disclosure of this information presented from being misleading. However, the unaudited condensed consolidated financial statements should be read in conjunction with the financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2005.

In our opinion, the accompanying unaudited condensed consolidated financial statements reflect all adjustments necessary to present fairly the financial position, results of operations, and cash flows for the quarters ended March 24, 2006 and March 25, 2005. Interim results are not necessarily indicative of full year performance because of the impact of seasonal and short-term variations.

Certain prior year financial statement amounts have been reclassified to conform with the current presentation.

##### *Reporting Periods*

The results we report are based on results of our hotels reported to us by our hotel managers. Our hotel managers use different reporting periods. The manager of the majority of our properties, uses a fiscal year ending on the Friday closest to December 31 and reports twelve weeks for the first quarter of the year and sixteen or seventeen weeks for the fourth quarter of the year for its Marriott-managed hotels. In contrast, other managers, such as Hyatt, report results on a monthly basis. For results reported by hotel managers using a monthly reporting period (approximately one month of operation that ends after our fiscal quarter-end is included in our results of operations in the following fiscal quarter. Accordingly, we report results from hotel managers reporting results on a monthly basis as follows: first quarter (January, February), second quarter (March, April, May), third quarter (June, July, August), and fourth quarter (September to December). We elected to adopt the reporting period used by Marriott International modified so that our fiscal year ends on December 31. Accordingly, our first three quarters of operations end on the same day as Marriott International but our fourth quarter ends on the Friday closest to December 31.

#### 3. Adoption of SFAS No.123R

In December 2004, the FASB issued SFAS No. 123R, Share-Based Payment ("SFAS 123R"), which requires that the cost from share-based payments be recognized in the financial statements. The statement requires the cost of employee services received in exchange for an award of equity instruments to be measured at the grant date, based on the value of the award at that time, and recognized over the period the employee is required to provide service in exchange for the award.

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the fair value of the award. That cost will be recognized over the period during which an employee is required to provide service in service period. No

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## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

**Employee Stock Purchase Plan.** Under the terms of Host's employee stock purchase plan, eligible employees may purchase common stock at a discount of 15% of the lower of market value at the beginning or end of the plan year, which runs from February 1 through January 31. We record common stock purchased under the plan based on the fair value of the employees' purchase rights, which is estimated using an option-pricing model with the following assumptions for 2006 and March 25, 2005, respectively: Risk-free interest rate of 4.7% and 4.3%, volatility of 25.0% and 25.0%, and an expected life of 0.5 years.

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HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

33% and expected life of one year for all periods. We assume a dividend yield of 0% for these grants, as no dividends are accrued during the periods presented. Approximately 14,000 shares were issued in both periods ended March 24, 2006 and March 25, 2005. The weighted average fair value per share for the quarter of 2006 and 2005 was \$4.73 and \$4.27, respectively. The compensation expense was not material for the periods presented.

*Employee Stock Options.* Effective January 1, 2002, we adopted the expense recognition provisions of SFAS 123 for employee stock options. Host has not granted any stock options after 2002. Options granted prior to 2002 were fully vested as of December 31, 2002 and were fully vested during 2006.

The fair value of the 2002 stock options was estimated on the date of grant using an option-pricing model. Compensation expense for the 2002 stock options was recognized on a straight-line basis over the vesting period. The weighted average fair value per option granted during 2002 was \$1.41. We recorded compensation expense of \$53,000 and \$55,000 for the quarter ended March 24, 2006 and March 25, 2005, respectively. The aggregate intrinsic value of the exercise of the 2002 stock options was approximately \$16 million.

The following table is a summary of the status of Host’s stock option plans for the quarter ended March 24, 2006:

	(in thousands)
Beginning balance	
Granted	
Exercised	
Forfeited/expired	
Ending balance	
Options exercisable	

The following table summarizes information about stock options at March 24, 2006:

Options Outstanding
---------------------



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<b>Range of Exercise Prices</b>	<b>Shares (in millions)</b>	<b>Weighted Average Remaining Contractual Life</b>	<b>Weighted Average Exercise Price</b>	<b>S (in m</b>
\$ 1 – 3	.5	\$ 1	\$ 3	
4 – 6	.1	3	6	
7 – 9	.6	10	8	
10 – 12	.1	9	11	
13 – 19	—	7	18	
	<hr/> 1.3			

*Deferred Stock.* Host discontinued issuing deferred stock in 2003. Prior to that time deferred stock granted generally vested over 10 one year after the date of grant. Certain employees may elect to defer payments until termination or retirement. We accrue compensation over the vesting period for the fair market value of the shares on the date of grant, less estimated forfeitures. In 2003, 45,000 shares were outstanding at an average

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## HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

fair value per share granted during 2003 was \$8.00. The compensation cost related to deferred stock was immaterial for all periods presented. The 2003 123R did not effect the calculation of compensation expense for the deferred stock.

#### 4. Earnings (Loss) per Common Unit

Basic earnings (loss) per common unit is computed by dividing net income (loss) available to common unitholders by the weighted average number of common units outstanding. Diluted earnings (loss) per common unit is computed by dividing net income (loss) available to common unitholders by the weighted average number of common units outstanding plus potentially dilutive securities. Dilutive securities include Host common shares granted under comprehensive stock plans, preferred OP units held by minority partners, other minority interest units, and Exchangeable Senior Debentures. No effect is shown for securities that are anti-dilutive.

	March 24, 2006		
	Income/ (loss)	Units	(in million) Per Unit
Net income	\$ 181	397.5	\$
Distributions on preferred units	(6)	—	
Basic earnings (loss) available to common unitholders	175	397.5	
Assuming distribution of units to Host for Host shares granted under its comprehensive stock plan, less shares assumed purchased at average market price	—	.9	
Diluted earnings (loss) available to common unitholders	\$ 175	398.4	\$

#### 5. Debt

On January 11, 2006, Host announced its intention to exercise its option to cause the conversion rights of the remaining Convertible Subordinated Debentures to become effective February 10, 2006. Between January 1, 2006 and February 10, 2006, \$368 million of Convertible Subordinated Debentures were converted into 24 million shares of Host common stock. As a result, we issued 24 million OP units to Host and reduced the carrying amount of Host Hotels & Resorts, Inc. by \$368 million.

On April 5, 2006, we redeemed the remaining \$2 million of outstanding Convertible Subordinated Debentures held by third parties.

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of Convertible Subordinated Debentures held by related parties for cash. As a result, we eliminated our Convertible debt obligation

On January 10, 2006, we issued mortgage debt in the amount of \$135 million Canadian Dollars (\$116 million US Dollars based on the exchange rate as of January 10, 2006) with a fixed rate of 5.195% that is secured by our four Canadian properties. Interest is payable on the first of each month and the mortgage matures on January 13, 2006, a portion of the proceeds was used to repay the \$20 million outstanding balance under our credit facility.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**
**6. Distributions**

On March 21, 2006, Host's Board of Directors declared a cash dividend of \$0.14 per share for its common stock. The dividend was record as of March 31, 2006. Accordingly, we made a \$0.14 distribution per common OP unit.

Additionally, on March 21, 2006, Host's Board of Directors declared a quarterly cash dividend of \$0.625 per share for its Class C preferred stock and \$0.5546875 per share for its Class E preferred stock. The dividends were paid on April 17, 2006 to preferred stockholders of record. We also made a similar distribution on our Class C and E preferred OP units.

**7. Geographic Information**

We consider each one of our full-service hotels to be an operating segment, none of which meets the threshold for a reportable segment. We report operating performance based on individual hotels. All of our non-full-service hotel activities (primarily our limited-service leased hotels) are reported as one business segment, hotel ownership. As of March 24, 2006, our foreign operations consist of four properties located in Mexico. There were no intercompany sales between our domestic properties and our foreign properties. The following table shows the geographical areas in which we operate:

	Ma
United States	\$
Canada	
Mexico	
Total revenue	\$

**8. Comprehensive Income**

Our other comprehensive income consists of unrealized gains and losses on foreign currency translation adjustments and the receipt of cash from HM Services, subsequent to the exercise of the options held by certain former and current employees of Marriott International, pursuant to the HM Services.

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	March 2006
Net income	\$ 1
Other comprehensive income	—
Comprehensive income	\$ 1

## 9. Discontinued Operations

*Assets Held for Sale.* During the first quarter, we entered into a definitive, binding agreement to sell the Swissôtel The Drake, New York, which was subsequently sold on March 31, 2006. We reclassified the assets and liabilities related to this hotel and two hotels sold in the first quarter of 2006 to discontinued operations.

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

held for sale as of March 24, 2006 and December 31, 2005, respectively. The following table summarizes the property and equipment and other assets classified as held for sale on the respective balance sheet dates:

	<b>March 24, 2006</b>
Property and equipment, net	\$ 185
Other assets	6
<b>Total assets</b>	<b>\$ 191</b>
Other liabilities	—
<b>Total liabilities</b>	<b>\$ —</b>

*Dispositions.* We sold four hotels during the first quarter of 2006 (the Fort Lauderdale Marina Marriott, the Albany Marriott, the Chatham Marriott, and the Marriott at Research Triangle Park) for total net proceeds of approximately \$251 million. The following table summarizes the revenues and expenses, net of tax, of the hotels which have been reclassified to discontinued operations in the consolidated statements of operations for the first quarter of 2006:

	<b>March 2006</b>
Revenues	\$ 1
Income before taxes	—
Gain on dispositions, net of tax	1

**10. Acquisitions**

On April 10, 2006, we consummated the acquisition of 25 domestic hotels and three foreign hotels from Starwood Hotels & Resorts Worldwide, Inc. in a series of transactions, including the merger of Starwood Hotels & Resorts, a Maryland real estate investment trust, or Starwood Trust, with the acquisition of the capital stock of Sheraton Holding Corporation and the acquisition of four domestic hotels in a purchase structured as a like-kind exchange transactions for federal income tax purposes. These transactions were completed pursuant to the Master Agreement dated November 14, 2005, and amended as of March 24, 2006, (the “Master Agreement”) among Host, Host LP, Starwood, Starwood Trust, and Starwood Hotels & Resorts.

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Five additional Starwood hotels in Europe and two in Fiji to be acquired by Host pursuant to the Master Agreement, were deferred s periods and approvals that were not lapsed or received as of April 10, 2006. The hotels in Europe have been acquired from Starwood venture as discussed below. The conditions for the acquisition of the Fiji hotels have not yet been satisfied.

For the 28 hotels included in the initial closing, the total consideration paid by Host to Starwood and its shareholders included the is (133,529,412 shares of Host common stock) to Starwood stockholders, the assumption of \$77 million in debt and the payment of ap (\$728 million, net of certain cash acquired from Starwood). An exchange price of Host common stock of \$16.97 per share was calcu Emerging Issues Task Force Issue No. 99-12, as the average of the closing prices of Host common stock during the range of trading

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### HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

two days before and after the November 14, 2005 announcement date. The amount of cash consideration paid under the Master Agreement, among other things, the amount of working capital at the applicable closings, the amount of assumed indebtedness, and certain capital common stock issued in the transaction, we issued an equivalent OP unit to Host.

In conjunction with the Starwood acquisition, we entered into an Agreement of Limited Partnership, forming a joint venture in The Netherlands ABP, the Dutch pension fund (“ABP”), and Jasmine Hotels Pte Ltd, a subsidiary of GIC Real Estate Pte Ltd (“GIC RE”), the real estate Government of Singapore Investment Corporation Pte Ltd (GIC). The purpose of the joint venture is the acquisition and ownership of

The aggregate size of the joint venture was initially approximately \$640 million, including total capital contributions of approximately \$71 million has been contributed by us in the form of cash and through the contribution of the Sheraton Warsaw Hotel & Towers, w Through newly-formed Dutch BVs (private companies with limited liability), we are a limited partner in the joint venture (together v Partners”) and also serve as the general partner for the joint venture. The percentage interest of the parties in the joint venture are 19 for Host LP (including our limited and general partner interests).

On May 3, 2006, the joint venture acquired from Starwood the following four hotels: the Sheraton Roma Hotel & Conference Center Madrid, Spain, the Sheraton Skyline Hotel & Conference Centre, Hayes, United Kingdom and The Westin Palace, Milan, Italy. In a Warsaw Hotel & Towers, Warsaw, Poland to the joint venture. The Westin Europa & Regina, Venice, Italy was acquired by the joint

Pursuant to the agreements, distributions to partners will be made on a pro-rata basis (based on their limited partnership interests) until those thresholds are met, our general partnership interest will receive an increasing percentage of the distributions. An affiliate of Host management agreement with the joint venture to provide asset management services in return for an annual asset management fee. Host for paying certain expenses related to asset management, including all salaries and employee benefits of employees and related overhead equipment, necessary administrative and clerical functions and other similar overhead expenses. The initial term of the joint venture partner approval. Because of our minority ownership interest and due to certain rights given to ABP and GIC RE, the joint venture v

#### 11. Supplemental Guarantor and Non-Guarantor Subsidiary Information

All of our subsidiaries guarantee our senior notes except those owning 21 of the full-service hotels and HMH HPT RIBM LLC and Residence Inn and Courtyard properties, respectively. The separate financial statements of each guaranteeing subsidiary (each, a “Guarantor Subsidiary”) because we have concluded that such financial statements are not material to investors. The guarantee of each Guarantor Subsidiary several and each Guarantor Subsidiary is wholly owned.



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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**
**Supplemental Condensed Consolidating Balance Sheets  
(in millions)**

The following condensed consolidating information sets forth the financial position as of March 24, 2006, results of operations for the quarter ended March 24, 2006 and March 25, 2005 of the parent, Guarantor Subsidiaries and Non-Guarantor Subsidiaries.

**March 24, 2006**

	<b>Parent</b>	<b>Guarantor Subsidiaries</b>	<b>Non- Guarantor Subsidiaries</b>
Property and equipment, net	\$ 881	\$ 3,515	\$ 2,848
Assets held for sale	—	—	191
Due from managers	(5)	10	79
Investments in affiliates	3,413	973	29
Rent receivable	—	21	199
Deferred financing costs, net	36	2	15
Furniture, fixtures and equipment replacement fund	29	16	84
Other	759	6	133
Restricted cash	1	—	87
Cash and cash equivalents	370	23	88
<b>Total assets</b>	<b>\$5,484</b>	<b>\$ 4,566</b>	<b>\$ 3,753</b>
Debt	\$2,382	\$ 1,343	\$ 1,863
Other liabilities	110	252	524
<b>Total liabilities</b>	<b>2,492</b>	<b>1,595</b>	<b>2,387</b>
Minority interests	—	—	29
Limited partner interest of third parties at redemption value	405	—	—
Partners' capital	2,587	2,971	1,337
<b>Total liabilities and partners' capital</b>	<b>\$5,484</b>	<b>\$ 4,566</b>	<b>\$ 3,753</b>

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**
**Supplemental Condensed Consolidating Statements of Operations  
(in millions)**
**Quarter ended March 24, 2006**

	Parent	Guarantor Subsidiaries	Non- Guarantor Subsidiaries
REVENUES	\$ 84	\$ 74	\$ 775
Hotel operating expenses	—	—	(556)
Property-level expenses	(7)	(22)	(38)
Depreciation and amortization	(12)	(41)	(36)
Corporate and other expenses	(3)	(9)	(8)
Rental expense	—	—	(140)
Interest income	24	2	2
Interest expense	(49)	(30)	(35)
Net gains on property transactions	—	—	1
Minority interest expense	—	—	(4)
Equity in earnings (losses) of affiliates	35	3	—
Income (loss) before income taxes	72	(23)	(39)
Benefit (provision) for income taxes	(2)	—	1
INCOME (LOSS) FROM CONTINUING OPERATIONS	70	(23)	(38)
Income from discontinued operations	111	43	—
NET INCOME (LOSS)	\$ 181	\$ 20	\$ (38)

**Quarter ended March 25, 2005**

	Parent	Guarantor Subsidiaries	Non- Guarantor Subsidiaries
REVENUES	\$ 76	\$ 67	\$ 772

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Hotel operating expenses	—	—	(536)
Property-level expenses	(7)	(21)	(36)
Depreciation and amortization	(11)	(37)	(33)
Corporate and other expenses	(2)	(6)	(6)
Rental expense	—	—	(125)
Interest income	11	—	1
Interest expense	(49)	(31)	(34)
Net gains on property transactions	—	—	3
Gain on foreign currency and derivative contracts	—	2	—
Minority interest expense	—	—	(4)
Equity in earnings (losses) of affiliates	(13)	(10)	(5)
	<u>5</u>	<u>(36)</u>	<u>(3)</u>
Income (loss) before income taxes	5	(36)	(3)
Benefit from (provision for) income taxes	(2)	—	2
	<u>3</u>	<u>(36)</u>	<u>(1)</u>
INCOME (LOSS) FROM CONTINUING OPERATIONS	3	(36)	(1)
Income (loss) from discontinued operations	3	22	(9)
	<u>\$ 6</u>	<u>\$ (14)</u>	<u>\$ (10)</u>
NET INCOME (LOSS)	\$ 6	\$ (14)	\$ (10)

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**HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES**
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**
**Supplemental Condensed Consolidating Statements of Cash Flows  
(in millions)**
**Quarter ended March 24, 2006**

	<b>Parent</b>	<b>Guarantor Subsidiaries</b>
	<hr/>	<hr/>
<b>OPERATING ACTIVITIES</b>		
Cash provided by (used in) operations	\$ 122	\$ 17
	<hr/>	<hr/>
<b>INVESTING ACTIVITIES</b>		
Proceeds from sale of assets, net	139	112
Capital expenditures	(14)	(58)
Change in furniture, fixtures and equipment replacement fund	5	10
	<hr/>	<hr/>
Cash provided by (used in) investing activities	130	64
	<hr/>	<hr/>
<b>FINANCING ACTIVITIES</b>		
Financing costs	(2)	—
Issuances of debt	—	116
Repayment of credit facility	(20)	—
Scheduled principal repayments	—	(1)
Distributions on common OP units	(43)	—
Distributions on preferred OP units	(6)	—
Distributions to minority interest	—	—
Change in restricted cash	1	—
Transfers to/from Parent	104	(196)
	<hr/>	<hr/>
Cash provided by (used in) financing activities	34	(81)
	<hr/>	<hr/>
<b>INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>\$ 286</b>	<b>\$ —</b>
	<hr/>	<hr/>

**Quarter ended March 25, 2005**

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	<b>Parent</b>	<b>Guarantor Subsidiaries</b>
<b>OPERATING ACTIVITIES</b>		
Cash provided by (used in) operating activities	\$ 25	\$ (2)
<b>INVESTING ACTIVITIES</b>		
Proceeds from sales of assets, net	—	40
Distributions from equity investments	—	1
Capital expenditures	(9)	(28)
Change in furniture, fixtures and equipment replacement fund	11	(11)
Other investments	(13)	—
Cash provided by (used in) investing activities	(11)	2
<b>FINANCING ACTIVITIES</b>		
Financing costs	(10)	—
Issuances of debt	650	—
Debt prepayments	(260)	—
Scheduled principal repayments	—	(3)
Distributions on preferred OP units	(9)	—
Change in restricted cash	(127)	—
Transfer to/from Parent	49	6
Cash provided by (used in) financing activities	293	3
<b>INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	<b>\$ 307</b>	<b>\$ 3</b>

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## HOST HOTELS & RESORTS, L.P. AND SUBSIDIARIES

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### 12. Subsequent Events

On March 31, 2006, we sold the 495-room Drake and nearby retail space, which were classified as held for sale at March 24, 2006, for \$440 million, resulting in a gain of approximately \$235 million.

On April 4, 2006, we issued \$800 million of 6 <sup>3</sup>/<sub>4</sub>% Series P senior notes and received net proceeds of approximately \$787 million. The notes mature on June 1, 2016 and are equal in right of payment with all of our other senior indebtedness. Interest is payable semiannually in arrears on December 1, 2006. A portion of the proceeds from the offering was used for the Starwood acquisition.

On April 19, 2006, we announced that we will, with proceeds from our Series P senior notes offering, redeem, at par, all 5,980,000 un redeemable preferred units (“Class C preferred units”) for approximately \$151 million on May 19, 2006, including accrued distributions. The redemption price of the preferred units (which is equal to the redemption price) exceeds the carrying value of the preferred units by approximately \$6 million, net of issuance costs. Accordingly, when we redeem the Class C preferred units, this amount will be reflected in the determination of net income for the purpose of calculating our basic and diluted earnings (loss) per unit. In addition, on April 19, 2006, we also announced that we will, with proceeds from the Series P senior notes offering, redeem approximately \$136 million of 7 <sup>7</sup>/<sub>8</sub>% Series B senior notes. We will record a loss of approximately \$3 million on the extinguishment of debt, which includes the payment of the call premium and the acceleration of the original issue discounts and related expenses. The remaining proceeds from the Series P senior notes offering will be used for general corporate purposes.

On May 19, 2006, we entered into an agreement to purchase The Westin Kierland Resort & Spa in Scottsdale, Arizona for a purchase price of \$135 million, net of the assumption of \$135 million of mortgage debt.

On June 1, 2006, we repaid the \$84 million mortgage debt on the Boston Marriott Copley Place.

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**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

The Board of Directors, Board of Trustees and Shareholders of  
Starwood Hotels & Resorts Worldwide, Inc. and Starwood Hotels & Resorts

We have audited the accompanying combined balance sheets of Acquired Businesses, as defined in Note 1, as of December 31, 2005 and 2004, and the combined income and cash flows for each of the three years in the period ended December 31, 2005. These financial statements are the responsibility of the management of Starwood Hotels & Resorts Worldwide, Inc. and Starwood Hotels & Resorts. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing our procedures for the purpose of the audit, but not for the purpose of expressing an opinion on the effectiveness of Acquired Businesses' internal control over financial reporting. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the estimates used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the combined financial position of Acquired Businesses as of December 31, 2005 and 2004, and the combined results of their operations and their cash flows for each of the three years in the period ended December 31, 2005, in accordance with U.S. generally accepted accounting principles.

/s/ Ernst & Young LLP

New York, New York  
March 24, 2006

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**ACQUIRED BUSINESSES**  
**COMBINED BALANCE SHEETS**  
**(In millions)**

**ASSETS**

Current assets:

Cash and cash equivalents  
Restricted cash  
Accounts receivable, net of allowance for doubtful accounts of \$3 and \$2  
Inventories  
Prepaid expenses and other

Total current assets

Plant, property and equipment, net  
Goodwill  
Other assets

**LIABILITIES AND EQUITY**

Current liabilities:

Short-term borrowings and current maturities of long-term debt  
Accounts payable  
Accrued expenses  
Accrued salaries, wages and benefits  
Accrued taxes and other

Total current liabilities

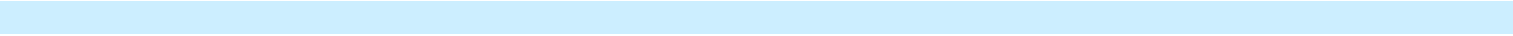
Long-term debt  
Deferred income taxes  
Other liabilities

Commitments and contingencies



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## Equity of Acquired Businesses



The accompanying notes to financial statements are an integral part of the above statements.

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**ACQUIRED BUSINESSES**  
**COMBINED STATEMENTS OF INCOME**  
**(In millions)**

**Operating Revenues**

Rooms  
Food and beverage  
Other operating departments

**Operating Expenses**

Rooms  
Food and beverage  
Other operating departments  
Administrative and general  
Local taxes, rent and insurance  
Advertising and business promotion  
Property maintenance and energy  
Management fees  
Allocated corporate expenses  
Commissions and other  
Depreciation and amortization

Operating income

Interest expense

Income before income taxes

Income tax (expense) benefit

Net income

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The accompanying notes to financial statements are an integral part of the above statements.

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**ACQUIRED BUSINESSES**  
**COMBINED STATEMENTS OF CASH FLOWS**  
**(In millions)**

**Operating Activities**

Net income

Adjustments to income from continuing operations:

Depreciation and amortization

Changes in working capital:

Restricted cash

Accounts receivable

Inventories

Prepaid expenses and other

Accounts payable and accrued expenses

Accrued and deferred income taxes

Other, net

Cash from operating activities

**Investing Activities**

Purchases of plant, property and equipment

Cash used for investing activities

**Financing Activities**

Long-term debt issued

Long-term debt repaid

Capital contributions

Cash used for financing activities

Exchange rate effect on cash and cash equivalents

Increase (decrease) in cash and cash equivalents

Cash and cash equivalents—beginning of period

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Cash and cash equivalents—end of period

**Supplemental Disclosures of Cash Flow Information**

Cash paid during the period for:

Interest

Income taxes, net of refunds

The accompanying notes to financial statements are an integral part of the above statements.

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### ACQUIRED BUSINESSES

#### NOTES TO COMBINED FINANCIAL STATEMENTS

##### Note 1. Basis of Presentation

The combined financial statements are presented using accounting principles generally accepted in the United States of America and have been prepared by Starwood Hotels & Resorts Worldwide, Inc. (the “Corporation”) and Starwood Hotels & Resorts (the “Trust”) and together with the Corporation and the Trust, the “Combined Entities”) and their subsidiaries using the historical results of operations and historical basis of assets and liabilities of 35 properties and the stock of certain corporations (the “Acquired Businesses”) to be acquired by Host Hotels & Resorts, Inc. and Host Hotels & Resorts, L.P., excluding certain liabilities or obligations agreed to in the Master Agreement and Plan of Merger dated November 14, 2005 and as amended by the Amendment Agreement dated March 24, 2006. The financial statements were prepared solely for purposes of presenting the historical results of the Acquired Businesses.

The combined financial statements include allocations of certain Seller’s expenses, assets and liabilities. Management believes these allocations underlying the combined financial statements are reasonable. However, the combined financial statements included herein may not necessarily reflect the results of operations, financial position and cash flows in the future or what its results of operations, financial position and cash flows would have been if it had been a stand-alone company during the periods presented.

##### Note. 2. Significant Accounting Policies

**Principles of Combination.** The accompanying combined financial statements of the Acquired Businesses include the assets, liabilities, revenues and expenses of the Acquired Businesses. Intercompany transactions and balances have been eliminated in combination.

**Cash and Cash Equivalents.** The Acquired Businesses consider all highly liquid investments purchased with an original maturity of three months or less to be cash and cash equivalents.

**Restricted Cash.** The Acquired Businesses have cash escrow deposits, property tax payments and debt agreements that require cash to be restricted for certain purposes.

**Inventories.** Inventory consists of food and beverage stock items as well as linens, china, glass, silver, uniforms, utensils and guest room items. Inventory items are recorded at the lower of FIFO cost (first-in, first-out) or market. Significant purchases of linens, china, glass, silver, uniforms, utensils and guest room items are recorded at the lower of cost or market. Normal replacement purchases are expensed as incurred.

**Plant, Property and Equipment.** Plant, property and equipment are recorded at cost. The cost of improvements that extend the life of plant, property and equipment are capitalized. These capitalized costs may include structural improvements, equipment and fixtures. Costs for normal repairs and maintenance are expensed as incurred. Depreciation is recorded on a straight-line basis over the estimated useful economic lives of 15 to 40 years for buildings and improvements; 3 to 10 years for furniture and fixtures; and 3 to 5 years for information technology software and equipment and the lesser of the lease term or the economic useful life for leasehold improvements.

The carrying value of the Acquired Businesses has been evaluated for impairment. For assets in use when the trigger events specified in Statement of Financial Accounting Standards (“SFAS”) No. 144, “Accounting for the Impairment or Disposal of Long-Lived Assets,” are met, the expected undiscounted future cash flows are compared to the carrying amount of the asset. If the carrying amount of the asset exceeds the expected undiscounted future cash flows, the carrying amount of the asset is reduced to the expected undiscounted future cash flows.

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### ACQUIRED BUSINESSES

#### NOTES TO COMBINED FINANCIAL STATEMENTS—(Continued)

assets are compared to the net book value of the assets. If the expected undiscounted future cash flows are less than the net book value of the assets, the impairment loss over the estimated fair value is charged to current earnings. Fair value is determined based upon discounted cash flows of the assets at rates commensurate with the risks and property and prevailing market conditions, appraisals and, if appropriate, current estimated net sales proceeds from pending offers.

**Goodwill.** An allocation of goodwill which arose in connection with prior acquisitions made by the Seller was made to the Acquired Businesses based on the Seller's total hotel segment goodwill balance multiplied by the ratio of the sales price over the Seller's segment value. The Acquired Businesses test for impairment by comparisons of fair value to book value annually, or upon the occurrence of a trigger event. Impairment charges, if any, will be recognized in the period of impairment. Upon the adoption of SFAS No. 142, "Goodwill and Other Intangible Assets," the Acquired Businesses have completed their initial and subsequent impairment tests of goodwill and intangible assets, which did not result in any impairment charges.

**Foreign Currency Translation.** Balance sheet accounts are translated at the exchange rates in effect at each period end and income and expense accounts are translated at average rates of exchange prevailing during the year. The national currencies of foreign operations are generally the functional currencies. Foreign currency translation adjustments are included in other comprehensive income. Gains and losses from foreign currency transactions are reported currently in costs of sales for all periods presented.

**Income Taxes.** The Acquired Businesses provide for income taxes in accordance with SFAS No. 109, "Accounting for Income Taxes." The Acquired Businesses recognize taxes to recognize the amount of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequences of events that have been recognized in an entity's financial statements or tax returns.

Deferred tax assets and liabilities are measured using enacted tax rates in effect for the year in which those temporary differences are expected to be realized. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in earnings in the period when the new rate is enacted.

The Trust has elected to be treated as a REIT under the provisions of the Code. As a result, the Trust is not subject to federal income tax on its taxable income, provided it distributes annually all of its taxable income to its shareholders and complies with certain other requirements. Accordingly, no tax expense or liabilities has been recorded.

**Revenue Recognition.** The Acquired Businesses' revenues are primarily derived from hotel revenues. Hotel revenues are derived from its operations, including the rental of rooms, food and beverage sales, telephone usage and other service revenue. Revenue is recognized when rooms are occupied and services are rendered.

**Allocated Corporate Expenses.** Certain general and administrative costs of the Seller were allocated to the Acquired Businesses based upon the costs of the Seller's general and administrative departments and the relative size of the Acquired Businesses. In the opinion of the Seller's management, the method of allocating general administrative expenses and other direct costs are reasonable. It is not practical to estimate the costs that would have been incurred by the Acquired Businesses if they were operated on a stand-alone basis.

**Use of Estimates.** The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires the use of estimates and assumptions that affect the

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ACQUIRED BUSINESSES

NOTES TO COMBINED FINANCIAL STATEMENTS—(Continued)

reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the results of operations during the reporting period. Actual results could differ from those estimates.

**Note 3. Restricted Cash**

Provisions of certain of the Seller’s secured debt being assumed by the Acquired Businesses require that cash reserves be maintained. Additionally, if the aggregate operations of the related hotels fall below a specified level over a specified time period. Additional cash reserves for certain debt were maintained during a difficult period in the hospitality industry, resulting from the war in Iraq and the worldwide economic downturn. As of December 31, 2005 and 2004, respectively, represents the portion of such reserves allocated to the Acquired Businesses and are included in restricted cash in the accompanying financial statements. If the aggregate hotel operations met the specified levels over the required time period, and the additional cash reserves, plus accrued interest, were not used, they would be returned to the Seller.

**Note 4. Plant, Property and Equipment**

Plant, property and equipment consisted of the following (in millions):

Land and improvements
Buildings and improvements
Furniture, fixtures and equipment
Construction work in process
Less accumulated depreciation and amortization

The Acquired Businesses stopped recording depreciation expense as of November 14, 2005, the date of the Master Agreement and Plan of Reorganization of Host Hotels & Resorts, Inc. and Host Hotels & Resorts, L.P.

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ACQUIRED BUSINESSES

NOTES TO COMBINED FINANCIAL STATEMENTS—(Continued)

Note 5. Income Taxes

Income tax data from continuing operations of the Acquired Businesses is as follows (in millions):

	2006
<b>Pretax income (loss)</b>	
U.S.	\$
Foreign	
	\$ 1
<b>Provision (benefit) for income tax</b>	
Current:	
U.S. federal	\$
State and local	
Foreign	
<b>Deferred:</b>	
U.S. federal	(
State and local	
Foreign	
	(
	\$

No provision has been made for U.S. taxes payable on undistributed foreign earnings amounting to approximately \$97 million as of December 31, 2006, which are permanently reinvested.

Deferred income taxes represent the tax effect of the differences between the book and tax basis of assets and liabilities. Deferred tax assets and liabilities are measured using enacted tax rates and laws (in millions):

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Plant, property and equipment
Allowances for doubtful accounts and other reserves
Employee benefits
Other
Deferred income taxes

A reconciliation of the tax provision of the Acquired Businesses at the U.S. statutory rate to the provision for income tax as reported is as follows:

	2
Tax provision at U.S. statutory rate	\$
U.S. state and local income taxes	
Exempt Trust income	
Foreign tax rate differential	
Provision for income tax (benefit)	\$

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### ACQUIRED BUSINESSES

#### NOTES TO COMBINED FINANCIAL STATEMENTS—(Continued)

The Seller's tax provision has been allocated to the Acquired Businesses based upon their relative contribution to the Seller's consolidated tax provision for each jurisdiction and adjusted for any permanent items. For those hotels owned by the Acquired Businesses which currently are benefited by the federal income tax provision or any deferred tax assets or liabilities computed.

#### Note 6. Derivative Financial Instruments

The Seller enters into interest rate swap agreements to manage interest expense. The Seller's objective is to manage the impact of interest rate fluctuations on cash flows and the market value of the Seller's debt.

In March 2004, the Seller terminated certain interest rate swap agreements with a nominal amount of \$450 million under which the Seller was paying fixed rates of interest ("Fair Value Swaps"), resulting in an approximate \$11 million cash payment to the Seller. The proceeds were used for general corporate purposes. The termination resulted in a reduction of the 2004 and 2005 interest expense on the corresponding underlying debt (Sheraton Holding public debt).

#### Note 7. Debt

In January 1999, the Seller completed a \$542 million long-term financing (the "Facility") secured by mortgages on a portfolio of 11 hotels. The Facility bears interest at a fixed rate of 6.98%. As of December 31, 2005 and 2004, \$255 million and \$262 million, respectively, of the outstanding balance of the Facility was included in the accompanying combined balance sheets. Interest charges related to the Facility of \$19 million in 2005, 2004 and 2003, have been allocated to the Acquired Businesses and are included in the accompanying combined statements of income.

In February 2006, the Seller defeased approximately \$470 million of the Facility. In order to accomplish this, the Seller purchased Treasury securities with a maturity date of February 2006 and made debt service payments and the balloon payment due under the loan agreement. The Treasury securities were then substituted for the real estate as collateral for the loan. As part of the defeasance, the Treasury securities and the debt were transferred to a third party successor borrower with respect to this debt. As such, this debt will not be reflected on the Seller's balance sheet in the future.

Long-term debt and short-term borrowings consisted of the following (in millions):

Sheraton Holding public debt, interest rates ranging from 4.05% to 6.75%, maturing through 2025
Mortgages and other, interest rates ranging from 1.95% to 9.21%, various maturities

Less current maturities
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Long-term debt

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ACQUIRED BUSINESSES

NOTES TO COMBINED FINANCIAL STATEMENTS—(Continued)

Aggregate debt maturities for each of the years ended December 31 are as follows (in millions):

2006
2007
2008
2009
2010
Thereafter

For adjustable rate debt, fair value approximates carrying value due to the variable nature of the interest rates. For non-public fixed rate debt, fair value is determined based on discounted cash flows for the debt at rates deemed reasonable for the type of debt and prevailing market conditions and the length to maturity. The fair value of the debt at December 31, 2005 and 2004 was \$1.075 billion and \$1.568 billion, respectively, and was determined based on quoted market prices.

**Note 8. Equity of the Acquired Businesses**

Activity in the Acquired Businesses' equity account for the years ended December 31, 2005, 2004 and 2003, was as follows (in millions):

	2005
Balance, beginning of period	\$ 1,000
Net income	100
Net capital contributions	100
Foreign currency translation	100
Balance, end of period	\$ 1,200

**Note 9. Leases and Rentals**

The Acquired Businesses' lease certain equipment for the hotels' operations under various lease agreements. The leases extend for varying periods, some for a fixed amount each month. In addition, several of the Hotels are subject to leases of land which extend for varying periods through 2060.

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The Acquired Businesses' minimum future rents at December 31, 2005 payable under non-cancelable operating leases with third parties are:

2006
2007
2008
2009
2010
Thereafter

Rent expense under non-cancelable operating leases was \$14 million, \$14 million and \$12 million in 2005, 2004 and 2003, respectively.

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### ACQUIRED BUSINESSES

#### NOTES TO COMBINED FINANCIAL STATEMENTS—(Continued)

##### Note 10. Related Party Transactions

The Seller charges the Acquired Businesses for certain management responsibilities that are provided by the Seller. Management fees are recorded in the combined financial statements for hotels that have a management agreement in place as of the periods presented. For the years ended December 31, 2005, 2004 and 2003, management fees were \$27 million, \$27 million and \$26 million, respectively.

The Seller also charges the Acquired Businesses for certain reimbursable expenses including payroll and employee benefit costs, insurance and other costs. The Seller also charges the Acquired Businesses for general liability and workers' compensation insurance as well as any direct costs incurred on behalf of the Acquired Businesses for these services and reimbursable costs were \$90 million, \$82 million, and \$87 million for the years ended December 31, 2005, 2004 and 2003, respectively.

The Acquired Businesses participate in national marketing, co-op advertising, and frequent guest programs operated by the Seller under the Marriott Rewards program, Marriott Collection, Four Points by Sheraton and Starwood brands. Fees for these programs were \$23 million, \$22 million, and \$21 million for the years ended December 31, 2005, 2004 and 2003, respectively.

From time to time, the Seller incurs certain other costs on behalf of the Acquired Businesses, which are reimbursed to the Seller. In addition to the management fees, certain management decisions on behalf of the Acquired Businesses that result in the Acquired Businesses incurring costs on the Seller's behalf are recorded in the combined financial statements. These costs, which are generally reimbursed by the Seller. During the years ended December 31, 2005, 2004 and 2003, these costs were not material.

##### Note 11. Commitments and Contingencies

**Litigation.** The Acquired Businesses are involved in various legal matters that have arisen in the normal course of business, some of which are material. Accruals have been recorded when the outcome is probable and can be reasonably estimated. While the ultimate results of claims and litigation are uncertain, the Acquired Businesses do not expect that the resolution of all legal matters will have a material adverse effect on its combined results of operations, financial position or cash flows. See Note 1. Basis of Presentation, certain liabilities will be retained by the Seller, including litigation.

##### Note 12. Geographical Information

The following table presents revenues and long-lived assets by geographical region (in millions):

	2005	2004	2003
United States	\$ 906	\$ 896	\$ 896
All international	240	240	240



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Total	\$1,146	\$
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There were no individual international countries which comprised over 10% of the total revenues of the Acquired Businesses for the years or 10% of the total long-lived assets of the Acquired Businesses as of December 31, 2005 or 2004.

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## ACQUIRED BUSINESSES

### COMBINED BALANCE SHEET (unaudited, in millions)

#### ASSETS

##### Current assets:

Cash and cash equivalents

Restricted cash

Accounts receivable, net of allowance for doubtful accounts of \$3

Inventories

Prepaid expenses and other

##### Total current assets

Plant, property and equipment, net

Goodwill

Other assets

#### LIABILITIES AND EQUITY

##### Current liabilities:

Short-term borrowings and current maturities of long-term debt

Accounts payable

Accrued expenses

Accrued salaries, wages and benefits

Accrued taxes and other

##### Total current liabilities

Long-term debt

Deferred income taxes

Other liabilities

Commitments and contingencies

Equity of Acquired Businesses

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The accompanying notes to financial statements are an integral part of the above statements.

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[Table of Contents](#)**ACQUIRED BUSINESSES****COMBINED STATEMENTS OF OPERATIONS**  
**(unaudited, in millions)****Operating Revenues**

Rooms

Food and beverage

Other operating departments

**Operating Expenses**

Rooms

Food and beverage

Other operating departments

Administrative and general

Local taxes, rent and insurance

Advertising and business promotion

Property maintenance and energy

Management fees

Allocated corporate expenses

Commissions and other

Depreciation and amortization

Operating income

Interest expense

Loss before income taxes

Income tax expense

Net loss

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The accompanying notes to financial statements are an integral part of the above statements.

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[Table of Contents](#)**ACQUIRED BUSINESSES****COMBINED STATEMENTS OF CASH FLOWS**  
**(unaudited, in millions)****Operating Activities**

Net loss

Adjustments to income from continuing operations:

Depreciation and amortization

Changes in working capital:

Restricted cash

Accounts receivable

Prepaid expenses and other

Accounts payable and accrued expenses

Accrued and deferred income taxes

Other, net

Cash from operating activities

**Investing Activities**

Purchases of plant, property and equipment

Cash used for investing activities

**Financing Activities**

Long-term debt repaid

Capital contributions

Cash from (used for) financing activities

Exchange rate effect on cash and cash equivalents

Increase (decrease) in cash and cash equivalents

Cash and cash equivalents — beginning of period

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Cash and cash equivalents — end of period

**Supplemental Disclosures of Cash Flow Information**

Cash paid during the period for:

Interest

Income taxes, net of refunds

The accompanying notes to financial statements are an integral part of the above statements.

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[Table of Contents](#)**ACQUIRED BUSINESSES****NOTES TO COMBINED FINANCIAL STATEMENTS****Note 1. Basis of Presentation**

The combined financial statements are presented using accounting principles generally accepted in the United States of America and have been prepared by Starwood Hotels & Resorts Worldwide, Inc. (the “Corporation”) and Starwood Hotels & Resorts (the “Trust” and together with the Corporation, the “Seller”) and its subsidiaries using the historical results of operations and historical basis of assets and liabilities of 35 properties and the stock of certain corporations (the “Acquired Businesses”) to be acquired by Host Hotels & Resorts, Inc. and Host Hotels & Resorts, L.P., excluding certain liabilities or obligations agreed to be assumed in the Master Agreement and Plan of Merger dated November 14, 2005 and as amended by the Amendment Agreement dated March 24, 2006. The financial statements were prepared solely for purposes of presenting the historical results of the Acquired Businesses. In the opinion of the Seller’s management, no material adjustments to the presentation, consisting of normal recurring adjustments, have been included. Results for the two months ended February 28, 2006 are not necessarily indicative of what is expected for the full fiscal year ending December 31, 2006.

The combined financial statements include allocations of certain Seller’s expenses, assets and liabilities. Management believes these allocations are reasonable. However, the combined financial statements included herein may not necessarily reflect the results of operations, financial position and cash flows in the future or what its results of operations, financial position and cash flows would have been if it had been a stand-alone company during the periods presented.

**Note. 2. Significant Accounting Policies**

**Principles of Combination.** The accompanying combined financial statements of the Acquired Businesses include the assets, liabilities, revenues and expenses of the Acquired Businesses. Intercompany transactions and balances have been eliminated in combination.

**Cash and Cash Equivalents.** The Acquired Businesses consider all highly liquid investments purchased with an original maturity of three months or less to be cash and cash equivalents.

**Restricted Cash.** The Acquired Businesses have cash escrow deposits, property tax payments and debt agreements that require cash to be restricted for certain purposes.

**Inventories.** Inventory consists of food and beverage stock items as well as linens, china, glass, silver, uniforms, utensils and guest room items. Inventory items are recorded at the lower of FIFO cost (first-in, first-out) or market. Significant purchases of linens, china, glass, silver, uniforms, utensils and guest room items are expensed at purchased cost and amortized to 50% of their cost over 36 months. Normal replacement purchases are expensed as incurred.

**Plant, Property and Equipment.** Plant, property and equipment are recorded at cost. The cost of improvements that extend the life of plant, property and equipment are capitalized. These capitalized costs may include structural improvements, equipment and fixtures. Costs for normal repairs and maintenance are expensed as incurred. Depreciation is recorded on a straight-line basis over the estimated useful economic lives of 15 to 40 years for buildings and improvements; 3 to 10 years for furniture and fixtures; and for information technology software and equipment and the lesser of the lease term or the economic useful life for leasehold improvements.

The Acquired Businesses stopped recording depreciation expense as of November 14, 2005, the date of the Master Agreement and Plan of Merger. The Seller, Starwood Hotels & Resorts, Inc. and Host Hotels & Resorts, L.P.



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[Table of Contents](#)**ACQUIRED BUSINESSES****NOTES TO COMBINED FINANCIAL STATEMENTS (cont.)**

The carrying value of the Acquired Businesses has been evaluated for impairment. For assets in use when the trigger events specified in SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," are met, the expected undiscounted future cash flows are compared to the net book value of the assets. If the expected undiscounted future cash flows are less than the net book value of the assets, the excess of the net book value is charged to current earnings. Fair value is determined based upon discounted cash flows of the assets at rates deemed reasonable for the type of assets and conditions, appraisals and, if appropriate, current estimated net sales proceeds from pending offers.

**Goodwill.** An allocation of goodwill which arose in connection with prior acquisitions made by the Seller was made to the Acquired Businesses based on the Seller's total hotel segment goodwill balance multiplied by the ratio of the sales price over the Seller's segment value. The Acquired Businesses' goodwill is tested for impairment by comparisons of fair value to book value annually, or upon the occurrence of a trigger event. Impairment charges, if any, will be recognized in the period of impairment. Upon the adoption of SFAS No. 142, "Goodwill and Other Intangible Assets," the Acquired Businesses have completed their initial and subsequent impairment tests of goodwill and intangible assets, which did not result in any impairment charges.

**Foreign Currency Translation.** Balance sheet accounts are translated at the exchange rates in effect at each period end and income and expense accounts are translated at the average rates of exchange prevailing during the year. The national currencies of foreign operations are generally the functional currencies. Foreign currency translation adjustments are included in other comprehensive income. Gains and losses from foreign currency transactions are reported currently in costs of sales for all periods presented.

**Income Taxes.** The Acquired Businesses provide for income taxes in accordance with SFAS No. 109, "Accounting for Income Taxes." The Acquired Businesses recognize the amount of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequences of events that have been recognized in an entity's financial statements or tax returns.

Deferred tax assets and liabilities are measured using enacted tax rates in effect for the year in which those temporary differences are expected to be realized. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in earnings in the period when the new rate is enacted.

The Trust has elected to be treated as a REIT under the provisions of the Code. As a result, the Trust is not subject to federal income tax on its taxable income provided it distributes annually all of its taxable income to its shareholders and complies with certain other requirements. Accordingly, no tax expense or liabilities has been recorded.

**Revenue Recognition.** The Acquired Businesses' revenues are primarily derived from hotel revenues. Hotel revenues are derived from its operations, including the rental of rooms, food and beverage sales, telephone usage and other service revenue. Revenue is recognized when rooms are occupied and services are rendered.

**Allocated Corporate Expenses.** Certain general and administrative costs of the Seller were allocated to the Acquired Businesses based upon the relative size of the general and administrative departments and the relative size of the Acquired Businesses. In the opinion of the Seller's management, the allocated general and administrative expenses and other direct costs are reasonable. It is not practical to estimate the costs that would have been incurred by the Acquired Businesses if they were operated on a stand-alone basis.

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## ACQUIRED BUSINESSES

### NOTES TO COMBINED FINANCIAL STATEMENTS (cont.)

**Use of Estimates.** The preparation of financial statements in conformity with accounting principles generally accepted in the United States and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Note 3. Restricted Cash

Provisions of certain of the Seller's secured debt being assumed by the Acquired Businesses require that cash reserves be maintained. As of 2005, \$418,000 and \$5 million, respectively, represents the portion of such reserves allocated to the Acquired Businesses and are included in the combined balance sheet.

#### Note 4. Equity of the Acquired Businesses

Activity in the Acquired Businesses' equity account for the two months ended February 28, 2006 and 2005 was as follows (in millions):

Balance, beginning of period
Net loss
Net capital contributions
Foreign currency translation
Balance, end of period

#### Note 5. Debt Defeasance

In February 2006 the Seller defeased approximately \$470 million of debt secured in part by several hotels that are part of the Acquired Businesses. The Seller purchased Treasury securities sufficient to make the monthly debt service payments and the balloon payments due under the loan agreement and substituted for the real estate and hotels that originally served as collateral for the loan. As part of the defeasance, the Treasury securities are held by a trust, the successor borrower who in turn is "liable" for all obligations under this debt. As such, this debt is no longer reflected on the Seller's balance sheet. The defeasance were \$36 million of which \$19 million are reflected in interest expense of the Acquired Businesses.

#### Note 6. Commitments and Contingencies

**Litigation.** The Acquired Businesses are involved in various other legal matters that have arisen in the normal course of business, some of which are covered by insurance. Accruals have been recorded when the outcome is probable and can be reasonably estimated. While the ultimate results of claims and litigation are uncertain, management believes that the ultimate resolution of these matters will not have a material effect on the financial statements.

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Businesses do not expect that the resolution of all legal matters will have a material adverse effect on its combined results of operations, financial position, cash flows, or business prospects.

Note 1. Basis of Presentation, certain liabilities will be retained by the Seller, including litigation.

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**PROSPECTUS**

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**Host Hotels & Resorts, L.P.**

**Offer to Exchange  
up to  
\$800,000,000  
of  
6 <sup>3</sup>/<sub>4</sub>% Series Q Senior Notes due  
2016, which have been  
registered under the  
Securities Act**

**for up to  
\$800,000,000  
of outstanding  
6 <sup>3</sup>/<sub>4</sub>% Series P Senior Notes  
due 2016**

**July 17, 2006**

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